

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<u>PUBLIC WORKS</u>					
<u>CAPITAL PROJECTS</u>					
CAPITAL PROJECTS			221,159,460		221,159,460
TOTAL CAPITAL PROJECTS			221,159,460		221,159,460
<u>DEVELOPMENT SERVICES</u>					
DSD GRANTS				142,354	142,354
PERMITTING				2,826,366	2,826,366
PLANNING				2,553,853	2,553,853
SUBDIVISION AND DEVELOPMENT REVIEW				702,325	702,325
SUPPORT				449,537	449,537
TOTAL DEVELOPMENT SERVICES				6,674,435	6,674,435
<u>ENVIRONMENTAL QUALITY</u>					
ADMINISTRATION		16,830			16,830
AIR		2,175,339			2,175,339
COMMUNICATION AND OUTREACH		192,163			192,163
ENFORCEMENT		7,313			7,313
WATER AND WASTE		747,306			747,306
TOTAL ENVIRONMENTAL QUALITY		3,138,951			3,138,951
<u>FACILITIES MANAGEMENT</u>					
ADMINISTRATION	1,648,885				1,648,885
ASSET MGT & PLANNING SERVICES	334,888				334,888
BUILDING SERVICES	13,928,724	765,100			14,693,824
BUSINESS SERVICES	134,872				134,872
DESIGN & CONSTRUCTION SERVICES	730,360				730,360
PARKING GARAGES				1,743,359	1,743,359
TOTAL FACILITIES MANAGEMENT	16,777,729	765,100		1,743,359	19,286,188
<u>NATURAL RESOURCES, PARKS & RECREATION</u>					
DEPARTMENTAL SERVICES	659,195	62,000			721,195
DEVELOPMENT	47,519				47,519
GIS & MULTIMEDIA SERVICES	373,194				373,194
NATURAL RESOURCE PARKS	2,571,974	543,000			3,114,974
OPERATIONS	7,293,427				7,293,427
PLANNING	143,586				143,586
RECREATION	3,485,013				3,485,013
TOTAL NATURAL RESOURCES, PARKS & RECREATION	14,573,908	605,000			15,178,908
<u>OFFICE OF SUSTAINABILITY & CONSERVATION</u>					
CONSERVATION SCIENCE	73,870				73,870
CULTURAL RESOURCES	106,440				106,440
SUSTAINABILITY	83,540				83,540
TOTAL OFFICE OF SUSTAINABILITY & CONSERVATION	263,850				263,850
<u>PUBLIC WORKS ADMINISTRATION</u>					
ADMINISTRATION					
CULTURAL RESOURCES					
REAL PROPERTY					
TOTAL PUBLIC WORKS ADMINISTRATION					

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<u>REGIONAL FLOOD CONTROL DISTRICT</u>					
CAPITAL IMPROVEMENT		169,618			169,618
FLOOD CONTROL SUPPORT		3,504,691			3,504,691
HAZARD MITIGATION		1,663,233			1,663,233
INFRASTRUCTURE		3,406,144			3,406,144
REGULATORY		1,392,575			1,392,575
RIPARIAN PROTECTION		1,907,689			1,907,689
TOTAL REGIONAL FLOOD CONTROL DISTRICT		12,043,950			12,043,950
<u>REGIONAL WASTEWATER RECLAMATION</u>					
CONVEYANCE SYSTEM				11,144,337	11,144,337
PLANNING & ENGINEERING				8,917,071	8,917,071
REGIONAL WASTEWATER RECLAMATION ADMIN				103,554,498	103,554,498
TREATMENT OPERATIONS				30,437,642	30,437,642
TOTAL REGIONAL WASTEWATER RECLAMATION				154,053,548	154,053,548
<u>SOLID WASTE MANAGEMENT</u>					
COMMUNITY SERVICES		216,000			216,000
DEVELOPMENT, CLOSURE, AND REMEDIATION		4,000			4,000
RESOURCE MANAGEMENT		1,063,000			1,063,000
WASTE MANAGEMENT		5,164,000			5,164,000
TOTAL SOLID WASTE MANAGEMENT		6,447,000			6,447,000
<u>TRANSPORTATION</u>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		10,300,549			10,300,549
SYSTEMS, OPERATIONS AND MAINTENANCE		24,458,697			24,458,697
TRANSPORTATION INFRASTRUCTURE		1,993,995			1,993,995
TOTAL TRANSPORTATION		36,753,241			36,753,241
TOTAL PUBLIC WORKS	31,615,487	59,753,242	221,159,460	162,471,342	474,999,531
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
<u>FLEET SERVICES</u>					
FLEET MANAGEMENT ADMINISTRATION					6,115,974
FLEET PARTS SUPPLY					1,797,220
MAINTENANCE & OPERATIONS					3,597,444
SUPPORT SERVICES					5,484,007
TOTAL FLEET SERVICES					16,994,645
TOTAL INTERNAL SERVICE - PUBLIC WORKS					16,994,645

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<u>PUBLIC WORKS</u>					
<u>CAPITAL PROJECTS</u>					
CAPITAL PROJECTS			53,977,280		53,977,280
TOTAL CAPITAL PROJECTS			53,977,280		53,977,280
<u>DEVELOPMENT SERVICES</u>					
DSD GRANTS				76,782	76,782
PERMITTING				5,014,192	5,014,192
PLANNING				392,145	392,145
SUBDIVISION AND DEVELOPMENT REVIEW				444,715	444,715
SUPPORT				20,394	20,394
TOTAL DEVELOPMENT SERVICES				5,948,228	5,948,228
<u>ENVIRONMENTAL QUALITY</u>					
ADMINISTRATION		15,250			15,250
AIR		1,726,200			1,726,200
COMMUNICATION AND OUTREACH		192,100			192,100
ENFORCEMENT		7,100			7,100
WATER AND WASTE		746,511			746,511
TOTAL ENVIRONMENTAL QUALITY		2,687,161			2,687,161
<u>FACILITIES MANAGEMENT</u>					
ADMINISTRATION	41,784				41,784
BUILDING SERVICES	2,372,672	2,295,035			4,667,707
PARKING GARAGES				2,099,100	2,099,100
TOTAL FACILITIES MANAGEMENT	2,414,456	2,295,035		2,099,100	6,808,591
<u>NATURAL RESOURCES, PARKS & RECREATION</u>					
DEPARTMENTAL SERVICES		62,000			62,000
NATURAL RESOURCE PARKS	161,500	645,000			806,500
OPERATIONS	340,700				340,700
RECREATION	322,600				322,600
TOTAL NATURAL RESOURCES, PARKS & RECREATION	824,800	707,000			1,531,800
<u>REGIONAL FLOOD CONTROL DISTRICT</u>					
FLOOD CONTROL SUPPORT		20,268,768			20,268,768
RIPARIAN PROTECTION		150,000			150,000
TOTAL REGIONAL FLOOD CONTROL DISTRICT		20,418,768			20,418,768
<u>REGIONAL WASTEWATER RECLAMATION</u>					
REGIONAL WASTEWATER RECLAMATION ADMIN				166,423,553	166,423,553
TOTAL REGIONAL WASTEWATER RECLAMATION				166,423,553	166,423,553
<u>SOLID WASTE MANAGEMENT</u>					
RESOURCE MANAGEMENT		6,000			6,000
WASTE MANAGEMENT		4,241,000			4,241,000
TOTAL SOLID WASTE MANAGEMENT		4,247,000			4,247,000
<u>TRANSPORTATION</u>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		46,990,953			46,990,953
SYSTEMS, OPERATIONS AND MAINTENANCE		1,194,552			1,194,552
TRANSPORTATION INFRASTRUCTURE		856,581			856,581
TOTAL TRANSPORTATION		49,042,086			49,042,086
TOTAL PUBLIC WORKS	3,239,256	79,397,050	53,977,280	174,470,881	311,084,467

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
<u>FLEET SERVICES</u>					
FLEET MANAGEMENT ADMINISTRATION					13,150,322
FLEET PARTS SUPPLY					6,000
MAINTENANCE & OPERATIONS					1,814,341
SUPPORT SERVICES					1,233,799
TOTAL FLEET SERVICES					<u>16,204,462</u>
TOTAL INTERNAL SERVICE - PUBLIC WORKS					<u>16,204,462</u>

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<u>PUBLIC WORKS</u>	
<u>CAPITAL PROJECTS</u>	
CAPITAL PROJECTS	5.0
TOTAL CAPITAL PROJECTS	<u>5.0</u>
<u>DEVELOPMENT SERVICES</u>	
DSD GRANTS	1.0
PERMITTING	30.1
PLANNING	23.4
SUBDIVISION AND DEVELOPMENT REVIEW	7.3
SUPPORT	3.3
TOTAL DEVELOPMENT SERVICES	<u>65.1</u>
<u>ENVIRONMENTAL QUALITY</u>	
ADMINISTRATION	5.0
AIR	17.5
COMMUNICATION AND OUTREACH	2.9
ENFORCEMENT	4.0
WATER AND WASTE	6.6
TOTAL ENVIRONMENTAL QUALITY	<u>36.0</u>
<u>FACILITIES MANAGEMENT</u>	
ADMINISTRATION	16.0
ASSET MGT & PLANNING SERVICES	5.0
BUILDING SERVICES	118.0
BUSINESS SERVICES	3.0
DESIGN & CONSTRUCTION SERVICES	23.0
PARKING GARAGES	3.0
TOTAL FACILITIES MANAGEMENT	<u>168.0</u>
<u>FLEET SERVICES</u>	
FLEET MANAGEMENT ADMINISTRATION	11.0
FLEET PARTS SUPPLY	4.0
MAINTENANCE & OPERATIONS	38.0
SUPPORT SERVICES	2.0
TOTAL FLEET SERVICES	<u>55.0</u>
<u>NATURAL RESOURCES, PARKS & RECREATION</u>	
DEPARTMENTAL SERVICES	7.0
DEVELOPMENT	2.0
GIS & MULTIMEDIA SERVICES	5.5
NATURAL RESOURCE PARKS	33.3
OPERATIONS	104.0
PLANNING	2.0
RECREATION	76.3
TOTAL NATURAL RESOURCES, PARKS & RECREATION	<u>230.1</u>

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<u>OFFICE OF SUSTAINABILITY & CONSERVATION</u>	
CONSERVATION SCIENCE	4.0
CULTURAL RESOURCES	6.5
SUSTAINABILITY	1.0
TOTAL OFFICE OF SUSTAINABILITY & CONSERVATION	<u>11.5</u>
<u>PUBLIC WORKS ADMINISTRATION</u>	
ADMINISTRATION	5.0
REAL PROPERTY	18.0
TOTAL PUBLIC WORKS ADMINISTRATION	<u>23.0</u>
<u>REGIONAL FLOOD CONTROL DISTRICT</u>	
CAPITAL IMPROVEMENT	5.0
FLOOD CONTROL SUPPORT	8.0
HAZARD MITIGATION	13.0
INFRASTRUCTURE	14.3
REGULATORY	18.0
RIPARIAN PROTECTION	9.0
TOTAL REGIONAL FLOOD CONTROL DISTRICT	<u>67.3</u>
<u>REGIONAL WASTEWATER RECLAMATION</u>	
CONVEYANCE SYSTEM	108.0
PLANNING & ENGINEERING	91.7
REGIONAL WASTEWATER RECLAMATION ADMIN	97.1
TREATMENT OPERATIONS	215.0
TOTAL REGIONAL WASTEWATER RECLAMATION	<u>511.8</u>
<u>SOLID WASTE MANAGEMENT</u>	
RESOURCE MANAGEMENT	8.0
WASTE MANAGEMENT	20.5
TOTAL SOLID WASTE MANAGEMENT	<u>28.5</u>
<u>TRANSPORTATION</u>	
DIRECTOR'S OFFICE AND SUPPORT SVCS	26.2
SYSTEMS, OPERATIONS AND MAINTENANCE	172.0
TRANSPORTATION INFRASTRUCTURE	96.5
TOTAL TRANSPORTATION	<u>294.7</u>
TOTAL PUBLIC WORKS	<u><u>1,496.0</u></u>

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

Capital Projects

Expenditures: 221,159,460

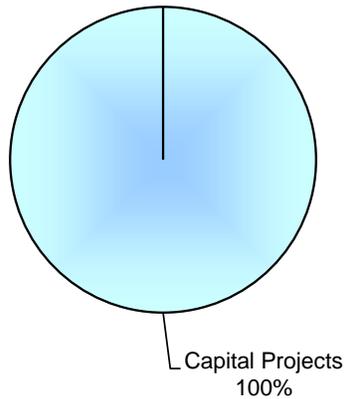
FTEs 5.0

Revenues: 53,977,280

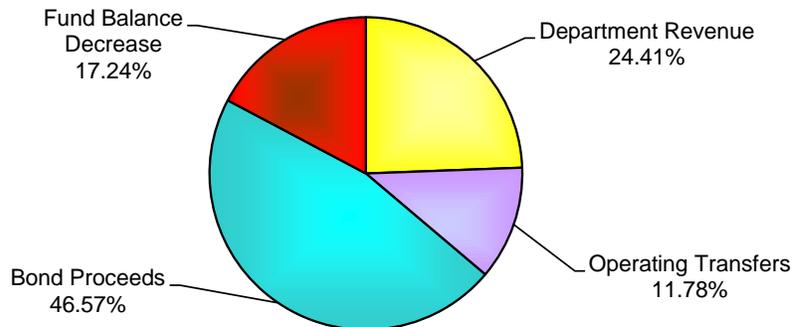
Function Statement: The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at \$100,000 or more (excluding enterprise and internal service fund projects), as detailed in the proposed Fiscal Year 2012/16 Five Year Capital Improvement Plan.

Mandates: Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability, and Implementation

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CAPITAL PROJECTS

<u>Expenditures by Program</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
CAPITAL PROJECTS	162,050,669	198,701,642	221,159,460
Total Expenditures	162,050,669	198,701,642	221,159,460
<u>Funding by Source</u>			
Revenues			
CAPITAL PROJECTS	37,902,906	74,330,378	53,977,280
Total Revenues	37,902,906	74,330,378	53,977,280
Net Operating Transfers In/(Out)	(1,299,072)	14,599,521	26,048,639
Other Funding Sources	125,000,000	75,000,000	103,000,000
Fund Balance Decrease/(Increase)	446,835	34,771,743	38,133,541
Total Program Funding	162,050,669	198,701,642	221,159,460
<u>Staffing (FTEs) by Program</u>			
CAPITAL PROJECTS	9.5	4.0	5.0
Total Staffing (FTEs)	9.5	4.0	5.0

Program Summary

Department: CAPITAL PROJECTS

Program: CAPITAL PROJECTS

Function

The Capital Projects budget reflects anticipated funding for the construction of Pima County funded capital projects valued at \$100,000 or more and all projects funded with bonds, (excluding enterprise and internal service fund projects), as detailed in the five year Capital Improvement Plan (CIP). These projects are primarily funded through bond sales. The balance of the funding comes from Capital Projects revenue and operating transfers from other County departments.

Description of Services

The budgeted amount of \$221,159,460 has been based on the following:

Facilities Management	\$67,190,735
Transportation	65,170,961
Sheriff	26,561,383
Regional Flood Control	20,973,632
Open Space	12,290,824
Parks and Recreation	12,132,559
Finance	5,991,216
Community Development	5,048,550
Cultural Resources	2,674,225
Information Technology	2,528,696
Solid Waste Management	596,679

Total CIP	\$221,159,460
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Program Goals and Objectives

- Meet the reporting requirements of Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability and Implementation

Program Performance Measures	FY2009/2010 Actual	FY2010/2011 Estimated	FY2011/2012 Planned
Bond Update Reports produced by due dates	yes	yes	yes
Completed Projects Report produced by due date	yes	yes	yes
Bond Ordinance Amendments produced by due dates	yes	yes	yes

Program Expenditures by Object	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
PERSONAL SERVICES	659,379	0	0
SUPPLIES AND SERVICES	(647,166)	0	0
CAPITAL OUTLAY	162,038,456	198,701,642	221,159,460
Total Program Expenditures	162,050,669	198,701,642	221,159,460

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	31,105,975	67,260,836	49,384,375
CHARGES FOR SERVICES	4,380,520	6,665,200	3,655,905
INTEREST	1,169,998	0	0
MISCELLANEOUS	430,886	404,342	937,000
MEMO REVENUE	815,527	0	0
Operating Revenue Sub-Total	37,902,906	74,330,378	53,977,280
Net Operating Transfers In/(Out)	(1,299,072)	14,599,521	26,048,639
Other Funding Sources	125,000,000	75,000,000	103,000,000
Fund Balance Decrease/(Increase)	446,835	34,771,743	38,133,541
Total Program Funding	162,050,669	198,701,642	221,159,460

Program Staffing (FTEs)	9.5	4.0	5.0
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Pima County FY 2011/2012 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2011/2012**

For a comprehensive list of the active and new projects comprising the fiscal year 2012/16 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2011/12 Adopted
<u>Facilities Management</u>	
Justice Court/Municipal Court Complex	\$ 36,030,000
8th Floor Superior Courts Additional Courtrooms	8,500,000
Southern Arizona Indoor Sports Center at Curtis Park	6,655,000
UPH Abrams Clinics	2,600,000
Psychiatric Hospital (2004 & 2006 Authority)	2,480,530
Administration 4th Floor Tenant Improvements	2,365,000
Facilities Building Improvements	1,500,000
Abrams 1st to 2nd Floor Relocation	1,457,000
Arthur Pack and Winston Reynolds Manzanita Park Lighting Baseball Fields	1,445,000
Retrofit the Downtown Central Plant Chilled Water System	950,000
Psychiatric Urgent Care Center	800,580
Theresa Lee Health Clinic	737,795
Install Gas-to-Electric Turbines at the Adult Detention Complex	711,688
Replace Administration & Building M Roofs	295,000
Downtown Complex	275,000
Replace Motors in the Downtown Governmental Complex	243,330
Arizona Sonora Desert Museum - Gray Water	99,062
ADA Facility Accessibility Projects	33,750
Amado - UCHC Health Clinic	12,000
<u>Facilities Management Total</u>	\$ 67,190,735
 <u>Transportation</u>	
Magee Road/Cortaro Farms Road: Mona Lisa to La Canada	\$ 8,482,000
La Cholla Boulevard: Magee Road to Overton Road	6,533,737
Magee Road/Cortaro Farms Road: Corridor Study & Thornydale Road to Mona Lisa	5,520,745
Pavement Preservation Program	5,000,000
Valencia Road: Alvernon Road to Wilmot Road	4,336,000
La Canada Drive: Ina Road to River Road	4,000,000
Houghton Road: Interstate 10 to Tanque Verde Road	3,800,000
Orange Grove Road: Camino de la Tierra to La Cholla Boulevard	3,700,000
La Canada Drive: Ina Road to Calle Concordia	3,472,478
Alvernon Way/Valencia Intersection Improvements	2,465,789
Tanque Verde Road: Catalina Highway to Houghton Road	2,107,927
Valencia Road: Wilmot Road to Kolb Road	1,690,000
Ina Road at Oracle Road Intersection	1,500,000
Valencia Road: Mark Road to Wade Road	1,470,999
Magee Road: La Cañada Drive to Oracle Road	1,266,144
Valencia Road Street Lighting, Sidewalk, and Widening	1,189,674
ARRA Intersection Control & Crosswalk Renewal	789,000
La Cholla Boulevard: River Road to Ruthrauff Road	710,376
Golder Ranch Road Bridge at CDO Wash	580,000
Camino De Oeste: Los Reales to Valencia Road	500,000
General Hitchcock Highway Infrastructure Repairs	500,000
Laguna Elementary School Sidewalks/Landscaping	468,713
South Tucson Pavement Chip Seal	400,000
Colossal Cave Road: Success Drive & Ruthrauff Culvert	385,000

Pima County FY 2011/2012 Adopted Budget

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Fiscal Year 2011/2012**

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Department/Project	FY 2011/12 Adopted
Mt. Shadow/Ventana Signal	375,000
Orange Grove Two-Way-Left-Turn-Lane & Bike Lanes: La Canada Road to Oracle Road	355,000
Flowing Wells Sidewalks: River to Roger	311,384
Homer Davis Elementary Bicycle & Pedestrian Enhancement	300,000
Old Tucson-Nogales Highway: Summit Neighborhood	300,000
Aviation Parkway: Richey to Technical Dr.	250,000
Colossal Cave Bike Lanes	250,000
Agua Caliente Safe Routes to School	242,000
Safety Improvements / 1997 Bond Funded	235,000
Camino de Manana: Tangerine to Linda Vista	222,222
Centennial Elementary School: Safe Routes	150,000
Valencia Road: Benson to Littleton	150,000
Palo Verde/Lincoln: Hawk Signal & Crosswalk	125,000
Valencia Road Bike Lanes: Cardinal to Mission	110,000
Harrison Road Bike Lanes	102,218
I-19 Frontage Road: Continental Road to Canoa Road	100,000
Irvington at Mission	100,000
Sunrise Drive: Craycroft Road to Kolb Road	100,000
Bear Canyon Bike Lanes: Snyder to Indian Bend	75,000
Neighborhood Transportation Improvements	73,000
Square Tube Breakaway Sign Posts	64,805
Safe Routes to School Demonstration Project	60,000
Manzanita Elementary Safe Routes to School Design Project	55,000
ADA Pedestrian Improvements	50,000
Mission Road Paved Shoulder	45,000
Marsh Station Bridge South Abutment Repair	25,000
Alvernon Bike Lanes: Golf Links to Ajo	23,500
Safety Management Systems and Program Development	20,000
Orange Grove Bike Lanes: Oracle to Camino La Zorro	11,000
Kino Parkway Overpass at 22nd Street	10,000
Miscellaneous Bike Safety Improvement Projects	5,000
Silverbell Road at Blanco/Brawley Washes	4,250
Intelligent Transportation Systems (Signals Coordination & Cabinet Upgrade)	1,000
Picture Rocks and Sandario Beacon	1,000
Video Detection at Traffic Signals	1,000
<u>Transportation Total</u>	\$ 65,170,961
<u>Sheriff Department</u>	
Communications Emergency Operations Center	\$ 17,058,020
Regional Public Safety Communications System	7,876,569
Thomas Price Service Center Communications Center Expansion	1,626,794
<u>Sheriff Department Total</u>	\$ 26,561,383
<u>Regional Flood Control</u>	
Urban Drainage	\$ 5,000,000
Pantano Wash: Speedway to Tanque Verde	3,508,700
Floodprone Land Acquisition Program	3,000,000

Pima County FY 2011/2012 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2011/2012**

For a comprehensive list of the active and new projects comprising the fiscal year 2012/16 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2011/12 Adopted
Santa Cruz River: Grant Road to Camino del Cerro River Park	2,500,000
Floodprone and Riparian Land Acquisition	1,187,000
Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE Study)	914,884
Tohono O'Odham Nation Urban Drainage	893,510
Arroyo Chico Detention Basin (USACOE)	802,000
Santa Cruz River Flood Control, Erosion Control and Linear Park: Ajo to 29th Street	746,025
Cañada del Oro River Park: Thornydale to Magee	506,400
Roger Road and I-10 Drainage Improvement	500,000
Pascua Yaqui Tribe Black Wash Urban Drainage Flood Control Improvements	473,011
Santa Cruz River Continental Ranch Remediation	250,000
City of South Tucson Urban Drainage	214,102
El Corazon de los Tres Rios Del Norte	200,000
Pantano Wash Watershed Study	100,000
Santa Cruz River Watershed Study	100,000
Tres Rios del Norte (USACOE Study)	50,000
El Rio Medio (USACOE Study)	25,000
Pantano Wash: Kolb Executive Park Bank Protection	1,000
Pantano Wash: Mullins Landfill Bank Protection	1,000
Pantano Wash: Pantano Townhomes Bank Protection	1,000
<u>Regional Flood Control Total</u>	\$ 20,973,632
<u>Open Space</u>	
Painted Hills Property Acquisition	\$ 7,999,660
Sweetwater Canyon Property Acquisition	1,605,000
Town of Sahuarita Priorities	1,499,500
Kino at 36th: Little America Refining Property Acquisition	942,350
Open Space Preservation	244,314
<u>Open Space Total</u>	\$ 12,290,824
<u>Parks and Recreation</u>	
Southeast Community Park	\$ 3,928,096
Northside Community Center	2,381,516
Houghton Greenway	1,346,595
Bicycle Lane on Sahuarita Road	1,112,661
Southeast Regional Park/Shooting Range	900,000
Lincoln Park Softball Field Improvements	793,833
Tortolita Trail System	392,007
Julian Wash Linear Park	303,587
Lawrence Park Ball Field and Lighting	300,000
Santa Cruz River Community Park - Menlo Park	298,937
Atturbury Wash Sanctuary	183,951
Arroyo Chico	157,910
Rillito River Park: Mountain to Campbell (South Bank)	23,466
Santa Cruz River Park: Irvington to Valencia	10,000
<u>Parks and Recreation Total</u>	\$ 12,132,559
<u>Finance and Risk Management</u>	
PimaCore Resource Management System	\$ 5,991,216

