

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<u>PUBLIC WORKS</u>					
<u>CAPITAL PROJECTS</u>					
CAPITAL PROJECTS			198,701,642		198,701,642
TOTAL CAPITAL PROJECTS			198,701,642		198,701,642
<u>DEVELOPMENT SERVICES</u>					
PERMITTING				2,598,314	2,598,314
PLANNING				2,296,298	2,296,298
SUBDIVISION AND DEVELOPMENT REVIEW				795,368	795,368
SUPPORT				1,152,713	1,152,713
TOTAL DEVELOPMENT SERVICES				6,842,693	6,842,693
<u>ENVIRONMENTAL QUALITY</u>					
ADMINISTRATION		17,950			17,950
AIR		2,117,355			2,117,355
COMMUNICATION AND OUTREACH		192,100			192,100
ENFORCEMENT		7,000			7,000
WATER AND WASTE		797,923			797,923
TOTAL ENVIRONMENTAL QUALITY		3,132,328			3,132,328
<u>FACILITIES MANAGEMENT</u>					
ADMINISTRATION	1,649,546				1,649,546
ASSET MGT & PLANNING SERVICES	331,892				331,892
BUILDING SERVICES	12,854,124	1,576,696			14,430,820
BUSINESS SERVICES	143,482				143,482
DESIGN & CONSTRUCTION SERVICES	691,656				691,656
PARKING GARAGES				1,767,881	1,767,881
TOTAL FACILITIES MANAGEMENT	15,670,700	1,576,696		1,767,881	19,015,277
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES DESIGN	460,849				460,849
TOTAL GRAPHIC SERVICES	460,849				460,849
<u>NATURAL RESOURCES, PARKS & RECREATION</u>					
DEPARTMENTAL SERVICES	635,962	55,000			690,962
DEVELOPMENT	37,146	115,688			152,834
GIS & MULTIMEDIA SERVICES	321,513				321,513
NATURAL RESOURCE PARKS	2,357,840	310,500			2,668,340
OPERATIONS	7,197,825				7,197,825
PLANNING	139,686				139,686
RECREATION	3,589,730				3,589,730
TOTAL NATURAL RESOURCES, PARKS & RECREATION	14,279,702	481,188			14,760,890
<u>PUBLIC WORKS ADMINISTRATION</u>					
ADMINISTRATION	0				0
CULTURAL RESOURCES	90,772				90,772
REAL PROPERTY	0				0
TOTAL PUBLIC WORKS ADMINISTRATION	90,772				90,772
<u>REGIONAL FLOOD CONTROL DISTRICT</u>					
CAPITAL IMPROVEMENT		375,669			375,669
FLOOD CONTROL SUPPORT		3,831,270			3,831,270
HAZARD MITIGATION		1,584,150			1,584,150
INFRASTRUCTURE		3,234,077			3,234,077
REGULATORY		1,240,381			1,240,381
RIPARIAN PROTECTION		1,961,813			1,961,813
TOTAL REGIONAL FLOOD CONTROL DISTRICT		12,227,360			12,227,360

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<u>REGIONAL WASTEWATER RECLAMATION</u>					
CONVEYANCE SYSTEM				12,509,309	12,509,309
PLANNING & ENGINEERING				9,294,072	9,294,072
REGIONAL WASTEWATER RECLAMATION ADMIN				86,723,421	86,723,421
TREATMENT OPERATIONS				36,781,828	36,781,828
TOTAL REGIONAL WASTEWATER RECLAMATION				145,308,630	145,308,630
<u>SOLID WASTE MANAGEMENT</u>					
COMMUNITY SERVICES		216,000			216,000
DEVELOPMENT, CLOSURE, AND REMEDIATION		4,000			4,000
RESOURCE MANAGEMENT		723,000			723,000
WASTE MANAGEMENT		5,840,000			5,840,000
TOTAL SOLID WASTE MANAGEMENT		6,783,000			6,783,000
<u>TRANSPORTATION</u>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		8,545,382			8,545,382
SYSTEMS, OPERATIONS AND MAINTENANCE		27,223,772			27,223,772
TRANSPORTATION INFRASTRUCTURE		1,543,781			1,543,781
TOTAL TRANSPORTATION		37,312,935			37,312,935
TOTAL PUBLIC WORKS	30,502,023	61,513,507	198,701,642	153,919,204	444,636,376
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
<u>FLEET SERVICES</u>					
FLEET MANAGEMENT ADMINISTRATION					5,380,341
FLEET PARTS SUPPLY					1,888,852
MAINTENANCE & OPERATIONS					3,365,266
SUPPORT SERVICES					5,112,742
TOTAL FLEET SERVICES					15,747,201
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES PRODUCTION					965,972
TOTAL INTERNAL SERVICE - PUBLIC WORKS					16,713,173

