



MEMORANDUM

Date: July 6, 2009

To: Ursula Kramer, Director
Environmental Quality

From: C.H. Huckelberry
County Administrator

A handwritten signature in black ink, appearing to be "CHH", is written over the printed name "C.H. Huckelberry".

Re: **Solid Waste Budget**

I would appreciate an update on the projected deficit of the Solid Waste Division of the Department of Environmental Quality post all of the actions that have been taken by the Board to reduce expenses and increase revenues. It is my belief that even with all of the modifications that have occurred, the Division will still operate in a deficit. Therefore, more action is necessary.

I believe the next most productive cost savings action to reduce this deficit would be to contract the solid waste services in Ajo to a third party through a competitive procurement process. I recently informally discussed this with Waste Management, who indicated they could reduce costs of service while maintaining the same level of solid waste services that are currently available in Ajo. Please discuss the particulars with them and determine whether a limited procurement or full procurement may be necessary in order to procure a third party provider for solid waste services in Ajo.

CHH/jj

c: The Honorable Sharon Bronson, Member, Pima County Board of Supervisors
John Bernal, Deputy County Administrator for Public Works
George Widugiris, Procurement Director
Tom Burke, Finance and Risk Management Director
Thomas House, Budget Manager, Finance and Risk Management