Pima County FY 2011/2012 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2011/2012**

For a comprehensive list of the active and new projects comprising the fiscal year 2012/16 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2011/12 Adopted
<u>Finance and Risk Management Total</u>	\$ 5,991,216
<u>Community Development</u>	
Esperanza En Escalante Veterans Housing Project	\$ 1,000,000
Housing Reinvestment 2004 Authorization	886,654
Honea Heights Redevelopment Project	600,000
Toumey Park	488,000
South Tucson Youth Mission View & Ochoa	425,000
Wakefield Neighborhood Project	400,000
29th Street Coalition Freedom Park	225,000
Barrio Centro	200,000
El Banco Remodel	150,000
NSP Acquisition Program	147,898
Avondale Neighborhood Project	100,000
Elvira Neighborhood	100,000
Menlo Park Neighborhood	100,000
Iowa Project	89,524
Barrio Kroeger Lane	87,017
5 Points Business Coalition	40,000
Lessons From Civano Project	9,457
<u>Community Development Total</u>	\$ 5,048,550
<u>Cultural Resources</u>	
Canoa Ranch Buildings Rehabilitation	\$ 625,290
Fort Lowell - Atkins Steel Acquisition	500,000
The Ajo Train Depot Historic Rehabilitation Project	489,007
Anza Trail - Llano Grande Campsite	441,835
Honey Bee Village Site Acquisition	170,000
Ajo Curley School Historic Art Institute	131,434
Tumamoc Hill Acquisition	100,000
Dakota Wash Site Acquisition	75,000
Anza Trail - Los Morteros Campsite	50,000
Anza Trail - Oit Pars Campsite	50,000
Canoa Ranch General: Repairs, etc.	30,000
Anza National Historic Trail	11,659
<u>Cultural Resources Total</u>	\$ 2,674,225
<u>Information Technology</u>	
Public Works Permitting/Licensing Application	\$ 600,000
Data Center Storage Upgrade	550,000
Pima Government Website	320,000
Defense Case Tracking	315,696
Capital Project Management Environment	195,000
Infrastructure and Application Monitoring	180,000
Pima Health Information Management System	168,000
Footprints ITIL Implementation	100,000
Public Fiduciary Application System	100,000
<u>Information Technology Total</u>	\$ 2,528,696

Pima County FY 2011/2012 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2011/2012**

For a comprehensive list of the active and new projects comprising the fiscal year 2012/16 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2011/12 Adopted
<u>Solid Waste</u>	
Environmental Remediation/El Camino Del Cerro Landfill	\$ 575,666
Waste Tire Collection Site Relocation	20,000
El Camino del Cerro LOU Project	1,013
<u>Solid Waste Total</u>	\$ 596,679
<u>Fleet Services</u>	
New Services Facilities	\$ 1,512,875
Richey Road Fuel Station	135,000
<u>Fleet Services Total</u>	\$ 1,647,875
<u>Telecommunications</u>	
Phone System Replacement of the Switch located at the Old Courthouse	\$ 1,484,000
Enterprise Network Security Upgrade	370,000
Analog Line Replacement for VoIP Project	119,000
Catalyst 4500 Sup Upgrade and COT Connection	105,000
<u>Telecommunications Total</u>	\$ 2,078,000
<u>Regional Wastewater Reclamation</u>	
ROMP 32 MGD Reclamation Campus	\$ 78,611,916
ROMP Ina Road WPCF HPO Replacement	40,501,000
ROMP Ina Road WPCF 12.5 MGD Expansion	30,301,000
Ina Road WPCF Biosolids Facilities Improvements	21,104,800
ROMP Ina Road WPCF Power Generation & Distribution	7,147,000
Santa Cruz Interceptor, Phase III	6,624,693
PCRWRD Central Laboratory Complex Site Civil	5,835,266
Ina Road WPCF Class A Biosolids Improvements	5,171,900
System-Wide Sewer Conveyance Augmentation Program	4,504,468
PCRWRD Central Laboratory Complex	4,433,079
ROMP SCADA	4,325,000
Sewer Utility Modification Program	4,138,750
Prince Road & I-10 ADOT Sewer Modifications	2,601,474
CRRPS Facility Modifications	2,231,500
North Rillito Interceptor Relief Sewer	2,182,582
Forty Niner Country Club Rehabilitation	1,950,000
SCADA Master Plan Implementation Program	1,639,000
System-Wide Conveyance Rehabilitation Program	1,590,978
Ina Road WRF Primary Clarifier Concrete Repair	1,225,000
Corona de Tucson WRF Security Improvements	1,066,000
Green Valley WRF Security Improvements	984,800
ROMP Ina Road WPCF BNRAS System Modification	959,800
WW Avra Valley WRF Security	750,496
Sabino Creek Pump Station	718,000
Harrison Road: Millmar Road to Escalante Road	712,950
Quail Creek Lift Station	700,000
Ina Road Aeration Optimization	682,000
WW Sewer Manhole Rehabilitation #2	675,000

Pima County FY 2011/2012 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2011/2012**

For a comprehensive list of the active and new projects comprising the fiscal year 2012/16 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2011/12 Adopted
SCADA Cyber Security Upgrade	645,000
Conveyance SCADA System Upgrade Richey Road to Ina Road	569,000
Ina Road WRF Replacement of Thickened Sludge Pumps	525,000
Green Valley WWTF - Sludge Digestion Facility Cover	500,000
Security Master Plan Implementation Program	464,200
22nd Street: I-10 to Tucson Boulevard, Sewer Utility	373,000
Ina Road WPCF SCADA Process Optimization	350,000
DMAFB Flow Meter Station	268,000
RW Conveyance Vapor Treatment Unit Odor Control	250,000
Grant Road Corridor Improvement: Sewer Utility	220,000
Ina Rd WRF - Grit Classifiers	215,000
Marana WWTP Expansion	200,000
Corona de Tucson WRF Second Fine Screen	156,000
La Canada: River Road to Ina Road, Sewer Utility	100,000
La Cholla: Magee Road to Tangerine Road, Sewer Utility	100,000
Magee/Cortaro Farms Road: Thornydale to La Canada,	100,000
Roger Road WWTP Demolition	62,897
Ina Road WRF Rough Screens	60,000
Region Wide Conveyance Odor Control	50,000
Region Wide Conveyance Odor Control System	15,000
Skyline: Country Club to Hacienda del Sol	10,200
Green Valley WRF Replace Washer/Compactor	10,000
Ina Road WRF East Plant	10,000
Sewer Manhole Rehabilitation	9,600
Continental Ranch Regional Pump Station	5,000
<u>Regional Wastewater Reclamation Total</u>	<u>\$ 238,636,349</u>
Total Capital Improvement Projects	\$ 463,521,684
Less: Fleet Services	(1,647,875)
Less: Telecommunications	(2,078,000)
Less: Regional Wastewater Reclamation	<u>(238,636,349)</u>
Total FY 2011/12 Adopted Capital Projects Fund	\$ <u>221,159,460</u>

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Development Services

Expenditures: 6,674,435

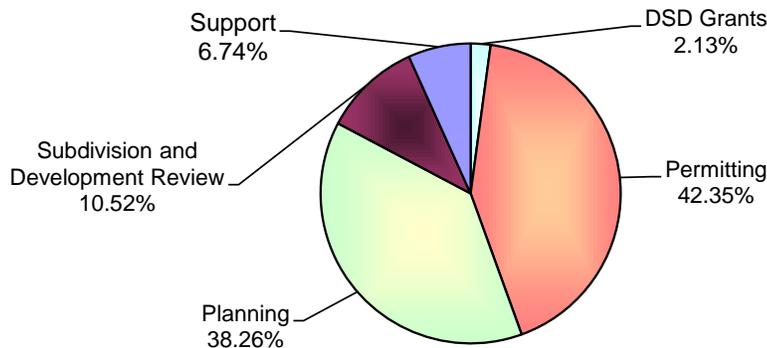
FTEs 65.1

Revenues: 5,948,228

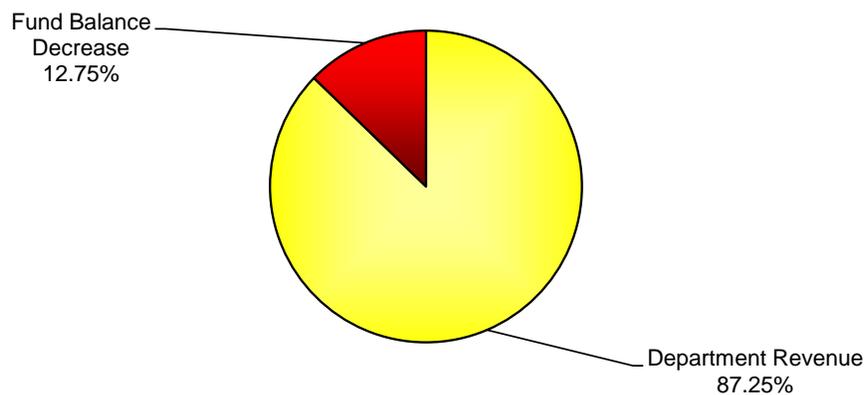
Function Statement: Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes. Perform Green Building/Sustainability review and permitting. Perform Health Department reviews for

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and Chapter 9: Protected Development Rights; and Pima County Code Title 15: Buildings and Construction; and Title 18: Zoning

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: **DEVELOPMENT SERVICES**

Expenditures by Program	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
DSD GRANTS	0	0	142,354
PERMITTING	3,130,711	2,598,314	2,826,366
PLANNING	2,415,384	2,296,298	2,553,853
SUBDIVISION AND DEVELOPMENT REVIEW	884,379	795,368	702,325
SUPPORT	1,514,330	1,152,713	449,537
Total Expenditures	7,944,804	6,842,693	6,674,435

Funding by Source			
Revenues			
DSD GRANTS	0	0	76,782
PERMITTING	5,267,688	5,619,972	5,014,192
PLANNING	226,332	207,140	392,145
SUBDIVISION AND DEVELOPMENT REVIEW	529,578	612,631	444,715
SUPPORT	52,222	51,500	20,394
Total Revenues	6,075,820	6,491,243	5,948,228
Net Operating Transfers In/(Out)	1,969,735	(124,703)	(143,152)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(100,751)	476,153	869,359
Total Program Funding	7,944,804	6,842,693	6,674,435

Staffing (FTEs) by Program			
DSD GRANTS	0.0	0.0	1.0
PERMITTING	35.1	31.0	30.1
PLANNING	21.1	24.0	23.4
SUBDIVISION AND DEVELOPMENT REVIEW	8.0	7.3	7.3
SUPPORT	7.0	3.5	3.3
Total Staffing (FTEs)	71.2	65.8	65.1

Program Summary

Department: DEVELOPMENT SERVICES

Program: DSD GRANTS

Function

Facilitate, coordinate, and deliver the obligations of Development Services to the grants projects. Augment and increase departmental revenues.

Description of Services

Net Zero Energy Code Grant:

Use energy modeling software to model building elements including establishing residential and commercial building prototypes relevant to the Desert Southwest; establishing baseline energy models based on these prototypes; and modeling building elements to increase energy efficiency. Analyze the carbon cost, the construction cost and cost of energy dollars leaving the local economy. Develop both an economic-based prescriptive path and a performance path to achieve net-zero energy and water use for residential and commercial buildings. Model the savings from the implementation of the net-zero energy and water benchmarks. Prepare educational materials including resources on best practices that incorporate the prescriptive path element principles in new construction and existing construction.

Solar American Cities Grant:

Provide a central clearinghouse of regional solar information for residents, businesses, and solar companies. Assist in marketing the Greater Tucson and Pima County area to potential solar developers and manufacturers. Operate and maintain a Solar One Stop Center at the Public Works Building. Establish the Pima County solar website allowing individuals to have quick access to multiple jurisdictions solar permit requirements; financial incentives and rebates; various solar technologies applicable to homes and businesses; and representative solar case studies in our community. Facilitate training opportunities for installers and inspectors, make solar presentations to interested groups, act as a solar ombudsperson for problems with solar permits, and operate as a referral agency for all regional solar matters.

Program Goals and Objectives

- Develop a series of building energy code enhancements and best practice recommendations specific to the desert southwest that will reduce the energy consumption of new and remodeled residential and commercial buildings to net-zero energy use
- Promote the dissemination of solar information throughout the region.
- Provide clear, timely and accessible regional solar information and referral services

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Baseline energy models established	n/a	n/a	100%
Net-Zero and educational materials prepared	n/a	n/a	100%
Solar One Stop Deliverables completed by the scheduled dates	n/a	n/a	100%
Appropriate energy conserving measures developed	n/a	n/a	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	0	0	118,046
SUPPLIES AND SERVICES	0	0	24,308
Total Program Expenditures	0	0	142,354

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
INTERGOVERNMENTAL	0	0	76,782
Operating Revenue Sub-Total	0	0	76,782
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	65,572
Total Program Funding	0	0	142,354

Program Staffing (FTEs)	0.0	0.0	1.0
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Program Summary

Department: DEVELOPMENT SERVICES

Program: PERMITTING

Function

Ensure building safety and sustainability through the review of construction plans and inspections. Ensure compliance with zoning code and other applicable regulations including grading, floodplain, and plant preservation requirements. Verify compatibility with surrounding neighborhoods, uses, and zones.

Description of Services

Provide plan review of commercial and residential structures. Make zoning determinations and verify permitted uses and adherence to adopted development standards, such as height and setbacks. Issue addresses and street names, process construction permit applications, review permit applications for required approvals, issue construction permits, and collect fees. Schedule inspection requests and maintain construction records. Provide on-site inspections for building codes compliance and other County department requirements. Apply standards to minimize physical impact of hillside development and protect aesthetics by regulating grading. Regulate encroachment and building development within areas subject to flooding or erosion. Ensure consistent, comprehensive, and timely implementation of water and wastewater requirements related to building permitting. Implement processes and procedures to enforce rules, codes, and ordinances.

Program Goals and Objectives

- Provide timely processing of building permits and inspection requests
 - . Approve at least 95% of permits within 5 working days from date of initialization
 - . Perform 100% of building inspections on the scheduled inspection date
- Provide clear and accessible information to help customers understand and comply with requirements
 - . Improve to at least 80% the applicants who rate employees highly in terms of assisting them in understanding the permitting process
 - . Improve to at least 80% the inspection customers who rate employees highly in terms of assisting them in understanding the inspection process

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Permits approved within 5 working days from date of initialization	86%	85%	95%
Building inspections performed on the scheduled inspection date	99.6%	99.5%	100%
Building applicants who rate employees highly in terms of assisting them in understanding the permitting process	n/a	70%	80%
Building inspection customers who rate employees highly in terms of assisting them in understanding the building inspection process	n/a	70%	80%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	2,293,726	1,966,917	2,310,839
SUPPLIES AND SERVICES	836,985	631,397	515,527
Total Program Expenditures	3,130,711	2,598,314	2,826,366

Program Funding by Source

<u>Revenues</u>			
LICENSES & PERMITS	5,051,795	5,148,436	4,776,070
INTERGOVERNMENTAL	9,454	120,368	0
CHARGES FOR SERVICES	107,052	87,000	113,156
MISCELLANEOUS	99,387	264,168	124,966
Operating Revenue Sub-Total	5,267,688	5,619,972	5,014,192
Net Operating Transfers In/(Out)	18,465	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(2,155,442)	(3,021,658)	(2,187,826)
Total Program Funding	3,130,711	2,598,314	2,826,366

Program Staffing (FTEs)	35.1	31.0	30.1
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Program Summary

Department: DEVELOPMENT SERVICES

Program: PLANNING

Function

Provide land use planning services including planning proposal reviews, ordinance development, comprehensive plans, and appeals in unincorporated Pima County. Administer the comprehensive plan amendment and update processes, rezoning process, appeals processes, Board of Adjustment, Design Review Committee, and hearing officer cases. Prepare zoning code text amendments as required.

Description of Services

Update, amend, and maintain the comprehensive plan. Participate in inter-jurisdictional planning efforts. Prepare special planning area studies. Prepare reports, notifications, and analyses on rezoning, specific plans, and special appeals. Update and maintain the official zoning base maps and records. Review lot split request. Review rezoning, specific plans, and special appeals for environmental policy compliance. Coordinate environmental policy with other Public Works departments and perform the necessary field work. Review plat note modifications, plat waivers, and other modification requests. Prepare Board of Adjustment and Design Review Committee packets and reports. Implement processes and procedures necessary to enforce and observe rules, codes, and ordinances as adopted by Pima County. Oversee and coordinate zoning code text amendments. Administer and staff the hearing officer process and prepare hearing officer appeal cases. Assist in the creation, adoption, and implementation of the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Meet statutory guidelines for completing comprehensive plan amendments
 - . Ensure Board of Supervisors (BOS) act on the Annual Comprehensive Plan Amendment by December 31st
- Provide timely, accurate processing of rezoning applications, inspection requests, and code text amendments
 - . Achieve at least 80% of the rezoning applications approved by Board of Supervisors within 8 months of application
- Provide clear and accessible information to help customers understand and comply with requirements
 - . Achieve at least 80% of the rezoning customers who rate employees highly in terms of assisting customers in the rezoning process
 - . Achieve at 85% of the comprehensive plan amendment customers who rate employees highly in terms of assisting customers in the Comprehensive Plan Amendment process
- Improve the effectiveness of code text amendments
 - . Achieve to at least 80% of the code text amendments approved/denied by the Board of Supervisors within eight months from the time of initiation
 - . Improve communication so that 80% of the code implementers/interpreters rate the aggregate code amendments highly in terms of their effectiveness
 - . Achieve at least 80% of the zoning, building and grading complaints and violators who rate employees highly in terms of assisting them in understanding the violation and remedy
- Improve the efficiency of code enforcement process
 - . Resolve zoning code complaints within 100 working days

Program Performance Measures	FY2009/2010 Actual	FY2010/2011 Estimated	FY2011/2012 Planned
Annual Comprehensive Plan Amendment applications acted on by the BOS by December 31st of the application year	75%	100%	100%
Rezoning applications decided on by the BOS within 8 months from the time accepted by the planner on duty	n/a	80%	80%
Rezoning customers rating employees highly in terms of assisting them understand the rezoning process	n/a	80%	80%
Comprehensive Plan Amendment customers rating employees highly in terms of assisting them understand the Comprehensive Plan Amendment process	n/a	80%	80%
Code Text Amendments approved/denied by the BOS within 8 months from the time of public initiation	71%	80%	80%
Code implementers/interpreters who rate the aggregate code amendments highly in terms of their effectiveness	77%	85%	80%
Code Enforcement complainants and violators who rate employees highly in terms of assisting them in understanding the code enforcement process	n/a	75%	80%
Code complaints resolved within 100 working days	69%	75%	78%

Program Summary

Department: **DEVELOPMENT SERVICES**

Program: **PLANNING**

Program Expenditures by Object	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
PERSONAL SERVICES	1,799,970	1,824,405	2,129,724
SUPPLIES AND SERVICES	615,414	471,893	424,129
Total Program Expenditures	2,415,384	2,296,298	2,553,853
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	197,269	206,140	318,175
MISCELLANEOUS	29,063	1,000	73,970
Operating Revenue Sub-Total	226,332	207,140	392,145
Net Operating Transfers In/(Out)	2,128	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,186,924	2,089,158	2,161,708
Total Program Funding	2,415,384	2,296,298	2,553,853
Program Staffing (FTEs)	21.1	24.0	23.4

Program Summary

Department: DEVELOPMENT SERVICES

Program: SUBDIVISION AND DEVELOPMENT REVIEW

Function

Review subdivision plats, development plans, and sewer and paving/grading improvement plans for conformity to Pima County codes and standards.

Description of Services

Review subdivision tentative and final plats for Arizona Department of Environmental Quality (ADEQ), Development Services, Department of Transportation, Regional Wastewater Reclamation (RWR), and Department of Environmental Quality (PDEQ) requirements. Review improvement plans for sanitary sewer, grading, paving, and hydrology engineering design. Prepare staff reports for Planning & Zoning, Design Review Committee, and Board of Adjustment meetings on infrastructure needs and considerations. Prepare reports on Design Review Committee appeals to hillside development zone, buffer overlay, and scenic gateway for the Design Review Committee. Review subdivision plats and development plans for compliance with landscaping and native plant preservation ordinances. Coordinate review and approval of subdivision plats and development plans with the Subdivision and Development Review Committee, utilities, and outside service providers.

Program Goals and Objectives

- Provide timely and accurate processing of development plan, subdivision plat, and improvement plan applications
 - . Approve at least 80% of development plans and subdivision plats within 6 months from the time of initiation
 - . Approve at least 80% of development plans and subdivision in fewer than 3 submittals
 - . Approve at least 90% of sewer improvements within 6 months from the time of submittal until the approval letter is distributed
 - . Approve at least 90% of sewer improvement plans in fewer than 3 submittals
 - . Approve at least 90% of paving and grading improvement plans within 6 months from the date of submittal
 - . Approve at least 80% of paving and grading improvement plans in fewer than 3 submittals

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Development plans and subdivision plats approved within 6 months	34%	60%	80%
Development plans and subdivisions approved in fewer than 3 submittals	50%	65%	80%
Sewer improvements approved within 6 months	81%	87%	90%
Sewer improvement plans approval in fewer than 3 submittals	44%	55%	90%
Paving and grading improvement plans approved within 6 months	85%	87%	90%
Paving and grading improvements approved in fewer than 3 submittals	63%	65%	80%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	701,882	649,139	588,621
SUPPLIES AND SERVICES	182,497	146,229	113,704
Total Program Expenditures	884,379	795,368	702,325

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
CHARGES FOR SERVICES	529,578	612,631	444,715
Operating Revenue Sub-Total	529,578	612,631	444,715
Net Operating Transfers In/(Out)	9,260	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	345,541	182,737	257,610
Total Program Funding	884,379	795,368	702,325

<u>Program Staffing (FTEs)</u>	<u>8.0</u>	<u>7.3</u>	<u>7.3</u>

Program Summary

Department: DEVELOPMENT SERVICES

Program: SUPPORT

Function

Provide vision and leadership to the department, develop the strategic plan, ensure compliance with mandates and Pima County administrative and fiscal policy and procedures, and pioneer the automation and deployment of technology throughout the department and its processes.

Description of Services

Provide administrative, policy, financial, and organizational support and direction. Provide strategic planning and organizational development. Represent department's positions, decisions, and initiatives to the public, customers, and the media. Prepare and administer the budget for the department. Perform other functions as necessary in the administration of the department as directed by the County Administrator or Deputy County Administrator. Ensure departmental operations have the needed information technology operations support, geographic information systems (GIS) support, and computer-aided design (CAD) support. Ensure departmental operations have the needed network, hardware, Help Desk, business application, and electronic government support for land development.

Program Goals and Objectives

- Enhance financial stability
 - . Increase the percent of department operating costs covered annually by generated revenue
- Provide excellent customer service
 - . Increase the percent of customers who feel employees helped them fully understand and comply with regulatory policies and requirements
- Increase the number of core processes that achieve measurable process improvements in time, quality, and/or cost annually

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Department operating costs covered annually by generated revenue	76%	87%	89%
Customers who feel employees helped them fully understand and comply with regulatory policies and requirements	n/a	75%	80%
Core processes that achieved measurable process improvements in time, quality, and/or cost annually	78%	89%	90%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	1,112,568	947,100	160,648
SUPPLIES AND SERVICES	401,762	205,613	288,889
Total Program Expenditures	1,514,330	1,152,713	449,537

Program Funding by Source

Revenues			
INTEREST	35,627	30,000	10,009
MISCELLANEOUS	16,595	21,500	10,385
Operating Revenue Sub-Total	52,222	51,500	20,394
Net Operating Transfers In/(Out)	1,939,882	(124,703)	(143,152)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(477,774)	1,225,916	572,295
Total Program Funding	1,514,330	1,152,713	449,537

Program Staffing (FTEs)	7.0	3.5	3.3
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Environmental Quality

Expenditures: **3,138,951**

FTEs **36.0**

Revenues: **2,687,161**

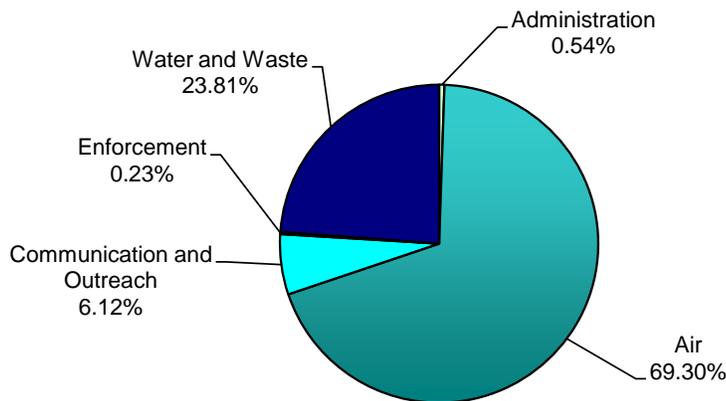
Function Statement:

Preserve and protect the environment of Pima County for the long term benefit of the residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education.