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<u>PUBLIC WORKS</u>					
<u>CAPITAL PROJECTS</u>					
CAPITAL PROJECTS			74,330,378		74,330,378
TOTAL CAPITAL PROJECTS			74,330,378		74,330,378
<u>DEVELOPMENT SERVICES</u>					
PERMITTING				5,619,972	5,619,972
PLANNING				207,140	207,140
SUBDIVISION AND DEVELOPMENT REVIEW				612,631	612,631
SUPPORT				51,500	51,500
TOTAL DEVELOPMENT SERVICES				6,491,243	6,491,243
<u>ENVIRONMENTAL QUALITY</u>					
ADMINISTRATION		17,950			17,950
AIR		1,704,200			1,704,200
COMMUNICATION AND OUTREACH		192,100			192,100
ENFORCEMENT		7,000			7,000
WATER AND WASTE		796,423			796,423
TOTAL ENVIRONMENTAL QUALITY		2,717,673			2,717,673
<u>FACILITIES MANAGEMENT</u>					
ADMINISTRATION	41,772				41,772
BUILDING SERVICES	2,384,383	1,576,696			3,961,079
PARKING GARAGES				2,159,664	2,159,664
TOTAL FACILITIES MANAGEMENT	2,426,155	1,576,696		2,159,664	6,162,515
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES DESIGN	125,700				125,700
TOTAL GRAPHIC SERVICES	125,700				125,700
<u>NATURAL RESOURCES, PARKS & RECREATION</u>					
DEPARTMENTAL SERVICES		60,000			60,000
NATURAL RESOURCE PARKS	160,000	310,500			470,500
OPERATIONS	465,300				465,300
RECREATION	322,600				322,600
TOTAL NATURAL RESOURCES, PARKS & RECREATION	947,900	370,500			1,318,400
<u>REGIONAL FLOOD CONTROL DISTRICT</u>					
FLOOD CONTROL SUPPORT		22,311,443			22,311,443
RIPARIAN PROTECTION		160,000			160,000
TOTAL REGIONAL FLOOD CONTROL DISTRICT		22,471,443			22,471,443
<u>REGIONAL WASTEWATER RECLAMATION</u>					
REGIONAL WASTEWATER RECLAMATION ADMIN				160,531,364	160,531,364
TOTAL REGIONAL WASTEWATER RECLAMATION				160,531,364	160,531,364
<u>SOLID WASTE MANAGEMENT</u>					
RESOURCE MANAGEMENT		2,500			2,500
WASTE MANAGEMENT		4,183,500			4,183,500
TOTAL SOLID WASTE MANAGEMENT		4,186,000			4,186,000

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<u>TRANSPORTATION</u>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		48,532,848			48,532,848
SYSTEMS, OPERATIONS AND MAINTENANCE		2,311,336			2,311,336
TRANSPORTATION INFRASTRUCTURE		295,707			295,707
TOTAL TRANSPORTATION		51,139,891			51,139,891
TOTAL PUBLIC WORKS	3,499,755	82,462,203	74,330,378	169,182,271	329,474,607
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
<u>FLEET SERVICES</u>					
FLEET MANAGEMENT ADMINISTRATION					11,048,962
FLEET PARTS SUPPLY					500
MAINTENANCE & OPERATIONS					1,593,000
SUPPORT SERVICES					1,125,000
TOTAL FLEET SERVICES					13,767,462
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES PRODUCTION					977,000
TOTAL INTERNAL SERVICE - PUBLIC WORKS					14,744,462