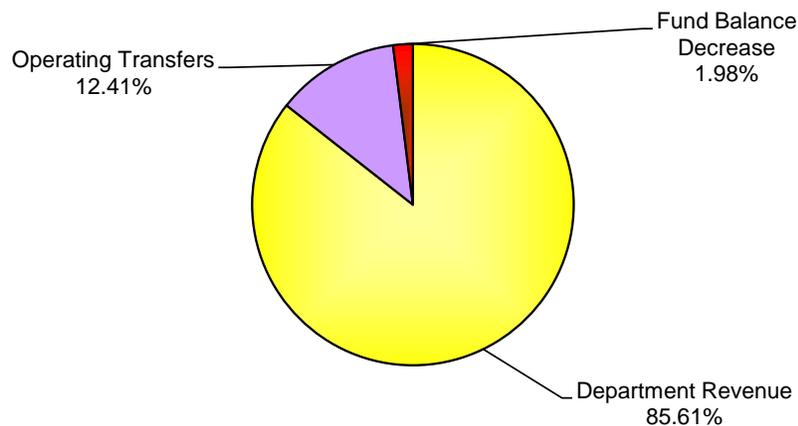
Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269: Recycling and Waste Reduction; Title 49, Chapter 3: Air Quality, Article 1: General Provisions, 49-402: State and County Control; Article 3: County Air Pollution Control; and Pima County Code Title 7: Environmental Quality; Title 13: Public Services; and Title 17: Air Quality Control

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: ENVIRONMENTAL QUALITY

<u>Expenditures by Program</u>	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
ADMINISTRATION	(189)	17,950	16,830
AIR	2,204,187	2,117,355	2,175,339
COMMUNICATION AND OUTREACH	218,676	192,100	192,163
ENFORCEMENT	8,208	7,000	7,313
WATER AND WASTE	563,437	797,923	747,306
Total Expenditures	2,994,319	3,132,328	3,138,951

<u>Funding by Source</u>			
Revenues			
ADMINISTRATION	17,213	17,950	15,250
AIR	1,904,775	1,704,200	1,726,200
COMMUNICATION AND OUTREACH	219,519	192,100	192,100
ENFORCEMENT	8,267	7,000	7,100
WATER AND WASTE	713,153	796,423	746,511
Total Revenues	2,862,927	2,717,673	2,687,161
Net Operating Transfers In/(Out)	396,605	388,141	389,694
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(265,213)	26,514	62,096
Total Program Funding	2,994,319	3,132,328	3,138,951

<u>Staffing (FTEs) by Program</u>			
ADMINISTRATION	10.0	5.0	5.0
AIR	19.5	16.8	17.5
COMMUNICATION AND OUTREACH	4.4	3.4	2.9
ENFORCEMENT	4.0	4.0	4.0
WATER AND WASTE	6.0	6.0	6.6
Total Staffing (FTEs)	43.9	35.2	36.0

Program Summary

Department: ENVIRONMENTAL QUALITY

Program: ADMINISTRATION

Function

Plan, organize, and direct activities of the department.

Description of Services

Develop and implement all administrative and policy activities of the department. Provide the County Administrator's office and elected officials with briefings, presentations, and testimony regarding department operations and activities. Develop departmental monitoring, permitting, outreach, and enforcement priorities. Represent the department at workshops, public meetings, and public hearings.

Program Goals and Objectives

- Provide for the timely, efficient, and cost effective delivery of departmental services
 - . Have knowledgeable and professional employees
 - . Develop and improve new and existing processes to meet customers' needs

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Training and development plans updated for all employees	100%	100%	100%
Monthly briefings of department finances and revenue conducted	yes	yes	yes
Process improvements identified and implemented	yes	yes	yes
Administrative support and information provided to Environmental Quality Advisory Committee	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	(18,183)	1	16,580
SUPPLIES AND SERVICES	17,994	17,949	250
Total Program Expenditures	(189)	17,950	16,830
<u>Program Funding by Source</u>			
Revenues			
INTEREST	17,134	17,500	15,000
MISCELLANEOUS	79	450	250
Operating Revenue Sub-Total	17,213	17,950	15,250
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(17,402)	0	1,580
Total Program Funding	(189)	17,950	16,830
Program Staffing (FTEs)	10.0	5.0	5.0

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: AIR

Function

Implement federal, state, and local air quality regulations within Pima County.

Description of Services

Develop air management strategies, issue permits to regulated facilities, conduct compliance activities, and monitor air quality for compliance with national air quality standards.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through research and regulation
- . Meet the National Ambient Air Quality Standards (NAAQS) for air pollutants
- . Meet or exceed the required air monitoring data recovery rate of 75%

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Air monitoring sites operational	31	35	35
Average air monitoring data recovery rate	94%	95%	95%
Stationary source inspections	161	120	120
Stationary source permits issued with revisions	43	50	40
Activity permits issued	541	400	390
NAAQS air pollutant standards met	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	1,602,000	1,593,402	1,616,839
SUPPLIES AND SERVICES	584,650	466,153	460,500
CAPITAL OUTLAY	17,537	57,800	98,000
Total Program Expenditures	2,204,187	2,117,355	2,175,339

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
LICENSES & PERMITS	1,218,789	1,144,000	1,166,000
INTERGOVERNMENTAL	20,000	0	0
FINES AND FORFEITS	9,500	0	0
MISCELLANEOUS	10,176	10,200	10,200
Operating Revenue Sub-Total	1,258,465	1,154,200	1,176,200
INTERGOVERNMENTAL	646,309	550,000	550,000
MISCELLANEOUS	1	0	0
Grant Revenue Sub-Total	646,310	550,000	550,000
Net Operating Transfers In/(Out)	396,605	388,141	389,694
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(97,193)	25,014	59,445
Total Program Funding	2,204,187	2,117,355	2,175,339

Program Staffing (FTEs)	19.5	16.8	17.5
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Program Summary

Department: ENVIRONMENTAL QUALITY
Program: COMMUNICATION AND OUTREACH

Function

Assist in the implementation of federal, state, and local air quality, water quality, and waste management and disposal regulations in Pima County.

Description of Services

Develop and implement public education and outreach programs to the public regarding mandated air quality, water quality, and waste reduction activities.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through business and community outreach and education events
 - Maintain and protect the water quality of Pima County through business and community outreach and education events
 - Reduce waste and encourage recycling through community outreach and education events
-

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Community education events instituted	226	170	170
<hr/>			
<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	186,973	136,639	144,446
SUPPLIES AND SERVICES	31,703	55,461	47,717
Total Program Expenditures	218,676	192,100	192,163
<hr/>			
<u>Program Funding by Source</u>			
Revenues			
INTERGOVERNMENTAL	27,516	0	0
MISCELLANEOUS	2	0	100
Operating Revenue Sub-Total	27,518	0	100
INTERGOVERNMENTAL	192,000	192,000	192,000
MISCELLANEOUS	1	100	0
Grant Revenue Sub-Total	192,001	192,100	192,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(843)	0	63
Total Program Funding	218,676	192,100	192,163
<hr/>			
Program Staffing (FTEs)	4.4	3.4	2.9

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: ENFORCEMENT

Function

Enforce federal, state, and local air quality, water quality, and solid waste enforcement regulations within Pima County.

Description of Services

Develop and conduct enforcement activities for air quality, water quality, and solid waste. Perform enforcement activities including tracking all violations; recommending, developing, and executing settlement agreements and consent orders; and developing requests for County Attorney action. Conduct investigations, surveillance, and enforcement activities regarding illegal dumping of solid waste within Pima County. Conduct illegal dumping remediation projects on public land when responsible party cannot be identified.

Program Goals and Objectives

- Investigate instances of illegal dumping in Pima County
- Initiate clean up and remediation on public lands affected by illegal dumping

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Illegal dumping sites investigated	474	500	500
Illegal waste removed from public lands (tons)	111	100	100

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	19,828	(1)	213
SUPPLIES AND SERVICES	(11,620)	7,001	7,100
Total Program Expenditures	8,208	7,000	7,313

Program Funding by Source

Revenues			
FINES AND FORFEITS	584	0	0
MISCELLANEOUS	7,683	7,000	7,100
Operating Revenue Sub-Total	8,267	7,000	7,100
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(59)	0	213
Total Program Funding	8,208	7,000	7,313

Program Staffing (FTEs)	4.0	4.0	4.0
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Program Summary

Department: ENVIRONMENTAL QUALITY
Program: WATER AND WASTE

Function

Implement federal, state, and local regulations regarding water, wastewater, onsite disposal systems, and solid waste within Pima County. Implement storm water management programs and conduct storm water sampling pursuant to Pima County's Municipal Separate Storm Sewer System (NPDES) permit.

Description of Services

Issue approvals for the construction or modification of water, wastewater, and onsite disposal systems and conduct compliance activities. Conduct compliance activities for solid and liquid waste haulers. Implement storm water management, monitoring, and education activities as required by Pima County's federal storm water permit. Conduct private well testing in the Environmental Protection Agency superfund area.

Program Goals and Objectives

- Ensure the proper construction and operation of water, wastewater, and onsite disposal systems
- Comply with Arizona Department of Environmental Quality permit requirements for the Municipal Separate Storm Sewer System permit
- Educate and inform small privately owned water companies of water programs and water quality issues

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Septic site suitability and final inspections performed	315	320	320
Water and wastewater plans reviewed	285	300	300
Plans reviewed within licensing timeframe	100%	100%	100%
Required number of samples obtained for storm water events	yes	yes	yes
Private wells in superfund area tested to meet funding conditions	7	7	7
Waste Hauler Permits issued	54	54	54
Resource Conservation and Recovery Act inspections	0	5	4
Sanitary surveys conducted	58	62	62

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	469,782	583,044	506,638
SUPPLIES AND SERVICES	93,655	214,879	240,668
Total Program Expenditures	563,437	797,923	747,306

Program Funding by Source

Revenues			
LICENSES & PERMITS	701,545	777,425	730,200
MISCELLANEOUS	697	100	200
Operating Revenue Sub-Total	702,242	777,525	730,400
INTERGOVERNMENTAL	10,911	18,898	16,111
Grant Revenue Sub-Total	10,911	18,898	16,111
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(149,716)	1,500	795
Total Program Funding	563,437	797,923	747,306

Program Staffing (FTEs)	6.0	6.0	6.6
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Facilities Management

Expenditures: 19,286,188

FTEs 168.0

Revenues: 6,808,591

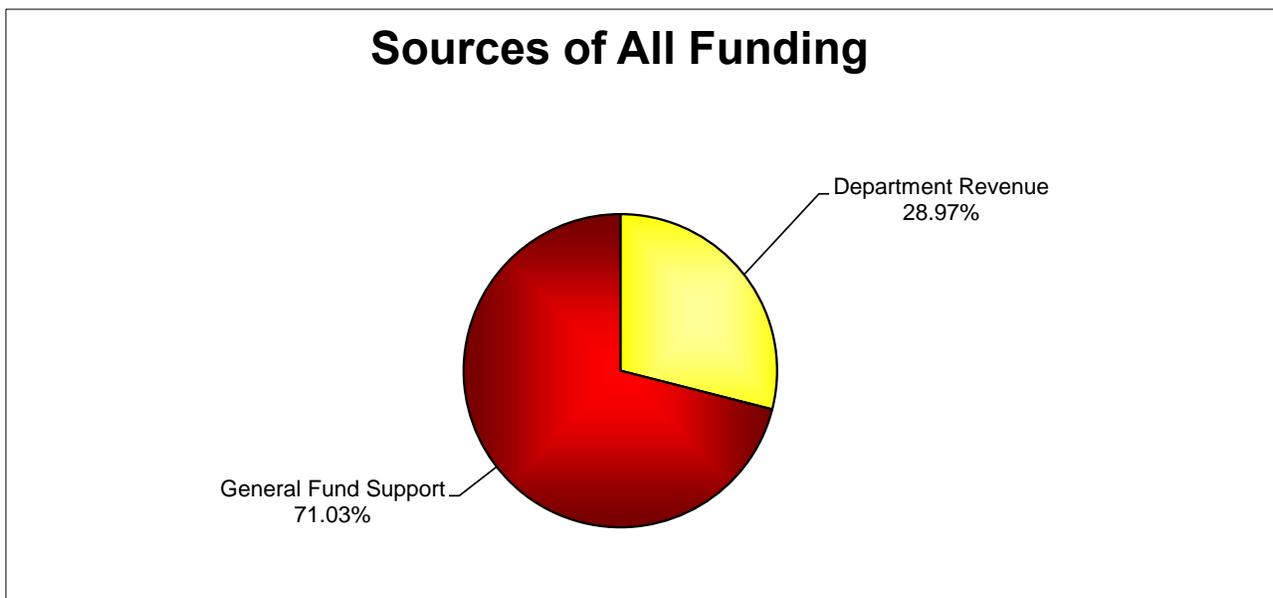
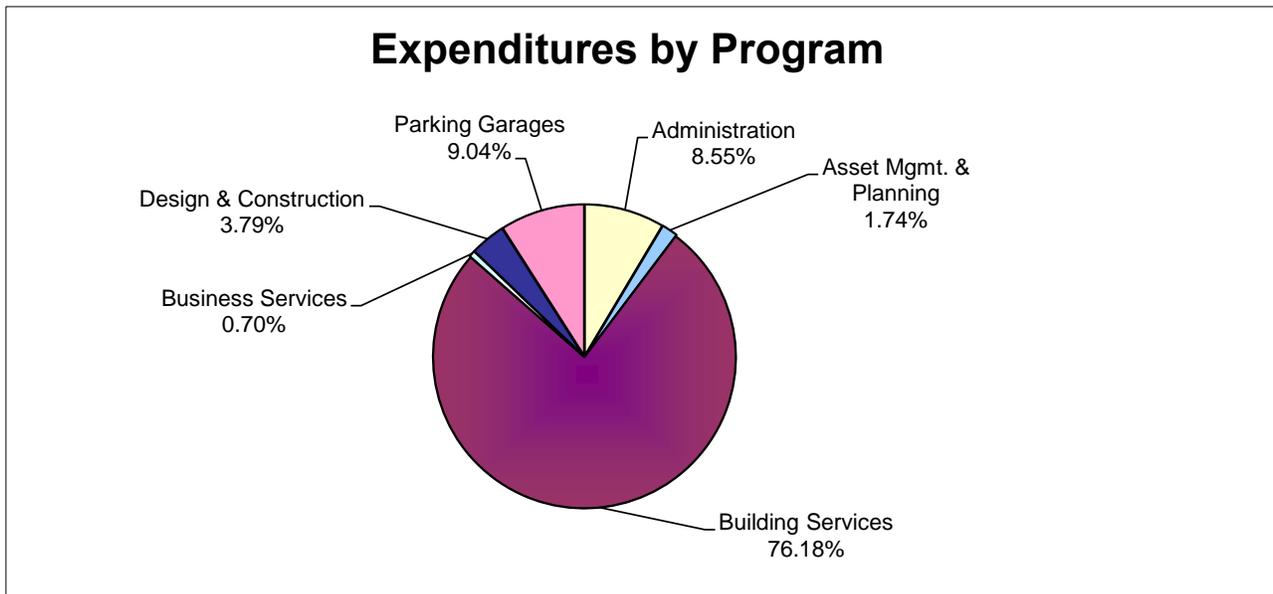
Function Statement:

Provide for well planned and well maintained Pima County government facilities through efficient and cost effective management, programs, and delivery of service to the public. Perform new and remodel construction. Operate and manage Pima County's eight self-supporting, revenue generating parking garage/lot facilities, in order to offer safe, secure parking for employees and the public.

Mandates:

Occupational Safety and Health Administration (OSHA) Standard 1910.1001: Toxic and Hazardous Substances; Standard 1926.1101: Toxic and Hazardous Substances; United States Code, Title 40, Part 763: Asbestos

Note: As part of the reorganization of the County Administrator department, Facilities Renewal Fund was moved to Facilities Management.



Department Summary by Program

Department: **FACILITIES MANAGEMENT**

Expenditures by Program	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
ADMINISTRATION	1,538,728	1,649,546	1,648,885
ASSET MGT & PLANNING SERVICES	285,436	331,892	334,888
BUILDING SERVICES	12,283,019	17,045,820	14,693,824
BUSINESS SERVICES	310,621	143,482	134,872
DESIGN & CONSTRUCTION SERVICES	760,350	691,656	730,360
PARKING GARAGES	1,908,820	1,767,881	1,743,359
Total Expenditures	17,086,974	21,630,277	19,286,188

Funding by Source

Revenues

ADMINISTRATION	138,652	41,772	41,784
BUILDING SERVICES	5,268,435	6,981,333	4,667,707
DESIGN & CONSTRUCTION SERVICES	1	0	0
PARKING GARAGES	2,027,355	2,159,664	2,099,100
Total Revenues	7,434,443	9,182,769	6,808,591
Net Operating Transfers In/(Out)	(1,230,465)	(5,395,251)	(2,330,298)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(2,722,303)	(797,037)	(1,885,676)
General Fund Support	13,605,299	18,639,796	16,693,571
Total Program Funding	17,086,974	21,630,277	19,286,188

Staffing (FTEs) by Program

ADMINISTRATION	16.0	15.0	16.0
ASSET MGT & PLANNING SERVICES	5.0	5.0	5.0
BUILDING SERVICES	118.0	118.0	118.0
BUSINESS SERVICES	7.0	3.0	3.0
DESIGN & CONSTRUCTION SERVICES	24.0	24.0	23.0
PARKING GARAGES	3.0	3.0	3.0
Total Staffing (FTEs)	173.0	168.0	168.0

Program Summary

Department: FACILITIES MANAGEMENT

Program: ADMINISTRATION

Function

Provide personnel and clerical support services for Facilities Management. Provide an energy management program. Manage support services which include janitorial, landscape, and pest control services for most County departments.

Description of Services

Provide personnel support including new hire orientation, benefits, maintenance of employee files, and preparation of Personnel Action Forms (PAFs). Manage building and support services from outside vendors exclusive of building design and maintenance. Provide clerical support for the department.

Program Goals and Objectives

- Provide administrative support to all Facilities Management divisions
 - . Complete all PAFs by deadline
 - . Update employee records within 3 days of change
 - . Provide new hire orientations on employee's first day of work
- Develop comprehensive energy management program and implement cost saving measures
 - . Manage energy related contracts with outside vendors
 - . Educate Pima County departments about energy cost saving programs

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
PAFs completed by deadline	100%	100%	100%
Employee records updated within 3 days of change	100%	100%	100%
New hire orientation provided on first work day	100%	100%	100%
Energy management program developed	95%	100%	100%
Educational materials developed for meetings with Pima County departments	50%	65%	70%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	809,735	900,927	939,192
SUPPLIES AND SERVICES	710,311	728,619	689,693
CAPITAL OUTLAY	18,682	20,000	20,000
Total Program Expenditures	1,538,728	1,649,546	1,648,885

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
INTERGOVERNMENTAL	95,395	0	0
MISCELLANEOUS	43,257	41,772	41,784
Operating Revenue Sub-Total	138,652	41,772	41,784
Net Operating Transfers In/(Out)	(8,032)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	1,408,108	1,607,774	1,607,101
Total Program Funding	1,538,728	1,649,546	1,648,885

Program Staffing (FTEs)	16.0	15.0	16.0
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Program Summary

Department: FACILITIES MANAGEMENT

Program: ASSET MGT & PLANNING SERVICES

Function

Provide project planning and analysis for proposed building construction requests from various user groups; document and track construction process.

Description of Services

Optimize use of existing County buildings and accurately forecast and plan for future space needs by maintaining present building inventory and projecting future facility needs. Analyze new capital facilities and capital equipment replacement projects. Assess scope of development to accurately estimate costs, schedule, and impact of each project. Gather information and formulate County departmental needs assessment. Prepare new legal instruments for County departments in order to sell or lease real property, including lease renewals and required tenant improvements. Conduct due diligence inspections and prepare legal documents for County departments to purchase or occupy existing real property. Prepare legal instruments needed for the public to use County facilities for special events or activities.

Program Goals and Objectives

- Provide comprehensive information of current County buildings and provide planning for future space needs
 - . Prepare final reports of project analyses to meet departmental requirements
 - . Complete the annual inventory of space occupancy within first quarter of each fiscal year
 - . Respond to County departments' requests for space programming and planning services within two weeks of evaluation
 - . Complete initial inventory and assessment of capital needs to meet departmental budget development deadlines and the County's Capital Improvement Program (CIP) requirements
- Provide information and negotiation services regarding leases
 - . Renew leases as provided in lease agreements prior to expiration dates
 - . Negotiate new leases and prepare legal instruments to meet the operational needs of County departments
 - . Prepare legal instruments needed for the public use of County facilities for special events

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Project analyses completed within deadlines	88%	100%	100%
Space inventory completed by fiscal year 1st quarter	85%	90%	95%
Legal instruments prepared by established deadlines	90%	99%	100%
Leases renewed prior to expiration dates	90%	100%	100%
Leases negotiated by deadlines set by management	80%	99%	100%
Space planning evaluations completed within two weeks of requests	100%	95%	100%
Capital needs assessment completed within deadlines	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	271,643	310,068	318,339
SUPPLIES AND SERVICES	12,600	19,324	16,549
CAPITAL OUTLAY	1,193	2,500	0
Total Program Expenditures	285,436	331,892	334,888
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	285,436	331,892	334,888
Total Program Funding	285,436	331,892	334,888
Program Staffing (FTEs)	5.0	5.0	5.0

Program Summary

Department: FACILITIES MANAGEMENT
Program: BUILDING SERVICES

Function

Provide for Pima County buildings and facilities the required preventive maintenance, repairs, upgrades, replacements, and remodeling according to recommended schedules and service requests for equipment, machinery, and facilities.

Description of Services

Provide preventive maintenance services in accordance with manufacturers' recommendations in order to prolong the life of equipment, maintain warranties, and save money on premature replacement costs. Complete repairs, upgrades, replacements, and remodels in a cost effective and timely manner. Respond in a timely manner to service requests received from Pima County departments and tenants for facility maintenance and repairs.

(Note: As part of the reorganization of the County Administrato department, the Facilities Renewal Fund was moved to Facilities Management.)

Program Goals and Objectives

- Procure and maintain County equipment
 - . Initiate the procurement process within 48 hours of request
 - . Install requested materials and parts within 48 hours
- Provide repair and maintenance services in a timely manner
 - . Maintain the current level of personnel doing preventive maintenance (PM)
 - . Respond to service requests within 48 hours of receipt
 - . Reduce the number of second requests for service

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Procurement initiated within 48 hours of request	95%	100%	100%
Parts/materials installed within 48 hours of request	97%	100%	100%
Service requests responded to within 48 hours	96%	100%	100%
Number of second service requests reduced	yes	yes	yes
Personnel originally scheduled for PM work continuing to do PM	90%	90%	95%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	4,834,799	5,000,890	5,171,517
SUPPLIES AND SERVICES	7,326,742	12,038,255	9,522,307
CAPITAL OUTLAY	121,478	6,675	0
Total Program Expenditures	12,283,019	17,045,820	14,693,824
<u>Program Funding by Source</u>			
Revenues			
MISCELLANEOUS	2,281,391	2,384,383	2,372,672
Operating Revenue Sub-Total	2,281,391	2,384,383	2,372,672
INTEREST	112,578	0	150
MISCELLANEOUS	2,818,391	3,020,254	2,244,885
Special Programs Revenue Sub-Total	2,930,969	3,020,254	2,245,035
INTERGOVERNMENTAL	56,075	1,576,696	50,000
Grant Revenue Sub-Total	56,075	1,576,696	50,000
Net Operating Transfers In/(Out)	(1,221,503)	(5,395,251)	(2,330,298)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(2,603,768)	(405,254)	(1,529,935)
General Fund Support	10,839,855	15,864,992	13,886,350
Total Program Funding	12,283,019	17,045,820	14,693,824
Program Staffing (FTEs)	118.0	118.0	118.0

Program Summary

Department: FACILITIES MANAGEMENT

Program: BUSINESS SERVICES

Function

Provide services relating to direct demands, purchase orders, invoices, and labor distributions. Safeguard the department's fixed assets. Respond to Facilities Management and Finance Department requests for project specific payment and invoicing information.