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<u>PUBLIC WORKS</u>	
<u>CAPITAL PROJECTS</u>	
CAPITAL PROJECTS	4.0
TOTAL CAPITAL PROJECTS	<u>4.0</u>
<u>DEVELOPMENT SERVICES</u>	
PERMITTING	31.0
PLANNING	24.0
SUBDIVISION AND DEVELOPMENT REVIEW	7.3
SUPPORT	3.5
TOTAL DEVELOPMENT SERVICES	<u>65.8</u>
<u>ENVIRONMENTAL QUALITY</u>	
ADMINISTRATION	5.0
AIR	16.8
COMMUNICATION AND OUTREACH	3.4
ENFORCEMENT	4.0
WATER AND WASTE	6.0
TOTAL ENVIRONMENTAL QUALITY	<u>35.2</u>
<u>FACILITIES MANAGEMENT</u>	
ADMINISTRATION	15.0
ASSET MGT & PLANNING SERVICES	5.0
BUILDING SERVICES	118.0
BUSINESS SERVICES	3.0
DESIGN & CONSTRUCTION SERVICES	24.0
PARKING GARAGES	3.0
TOTAL FACILITIES MANAGEMENT	<u>168.0</u>
<u>FLEET SERVICES</u>	
FLEET MANAGEMENT ADMINISTRATION	10.0
FLEET PARTS SUPPLY	4.0
MAINTENANCE & OPERATIONS	38.0
SUPPORT SERVICES	2.0
TOTAL FLEET SERVICES	<u>54.0</u>
<u>GRAPHIC SERVICES</u>	
GRAPHIC SERVICES DESIGN	5.5
GRAPHIC SERVICES PRODUCTION	10.1
TOTAL GRAPHIC SERVICES	<u>15.6</u>
<u>NATURAL RESOURCES, PARKS & RECREATION</u>	
DEPARTMENTAL SERVICES	7.0
DEVELOPMENT	4.3
GIS & MULTIMEDIA SERVICES	4.5
NATURAL RESOURCE PARKS	32.5
OPERATIONS	106.6
PLANNING	2.0
RECREATION	79.3
TOTAL NATURAL RESOURCES, PARKS & RECREATION	<u>236.2</u>

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<u>PUBLIC WORKS ADMINISTRATION</u>	
ADMINISTRATION	6.0
CULTURAL RESOURCES	6.0
REAL PROPERTY	18.0
TOTAL PUBLIC WORKS ADMINISTRATION	<u>30.0</u>
<u>REGIONAL FLOOD CONTROL DISTRICT</u>	
CAPITAL IMPROVEMENT	8.0
FLOOD CONTROL SUPPORT	9.0
HAZARD MITIGATION	13.0
INFRASTRUCTURE	13.3
REGULATORY	18.0
RIPARIAN PROTECTION	9.0
TOTAL REGIONAL FLOOD CONTROL DISTRICT	<u>70.3</u>
<u>REGIONAL WASTEWATER RECLAMATION</u>	
CONVEYANCE SYSTEM	107.0
PLANNING & ENGINEERING	94.6
REGIONAL WASTEWATER RECLAMATION ADMIN	29.3
TREATMENT OPERATIONS	288.8
TOTAL REGIONAL WASTEWATER RECLAMATION	<u>519.7</u>
<u>SOLID WASTE MANAGEMENT</u>	
RESOURCE MANAGEMENT	8.0
WASTE MANAGEMENT	25.5
TOTAL SOLID WASTE MANAGEMENT	<u>33.5</u>
<u>TRANSPORTATION</u>	
DIRECTOR'S OFFICE AND SUPPORT SVCS	28.4
SYSTEMS, OPERATIONS AND MAINTENANCE	171.7
TRANSPORTATION INFRASTRUCTURE	95.5
TOTAL TRANSPORTATION	<u>295.6</u>
TOTAL PUBLIC WORKS	<u><u>1,527.9</u></u>

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

Capital Projects

Expenditures: 198,701,642

FTEs 4.0

Revenues: 74,340,378

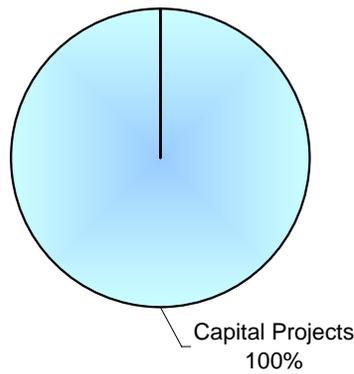
Function Statement:

The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at \$100,000 or more (excluding enterprise and internal service fund projects), as detailed in the proposed Fiscal Year 2010/14 Five Year Capital Improvement Plan.

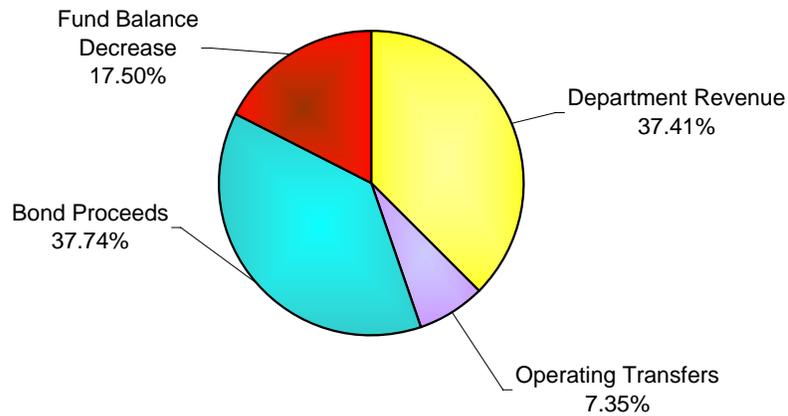
Mandates:

Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability, and Implementation

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CAPITAL PROJECTS

<u>Expenditures by Program</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
CAPITAL PROJECTS	146,334,018	200,124,512	198,701,642
Total Expenditures	146,334,018	200,124,512	198,701,642
 <u>Funding by Source</u>			
Revenues			
CAPITAL PROJECTS	31,646,623	63,216,238	74,330,378
Total Revenues	31,646,623	63,216,238	74,330,378
Net Operating Transfers In/(Out)	(19,614,928)	11,312,871	14,599,521
Other Funding Sources	109,400,000	125,000,000	75,000,000
Fund Balance Decrease/(Increase)	24,902,323	595,403	34,771,743
Total Program Funding	146,334,018	200,124,512	198,701,642
 <u>Staffing (FTEs) by Program</u>			
CAPITAL PROJECTS	10.5	9.5	4.0
Total Staffing (FTEs)	10.5	9.5	4.0

Program Summary

Department: CAPITAL PROJECTS
Program: CAPITAL PROJECTS

Function

The Capital Projects budget reflects anticipated funding for the construction of Pima County funded capital projects valued at \$100,000 or more and all projects funded with bonds, (excluding enterprise and internal service fund projects), as detailed in the five year Capital Improvement Plan (CIP). These projects are primarily funded through bond sales. The balance of the funding comes from Capital Projects revenue and operating transfers from other County departments.

Description of Services

The budgeted amount of \$198,701,642 has been based on the following:

Transportation	\$77,371,716
Facilities Management	39,681,788
Regional Flood Control	19,032,132
Parks and Recreation	17,143,494
Sheriff	13,817,554
Finance	11,900,000
Neighborhood/Housing Reinvestment	8,304,506
Open Space	5,329,505
Cultural Resources	2,334,470
Solid Waste Management	1,836,041
Information Technology	1,390,436
Stadium District	560,000
Total CIP	\$198,701,642

Program Goals and Objectives

- Meet the reporting requirements of Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability and Implementation

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Bond Update Reports produced by due dates	yes	yes	yes
Completed Projects Report produced by due date	yes	yes	yes
Bond Ordinance Amendments produced by due dates	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	594,685	723,504	0
SUPPLIES AND SERVICES	(139,274)	0	0
CAPITAL OUTLAY	145,878,607	199,401,008	198,701,642
Total Program Expenditures	146,334,018	200,124,512	198,701,642