Description of Services

Provide department and project specific accounts payable, purchase orders, and invoices. Prepare deposit permits and process labor distributions. Safeguard the department's fixed assets. Respond to management's requests for project specific invoicing and payment status.

Program Goals and Objectives

- Provide payroll, procurement, and other record keeping support for Facilities Management divisions
 - . Complete labor distribution by required date
 - . Process invoices within 2 days of receipt
 - . Keep department asset inventory current
 - . Complete payroll by Finance department's deadline

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Labor distributions completed by deadline	100%	100%	100%
Invoices processed within 2 days of receipt	96%	98%	100%
Department asset inventory kept current	98%	98%	100%
Payroll submitted by deadline	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	304,112	132,627	129,591
SUPPLIES AND SERVICES	5,323	6,855	5,281
CAPITAL OUTLAY	1,186	4,000	0
Total Program Expenditures	310,621	143,482	134,872
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	310,621	143,482	134,872
Total Program Funding	310,621	143,482	134,872

Program Staffing (FTEs)	7.0	3.0	3.0
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Program Summary

Department: FACILITIES MANAGEMENT
Program: DESIGN & CONSTRUCTION SERVICES

Function

Provide building design project coordination for outsourced services and in-house staff services including architecture, interior design, and construction management for both new construction and remodel projects.

Description of Services

Provide interior design services utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction. Provide building design services, including architectural, interior, mechanical, electrical, plumbing, structural, and civil disciplines, by utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction.

Provide construction contract management services and construction review services for architectural projects of all types. Projects include capital, non-capital, and CIP projects.

Program Goals and Objectives

- Provide a wide array of design and construction services utilizing both in-house and outside consultants
 - . Schedule interviews with clients within seven days of receipt of project request
 - . Evaluate Solicitation of Qualification (SOQ) submissions within seven days of receipt to identify outside consultants and licensed contractors certified to provide services
 - . Service multiple interior design projects for bidding and installation of interior design goods and services
 - . Service multiple building design projects and produce contract documents for bidding and construction
 - . Coordinate relocation and moving services associated with interior design goods and services
 - . Stay within approved project budgets
 - . Stay within 110% of approved project completion schedules

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Client interviews scheduled within seven days of receipt of request	95%	95%	100%
SOQ submittals evaluated within seven days of receipt	98%	98%	100%
Percent of interior design projects provided within agreed upon completion schedule	95%	95%	100%
Percent of building design projects/contract documents provided within agreed schedule	90%	95%	100%
Percent of moving projects provided within agreed schedule	98%	100%	100%
Percent of projects completed within approved budget	90%	95%	100%
Percent of projects completed within 110% of agreed completion schedule	90%	98%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	470,642	597,179	585,278
SUPPLIES AND SERVICES	286,352	75,601	123,082
CAPITAL OUTLAY	3,356	18,876	22,000
Total Program Expenditures	760,350	691,656	730,360

Program Funding by Source

Revenues			
MISCELLANEOUS	1	0	0
Operating Revenue Sub-Total	1	0	0
Net Operating Transfers In/(Out)	(930)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	761,279	691,656	730,360
Total Program Funding	760,350	691,656	730,360

Program Staffing (FTEs)	24.0	24.0	23.0
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Program Summary

Department: FACILITIES MANAGEMENT

Program: PARKING GARAGES

Function

Operate and provide parking services and preventive maintenance for parking facilities managed by Pima County.

Description of Services

Provide motor vehicle parking services in eight County facilities in compliance with Administrative Procedure 51-2. Produce revenue for Pima County. Provide timely, accurate information in order to process billings. Adhere to financial accounting and tracking standards.

Program Goals and Objectives

- Manage and maintain parking facilities and associated records
 - . Update parking facilities replacement schedule
 - . Maintain comprehensive parking location records
 - . Reconcile daily cash revenues and deposit with Treasurer's office

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Replacement schedule updated	90%	98%	100%
Comprehensive parking records kept	80%	95%	100%
Daily cash reconciled and deposited with Treasurer's office	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	320,780	356,054	344,704
SUPPLIES AND SERVICES	1,581,888	1,411,827	1,398,655
CAPITAL OUTLAY	6,152	0	0
Total Program Expenditures	1,908,820	1,767,881	1,743,359

Program Funding by Source

Revenues			
CHARGES FOR SERVICES	160,285	195,180	244,380
INTEREST	28,136	40,824	20,000
MISCELLANEOUS	1,838,934	1,923,660	1,834,720
Special Programs Revenue Sub-Total	2,027,355	2,159,664	2,099,100
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(118,535)	(391,783)	(355,741)
General Fund Support	0	0	0
Total Program Funding	1,908,820	1,767,881	1,743,359

Program Staffing (FTEs)	3.0	3.0	3.0
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Fleet Services

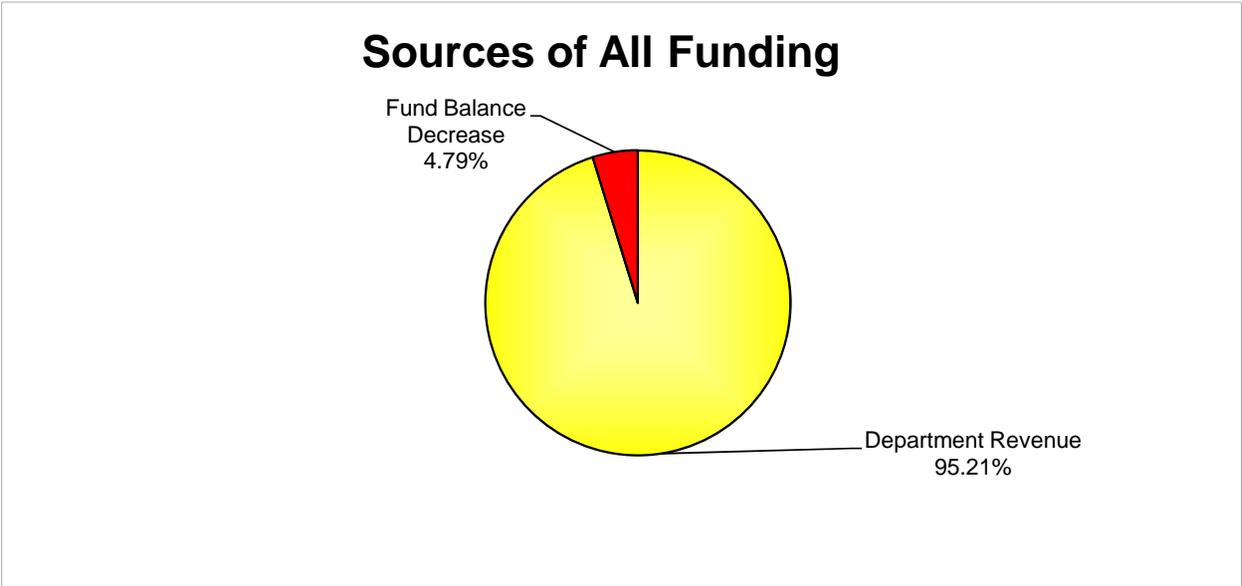
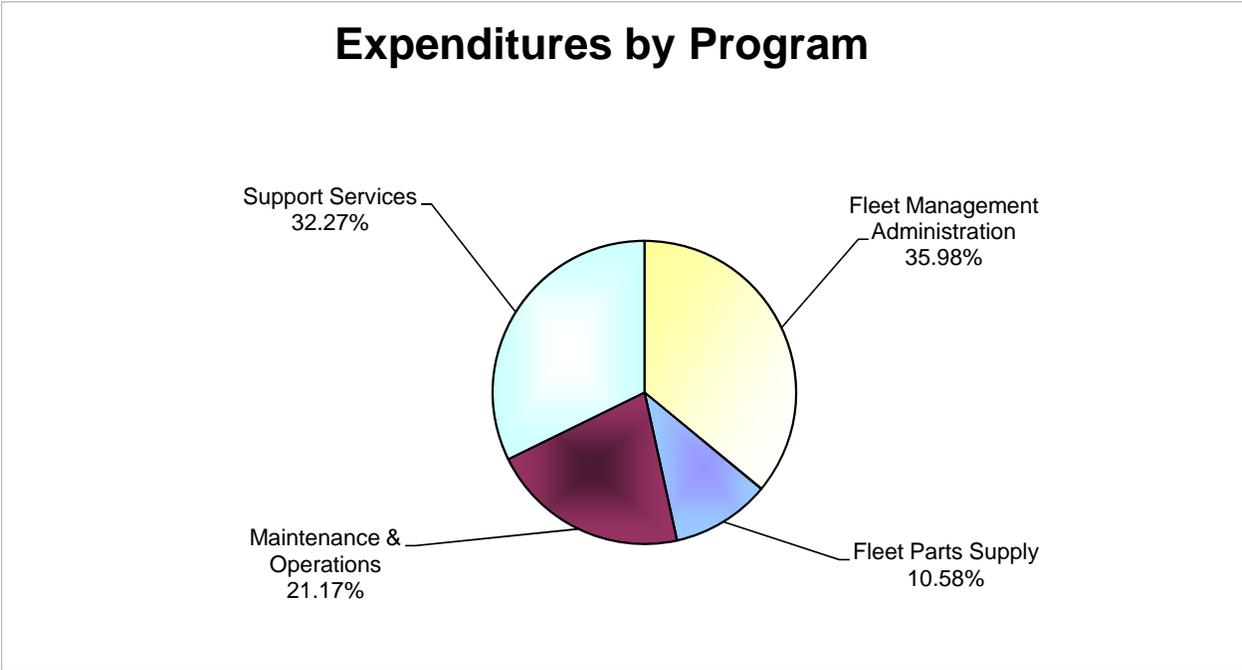
Expenditures: 16,994,645

Revenues: 16,204,462

FTEs 55.0

Function Statement: Purchase, maintain, and dispose of cars and light trucks, heavy trucks, and off-road heavy equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, and parts.

Mandates: None



Department Summary by Program

Department: **FLEET SERVICES**

Expenditures by Program	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
FLEET MANAGEMENT ADMINISTRATION	3,772,449	5,380,341	6,115,974
FLEET PARTS SUPPLY	1,699,376	1,888,852	1,797,220
MAINTENANCE & OPERATIONS	3,963,982	3,365,266	3,597,444
SUPPORT SERVICES	4,327,654	5,112,742	5,484,007
VEHICLE ACQUISITION & DISPOSITION	959,270	0	0
Total Expenditures	14,722,731	15,747,201	16,994,645

Funding by Source

Revenues

FLEET MANAGEMENT ADMINISTRATION	13,207,317	11,048,962	13,150,322
FLEET PARTS SUPPLY	2,874	500	6,000
MAINTENANCE & OPERATIONS	1,614,888	1,593,000	1,814,341
SUPPORT SERVICES	1,314,932	1,125,000	1,233,799
VEHICLE ACQUISITION & DISPOSITION	3,398	0	0
Total Revenues	16,143,409	13,767,462	16,204,462
Net Operating Transfers In/(Out)	(137,306)	(45,769)	(24,824)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(1,283,372)	2,025,508	815,007
Total Program Funding	14,722,731	15,747,201	16,994,645

Staffing (FTEs) by Program

FLEET MANAGEMENT ADMINISTRATION	14.7	10.0	11.0
FLEET PARTS SUPPLY	4.0	4.0	4.0
MAINTENANCE & OPERATIONS	42.0	38.0	38.0
SUPPORT SERVICES	2.0	2.0	2.0
Total Staffing (FTEs)	62.7	54.0	55.0

Program Summary

Department: FLEET SERVICES

Program: FLEET MANAGEMENT ADMINISTRATION

Function

Provide management and direction to all Fleet Services divisions to ensure appropriate stewardship of Pima County's fleet of vehicles and equipment.

Description of Services

Provide oversight and direction to all divisions. Responsible for budget preparation, mileage rate preparation, contract and IGA execution, procurement requests, accounts payable, accounts receivable, Arizona Motor Vehicle Division license and title requests, Arizona Department of Environmental Quality emissions permits, payroll, and financial forecasts.

Program Goals and Objectives

- Provide administrative and financial support, management, and direction to all divisions to ensure cost effective maintenance and repair of all County vehicles and equipment
- . Develop a fleet rate structure that captures actual cost per mile
- . Maximize revenue per mile traveled by rightsizing fleet
- . Reduce staff time spent researching and collecting data for invoice generation by implementing a fully integrated fleet management system

Program Performance Measures

	FY2009/2010 Actual	FY2010/2011 Estimated	FY2011/2012 Planned
Actual fleet cost per mile	\$0.67	\$0.71	\$0.79
Rightsizing of departmental fleet completed	40%	65%	65%
Staff time saved in research and data collection	75%	75%	80%

Program Expenditures by Object

	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
PERSONAL SERVICES	889,847	913,292	1,069,216
SUPPLIES AND SERVICES	4,031,887	4,458,549	5,030,508
CAPITAL OUTLAY	(1,149,285)	8,500	16,250
Total Program Expenditures	3,772,449	5,380,341	6,115,974

Program Funding by Source

Revenues

CHARGES FOR SERVICES	12,503,882	10,564,462	12,652,322
INTEREST	233,505	250,000	100,000
MISCELLANEOUS	469,930	184,500	348,000
MEMO REVENUE	0	50,000	50,000

Operating Revenue Sub-Total

	13,207,317	11,048,962	13,150,322
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Net Operating Transfers In/(Out)

	(137,306)	(45,769)	(24,824)
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Other Funding Sources

	0	0	0
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Fund Balance Decrease/(Increase)

	(9,297,562)	(5,622,852)	(7,009,524)
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Total Program Funding

	3,772,449	5,380,341	6,115,974
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Program Staffing (FTEs)

	14.7	10.0	11.0
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Program Summary

Department: FLEET SERVICES
Program: FLEET PARTS SUPPLY

Function

Purchase parts and accessories needed for preventive or unscheduled maintenance of County vehicles and equipment.

Description of Services

Purchase and supply parts and accessories required to maintain and repair all County motor vehicles and equipment.

Program Goals and Objectives

- Remove obsolete parts from inventory in favor of more current inventory
- . Ensure that parts turnover occurs at least four times per year

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Parts inventory turnover per year	4	4	4

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	182,058	174,327	179,600
SUPPLIES AND SERVICES	1,517,318	1,714,525	1,617,620
Total Program Expenditures	1,699,376	1,888,852	1,797,220

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
MISCELLANEOUS	2,874	500	6,000
Operating Revenue Sub-Total	2,874	500	6,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,696,502	1,888,352	1,791,220
Total Program Funding	1,699,376	1,888,852	1,797,220

<u>Program Staffing (FTEs)</u>	4.0	4.0	4.0
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Program Summary

Department: FLEET SERVICES
Program: MAINTENANCE & OPERATIONS

Function

Provide routine and preventive maintenance and repairs to Pima County's fleet of on and off road licensed vehicles, including cars and light, medium, and heavy trucks.

Description of Services

Perform routine and unscheduled repairs as needed on cars, light trucks, medium trucks, heavy trucks, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

Program Goals and Objectives

- Perform scheduled preventive maintenance services on all County vehicles and equipment in an effort to reduce unscheduled repairs
- Maximize utilization of fleet mechanic time at a target utilization rate of 75%
- Achieve 100% preventive maintenance compliance rate
- Achieve the industry standard vehicle-to-mechanic ratio within 3 years
- . Maintain the number of vehicles assigned per mechanic at 60

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Preventive maintenance compliance rate	98%	100%	100%
Fleet vehicles assigned per mechanic	60	60	60
Mechanic utilization rate	75%	75%	75%
Scheduled repairs and maintenance performed timely and cost effectively	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	1,889,370	2,023,894	2,145,913
SUPPLIES AND SERVICES	1,831,908	1,337,872	1,448,031
CAPITAL OUTLAY	242,704	3,500	3,500
Total Program Expenditures	3,963,982	3,365,266	3,597,444

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
CHARGES FOR SERVICES	1,611,952	1,590,000	1,813,341
MISCELLANEOUS	2,936	3,000	1,000
Operating Revenue Sub-Total	1,614,888	1,593,000	1,814,341
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,349,094	1,772,266	1,783,103
Total Program Funding	3,963,982	3,365,266	3,597,444

Program Staffing (FTEs)	42.0	38.0	38.0
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Program Summary

Department: FLEET SERVICES
Program: SUPPORT SERVICES

Function

Provide fuel and maintain a fuel supply infrastructure for the operation of County owned and external customer owned vehicles and equipment. Also manage the County vehicle motor pool.

Description of Services

Provide and manage the inventory of fuel for County vehicles at various locations throughout the County. Provide a rental motor pool for County staff to utilize to conduct County business.

Program Goals and Objectives

- Ensure that a sufficient supply of fuel is available for County vehicles and equipment at all fueling facilities
 - . Procure fuel in the most cost effective method and in compliance with State of Arizona Procurement statutes
 - . Store and dispense fuel in a safe and environmentally correct manner and maintain appropriate records
- Provide a centralized motor pool to increase vehicle utilization and limit fleet size
 - . Ensure 95% or greater availability of motor pool vehicles for County staff usage
- Provide internal customers with a wide range of motor pool vehicles
 - . Increase number of alternative fuel vehicles in fiscal year 2011/2012

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Motor pool vehicle requests fulfilled	100%	100%	100%
Above ground storage tanks installed	0	2	1
Number of alternative fuel vehicles in fleet	285	343	375
Fuel obtained in cost effective/compliant manner	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	116,460	109,742	113,507
SUPPLIES AND SERVICES	4,201,428	4,997,000	5,368,500
CAPITAL OUTLAY	9,766	6,000	2,000
Total Program Expenditures	4,327,654	5,112,742	5,484,007
<u>Program Funding by Source</u>			
Revenues			
INTERGOVERNMENTAL	1,106,109	975,000	975,000
CHARGES FOR SERVICES	208,823	150,000	258,799
Operating Revenue Sub-Total	1,314,932	1,125,000	1,233,799
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	3,012,722	3,987,742	4,250,208
Total Program Funding	4,327,654	5,112,742	5,484,007
Program Staffing (FTEs)	2.0	2.0	2.0

Program Summary

Department: FLEET SERVICES
Program: VEHICLE ACQUISITION & DISPOSITION

Function

Purchase and dispose of all County vehicles and equipment.

Description of Services

Purchase all vehicles and equipment required by County departments. At the end of a vehicle's useful life sell through Internet auction.

Program Goals and Objectives

- Replace County obsolete/unreliable vehicles and equipment with safe, reliable, and cost efficient vehicles
 - . Average no more than 180 days from time vehicle order placed until the equipment is received
 - . Excluding law enforcement vehicles, vehicles placed in service within 30 days of receipt of vehicle
- Dispose of obsolete surplus vehicles and equipment in a timely and cost effective manner
 - . Average no more than 45 days from date vehicle is removed from service to Internet auction posting

(Note: Program has a budget for capital outlay accounts 55610 and 55611 and has the offsets in the contra-capital accounts 55940 and 55960.)

Financial Highlights and Significant Issues

This program budgets for the acquisition and disposition of County vehicles and equipment which for fiscal year 2011/12 is \$3,698,000. All items budgeted are assets greater than \$5,000 and due to accounting rules are not shown as expenditures on this page.

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Vehicles received within 180 days from order date	100%	100%	100%
Vehicles placed in service within 30 days	100%	100%	100%
Vehicles meeting auction posting deadline	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
SUPPLIES AND SERVICES	33,922	0	0
CAPITAL OUTLAY	925,348	0	0
Total Program Expenditures	959,270	0	0

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
MISCELLANEOUS	3,398	0	0
Operating Revenue Sub-Total	3,398	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	955,872	0	0
Total Program Funding	959,270	0	0

<u>Program Staffing (FTEs)</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Program Staffing (FTEs)	0.0	0.0	0.0

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Natural Resources, Parks & Recreation

Expenditures: 15,178,908

Revenues: 1,531,800

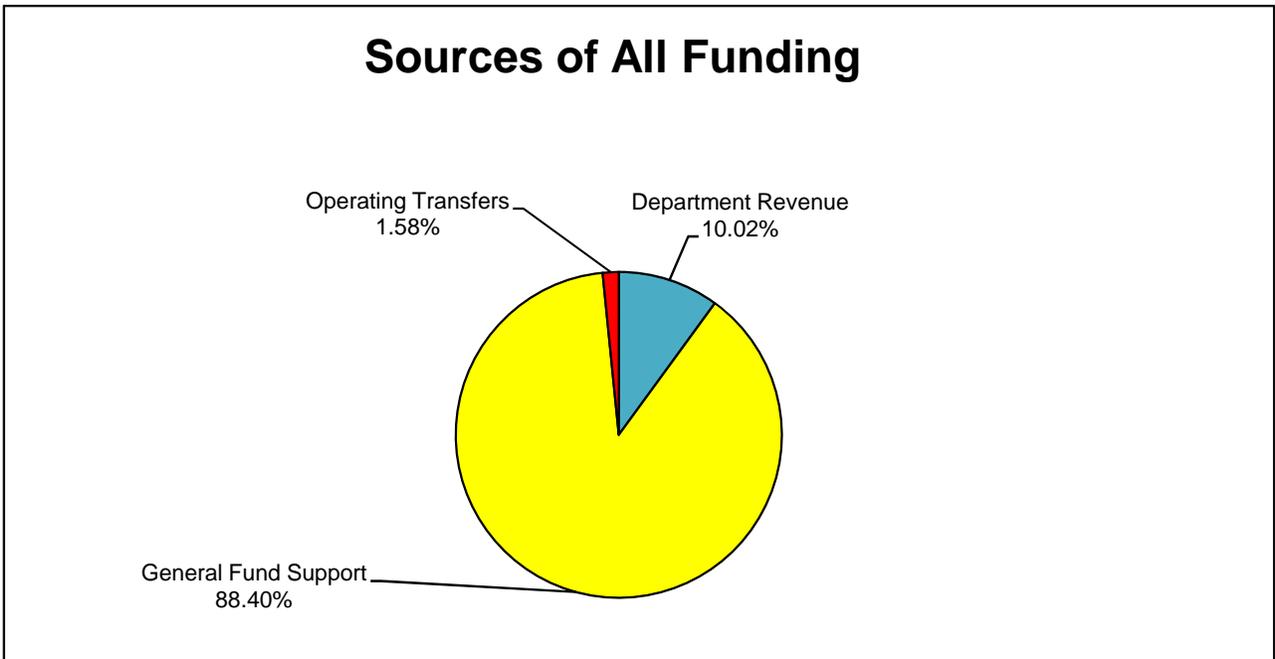
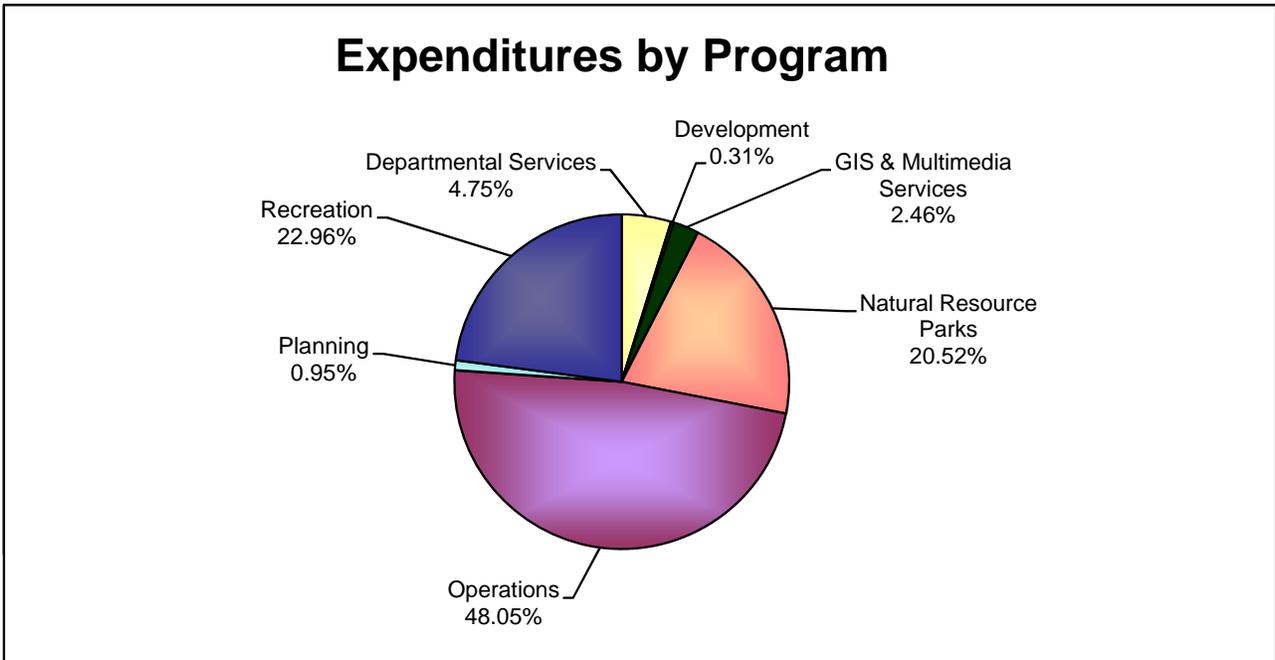
FTEs 230.1

Function Statement:

Manage Pima County natural resources, urban parks, and recreational programs; lead community efforts to conserve the Sonoran Desert and enhance the urban environment and quality of life; provide quality recreation experiences, open space conservation, community education programs, and leisure activities while supporting Pima County's Sustainability Programs such as water conservation, green building, and recycling.

Mandates:

None



Department Summary by Program

Department: NATURAL RESOURCES, PARKS & RECREATION

Expenditures by Program	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
DEPARTMENTAL SERVICES	1,159,214	690,962	721,195
DEVELOPMENT	87,672	152,834	47,519
GIS & MULTIMEDIA SERVICES	197,319	321,513	373,194
NATURAL RESOURCE PARKS	2,665,663	2,668,340	3,114,974
OPERATIONS	7,370,819	7,197,825	7,293,427
PLANNING	133,036	139,686	143,586
RECREATION	3,494,267	3,589,730	3,485,013
Total Expenditures	15,107,990	14,760,890	15,178,908

Funding by Source

Revenues

DEPARTMENTAL SERVICES	67,889	60,000	62,000
DEVELOPMENT	191,472	0	0
NATURAL RESOURCE PARKS	787,023	470,500	806,500
OPERATIONS	333,639	465,300	340,700
PLANNING	400	0	0
RECREATION	417,619	322,600	322,600
Total Revenues	1,798,042	1,318,400	1,531,800
Net Operating Transfers In/(Out)	(2,989)	0	242,000
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(380,862)	110,688	(102,000)
General Fund Support	13,693,799	13,331,802	13,507,108
Total Program Funding	15,107,990	14,760,890	15,178,908

Staffing (FTEs) by Program

DEPARTMENTAL SERVICES	16.6	7.0	7.0
DEVELOPMENT	4.0	4.3	2.0
GIS & MULTIMEDIA SERVICES	3.5	4.5	5.5
NATURAL RESOURCE PARKS	35.0	32.5	33.3
OPERATIONS	108.7	106.6	104.0
PLANNING	2.0	2.0	2.0
RECREATION	81.5	79.3	76.3
Total Staffing (FTEs)	251.3	236.2	230.1

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: DEPARTMENTAL SERVICES

Function

Provide management, leadership, and strategic and master planning for Pima County's large system of parks and natural resources.

Description of Services

Provide direction, organize, manage, and administer the activities of the department management and staff. Implement departmental policies and procedures consistent with County policies. Serve as a liaison between the department, County Administrator, Board of Supervisors, and taxpayers. Manage public education and the community relations activities of the department. Maintain liaison with community, government agencies, neighborhood organizations, and special interest groups. Ensure intergovernmental document quality, coordination, and department review and comment on key state and federal legislation. Act as liaison with other governmental and private agencies in developing and monitoring contracts, agreements, and IGAs, including, but not limited to county leased properties. Ensure appropriate compliance of the department's activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, and advisory and defense support of departmental tort related claims and lawsuits.

Program Goals and Objectives

- Ensure the public access to quality parks including community centers, pools, and ball fields
- Increase number of participants in classes, recreation centers, and pools
- Operate department in efficient and cost effective manner

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Community centers	14	14	14
Pools	9	9	9
Ball fields	86	86	87
Environmental class participants	24,950	25,000	30,000
Recreation center/aquatics participants	386,055	390,000	395,000
Expenditures within authorized budget amount	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	931,153	561,490	544,667
SUPPLIES AND SERVICES	228,061	123,472	170,528
CAPITAL OUTLAY	0	6,000	6,000
Total Program Expenditures	1,159,214	690,962	721,195

Program Funding by Source

Revenues			
CHARGES FOR SERVICES	(283)	0	0
MISCELLANEOUS	3,175	0	0
Operating Revenue Sub-Total	2,892	0	0
INTEREST	569	0	0
MISCELLANEOUS	64,428	60,000	62,000
Special Programs Revenue Sub-Total	64,997	60,000	62,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(3,572)	(5,000)	0
General Fund Support	1,094,897	635,962	659,195
Total Program Funding	1,159,214	690,962	721,195

Program Staffing (FTEs)	16.6	7.0	7.0
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: DEVELOPMENT

Function

Manage and implement various planning, design, and construction projects which include Capital Improvement Programs (CIP), bond, grant, and other funded capital projects.

Description of Services

Plan, design, and develop trails, open space, and other properties to be used as parks. Administer and manage the CIP and various other funded capital projects. Oversee professional consultant and construction contracts. Develop related intergovernmental agreements and grants. Coordinate with other jurisdictions, agencies, and County departments.

Program Goals and Objectives

- Meet all CIP requirements
- Comply with all regulatory agency standards
- Identify and meet all federal and state project standards

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
CIP standards met	100%	100%	100%
Regulatory agency standards met	100%	100%	100%
Federal and state program standards met	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	85,660	112,605	59,707
SUPPLIES AND SERVICES	(1,788)	40,229	(12,188)
CAPITAL OUTLAY	3,800	0	0
Total Program Expenditures	87,672	152,834	47,519

Program Funding by Source

Revenues			
MISCELLANEOUS	2,012	0	0
Operating Revenue Sub-Total	2,012	0	0
CHARGES FOR SERVICES	179,763	0	0
INTEREST	9,697	0	0
Special Programs Revenue Sub-Total	189,460	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(163,076)	115,688	0
General Fund Support	59,276	37,146	47,519
Total Program Funding	87,672	152,834	47,519

<u>Program Staffing (FTEs)</u>	4.0	4.3	2.0
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: GIS & MULTIMEDIA SERVICES

Function

Provide geographic information and multimedia services to all Pima County Natural Resources, Parks and Recreation (NRPR) divisions. Create and manage NRPR's technical infrastructure and coordinate special IT projects. Interact with the public, County staff, and other agencies through NRPR's customer service desk.

Description of Services

Update and maintain the NRPR website. Generate Geographic Information Systems (GIS) mapping products and provide spatial analyses. Develop educational materials, multimedia presentations, and interpretive exhibits for NRPR properties and facilities. Provide computer hardware, software, Internet access, and website maintenance as the liaison with the Information Technology Department.

Program Goals and Objectives

- Increase public awareness of NRPR facilities, services, and programs
- . Capture comprehensive spatial data for all NRPR properties and integrate this information into the County-wide GIS system
- . Establish department protocol for the use of Global Positioning System (GPS) equipment and information transfer
- . Increase number of NRPR Web pages

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Web pages designed	58	60	75
GIS products used	266	275	300
Park identity programs created	6	8	8

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	180,848	299,081	346,180
SUPPLIES AND SERVICES	8,971	20,432	25,014
CAPITAL OUTLAY	7,500	2,000	2,000
Total Program Expenditures	197,319	321,513	373,194

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	197,319	321,513	373,194
Total Program Funding	197,319	321,513	373,194

<u>Program Staffing (FTEs)</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Program Staffing (FTEs)	3.5	4.5	5.5

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: NATURAL RESOURCE PARKS

Function

Manage, maintain, and protect natural resource and mountain parks, open space lands, and cultural/historic resource sites. Educate the public about the importance of the sites and how to appropriately use them.

Description of Services

Manage and protect mountain parks and natural resource parks, natural preserves, non urban trails/trailheads, open space lands, and cultural/historic resource sites through routine monitoring, maintenance, and planned management actions. Provide environmental and historical education programs for diverse audiences. Provide passive and active natural resource based recreational opportunities on NRPR lands. Develop and implement an invasive species management program. Assist with identification, due diligence background reporting, and acquisition of new open space lands under the Sonoran Desert Conservation Plan. Assist with implementation of a Multi-Species Conservation Plan (MSCP) for the County by managing mitigation lands consistent with MSCP and U. S. Fish and Wildlife (USFW) conditions.

Program Goals and Objectives

- Increase the level of public participation in environmental and conservation education programs
- Develop, implement, and monitor management plans for open space properties
- Monitor and maintain non urban trail system and associated trail heads
- Monitor and provide operations maintenance support to maintain safe and functioning natural resource parks, open space lands, and cultural/historic resource sites

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Environmental education program participants	23,855	25,000	30,000
Miles of trails maintained	23	25	30
Acres of park, ranch, open space, and cultural resource lands maintained	195,000	200,000	250,000
Comprehensive management plans completed	4	4	3
Properties monitored annually	122	125	125

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	1,876,208	1,731,487	1,801,438
SUPPLIES AND SERVICES	765,899	936,853	1,313,536
CAPITAL OUTLAY	23,556	0	0
Total Program Expenditures	2,665,663	2,668,340	3,114,974

Program Funding by Source

Revenues			
CHARGES FOR SERVICES	181,162	130,000	131,500
INTEREST	3,794	0	0
MISCELLANEOUS	39,183	30,000	30,000
Operating Revenue Sub-Total	224,139	160,000	161,500
CHARGES FOR SERVICES	180,000	0	35,000
INTEREST	4,937	0	0
MISCELLANEOUS	230,866	275,000	525,000
MEMO REVENUE	81,328	0	0
Special Programs Revenue Sub-Total	497,131	275,000	560,000
INTERGOVERNMENTAL	65,753	35,500	60,000
MISCELLANEOUS	0	0	25,000
Grant Revenue Sub-Total	65,753	35,500	85,000
Net Operating Transfers In/(Out)	0	0	242,000
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(214,212)	0	(102,000)
General Fund Support	2,092,852	2,197,840	2,168,474
Total Program Funding	2,665,663	2,668,340	3,114,974

Program Staffing (FTEs)	35.0	32.5	33.3
	14-54		

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: OPERATIONS

Function

Manage, operate, and maintain Pima County's urban park system that provides vital green space and vegetative buffers to construction and development while providing opportunities for the public to be physically active. Provide sports fields and courts for youth recreational and sports activities. Provide groundwater recharge areas, flood plain protection, natural sound barriers, storm water protection, and carbon uptake from trees and vegetation that help keep the environment healthy.

Description of Services

Manage, operate, and maintain 38 parks, with 86 ball fields (62 lighted) while scheduling and coordinating with various sports organizations using the ball fields. Provide skilled maintenance support for 11 recreation/fine arts centers, various open space properties and ranches, natural resource parks and preserves, nine public swimming pools, various government and community buildings, and water works systems throughout Pima County. Maintain the grounds of the downtown government complex. Update, coordinate, and implement a comprehensive division safety program. Coordinate and schedule ball fields for sports leagues and special events.

Program Goals and Objectives

- Develop cyclic maintenance for asphalt paths, parking lots, and entrance roads
- Develop replacement programs for playground structures at national standards
- Remove graffiti at parks within 72 hours at least 85% of the time
- Operate and maintain urban parks at industry standards
- Develop funded cyclic maintenance program for the County's ball fields

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Paved miles of river parks maintained	35.8	36.2	43.1
Urban parks operated and maintained	40	38	38
Ball fields operated, maintained, and scheduled	85	86	86
Graffiti removed within 72 hours at parks	80%	80%	85%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	4,926,878	4,930,137	4,947,321
SUPPLIES AND SERVICES	2,353,757	2,255,788	2,336,906
CAPITAL OUTLAY	90,184	11,900	9,200
Total Program Expenditures	7,370,819	7,197,825	7,293,427
<u>Program Funding by Source</u>			
Revenues			
CHARGES FOR SERVICES	181,496	281,200	300,000
MISCELLANEOUS	152,143	184,100	40,700
Operating Revenue Sub-Total	333,639	465,300	340,700
Net Operating Transfers In/(Out)	(2,989)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	7,040,169	6,732,525	6,952,727
Total Program Funding	7,370,819	7,197,825	7,293,427
Program Staffing (FTEs)	108.7	106.6	104.0

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: PLANNING

Function

Prepare and execute plans for parks, open space preserves, river parks, trails, and green spaces in both urban and rural settings. Review rezoning requests, specific plans, subdivision plats, development plans, and abandonment proposals to protect and secure trails and park space. Secure access to public lands. Identify, analyze, and assist with the acquisition of park land, open space, and trail corridors. Manage and administer the in-lieu park fees program. Plan, design and construct recreational trails consistent with the Eastern Pima County Trail System Master Plan.

Description of Services

Review and comment on rezonings, specific plans, subdivision plats, and development plans to secure parks, open spaces, and trails through the development process. Administer all aspects of the Eastern Pima County Trail System Master Plan. Manage recreation areas in residential subdivisions. Review and comment on state land applications, County right-of-way, and easement abandonments. Prepare master plans for parks, open space, trails, and greenways, individually and in systems. Prepare management plans for open space properties. Analyze and participate in the acquisition of park land, open space, and trail corridors. Secure access to public lands. Provide information to the public; provide technical assistance to other jurisdictions; prepare bond program requests; prepare grants and raise funds; draft ordinances, resolutions, leases, memorandums of understandings, and intergovernmental agreements. Conduct legislative analyses and develop park, open space, and trail policies. Work with other jurisdictions to implement projects that cross political boundaries.

Program Goals and Objectives

- Secure trail corridors, park land, and open space through the development review process
- Implement and periodically update the Eastern Pima County Trail System Master Plan
- Resolve access challenges to the public lands that surround Tucson
- Prepare management plans for new open space properties as they are acquired
- Design public facilities on newly acquired open space properties

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Eastern Pima County Trail System Master Plan updated	100%	100%	100%
Access challenges to newly acquired public lands resolved	100%	100%	100%
Management plans prepared for newly acquired public lands	yes	yes	yes
Public facilities designed on newly acquired open space properties	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	131,016	139,686	143,586
SUPPLIES AND SERVICES	2,020	0	0
Total Program Expenditures	133,036	139,686	143,586

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
CHARGES FOR SERVICES	400	0	0
Operating Revenue Sub-Total	400	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	132,636	139,686	143,586
Total Program Funding	133,036	139,686	143,586

Program Staffing (FTEs)	2.0	2.0	2.0
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: RECREATION

Function

Operate community centers, recreation centers, swimming pools, art and leisure classes, a boxing gym, and three shooting ranges. Also operate parks and recreation elements in Ajo.

Description of Services

Provide special interest classes, workshops, aquatics, sporting events, skill contests, teen dances, outdoor education, shooting sports, camping, hiking, community nutrition programs, related social services, and special events. Offer room rentals, performing arts space, and cooperative management with other agencies and private nonprofit groups. Provide activities to meet the unique interests of various age groups and populations. Offer age appropriate, supervised activities in a welcoming and safe environment.

Program Goals and Objectives

- Offer recreation programs at community centers, swimming pools, shooting ranges, and elsewhere
- Provide a safe environment at all locations and properly document activities and issues
- Provide trained professional staff and volunteers
- Provide safe, modern recreation facilities within existing resources
- Identify and rectify facilities issues, such as safety related problems, at recreation sites
- Maintain clean, secure facilities
- Identify and repair, or have repaired, all mechanical maintenance issues at recreation sites within two weeks

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Recreation/community center participants	182,049	250,000	200,000
Aquatics program participants	136,396	140,000	140,000
Shooting range users	24,222	23,000	23,000
Volunteer hours	14,321	25,000	20,000
Notices of significant regulatory violation	1	0	0
Staff safety training seminars held	6	6	6
Accidents reported within 2 days	90%	100%	100%
Repairs completed within 2 weeks	95%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	2,703,823	2,774,852	2,752,662
SUPPLIES AND SERVICES	763,116	814,878	732,351
CAPITAL OUTLAY	27,328	0	0
Total Program Expenditures	3,494,267	3,589,730	3,485,013

Program Funding by Source

Revenues			
CHARGES FOR SERVICES	394,065	322,600	316,100
MISCELLANEOUS	23,552	0	6,500
Operating Revenue Sub-Total	417,617	322,600	322,600
INTEREST	2	0	0
Special Programs Revenue Sub-Total	2	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(2)	0	0
General Fund Support	3,076,650	3,267,130	3,162,413
Total Program Funding	3,494,267	3,589,730	3,485,013

Program Staffing (FTEs)	81.5	79.3	76.3
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Office of Sustainability & Conservation

Expenditures: 263,850 Revenues: 0
FTEs 11.5

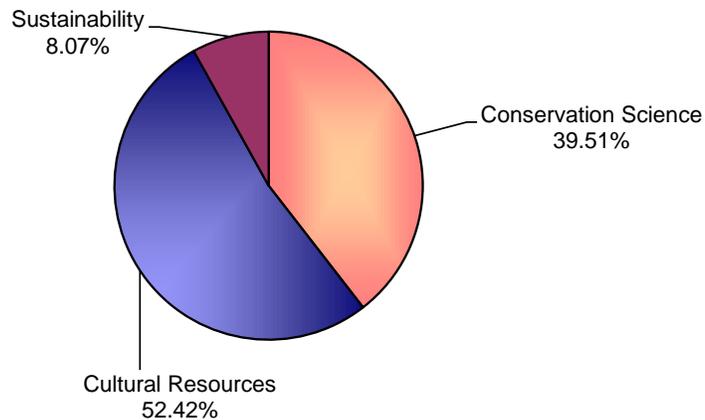
Function Statement: Ensure that social, environmental, and economic dimensions of sustainability policy adopted by the Board of Supervisors are considered and incorporated into County planning, projects, and development.

Mandates: None

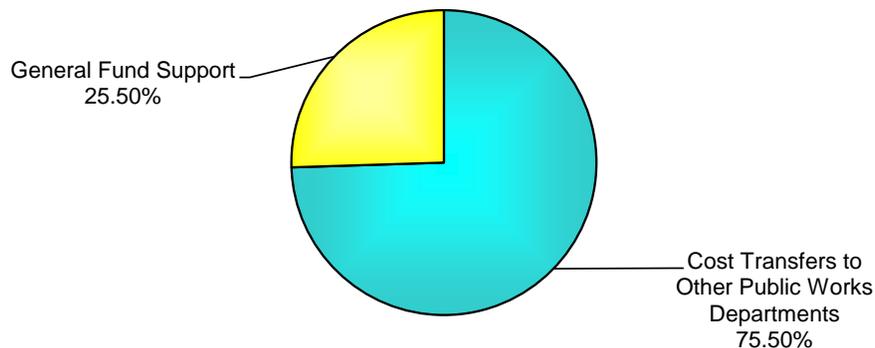
Note: As part of the reorganization of various administrative functions by the County Administrator, the Cultural Resources Division of the Public Works Administration Department; the Office of Conservation, Science, and Environmental Policy; and the Sustainability Program from the County Administrator Department were consolidated into the new Office of Sustainability and Conservation in the Public Works functional area.

Note: Expenditure percentages for Conservation Science, Cultural Resource, and Sustainability are shown only for illustrative purposes, as all of the costs of these programs except \$263,850 are transferred to other Public Works Departments.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: OFFICE OF SUSTAINABILITY & CONSERVATION

Expenditures by Program	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
CONSERVATION SCIENCE	0	0	73,870
CULTURAL RESOURCES	0	0	106,440
SUSTAINABILITY	0	0	83,540
Total Expenditures	0	0	263,850
Funding by Source			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	0	0	263,850
Total Program Funding	0	0	263,850
Staffing (FTEs) by Program			
CONSERVATION SCIENCE	0.0	0.0	4.0
CULTURAL RESOURCES	0.0	0.0	6.5
SUSTAINABILITY	0.0	0.0	1.0
Total Staffing (FTEs)	0.0	0.0	11.5

Program Summary

Department: OFFICE OF SUSTAINABILITY & CONSERVATION

Program: CONSERVATION SCIENCE

Function

Provide leadership, guidance, and innovative science products to achieve consistent implementation of the County's policies for the natural environment and to help ensure that the biological goal of the Sonoran Desert Conservation Plan (SDCP) is met.

Description of Services

Refine departmental procedures, programs, and requirements to accomplish SDCP goals and maintain compliance with the Section 10 permit. Implement the County's Ecological Monitoring Program. Review state, federal, and large-scale private proposals that may potentially impact the natural and biological resources.

(Note: As part of the reorganization of various administrative functions by the County Administrator, the Cultural Resources Division of the Public Works Administration Department; the Office of Conservation, Science, and Environmental Policy; and the Sustainability Program within the County Administrator Department were consolidated into the new Office of Sustainability and Conservation in the Public Works Functional Area. The historical information of this program is embedded in the County Administrator Program of the County Administrator.)

(Note: Except for the Program Expenditures by Object listed below, the program's expenditures of \$408,847 will be allocated to the Regional Flood Control District.)

Program Goals and Objectives

- Improve County decisions by providing the best-available natural resource information, including status and trends of key ecological resources
- Integrate SDCP goals and objectives with County planning efforts and procedural requirements
- Establish parity between natural resource and biological conservation requirements applied to County operations and regulation of private entities
- Oversee implementation of the County's Multi-Specific Conservation Plan

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Public Draft of Multi-Species Conservation Plan prepared	n/a	n/a	yes
Draft of Environmental Impact Statement prepared	n/a	n/a	yes
Public comments addressed	n/a	n/a	yes
Ecological Monitoring Plan with data management completed	n/a	n/a	yes
Departmental responsibilities for Multi-species Conservation Plan finalized	n/a	n/a	yes

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
SUPPLIES AND SERVICES	0	0	73,870
Total Program Expenditures	0	0	73,870

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	0	0	73,870
Total Program Funding	0	0	73,870

<u>Program Staffing (FTEs)</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Program Staffing (FTEs)	0.0	0.0	4.0

Program Summary

Department: OFFICE OF SUSTAINABILITY & CONSERVATION

Program: CULTURAL RESOURCES

Function

Provide management, technical, and administrative services to all County departments and the public ensuring compliance with federal, state, and County historic preservation laws and policies. Manage County historic preservation bond projects. Promote cultural resource conservation and implement historic preservation projects throughout Pima County.

Description of Services

Review all County Capital Improvement Program projects and private sector development proposals and plans. Manage and protect County owned cultural resources. Procure and administer grants, provide public information and heritage education, develop and implement Sonoran Desert Conservation Plan (SDCP) policies for cultural resources and ranching, develop and implement 1997 and 2004 bond program historic preservation projects, and assist designation of the Santa Cruz Valley National Heritage Area. Implement mitigation measures.

(Note: As part of the reorganization of various administrative functions by the County Administrator, the Cultural Resources Division of the Public Works Administration Department; the Office of Conservation, Science, and Environmental Policy; and the Sustainability Program within the County Administrator Department were consolidated into the new Office of Sustainability and Conservation in the Public Works Functional Area. For historical information, see the Cultural Resources Program in Public Works Administration.)

(Note: Except for the Program Expenditures by Object listed below, the program's expenditures of \$542,516 will be allocated to the other departments in the Public Works functional area.)

Program Goals and Objectives

- Review and ensure compliance of County and private sector development projects
- Define project scopes of work for cultural resources services contracts
- Develop plans for Cultural Resources and Open Space preservation

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Compliance actions for County projects reviewed	n/a	n/a	125
Compliance reviews for private development reviewed	n/a	n/a	100
Preservation bond funds expended	n/a	n/a	\$3,463,311

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	0	0	106,440
Total Program Expenditures	0	0	106,440

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	0	0	106,440
Total Program Funding	0	0	106,440

<u>Program Staffing (FTEs)</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
	0.0	0.0	6.5

Program Summary

Department: OFFICE OF SUSTAINABILITY & CONSERVATION

Program: SUSTAINABILITY

Function

Create and maintain a sustainable community that promotes individual well-being and opportunity, sound resource conservation and stewardship, and a strong and diverse economy for all residents.

Description of Services

Work to enhance sustainable practices and operational efficiency in Pima County. Partner with others to develop innovative programs and activities and incorporate roundtable "360-degree" decision-making into planning and implementation efforts for the workplace, neighborhood, community and region.