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
INTERGOVERNMENTAL	25,036,741	51,473,938	67,260,836
CHARGES FOR SERVICES	3,651,870	10,991,612	6,665,200
INTEREST	2,634,977	750,688	0
MISCELLANEOUS	323,035	0	404,342
Operating Revenue Sub-Total	31,646,623	63,216,238	74,330,378
Net Operating Transfers In/(Out)	(19,614,928)	11,312,871	14,599,521
Other Funding Sources	109,400,000	125,000,000	75,000,000
Fund Balance Decrease/(Increase)	24,902,323	595,403	34,771,743
Total Program Funding	146,334,018	200,124,512	198,701,642

<u>Program Staffing (FTEs)</u>	10.5	9.5	4.0
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SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2010/2011

For a comprehensive list of the active and new projects comprising the fiscal year 2011/15 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2010/11 Adopted
<u>Transportation</u>	
La Canada Drive: Ina Road to Calle Concordia	11,100,000
I-19 Frontage Road: Continental Road to Canoa Road	10,999,219
La Cholla Boulevard: River Road to Ruthrauff Road	8,832,000
La Canada Drive: Ina Road to River Road	6,317,000
Tanque Verde Road: Catalina Highway to Houghton Road	6,265,000
Magee Road/Cortaro Farms Road: Mona Lisa to La Canada	5,986,000
Sunrise Drive: Craycroft Road to Kolb Road	5,057,243
La Cholla Boulevard: Tangerine Road to Overton Road	4,205,000
Camino de Manana: Tangerine to Linda Vista	1,650,000
Valencia Road: Mark Road to Wade Road	1,465,000
Magee Road/Cortaro Farms Road: Corridor Study & Thornydale Road to Mona Lisa	1,273,461
Ina Road at Oracle Road Intersection	1,134,841
RTA Fiscal Year 2011 Misc Intersections at Grade Railroad	1,095,000
Kolb and Valencia Intersection Improvement	1,050,000
Miscellaneous Bike Safety Improvement Projects	1,008,000
Alvernon Way/Valencia Intersection Improvements	1,000,000
Valencia Road Street Lighting, Sidewalk, and Widening	850,000
Valencia Road: Alvernon to Kolb	850,000
Magee Road: La Cañada Drive to Oracle Road	842,000
Picture Rock & Desert Winds Enhancements	765,225
Bear Canyon Bike Lanes: Snyder to Indian Bend	640,000
Homer Davis Elementary Bicycle & Pedestrian Enhancement	570,000
General Hitchcock Highway Infrastructure Repairs	500,000
Wilmot Road: North of Sahuarita Road	420,000
Camino De Oeste: Los Reales to Valencia Road	383,990
Valencia Road Bike Lanes: Cardinal to Mission	360,000
Continental Elementary & Middle School Safe Routes	265,010
Dodge Boulevard: Fort Lowell Road to River Road Bike Lanes and Sidewalks	251,518
Flowing Wells Sidewalks: River to Roger	236,384
Laguna Elementary School Sidewalks/Landscaping	230,000
Edwin Road	189,466
Sunset Villa Sidewalk/Pedestrian Enhancement	178,941
Houghton Road: Interstate 10 to Tanque Verde Road	160,000
Agua Caliente Safe Routes to School	129,319
Orange Grove Bike Lanes-Oracle to Camino La Zorrola	121,522
Safe Routes to School Demonstration Project	118,059
Tanque Verde Bike Lanes: Powderhorn to Fennimore	110,265
Manzanita Elementary Safe Routes to School Design Project	95,000
Square Tube Breakaway Sign Posts	75,000
Neighborhood Transportation Improvements	73,000
Mona Lisa/Orange Grove Intersection Improvements	70,082
Centennial Elementary School: Safe Routes	70,000
Sunset Road: Silverbell Road to I-10 to River Road	60,000
ADA Pedestrian Improvements	50,000
Marsh Station Bridge: South Abutment Repair	50,000
Mission Road Paved Shoulder	50,000

Pima County FY 2010/2011 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2010/2011**