(Note: As part of the reorganization of various administrative functions by the County Administrator, the Cultural Resources Division of the Public Works Administration Department; the Office of Conservation, Science, and Environmental Policy; and the Sustainability Program within the County Administrator Department were consolidated into the new Office of Sustainability and Conservation in the Public Works Functional Area. The historical information of this program is embedded in the County Administrator Program of the County Administrator.)

Program Goals and Objectives

- Coordinate the ongoing implementation of the Sustainable Action Plan for County operations
- Prepare "Report Cards" on Sustainability goals met through the Action Plan
- Provide training to County staff on green purchasing and other operational efforts
- Participate in community outreach and education
- Integrate sustainability principles into land use planning and County projects

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Electronic version of the Green Pueblo Map completed	n/a	n/a	yes
Healthy Communities layer for Green Pueblo Map developed	n/a	n/a	yes
Winning with Wellness Brochure created	n/a	n/a	yes
Annual Sustainability Report Card for County Operations is made available	n/a	n/a	yes
Participation with the Development Services Infrastructure Planning team continues	n/a	n/a	yes

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	0	0	79,652
SUPPLIES AND SERVICES	0	0	3,888
Total Program Expenditures	0	0	83,540

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	0	0	83,540
Total Program Funding	0	0	83,540

<u>Program Staffing (FTEs)</u>	0.0	0.0	1.0
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Public Works Administration

Expenditures: 0

FTEs 23.0

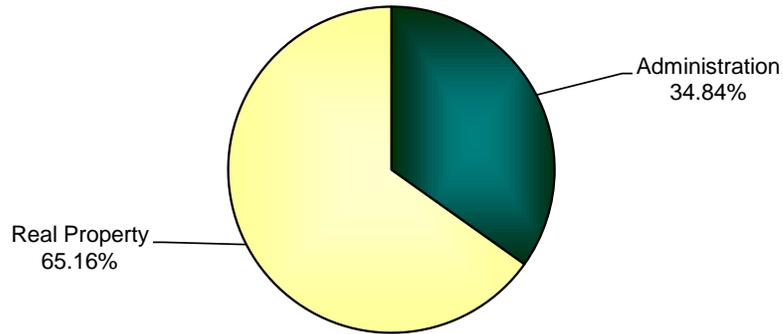
Revenues: 0

Function Statement: Provide administrative services, capital project management, and direct the real property activities for the departments within the Public Works functional area.

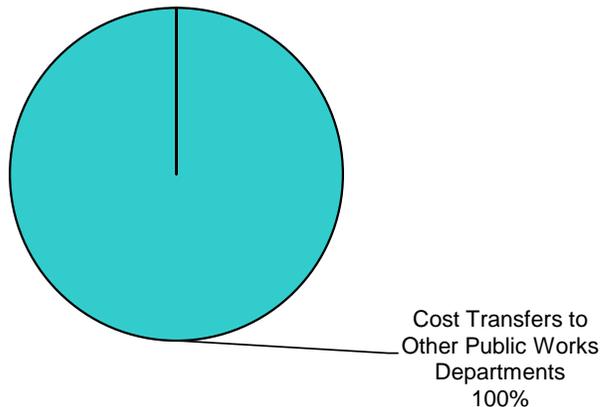
Mandates: None

Note: Expenditure percentages for Administration and Real Property are shown only for illustrative purposes, as all of the costs of these programs are transferred to other Public Works Departments.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC WORKS ADMINISTRATION

Expenditures by Program	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
ADMINISTRATION	2	0	0
CULTURAL RESOURCES	52,473	90,772	0
REAL PROPERTY	1	0	0
Total Expenditures	52,476	90,772	0
Funding by Source			
Revenues			
ADMINISTRATION	673	0	0
REAL PROPERTY	28	0	0
Total Revenues	701	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	51,775	90,772	0
Total Program Funding	52,476	90,772	0
Staffing (FTEs) by Program			
ADMINISTRATION	9.0	6.0	5.0
CULTURAL RESOURCES	6.0	6.0	0.0
REAL PROPERTY	19.0	18.0	18.0
Total Staffing (FTEs)	34.0	30.0	23.0

Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: ADMINISTRATION

Function

Provide administrative direction and support services to departments primarily within the Public Works functional area.

Description of Services

Manage capital projects and provide project management services. Provide administration, management, and planning support to Real Property Services, Cultural Resources and Historic Preservation Services, Geographic Information Services, Capital Improvement Program, and eight departments within the Public Works functional area. Oversee, guide, and direct as necessary the implementation of County policies, capital projects, community relations, and other administrative services.

(Note: The program's expenditures will be allocated in full to the other departments in the Public Works functional area. Therefore, all budgeted expenditures will net to zero.)

Program Goals and Objectives

- Ensure quality public service by providing efficient and effective management services to the Public Works departments
- Coordinate efforts of Public Works departments in support of the Public Works mission and vision
- Coordinate and facilitate the collaboration between the Public Works departments
 - . Track the number of joint projects undertaken
 - . Complete joint projects on schedule
- Manage Public Works departments to measurable progress in providing professional, progressive, fiscally responsible, and timely services to Pima County

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Reports obtained from each department detailing activities related to providing progressive, fiscally responsible, and timely services	12	12	12
Joint projects undertaken	7	5	5
Joint projects completed on schedule	7	5	5
Budget execution monitoring for all major organizational units	12	12	12

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
SUPPLIES AND SERVICES	2	0	0
Total Program Expenditures	2	0	0

Program Funding by Source

Revenues			
MISCELLANEOUS	673	0	0
Operating Revenue Sub-Total	673	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	(671)	0	0
Total Program Funding	2	0	0

Program Staffing (FTEs)	9.0	6.0	5.0
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Program Summary

Department: PUBLIC WORKS ADMINISTRATION
Program: CULTURAL RESOURCES

Function

Provide management, technical, and administrative services to all County departments and the public ensuring compliance with federal, state, and County historic preservation laws and policies. Manage County historic preservation bond projects. Promote cultural resource conservation and implement historic preservation projects throughout Pima County.

Description of Services

Review all County Capital Improvement Program projects and private sector development proposals and plans. Manage and protect County owned cultural resources. Procure and administer grants, provide public information and heritage education, develop and implement Sonoran Desert Conservation Plan (SDCP) policies for cultural resources and ranching, develop and implement 1997 and 2004 bond program historic preservation projects, assist designation of the Santa Cruz Valley National Heritage Area. Implement mitigation measures.

(Note: Except for the Program Expenditures by Object listed below, the program's expenditures were or will be to the other departments in the Public Works functional area in fiscal years 2009/10 and 2010/11.

(Note: As part of the reorganization of various administrative functions by the County Administrator, the Cultural Resources Division of the Public Works Administration Department; the Office of Conservation, Science, and Environmental Policy; and the Sustainability Program within the County Administrator Department were consolidated into the new Office of Sustainability and Conservation in the Public Works Functional Area. For information for fiscal year 2011/12, see the Cultural Resources Program in the Office of Sustainability and Conservation.)

Program Goals and Objectives

- Review and ensure compliance of County and private sector development projects
- Define project scope of work for cultural resources services contracts
- Develop plans for Cultural Resources and Open Space preservation

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Compliance actions for County projects	150	125	n/a
Compliance reviews for private development	120	100	n/a
Preservation bond funds expended	\$1,548,952	\$1,523,420	n/a

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	190,857	90,772	0
SUPPLIES AND SERVICES	(141,261)	0	0
CAPITAL OUTLAY	2,877	0	0
Total Program Expenditures	52,473	90,772	0
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	52,473	90,772	0
Total Program Funding	52,473	90,772	0
Program Staffing (FTEs)	6.0	6.0	0.0

Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: REAL PROPERTY

Function

Direct and administer the real property function for Pima County departments.

Description of Services

Provide appraisal, acquisition, relocation, property management, and property disposal services to Pima County departments. License the use of County rights-of-way for encroachments and utility licenses. Track the number of appraisals and acquisitions completed each year.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works and other functional areas. Therefore, all budgeted expenditures net to zero.)

Program Goals and Objectives

- Monitor all expenditures and charge expenditures to Public Works and other Pima County departments through management review and approval of all appraisals/nominals, acquisition, and property management activities

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Appraisals/Nominal's reviewed	114	190	130
Acquisition agreements reviewed	195	130	110
Escrow closings monitored	205	130	110

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	416,488	0	0
SUPPLIES AND SERVICES	(419,545)	0	0
CAPITAL OUTLAY	3,058	0	0
Total Program Expenditures	1	0	0

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
CHARGES FOR SERVICES	10	0	0
MISCELLANEOUS	18	0	0
Operating Revenue Sub-Total	28	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	(27)	0	0
Total Program Funding	1	0	0

<u>Program Staffing (FTEs)</u>	<u>19.0</u>	<u>18.0</u>	<u>18.0</u>
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Regional Flood Control District

Expenditures: 12,043,950

Revenues: 20,418,768

FTEs 67.3

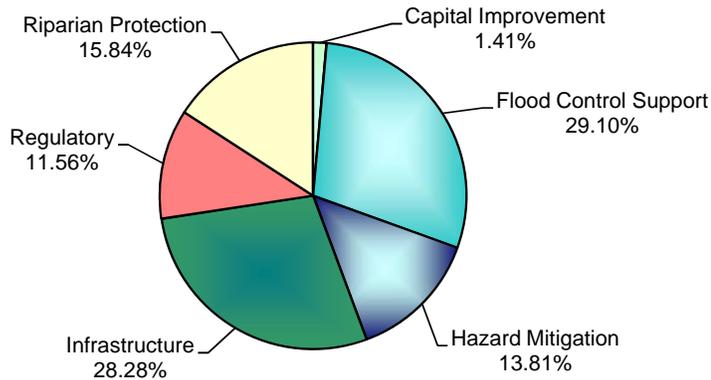
Function Statement:

Protect public health, safety, and welfare by implementing structural flood control solutions and provide comprehensive nonstructural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan.

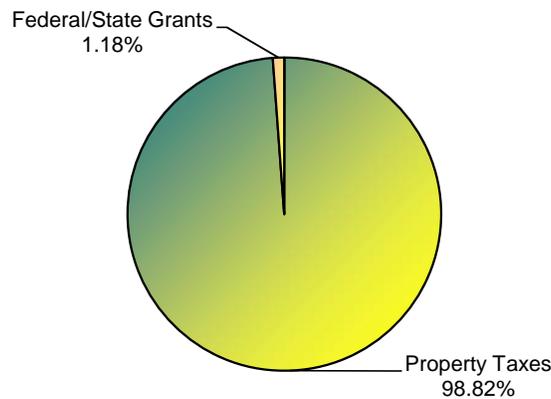
Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties; 11-257: Flood Water Control Works, Tax Levy; Title 48, Chapter 21: Flood Control Districts; and Pima County Code Title 16: Floodplain and Erosion Hazard Management

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: REGIONAL FLOOD CONTROL DISTRICT

Expenditures by Program	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
CAPITAL IMPROVEMENT	339,868	375,669	169,618
FLOOD CONTROL SUPPORT	3,700,854	3,831,270	3,504,691
HAZARD MITIGATION	1,235,440	1,584,150	1,663,233
INFRASTRUCTURE	2,280,522	3,234,077	3,406,144
REGULATORY	1,142,824	1,240,381	1,392,575
RIPARIAN PROTECTION	1,714,001	1,961,813	1,907,689
Total Expenditures	10,413,509	12,227,360	12,043,950

Funding by Source

Revenues

FLOOD CONTROL SUPPORT	23,690,634	22,311,443	20,268,768
INFRASTRUCTURE	124,712	0	0
RIPARIAN PROTECTION	224,789	160,000	150,000
Total Revenues	24,040,135	22,471,443	20,418,768
Net Operating Transfers In/(Out)	(10,034,347)	(8,000,000)	(14,056,214)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(3,592,279)	(2,244,083)	5,681,396
Total Program Funding	10,413,509	12,227,360	12,043,950

Staffing (FTEs) by Program

CAPITAL IMPROVEMENT	8.0	8.0	5.0
FLOOD CONTROL SUPPORT	9.0	9.0	8.0
HAZARD MITIGATION	12.0	13.0	13.0
INFRASTRUCTURE	14.3	13.3	14.3
REGULATORY	18.0	18.0	18.0
RIPARIAN PROTECTION	9.0	9.0	9.0
Total Staffing (FTEs)	70.3	70.3	67.3

Pursuant to the Intergovernmental Agreement between Pima County and the Regional Flood Control District Cost Sharing Agreement for Cooperative Support Services Contract No. 01-59-P-135988-0505 (dated May 3, 2005, recorded in Docket 12459 at Page 1313 on May 10, 2005), employees performing work for the Regional Flood Control District are Pima County employees assigned to do work for the Regional Flood Control District. For budgetary purposes only, these employees are shown as FTEs within the Regional Flood Control District. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules. The Intergovernmental Agreement terminates on May 10, 2015.

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: CAPITAL IMPROVEMENT

Function

Manage the development and construction of Capital Improvement Program for the Flood Control District including the initiation, planning, monitoring and control, execution, and closing of District's capital improvement projects.

Description of Services

Design and construct flood control improvements along the major watercourses including bank protection, levee, detention basins, environmental restoration, and linear park improvements. Prepare feasibility studies/concept design reports for flood control projects including reports and studies to obtain federal and state funds and grants for flood control and environmental restoration projects. Participate with other agencies and departments for construction of major flood control and environmental restoration projects. Provide comprehensive review and monitoring of construction to ensure project quality and compliance with project specifications.

Program Goals and Objectives

- Monitor the progress of each project, and control the successful planning, design, construction, and closing of each project
- . Complete on schedule and budget the four bond projects scheduled for completion in fiscal year 2011/2012
- . Construct within 5% of engineer's cost estimate the four bond projects and one non-bond project scheduled for completion in fiscal year 2011/2012

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Bond projects completed on schedule and budget	2	4	4
Projects constructed within 5% of engineer's cost estimate	2	11	5
2004 bond projects completed	1	4	3

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	353,397	477,259	271,488
SUPPLIES AND SERVICES	(13,529)	(101,590)	(101,870)
Total Program Expenditures	339,868	375,669	169,618

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	339,868	375,669	169,618
Total Program Funding	339,868	375,669	169,618

<u>Program Staffing (FTEs)</u>	<u>8.0</u>	<u>8.0</u>	<u>5.0</u>

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: FLOOD CONTROL SUPPORT

Function

Direct, lead, and support the district floodplain management and flood control activities in the incorporated and unincorporated areas of Pima County by maintaining a fiscally responsible, environmentally conscientious, and multi-objective approach to managing regional watercourses, floodplains, water resources, and riparian habitats.

Description of Services

Provide leadership, financial management, and personnel for district operations. Provide direction and set policies for short range and long range regional flood control planning. Provide administrative support services to procure, manage, and audit contracts and services for the district. Ensure that the district activities conform to federal and state laws, flood insurance standards, and floodplain management goals. Ensure the District meets the Federal Emergency Management Agency (FEMA) goals for local flood control activities and programs to prevent flood damage and mitigate potential flood hazards resulting in lower flood insurance rates to residents and businesses and making the community eligible for flood mitigation grants and disaster assistance.

Program Goals and Objectives

- Operate the District in a responsible manner that is protective of public safety, reduces future flood hazards, and meets Federal Flood Insurance Program goals
- Be rated as a top community, class 5 or better, in floodplain management and flood prevention as determined by FEMA's Community Rating System allowing residents and businesses to obtain flood insurance premium discounts
- Conduct an outreach program to inform property owners about their susceptibility to flooding and increase the number of flood insurance policies in Pima County to a minimum of 3,100
- Provide up-to-date, accurate floodplain information to the general public and municipalities in the County including providing digital mapping and GIS information on floodplains, water resources, and associated comprehensive planning data for flood control
- Provide a regional flood control plan and long-term flood prevention strategy and implementation plan

Program Performance Measures	FY2009/2010 Actual	FY2010/2011 Estimated	FY2011/2012 Planned
Divisions that developed a one-year and five-year operating plan	4	4	5
Projects with no discrepancies in schedule or budget	95%	92%	100%
FEMA's community class rating for Pima County	5	5	5
Savings on Flood Insurance premiums in Pima County	25%	25%	25%
Total Flood Insurance policies in Pima County	2,581	3,100	3,100

Program Expenditures by Object	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
PERSONAL SERVICES	1,362,991	1,424,622	1,469,485
SUPPLIES AND SERVICES	2,337,863	2,406,648	2,035,206
Total Program Expenditures	3,700,854	3,831,270	3,504,691

Program Funding by Source

Revenues			
TAXES	23,458,293	22,220,943	20,178,268
INTERGOVERNMENTAL	10,835	0	0
CHARGES FOR SERVICES	40,521	25,000	25,000
INTEREST	134,722	35,000	35,000
MISCELLANEOUS	46,263	30,500	30,500
Operating Revenue Sub-Total	23,690,634	22,311,443	20,268,768
Net Operating Transfers In/(Out)	(10,030,386)	(8,000,000)	(14,056,214)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(9,959,394)	(10,480,173)	(2,707,863)
Total Program Funding	3,700,854	3,831,270	3,504,691

Program Staffing (FTEs)	9.0	9.0	8.0
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: HAZARD MITIGATION

Function

Provide flood hazard mapping and information resources to protect Pima County residents from flooding and associated hazards. Conduct long-range planning services to promote wise and environmentally sound developments in and adjacent to flood hazard areas. Ensure compliance with federal, state, and local regulations for development projects impacting Pima County regional watercourses, floodplains, and riparian areas.

Description of Services

Provide compliance with floodplain management regulation and emergency preparedness as required by federal and state laws and local mandates. Review plans, issue permits, perform investigations, conduct hydrologic and hydraulic studies, interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development. Conduct comprehensive river and basin management studies and prepare financial program reports. Coordinate management of the Flood Insurance Rate Maps, the Community Rating System, and flood hazard mitigation and emergency repair activities with the Federal Emergency Management Agency (FEMA). Conduct and review flood insurance studies. Review development plans for compliance with FEMA. Coordinate FEMA approved mapping changes. Participate in the National Flood Insurance Program and the Community Rating Systems. Initiate flood education and awareness activities. Identify, plan, and study needs, prepare plans or studies, develop scopes of works, and oversee work to completion. Prepare the annual report and the Five Year Comprehensive Report.

Program Goals and Objectives

- Discourage development in flood and erosion hazard areas
- Encourage natural resource protection
- Continue participating in the Flood Insurance Program
- Identify cost-effective solutions to flood and erosion hazards
- Encourage interagency cooperation
- Meet or exceed state and federal requirements for preserving and protecting environmental resources including those mandated by the Threatened and Endangered Species Act and the Sonoran Desert Conservation Plan

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Development project plans received, logged in, and reviewed within time frame established by Pima County Development Services	92%	85%	100%
FEMA reviews received, logged in, and reviewed within a four-week period	85%	86%	100%
Floodplain residents that receive informational and/or educational materials, e.g. floodplain map change notices, educational brochures	70%	75%	100%
Acres of watersheds studied annually to update flood hazard information	180,000	100,000	100,000
Linear miles of rivers studied and reviewed annually	265	75	150
Rezoning and plans that provide for natural washes and preserve floodplains	80%	80%	80%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	867,953	1,048,555	1,079,348
SUPPLIES AND SERVICES	366,301	535,595	583,885
CAPITAL OUTLAY	1,186	0	0
Total Program Expenditures	1,235,440	1,584,150	1,663,233
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,235,440	1,584,150	1,663,233
Total Program Funding	1,235,440	1,584,150	1,663,233

Program Staffing (FTEs)	12.0	13.0	13.0
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: INFRASTRUCTURE

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive maintenance, operation, and development of flood control infrastructure through a balanced, multi-objective approach to managing regional watercourses, floodplains, and storm water resources.

Description of Services

Inspect, construct, and maintain flood control facilities. Develop operation and maintenance plans for flood control infrastructure including emergency preparedness and incorporating environmentally sensitive solutions for flood control. Coordinate County maintenance activities with other city, state, and federal departments and agencies. Develop and maintain an asset management program containing a complete inventory of all district flood control and related infrastructure including real property, bank protection, drainage ways, easements, and other flood conveyance structures. Develop plans for the operation and maintenance of the real property including coordination with other County departments and local, state, and federal agencies.

Program Goals and Objectives

- Provide inspection and maintenance of flood control improvements that embody sound maintenance principles in a cost effective manner
- Establish data management procedures that provide support to the various programs within the District including data sources as well as geographic information data sources

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
District property inventoried in geographical information system (GIS) database	97%	100%	100%
Infrastructure assets inventoried in GIS database	85%	100%	100%
Total assets inventoried	5,500	5,600	5,800
Subdivision Release of Assurance inspections completed within 10 days of request	100%	100%	100%
Infrastructure inventory inspected annually	66%	66%	66%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	1,386,296	1,539,803	1,665,374
SUPPLIES AND SERVICES	894,226	1,638,736	1,717,570
CAPITAL OUTLAY	0	55,538	23,200
Total Program Expenditures	2,280,522	3,234,077	3,406,144

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
INTERGOVERNMENTAL	124,712	0	0
Operating Revenue Sub-Total	124,712	0	0
Net Operating Transfers In/(Out)	(3,961)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,159,771	3,234,077	3,406,144
Total Program Funding	2,280,522	3,234,077	3,406,144

Program Staffing (FTEs)	14.3	13.3	14.3
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: REGULATORY

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive compliance plans and customer service programs through a balanced, fiscally responsible, multi-objective approach to managing local and regional watercourses, floodplains, and riparian resources.

Description of Services

Ensure compliance with floodplain management regulations as required by federal and state laws and local mandates governing floodplains. Implement a regulatory permitting and compliance program to provide information and outreach services that explain floodplain requirements. Review applications, plans, and engineering studies for conformance with standards and requirements, and issue permits if acceptable. Perform site investigations in order to verify that improvements were constructed in compliance with the Floodplain and Erosion Hazard Management Ordinance. Initiate enforcement activities for construction not in compliance. Conduct hydrologic and hydraulic studies. Interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development.

Program Goals and Objectives

- Meet or exceed federal and state requirements for floodplain management including those mandated for participation in the National Flood Insurance Program
- Ensure that development activities in flood hazard areas are in compliance with federal and state laws and the Floodplain and Erosion Hazard Management Ordinance
- Provide floodplain management plans that embody sound engineering principles and preserve natural resources
- Provide consistent and comprehensive information regarding flood and erosion hazards, and impacts to riparian areas in order to assist in creating awareness of the issues, and promote development with the least impact within these areas

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Flood Hazard Information Sheets completed per requests from property owners, prospective property owners, and mortgage companies	2,287	2,800	2,800
Outreach events held to inform residents about flood hazards	10	12	12
Certified Floodplain Managers	13	13	13
Floodplain Use Permit applications initially reviewed within 15 business days (either approved or comment letter)	62%	70%	100%
Complaints responded to within 10 business days	80%	80%	100%
Completed elevation certificates returned	58%	90%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	1,114,498	1,203,931	1,342,475
SUPPLIES AND SERVICES	28,326	36,450	50,100
Total Program Expenditures	1,142,824	1,240,381	1,392,575
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,142,824	1,240,381	1,392,575
Total Program Funding	1,142,824	1,240,381	1,392,575

<u>Program Staffing (FTEs)</u>	<u>18.0</u>	<u>18.0</u>	<u>18.0</u>
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: RIPARIAN PROTECTION

Function

Enhance floodplain characteristics and ecosystem functions by preserving, protecting, and restoring the natural resources within Pima County including those activities mandated by federal, state, and local regulations. Fulfill the mission set forth by the Pima County Board of Directors in the Sonoran Desert Conservation Plan (SDCP) as it pertains to riparian and water resource protection.

Description of Services

Manage and administer the riparian protection elements of the SDCP and the Floodplain and Erosion Hazard Management Ordinance (Floodplain Ordinance) through coordination, review, and enforcement of land use improvement plans for both private and public development. Develop, regulate, and enforce riparian measures that serve to preserve and protect valued ecosystem habitat. Oversee the planning, designing, constructing, and maintaining of riparian habitat ecosystem restoration projects. Evaluate and make recommendations on properties for flood-prone, riparian habitat, and open space acquisition. Manage Regional Flood Control District (RFCD) property including unique high value riparian preserves. Participate with other County departments, governmental and nongovernmental entities on riparian area needs, availability, and conservation. Identify concerns surrounding water usage and availability and develop policies that help address these issues. Coordinate with other agencies on the planning, design, construction, operation and maintenance of groundwater recharge projects associated with flood control projects. Review and comment on possible water resource impacts of a proposed development. Determine water needs for existing riparian habitat areas and RFCD ecosystem restoration projects. Maintain, operate, and expand the Automated Local Evaluation in Real Time (ALERT) system to ensure rainfall and stream flow is accurately measured and assessed in real-time. Monitor rainfall and stream flow runoff to determine potential flooding and coordinate with appropriate emergency response agencies during significant events. Provide timely storm related information and system analyses to County personnel and other emergency response agencies.