For a comprehensive list of the active and new projects comprising the fiscal year 2011/15 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2010/11 Adopted
Mount Lemmon Highway Repairs Mile Posts 9.8 to 10.5	50,000
Kinney Road: Ajo Way to Bopp Road	24,900
Kino Parkway Overpass at 22nd Street	20,000
Safety Management Systems and Program Development	20,000
Craycroft: River to Sunrise	10,083
Camino Loma Alta: Old Spanish Trail to Colossal Cave Road	10,000
Pavement Preservation Package: Tohono O'Odham Nation	10,000
Safety Improvements/1997 Bond Funded	10,000
Kolb Road/Sabino Canyon Road to Sunrise Drive	5,000
Silverbell Road at Blanco/Brawley Washes	4,200
Hohokam Middle School Bike Lane, Pathways, and Landscape	2,000
Alvernon Bike Lanes Golf Links to Ajo	1,000
Country Club Road Bike Lane: Irvington to Valencia	1,000
Camino Verde/Valencia Road Intersection Improvements	988
<u>Transportation Total</u>	77,371,716
<u>Facilities Management</u>	
Psychiatric Hospital	14,207,849
Psychiatric Urgent Care Center	6,030,000
Justice Court/Municipal Court Complex	5,971,670
Facilities Building Improvements	3,558,500
UPH Abrams Clinics	2,950,000
Wilmot Branch Library	2,207,153
Downtown Complex	1,057,193
Retrofit the Downtown Central Plant Chilled Water System	565,052
Helistop at UPH Kino Campus	420,000
Install Gas to Electric Turbines at the Adult Detention Complex	382,500
Replace Motors in the Downtown Governmental Complex	320,833
33 North Stone Transformer Replacement	288,000
33 North Stone Emergency Generator	263,000
Main Jail Roof and AC Upgrades	197,024
Arizona Sonora Desert Museum: Gray Water	194,102
Retrofit Lighting at the Public Works Building	187,816
Retrofit Lighting at the Adult Detention Complex	175,000
Diesel to Solar Conversion at A7 Conservation Ranch	161,700
Retrofit Lighting and HVAC at 33 N Stone	130,694
Roy Place Commercial Building Restoration	103,702
Superior Court 8th Floor Remodel	100,000
Green Valley Library Roof & HVAC System Replacement	80,000
Development of Energy Efficiency and Conservation Strategy	50,000
ADA Facility Accessibility Projects	30,000
Elections Center	30,000
Purchase and Install Energy Efficiency Software	20,000
<u>Facilities Management Total</u>	39,681,788
<u>Parks and Recreation</u>	
Lincoln Park Softball Field Improvements	3,124,190
Pantano River Park: 22nd Street to Michael Perry Park	2,001,216

Pima County FY 2010/2011 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2010/2011**

For a comprehensive list of the active and new projects comprising the fiscal year 2011/15 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2010/11 Adopted
Julian Wash Linear Park	1,851,500
Playground Equipment with ADA Compliant Modular Structures	1,175,000
Southeast Regional Park/Shooting Range	1,149,447
Pathways and Parking Lot Resurfacing	1,020,000
Atturbury Wash Sanctuary	946,120
Udall Park Sports Field Improvements	880,822
Yaqui Park Improvements	874,095
Bicycle Lane on Sahuarita Road	863,353
Houghton Greenway	700,000
Mehl-Foothills Park	520,000
Arroyo Chico	519,000
Divided Urban Pathway: Mountain Avenue to First Avenue	510,000
Santa Cruz River Community Park: Menlo Park	465,500
Southeast Community Park	265,750
Northside Community Center	171,605
Rillito River Park: Mountain to Campbell (South Bank)	95,896
Marana Cultural and Heritage Park	10,000
<u>Parks and Recreation Total</u>	17,143,494
<u>Sheriff</u>	
Regional Public Safety Communications System	11,817,554
Communications Emergency Operations Center	2,000,000
<u>Sheriff Total</u>	13,817,554
<u>Regional Flood Control</u>	
Arroyo Chico Detention Basin (USACOE)	3,500,000
Santa Cruz River: Grant Road to Camino del Cerro River Park	3,046,750
Canada del Oro River Park: Thornydale to Magee	2,340,000
Urban Drainage	2,200,000
Floodprone Land Acquisition Program	1,300,000
Pantano Wash: Speedway to Tanque Verde	1,068,000
Tohono O'Odham Nation Urban Drainage	893,510
Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE Study)	830,000
Floodprone and Riparian Land Acquisition	792,281
Pascua Yaqui Tribe Black Wash Urban Drainage Flood Control Improvements	603,026
Santa Cruz River Continental Ranch Remediation	500,000
Pantano Wash Watershed Study	364,800
Santa Cruz River Watershed Study	329,065
Pantano Wash: Pantano Townhomes Bank Protection	254,000
Pantano Wash: Kolb Executive Park Bank Protection	229,010
City of South Tucson Urban Drainage	204,690
Tanque Verde Creek Lakes of Castle Rock Erosion Protection	175,000
Pantano Wash: Mullins Landfill Bank Protection	162,000
Mission View Wash	65,000
Diablo Village Regional Detention Basins	60,000
Tres Rios del Norte (USACOE Study)	50,000
Green Valley Erosion Control	35,000
El Rio Medio (USACOE Study)	25,000