Program Goals and Objectives

- Support and ensure compliance with the Floodplain Ordinance and the SDCP as it applies to floodplains, riparian habitat, and RFCD property
- Manage RFCD property in a manner that protects and enhances natural resources
- Plan, design, construct, and maintain cost effective high valued riparian habitat ecosystem restoration projects
- Maintain and operate an integrated flood threat recognition and emergency response system in cooperation with federal, state and local agencies

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Riparian habitat mitigation plan permits inspected annually for regulatory compliance based on the total number of permits issued during the past 5 years.	10%	10%	10%
Non-functional ALERT field sensor sites repaired or replaced within two weeks, weather, hardware, and access permitting	100%	95%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	1,242,634	1,350,223	1,354,809
SUPPLIES AND SERVICES	449,714	506,140	531,880
CAPITAL OUTLAY	21,653	105,450	21,000
Total Program Expenditures	1,714,001	1,961,813	1,907,689

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
INTERGOVERNMENTAL	121,947	10,000	0
MISCELLANEOUS	102,842	150,000	150,000
Operating Revenue Sub-Total	224,789	160,000	150,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,489,212	1,801,813	1,757,689
Total Program Funding	1,714,001	1,961,813	1,907,689

Program Staffing (FTEs)	9.0	9.0	9.0
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Regional Wastewater Reclamation

Expenditures: 154,053,548

FTEs 511.8

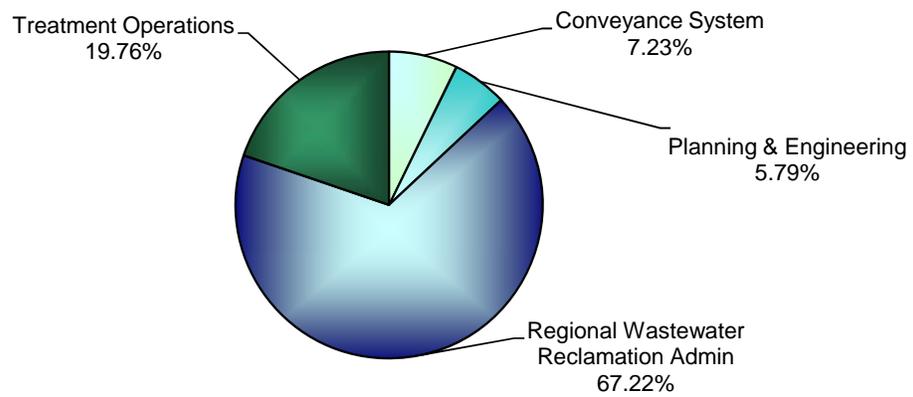
Revenues: 166,423,553

Function Statement: Protect the public health, safety, and the environment by providing quality service, environmental stewardship, and renewable resources.

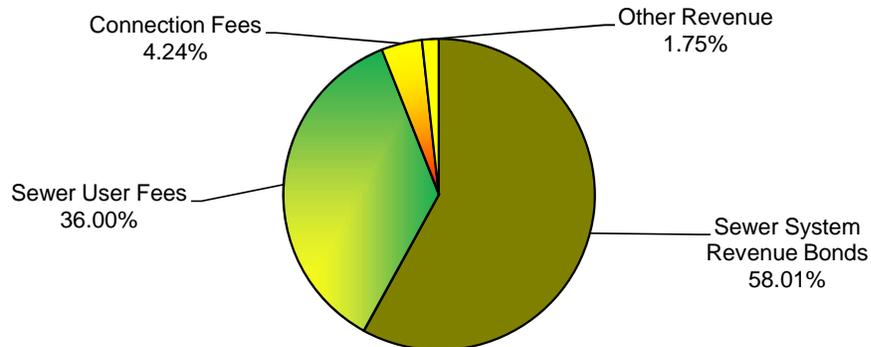
Mandates: ARS Title 11, Chapter 2: Board of Supervisors, 11-264: Authority to operate a sewage system; liens; sewage system fees; Title 14, Chapter 14: Sanitary Districts; and Pima County Code Title 7: Environmental Quality, 7.21: Liquid Waste

Note: This presentation does not include approximately \$239 million of capital projects for the fiscal year 2011/2012 listed in the Capital Improvement Program but the Sources of Funding will include revenue and other funding sources for those capital projects.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: REGIONAL WASTEWATER RECLAMATION

Expenditures by Program	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
CONVEYANCE SYSTEM	11,052,165	12,509,309	11,144,337
PLANNING & ENGINEERING	(883,119)	9,294,072	8,917,071
REGIONAL WASTEWATER RECLAMATION ADMIN	70,873,715	91,718,250	103,554,498
TREATMENT OPERATIONS	30,022,339	31,786,999	30,437,642
Total Expenditures	111,065,100	145,308,630	154,053,548

Funding by Source

Revenues

CONVEYANCE SYSTEM	23,604	0	0
PLANNING & ENGINEERING	2,001,747	0	0
REGIONAL WASTEWATER RECLAMATION ADMIN	135,938,528	160,531,364	166,423,553
TREATMENT OPERATIONS	54,967	0	0
Total Revenues	138,018,846	160,531,364	166,423,553
Net Operating Transfers In/(Out)	(1,199,557)	(1,033,683)	(618,385)
Other Funding Sources	8,002,383	165,000,000	230,000,000
Fund Balance Decrease/(Increase)	(33,756,572)	(179,189,051)	(241,751,620)
Total Program Funding	111,065,100	145,308,630	154,053,548

Staffing (FTEs) by Program

CONVEYANCE SYSTEM	112.0	107.0	108.0
PLANNING & ENGINEERING	99.0	94.6	91.7
REGIONAL WASTEWATER RECLAMATION ADMIN	134.0	98.1	97.1
TREATMENT OPERATIONS	235.0	220.0	215.0
Total Staffing (FTEs)	580.0	519.7	511.8

This presentation does not include approximately \$239 million of capital projects for fiscal year 2011/2012 listed in the Capital Improvement Program but the Sources of Funding will include revenue and other funding sources for those capital projects.

Program Summary

Department: REGIONAL WASTEWATER RECLAMATION

Program: CONVEYANCE SYSTEM

Function

Provide the community with an environmentally sound, effective, and efficient sanitary sewage conveyance system.

Description of Services

Provide inspection services to repair, rehabilitate, and/or construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities in compliance with federal, state, and local regulatory requirements. Maintain ISO 9001 Quality, ISO 14001, Environmental, and Occupational Health and Safety Assessment Series (OHSAS), and 18001 certifications to ensure the highest operating standards in the quality of service, environmental protection, and occupational health and safety are continually met.

Pursuant to the department's Capacity Management Operations and Maintenance Plan, maintain a proactive, comprehensive, and permit driven preventive maintenance program for approximately 3,500 miles of public gravity sanitary sewers and 29 public wastewater pumping systems throughout the 350 square mile public sewerage service area of eastern Pima County.

Program Goals and Objectives

- Provide public sewage conveyance facilities (gravity and pumping) that are reliable and adequate to minimize the unintended/unauthorized releases of sewage to the environment (sanitary sewer overflow)
 - . Reduce sanitary sewer overflows
- Operate the sanitary sewage conveyance system (gravity and pumping systems) effectively, efficiently, and in compliance with federal and state mandates and regulations
 - . Continue to increase the number of feet included in preventative maintenance for sewer-lines
 - . Operate and maintain 3 in-house Closed Circuit Televising (CCTV) units and administration of \$1.5 million out-side vendor CCTV service contract until Capacity, Management, Operations & Maintenance (CMOM) goals are obtained for this program
- Respond efficiently and effectively to customer service requests
- Maintain an effective vector control program
 - . Provide treatment applications to at least 50% of the conveyance system manholes annually
- Maintain an effective and efficient Odor Abatement Program to significantly minimize odors system wide (treatment facilities and conveyance system) through continuous improvement of Chemical Dosing Units (CDU) and effective monitoring
 - . Reduce odor complaint phone calls

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Sanitary sewer overflows	64	63	62
Feet of sewer system receiving preventative maintenance	13,300,000	13,500,000	13,700,000
Information requests provided in the same day	95%	100%	100%
Odor complaint phone calls	415	350	330
ISO/Occupational Health and Safety Assessment Series Audit Compliance	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	5,976,675	6,214,615	6,424,914
SUPPLIES AND SERVICES	4,043,859	6,251,533	4,719,423
CAPITAL OUTLAY	1,031,631	43,161	0
Total Program Expenditures	11,052,165	12,509,309	11,144,337

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
MISCELLANEOUS	23,604	0	0
Operating Revenue Sub-Total	23,604	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	11,028,561	12,509,309	11,144,337
Total Program Funding	11,052,165	12,509,309	11,144,337

Program Staffing (FTEs)	112.0	107.0	108.0
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Program Summary

Department: REGIONAL WASTEWATER RECLAMATION

Program: PLANNING & ENGINEERING

Function

Provide wastewater planning, engineering and Capital Improvement Program (CIP) project delivery services.

Description of Services

Provide project planning, project management, program oversight/coordination, and construction management services for the department's CIP. Provide sewer construction inspection services. Provide engineering review of development sewer projects. Manage system models, system design standards, and engineering projects of a technical nature. Coordinate Regional Wastewater Reclamation Advisory Committee meetings. Provide specialized maps for department and County presentations. Implement and monitor connection fee program for new users. Resolve delinquent connection fee issues. Develop and maintain a regional long-range facility plan. Evaluate the availability of sewer capacity to serve new development for local government agencies and the land development industry. Coordinate development project impacts in the public sewer system by preparing Master Sewer Service and Development agreements. Represent the department to local, regional, and national public agencies and industry associations. Maintain connection records and maps of the public sewer system.

Program Goals and Objectives

- Develop, initiate, manage, and complete CIP projects efficiently
- Complete projects within 20% of budget
- Provide on an average of 27 days the issuance of sewer capacity letters for development projects
- Provide on an average of 23 days the reviews for sewer utility plans

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Projects completed within 20% of budget	78%	80%	100%
Average number of days to issue capacity response letter	30	28	27
Average number of days for sewer improvement plan review	30	25	23

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	6,433,070	6,037,922	6,497,892
SUPPLIES AND SERVICES	22,973,409	3,228,050	2,419,179
CAPITAL OUTLAY	(30,289,598)	28,100	0
Total Program Expenditures	(883,119)	9,294,072	8,917,071

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
MISCELLANEOUS	1,238	0	0
Operating Revenue Sub-Total	1,238	0	0
INTERGOVERNMENTAL	2,000,000	0	0
INTEREST	509	0	0
Special Programs Revenue Sub-Total	2,000,509	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(2,884,866)	9,294,072	8,917,071
Total Program Funding	(883,119)	9,294,072	8,917,071

Program Staffing (FTEs)	99.0	94.6	91.7
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Program Summary

Department: REGIONAL WASTEWATER RECLAMATION
Program: REGIONAL WASTEWATER RECLAMATION ADMIN

Function

Direct department operations and planning. Coordinate administrative support services for the department. Provide technical and regulatory compliance services for wastewater treatment facilities.

Description of Services

Supervise, monitor, and direct department operations, annual budget planning, and quality improvement planning. Coordinate community, security, quality, and employee services for the department. Assist with the development of the department's financial plan and rate increase proposals, identify and secure alternative funding sources (grants or system development funds), and recommend funding needed from bond sales to ensure capital project construction is not compromised and the Regional Optimization Master Plan (ROMP) compliance schedule is met. Prepare annual operations and maintenance budget and provide supporting justification. Operate a state licensed laboratory to test samples for regulatory compliance. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements. Administer regulatory compliance and permitting programs including inspection of industrial sites requiring wastewater control. Conduct operational and technical training programs and activities. Approve administrative claims and other financial transactions.

(Note: This presentation does not include approximately \$239 million of capital projects for fiscal year 2011/2012 listed in the Capital Improvement Program but the Sources of Funding will include revenue and other funding sources for those capital projects.)

Program Goals and Objectives

- Coordinate administrative, and departmental employee services
- Meet federal and state permit reporting requirements for wastewater treatment facilities
- Obtain 24,000 quality assured regulatory compliance samples for the environmental laboratory

Program Performance Measures

	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Permit reporting requirements met	100%	100%	100%
Regulatory compliance samples obtained	22,930	23,883	24,876

Program Expenditures by Object

	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	8,189,557	9,047,985	9,869,826
SUPPLIES AND SERVICES	62,571,915	82,594,465	93,489,872
CAPITAL OUTLAY	112,243	75,800	194,800
Total Program Expenditures	70,873,715	91,718,250	103,554,498

Program Funding by Source

Revenues

LICENSES & PERMITS	19,800	18,000	18,600
CHARGES FOR SERVICES	127,811,100	150,124,993	159,899,483
FINES AND FORFEITS	29,694	15,000	24,262
INTEREST	688,025	373,371	399,208
MISCELLANEOUS	70,629	0	82,000
MEMO REVENUE	7,319,280	10,000,000	6,000,000
Operating Revenue Sub-Total	135,938,528	160,531,364	166,423,553

Net Operating Transfers In/(Out)

Other Funding Sources

Fund Balance Decrease/(Increase)

Net Operating Transfers In/(Out)	(1,199,557)	(1,033,683)	(618,385)
Other Funding Sources	8,002,383	165,000,000	230,000,000
Fund Balance Decrease/(Increase)	(71,867,639)	(232,779,431)	(292,250,670)
Total Program Funding	70,873,715	91,718,250	103,554,498

Program Staffing (FTEs)

134.0

98.1

97.1

Program Summary

Department: REGIONAL WASTEWATER RECLAMATION

Program: TREATMENT OPERATIONS

Function

Protect the public health and the environment through the operation and maintenance of wastewater treatment facilities that comply with federal and state laws.

Description of Services

Operate and maintain wastewater treatment facilities to treat over 24 billion gallons of sanitary sewage annually including associated biosolid facilities. Implement, in partnership with the Compliance and Regulatory Affairs Office (CRAO), the Environmental Protection Agency (EPA) mandated industrial pretreatment program through permitting, inspection, sampling, and enforcement. Conduct investigations and studies on treatment related issues and concerns.

Program Goals and Objectives

- Generate and maximize utilization of renewable resources including biogas
- Treat over 24 billion gallons of sanitary sewage annually in compliance with federal and state laws
- Exceed the mandated biochemical oxygen demand removal rate of 93%
- Effectively operate the treatment facilities to ensure that permit limits are met; prevent pass through, interference, and upset at the Publicly Owned Treatment Works (POTW); and meet all regulatory compliance and reporting requirements for treatment and disposal of biosolids

Program Performance Measures

	FY2009/2010 Actual	FY2010/2011 Estimated	FY2011/2012 Planned
Cubic feet of methane converted to energy	193,465,009	190,000,000	200,000,000
Gallons of wastewater treated annually	23.02 billion	23.52 billion	24.02 billion
Biochemical oxygen demand removal rate	97%	96%	96%
Reportable environmental exceedences	11	12	10

Program Expenditures by Object

	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
PERSONAL SERVICES	13,249,442	13,089,123	13,238,073
SUPPLIES AND SERVICES	15,571,673	18,657,676	17,088,029
CAPITAL OUTLAY	1,201,224	40,200	111,540
Total Program Expenditures	30,022,339	31,786,999	30,437,642

Program Funding by Source

Revenues

INTERGOVERNMENTAL	54,277	0	0
MISCELLANEOUS	690	0	0
Operating Revenue Sub-Total	54,967	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	29,967,372	31,786,999	30,437,642

Total Program Funding

30,022,339	31,786,999	30,437,642
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Program Staffing (FTEs)

235.0	220.0	215.0
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Solid Waste Management

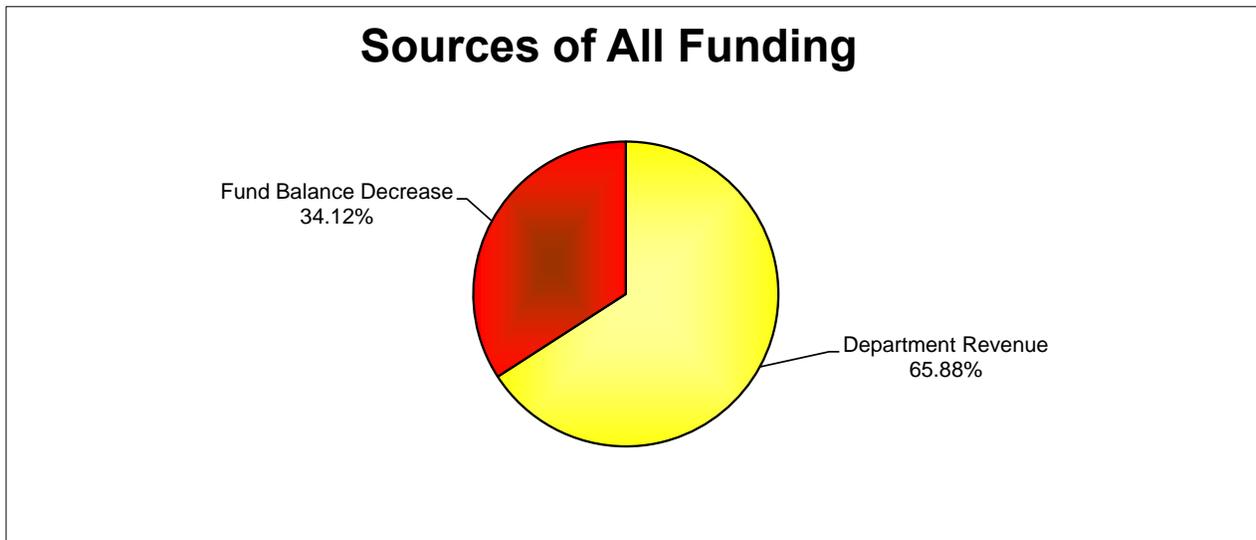
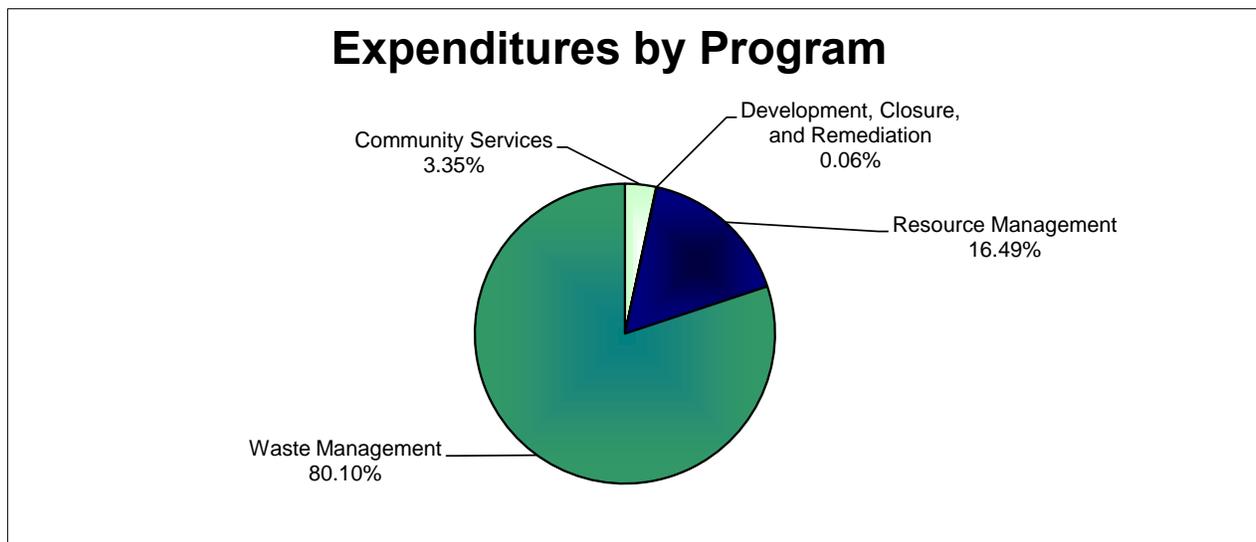
Expenditures: **6,447,000**

FTEs **28.5**

Revenues: **4,247,000**

Function Statement: Provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269 Recycling and Waste Reduction; Title 49, Chapter 4: Solid Waste Management; and Pima County Code Title 7: Environmental Quality, 7.25: Waste Collection; 7.29: Solid Waste; and 7.33: Removal of Rubbish, Trash Weeds, Filth, and Debris



Department Summary by Program

Department: **SOLID WASTE MANAGEMENT**

Expenditures by Program	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
COMMUNITY SERVICES	221,535	216,000	216,000
DEVELOPMENT, CLOSURE, AND REMEDIATION	2,647	4,000	4,000
RESOURCE MANAGEMENT	695,823	723,000	1,063,000
WASTE MANAGEMENT	4,716,538	5,840,000	5,164,000
Total Expenditures	5,636,543	6,783,000	6,447,000

Funding by Source			
Revenues			
COMMUNITY SERVICES	12	0	0
RESOURCE MANAGEMENT	40,156	2,500	6,000
WASTE MANAGEMENT	4,417,160	4,183,500	4,241,000
Total Revenues	4,457,328	4,186,000	4,247,000
Net Operating Transfers In/(Out)	1,000,000	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	179,215	2,597,000	2,200,000
Total Program Funding	5,636,543	6,783,000	6,447,000

Staffing (FTEs) by Program			
RESOURCE MANAGEMENT	8.0	8.0	8.0
WASTE MANAGEMENT	26.5	25.5	20.5
Total Staffing (FTEs)	34.5	33.5	28.5

Program Summary

Department: SOLID WASTE MANAGEMENT

Program: COMMUNITY SERVICES

Function

Provide funding, using Solid Waste tipping fees if available, for the Pima County Department of Environmental Quality Wildcat Dump Program. Provide staffing and equipment to support the Wildcat Dump Program.

Description of Services

Provide bins and drivers at no charge and waive tipping fees for organized Board of Supervisors clean up requests, and the Pima County Department of Environmental Quality Wildcat Dump Program. Provide funding, if available, for the Wildcat Dump Program.

Program Goals and Objectives

- Keep Pima County clean
- . Investigate illegal dumping sites
- . Provide resources, if available, to support Wildcat Dump clean up operations

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Illegal dumping sites investigated	931	845	845
Illegal waste removed from public lands (tons)	111	90	90
Funding provided for Wildcat Dump Program	\$220,000	\$216,000	\$216,000

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	183,166	143,710	176,034
SUPPLIES AND SERVICES	38,369	72,290	39,966
Total Program Expenditures	221,535	216,000	216,000

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
MISCELLANEOUS	12	0	0
Operating Revenue Sub-Total	12	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	221,523	216,000	216,000
Total Program Funding	221,535	216,000	216,000

<u>Program Staffing (FTEs)</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	0.0	0.0	0.0

Program Summary

Department: SOLID WASTE MANAGEMENT

Program: DEVELOPMENT, CLOSURE, AND REMEDIATION

Function

Plan and manage all Solid Waste development, closure, temporary closure, and remediation activities. Closure indicates that a landfill facility, or a portion of a landfill facility, has reached capacity, stopped receiving waste, and disposal operations have ceased. Closure refers to all closure and post-closure activities. Temporary closure indicates landfill has remaining capacity and may not receive waste for a period of time. Remediation includes investigation, design, and construction for remedial activities associated with waste sites.

Description of Services

Implement requisite facility development and interim closure activities at County landfills. Plan and manage remediation services to include investigation, design, and construction. Track waste management capacity and remediation services capability. Plan and manage the development, expansion, closure, temporary closure, and required remediation at County landfills.

Program Goals and Objectives

- Complete monthly waste data tracking
- Update landfill forecasts semi-annually
- Monitor groundwater wells and gas probes

Program Performance Measures

	FY2009/2010 Actual	FY2010/2011 Estimated	FY2011/2012 Planned
Monthly waste data tracking completed	yes	yes	yes
Landfill forecasts updated semi-annually	yes	yes	yes
Groundwater wells and gas probes monitored	42	42	42

Program Expenditures by Object

	FY2009/2010 Actual	FY2010/2011 Adopted	FY2011/2012 Adopted
PERSONAL SERVICES	2,151	1,588	1,588
SUPPLIES AND SERVICES	496	2,412	2,412
Total Program Expenditures	2,647	4,000	4,000

Program Funding by Source

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,647	4,000	4,000
Total Program Funding	2,647	4,000	4,000

Program Staffing (FTEs)

0.0	0.0	0.0
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Program Summary

Department: SOLID WASTE MANAGEMENT

Program: RESOURCE MANAGEMENT

Function

Provide management, procurement, and administrative support services.

Description of Services

Manage department administration.

Program Goals and Objectives

- Provide administration for integrated solid waste management development, operations, landfill facilities closure, temporary closure, and post-closure activities
- Manage staffing and administrative resources
- Project equipment funding and request replacement

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Invoices prepared by 5th of each month	yes	yes	yes
Equipment plan updated	no	no	no
Long range staffing plan updated	no	no	no

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	373,143	339,400	431,758
SUPPLIES AND SERVICES	308,022	383,600	631,242
CAPITAL OUTLAY	14,658	0	0
Total Program Expenditures	695,823	723,000	1,063,000

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	25,242	0	0
CHARGES FOR SERVICES	2,921	2,500	1,900
INTEREST	11,973	0	4,000
MISCELLANEOUS	20	0	100
Operating Revenue Sub-Total	40,156	2,500	6,000
Net Operating Transfers In/(Out)	1,000,000	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(344,333)	720,500	1,057,000
Total Program Funding	695,823	723,000	1,063,000

<u>Program Staffing (FTEs)</u>	8.0	8.0	8.0
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Program Summary

Department: SOLID WASTE MANAGEMENT

Program: WASTE MANAGEMENT

Function

Perform integrated waste management at all Pima County solid waste facilities. Plan and implement temporary landfill closures and consolidation of services at remaining solid waste acceptance facilities.

Description of Services

Provide landfill, transfer station, and recycling operations including waste tire collection and recycling. Prepare annual Solid Waste Development Plan update.

Program Goals and Objectives

- Provide long term integrated solid waste management services
- Develop, operate, and close facilities to meet County needs in compliance with applicable laws and regulations

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Arizona Department of Environmental Quality inspections passed	100%	100%	100%
Accidents resulting in lost time	1	0	0
Landfills operated	4	3	3
Transfer stations operated	2	2	2
Rural collection centers operated	4	4	4
Waste tonnage handled	66,784	70,000	70,000
Tire tonnage recycled	11,314	12,000	12,000
Other materials tonnage recycled	938	1,000	1,000

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	1,394,035	1,442,357	1,212,229
SUPPLIES AND SERVICES	3,322,503	4,147,643	3,851,771
CAPITAL OUTLAY	0	250,000	100,000
Total Program Expenditures	4,716,538	5,840,000	5,164,000

<u>Program Funding by Source</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
Revenues			
CHARGES FOR SERVICES	3,244,542	3,006,000	3,029,500
MISCELLANEOUS	39,909	33,500	35,500
Operating Revenue Sub-Total	3,284,451	3,039,500	3,065,000
INTERGOVERNMENTAL	1,017,477	1,050,000	1,050,000
CHARGES FOR SERVICES	91,336	64,000	120,000
INTEREST	23,896	30,000	6,000
Special Programs Revenue Sub-Total	1,132,709	1,144,000	1,176,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	299,378	1,656,500	923,000
Total Program Funding	4,716,538	5,840,000	5,164,000

<u>Program Staffing (FTEs)</u>	<u>26.5</u>	<u>25.5</u>	<u>20.5</u>

Transportation

Expenditures: 36,753,241

FTEs 294.7

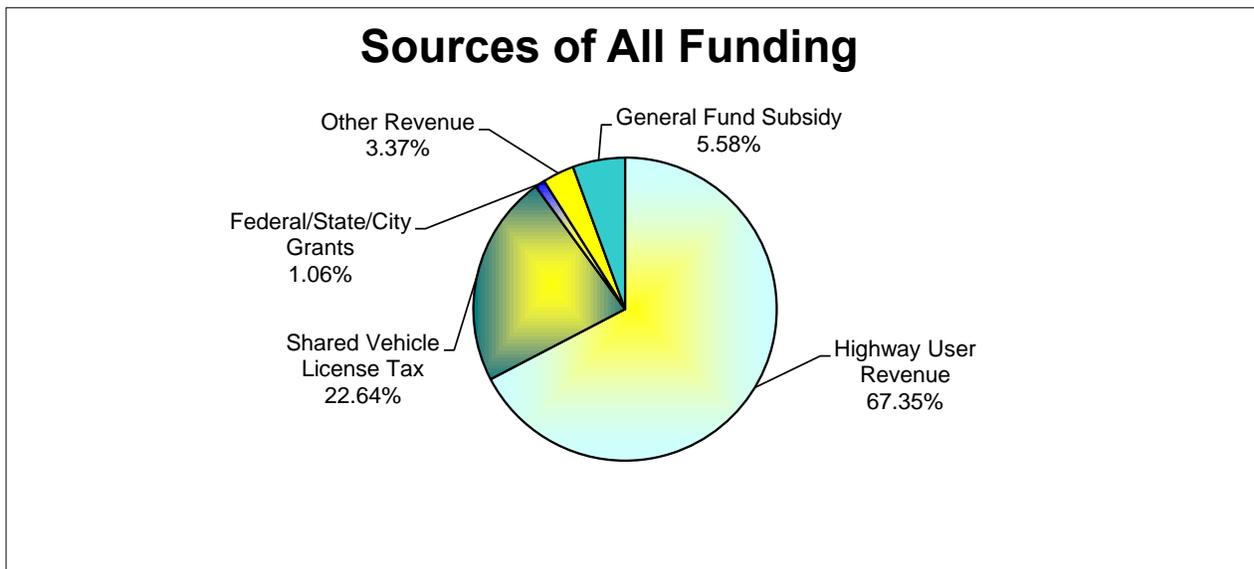
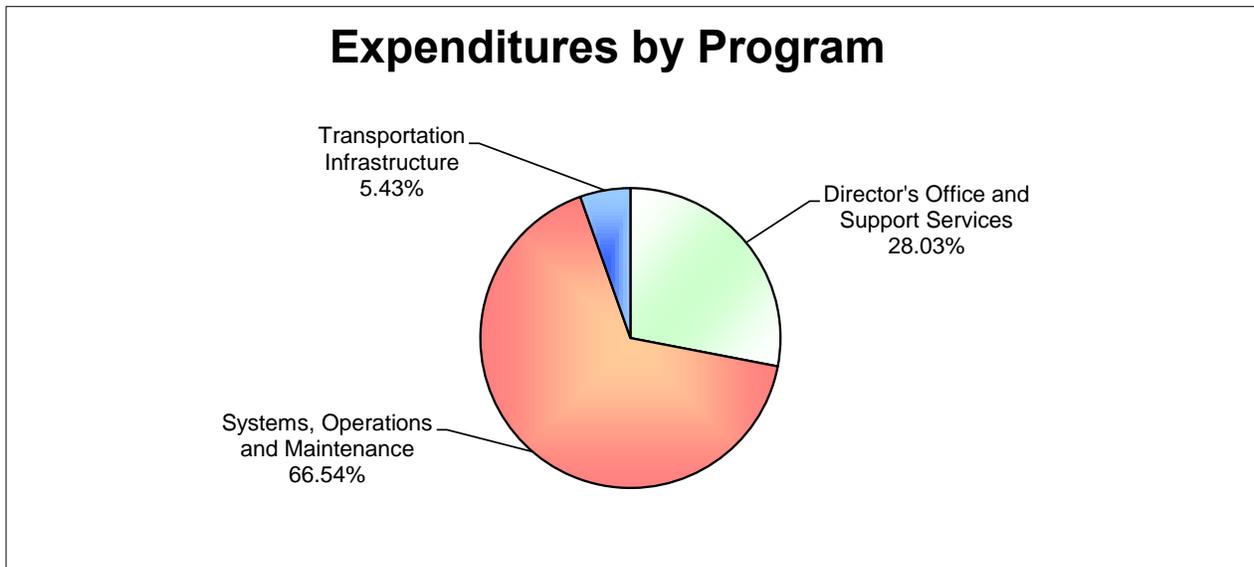
Revenues: 49,042,086

Function Statement:

Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new land development relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities management/geographic information system. Continue implementation and development of the records modernization program.

Mandates:

ARS Title 28, Chapter 19: County Highways; and Pima County Code Title 10: Traffic and Highways



Department Summary by Program

Department: **TRANSPORTATION**

<u>Expenditures by Program</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
DIRECTOR'S OFFICE AND SUPPORT SVCS	7,083,043	9,778,237	10,300,549
SYSTEMS, OPERATIONS AND MAINTENANCE	25,690,511	25,990,917	24,458,697
TRANSPORTATION INFRASTRUCTURE	1,440,541	1,543,781	1,993,995
Total Expenditures	34,214,095	37,312,935	36,753,241
<u>Funding by Source</u>			
Revenues			
DIRECTOR'S OFFICE AND SUPPORT SVCS	50,957,754	48,532,848	46,990,953
SYSTEMS, OPERATIONS AND MAINTENANCE	3,191,328	2,311,336	1,194,552
TRANSPORTATION INFRASTRUCTURE	748,122	295,707	856,581
Total Revenues	54,897,204	51,139,891	49,042,086
Net Operating Transfers In/(Out)	(16,070,859)	(13,661,031)	(19,379,078)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(4,612,250)	(165,925)	7,090,233
Total Program Funding	34,214,095	37,312,935	36,753,241
<u>Staffing (FTEs) by Program</u>			
DIRECTOR'S OFFICE AND SUPPORT SVCS	56.1	28.4	26.2
SYSTEMS, OPERATIONS AND MAINTENANCE	200.0	171.7	172.0
TRANSPORTATION INFRASTRUCTURE	98.0	95.5	96.5
Total Staffing (FTEs)	354.1	295.6	294.7

Program Summary

Department: TRANSPORTATION

Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Function

Provide leadership and support to the department in the areas of strategic planning and capital programming, administration, intergovernmental relations, environmental compliance, finance, real property, and technical services.

Description of Services

Provide direction and leadership to organize, manage, and administer the activities of the department management and staff. Implement departmental procedures consistent with County ordinances, policies, and directives. Serve as a liaison between the department, County Administrator, Board of Supervisors, and taxpayers. Manage public education and the community relations activities of the department. Act as the primary liaison with the community, government agencies, neighborhood organizations, and special interest groups. Ensure intergovernmental document quality, coordination, department review, and comment on key state and federal legislation. Provide training and consultation on process improvement, planning, and organizational development. Ensure appropriate compliance of the department's activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, and advisory and defense support of departmental tort related claims and lawsuits. Provide Capital Improvement Plan (CIP) administrative management services including documentation of CIP project expenditures and project progress, development of reimbursement requests from federal, state, and local agencies, and compilation of audit files/audit capable documentation.

Program Goals and Objectives

- Develop and operate the department within the approved current fiscal year budget
 - . Provide financial data for the County's CIP within four weeks of obtaining quarterly actual expenditures
- Continue the development and implementation of a strategic plan ensuring alignment with the policies, ordinances, and directives of the Board of Supervisors, the County Administrator and the Deputy County Administrator for Public Works
 - . Plan, schedule, and lead all department planning and Quality Council sessions
- Develop and retain a high performing workforce
 - . Provide consistent technical and personal development skills training and coaching within the divisions throughout the year
- Meet customer requests by completing acquisitions and giving possession of property to customers for facility development
 - . Track the number of appraisals and acquisitions per year
- Provide premier customer service by promptly responding to all constituent inquiries and concerns and requests from the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
 - . Track and respond to each inquiry, concern, or request received within 24 hours of receipt

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Constituent inquiries and concerns received	6,130	6,200	6,300
Constituent inquiries and concerns responded to or resolved within 24 hours of receipt	95%	98%	100%
Technical assistance and/or environmental documents reviewed annually	224	220	250
Introduced bills having an impact on the department that receive divisional review and are reported in writing to the Chief Deputy County Administrator	100%	100%	100%
Quarterly financial data updates provided to the County's CIP unit within 4 weeks of obtaining the quarterly actual expenditures	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	2,228,222	4,475,553	4,609,223
SUPPLIES AND SERVICES	4,842,909	5,302,684	5,683,826
CAPITAL OUTLAY	11,912	0	7,500
Total Program Expenditures	7,083,043	9,778,237	10,300,549

Program Funding by Source

Revenues

LICENSES & PERMITS	33,555	28,894	27,600
INTERGOVERNMENTAL	50,535,192	48,134,746	46,738,197
CHARGES FOR SERVICES	88,287	56,184	9,000
INTEREST	195,716	218,647	117,156
MISCELLANEOUS	105,004	94,377	99,000

Operating Revenue Sub-Total	50,957,754	48,532,848	46,990,953
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Program Summary

Department: TRANSPORTATION

Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Net Operating Transfers In/(Out)	(19,160,779)	(16,483,431)	(22,159,142)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(24,713,932)	(22,271,180)	(14,531,262)
Total Program Funding	<u><u>7,083,043</u></u>	<u><u>9,778,237</u></u>	<u><u>10,300,549</u></u>
<hr/>			
Program Staffing (FTEs)	56.1	28.4	26.2

Program Summary

Department: **TRANSPORTATION**

Program: **SYSTEMS, OPERATIONS AND MAINTENANCE**

Function

Operate and maintain a safe and efficient transportation system including roadway infrastructure, traffic control systems, bicycle and pedestrian facilities, Ajo airport, transit services, and engineering information management services.

Description of Services

Perform routine pavement maintenance to ensure safe driving surfaces for vehicles. Perform road grading, shoulder grading and repair, pothole patching, street sweeping, vegetation management, storm cleanup, snow and ice control, emergency response, and other incidental support functions. Provide roadway surface treatments to enhance, preserve, and improve the existing infrastructure. Provide drainage maintenance services under assignment from the Flood Control District. Install and maintain active traffic control systems (signing, striping, signals, and street lighting) to safely and efficiently control and monitor the traffic flow of vehicle drivers, pedestrians, and bicyclists. Respond to citizen traffic concerns with appropriate studies. Perform planning and design reviews for new roadway projects related to the County's roadway network; partner with residents to minimize traffic impacts in neighborhoods; and actively participate in the regional Intelligent Transportation System (ITS) led by the Pima Association of Governments (PAG). Establish necessary safety projects; develop scope and program priority of projects; and send to Infrastructure Group to contract out projects for design and construction. Administer Pima County impact fee program. Identify and implement bikeway and pedestrian projects; administer the county Safe Routes to School Program; and provide bicycle safety classes. Provide transportation review for proposed re-zonings and comprehensive plan amendments. Maintain the County's Major Streets and Scenic Routes Plan and provide long range transportation planning. Manage design and construction of projects using funding and priorities from the Department DOT-57 program, the PAG Regional Transportation Authority (RTA) program, and traffic and impact fees. Provide rural public transit and special needs services in Pima County. Identify, implement, and integrate automated systems and tools to facilitate department mandated functions. Provide Engineering Information Management services, data conversion and storage, along with related services and support to Pima County departments. Maintain a records modernization program.

Program Goals and Objectives

- Investigate, study, and respond to inquiries from internal and external customers in a timely manner regarding the safe and efficient traffic flow on the Pima County roadway network
 - . Investigate citizen requests and take action to deliver appropriate services within eight weeks
 - . Investigate Board of Supervisor (BOS) requests and take action to deliver appropriate services within four weeks
- Reduce stops and delays to drivers on Pima County arterial roadways in the County and across jurisdictional boundaries
- Make Pima County roads safer to walk, bicycle, and drive on
 - . Reduce three year rolling average fatal crashes on Pima County roadway system each year
 - . Coordinate engineering and enforcement functions through monthly meetings with Sheriff's Operations Bureau
 - . Provide annual update to Safety Management System report by August 31 of each year
- Provide for the safe and efficient movement of people, goods, and services by performing routine roadway and bridge maintenance
 - . Perform at least 65 percent of required routine maintenance such as road grading, shoulder grading, and street sweeping on regular established cycle times
 - . Perform at least 16,000 sign item actions each year
 - . Perform at least 800 sign maintenance services calls each year
- Preserve, improve, and extend the useful life of roadway facilities in such a manner that the facility is maintained in a condition as near as originally constructed as possible
 - . Increase preventive surface treatments of roadway facilities every year
- Provide safe and reliable public transit in unincorporated Pima County
- Provide up-to-date, accurate engineering management information
 - . Apply GIS data updates utilizing automated processes and modern spatial data technology within a month after logging data into the GIS project tracking system
 - . Improve the accuracy and information content of GIS data layers through the integration of GPS and digital imagery by establishing and maintaining open relationship with GIS data providers within the region

Note: The Adopted Budget for fiscal year 2011/12 reflects a continued reduction in funding for Transportation's mandated operational services. In fiscal year 2004/05, total operational expenditures were \$44.8 million and funded 422.2 Full Time Equivalent (FTE) positions; the total operational expenditures in the Adopted Budget for fiscal year 2011/12 are \$36.8 million, or a 17.9% reduction from 7 years ago and funded 294.7 FTEs, or a 30.2% decrease. The continued year over year reductions have caused Transportation's Program Performance Measures for fiscal year 2011/12 to reflect this significant decrease in resources. These fiscal year 2011/12 planned measures do not suggest that Transportation will not continue to act on critical high priority services requiring immediate or short term response times and provide the expected quality results. It does not reflect any change in benchmark or industry standards being applied to the quality of work accomplished. It does however reflect the reality of diminished fiscal/human labor resources on Transportation's capacity to achieve quantity of work accomplished in prior years. Work quantities are expected to improve in the future if and when revenues increase.

Program Summary

Department: **TRANSPORTATION**Program: **SYSTEMS, OPERATIONS AND MAINTENANCE**

<u>Program Performance Measures</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Estimated</u>	<u>FY2011/2012 Planned</u>
Routine roadway maintenance activities performed by established cycle times	60%	65%	65%
Roadways receiving annual surface treatments	2.4%	0%	1.0%
Signal maintenance service calls performed	833	750	800
Sign item actions performed	9,800	15,000	16,125
RTA and grant funding secured for bicycle/pedestrian facilities and safety programs	\$2,490,648	\$5,216,442	\$4,594,982
Citizen requests investigated within eight weeks	50%	60%	75%
BOS requests investigated within four weeks	50%	60%	75%
Engineering and enforcement coordination meetings with Sheriff's Office Bureau conducted	100%	100%	100%
Safety Management System report updated by August 31	100%	100%	100%
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<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	10,802,308	9,756,136	9,606,801
SUPPLIES AND SERVICES	14,694,780	16,234,781	14,748,986
CAPITAL OUTLAY	193,423	0	102,910
Total Program Expenditures	25,690,511	25,990,917	24,458,697
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<u>Program Funding by Source</u>			
Revenues			
LICENSES & PERMITS	1,395	1,188	2,000
INTERGOVERNMENTAL	2,956,780	2,198,468	1,073,497
CHARGES FOR SERVICES	85,435	1,255	46,480
INTEREST	0	0	675
MISCELLANEOUS	147,718	110,425	71,900
Operating Revenue Sub-Total	3,191,328	2,311,336	1,194,552
Net Operating Transfers In/(Out)	2,880,000	2,822,400	2,780,064
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	19,619,183	20,857,181	20,484,081
Total Program Funding	25,690,511	25,990,917	24,458,697
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Program Staffing (FTEs)	200.0	171.7	172.0

Program Summary

Department: TRANSPORTATION

Program: TRANSPORTATION INFRASTRUCTURE

Function

Plan, design, and construct transportation projects, including bicycle, pedestrian and transit facilities, in a cost-effective manner to provide for the safe and efficient transportation of people and goods.

Description of Services

Provide management, technical, and administrative support as well as coordination of services within the transportation systems division. Provide for the development of short and long range plans for the County roadway system in concert with other regional planning agencies; the programming of capital improvements on both a five-year and longer term time horizon; and allocating funding sources for projects including application for funds from regional and state sources. Provide right-of-way and roadway management functions and reporting required under various federal and state rules. Perform development review functions as the DOT interface for Development Services Department and other privately funded infrastructure components. Manage the planning and design of transportation projects including roadways, bridges, and roadway related drainage improvements. Prepare reports, plans, specifications, estimates and bid documents for transportation construction projects. Provide technical review of all local, County, and state projects that impact the county transportation system. Inspect, inventory, and maintain records on all bridge crossings. Perform land survey, construction inspection, material testing, and contract administration on department and other capital improvement construction projects. Perform inspection and material testing on all utility and private construction work in the public right-of-way. Attend capital improvement cash flow meetings. Prepare annual capital improvement budget.

Program Goals and Objectives

- Deliver the CIP as scheduled and budgeted in the 5-year plan
 - . Complete at least 65% of the projects whose actual design completion dates are within 90 days of the adopted schedules
 - . Complete at least 75% of the projects whose actual construction completion dates are within 90 days of the adopted schedule
 - . Complete at least 85% of the survey requests by the proposed due date as agreed upon by both parties
 - . Resolve right-of-way encroachments successfully prior to legal action
- Ensure federal and regional transportation funds are equitably allocated to projects in Pima County
- Manage, in a cost effective manner, the planning, design, and construction of the CIP 5-year plan
 - . Manage at least 85% of the planned program expenditures to meet the fiscal year program adopted budget
 - . Manage at least 55% of the large projects (>\$3 million) whose actual expenditures meet at least 85% of the adopted budget
- Minimize the number of negative findings from certification acceptance inspections and other quality audits
 - . Achieve scores of 3 or greater for independent assurance samples
 - . Ensure certification acceptance inspections and other audits result in no negative findings
- Ensure that Transportation Infrastructure's operating and capital improvements budgets meet approved and planned work objectives by quarterly monitoring of revenues and expenditures to meet approved budget and service goals
- Ensure financial stability for capital improvements by providing regular financial forecasts, aggressively seeking alternative funding, and implementing project management strategies
- Provide leadership and direction to the Transportation Infrastructure Management Team to provide for annual work plans and long range plans to meet goals for finance, process improvement, innovation and learning, and customer service

Note: The Adopted Budget for fiscal year 2011/12 reflects a continued reduction in funding for Transportation's mandated operational services. In fiscal year 2004/05, total operational expenditures were \$44.8 million and funded 422.2 Full Time Equivalent (FTE) positions; the total operational expenditures in the Adopted Budget for fiscal year 2011/12 are \$36.8 million, or a 17.9%, reduction from 7 years ago and funded 294.7 FTEs, or a 30.2% decrease. The continued year over year reductions have caused Transportation's Program Performance Measures for fiscal year 2011/12 to reflect this significant decrease in resources. These fiscal year 2011/12 planned measures do not suggest that Transportation will not continue to act on critical high priority services requiring immediate or short term response times and provide the expected quality results. It does not reflect any change in benchmark or industry standards being applied to the quality of work accomplished. It does however reflect the reality of diminished fiscal/human labor resources on Transportation's capacity to achieve quantity of work accomplished in prior years. Work quantities are expected to improve in the future if and when revenues increase.

Program Performance Measures	FY2009/2010 Actual	FY2010/2011 Estimated	FY2011/2012 Planned
Planned program expenditures meeting fiscal year program adopted budget	81%	85%	85%
Large projects (>\$3 million) whose actual expenditures meet at least 85% of adopted budget	55%	50%	55%
Projects whose actual design completion dates are within 90 days of adopted schedules	76%	60%	65%
Projects whose actual construction completion dates are within 90 days of adopted schedules	74%	75%	75%
Survey requests completed by proposed due date as agreed upon by both parties	88%	85%	85%
Independent assurance samples that achieve scores of 3 or greater	78%	90%	100%
Right-of-way encroachments successfully resolved prior to legal action	100%	100%	100%
Negative findings from certification acceptance inspections and other audits	0	0	0

Program Summary

Department: TRANSPORTATION

Program: TRANSPORTATION INFRASTRUCTURE

<u>Program Expenditures by Object</u>	<u>FY2009/2010 Actual</u>	<u>FY2010/2011 Adopted</u>	<u>FY2011/2012 Adopted</u>
PERSONAL SERVICES	1,645,414	2,437,915	2,585,115
SUPPLIES AND SERVICES	(709,828)	(894,134)	(724,620)
CAPITAL OUTLAY	504,955	0	133,500
Total Program Expenditures	1,440,541	1,543,781	1,993,995
Program Funding by Source			
Revenues			
LICENSES & PERMITS	360,698	169,996	792,000
INTERGOVERNMENTAL	317,601	57,805	0
CHARGES FOR SERVICES	69,796	67,906	64,581
MISCELLANEOUS	27	0	0
Operating Revenue Sub-Total	748,122	295,707	856,581
Net Operating Transfers In/(Out)	209,920	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	482,499	1,248,074	1,137,414
Total Program Funding	1,440,541	1,543,781	1,993,995
Program Staffing (FTEs)	98.0	95.5	96.5