Pima County FY 2010/2011 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2010/2011**

For a comprehensive list of the active and new projects comprising the fiscal year 2011/15 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2010/11 Adopted
Santa Cruz River Flood Control, Erosion Control and Linear Park: Ajo to 29th Street	5,000
<u>Regional Flood Control Total</u>	<u>19,032,132</u>
<u>Finance</u>	
PimaCore	11,900,000
<u>Finance Total</u>	<u>11,900,000</u>
<u>Neighborhood / Housing Reinvestment</u>	
Pima Foreclosure Recovery Project	1,500,000
Esperanza En Escalante Veterans Housing Project	828,000
Wakefield Neighborhood Project	500,000
Barrio Hollywood Cambio Grande Project	497,080
Barrio San Antonio	486,244
Barrio Centro	463,690
NW Neighborhood Association	457,850
Elvira Neighborhood	448,140
Catalina Community Services Building	426,257
Dunbar Springs	400,000
Honea Heights Redevelopment Project	400,000
Midtown Sidewalk Project	400,000
Menlo Park Neighborhood	398,975
MLK Apartments	358,204
West University Neighborhood Association	276,190
Robles Junction/Three Points	230,088
Arivaca Community Project	120,000
Iowa Project	71,524
Continental Health Clinic	29,342
Lessons From Civano Project	12,922
<u>Neighborhood / Housing Reinvestment Total</u>	<u>8,304,506</u>
<u>Open Space</u>	
Davis Monthan Encroachment Prevention	2,346,914
Boa Sorte	1,997,797
Kino at 36th: Little America Refining	984,794
<u>Open Space Total</u>	<u>5,329,505</u>
<u>Cultural Resources</u>	
Fort Lowell: Atkins Steel Acquisition	428,207
Canoa Ranch Buildings Rehabilitation	327,785
Honey Bee Village Site Acquisition	310,000
Anza Trail: Llano Grande Campsite	246,137
Steam Pump Ranch Rehabilitation	241,764
Tumamoc Hill Acquisition	195,000
The Ajo Train Depot Historic Rehabilitation Project	150,000
Ajo Curley School Historic Art Institute	146,268
Dunbar School	100,000
Dakota Wash Site Acquisition	42,910
Canoa Ranch General: Repairs, etc.	42,454

Pima County FY 2010/2011 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2010/2011**

For a comprehensive list of the active and new projects comprising the fiscal year 2011/15 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2010/11 Adopted
Anza Trail: Oit Pars Campsite	40,000
Anza Trail: Los Morteros Campsite	35,000
Anza National Historic Trail	17,435
Marana Mound Community Site Acquisition	11,510
<u>Cultural Resources Total</u>	<u>2,334,470</u>
<u>Solid Waste</u>	
Waste Tire Collection Site Relocation	1,000,000
Environmental Remediation/El Camino Del Cerro Landfill	806,400
Sahuarita Expansion Phase 1	29,641
<u>Solid Waste Total</u>	<u>1,836,041</u>
<u>Information Technology</u>	
Defense Case Tracking	490,436
Pima Government Website	300,000
Data Center Configuration and Support	250,000
Incident Tracking (GIS)	250,000
Collaboration Environment	100,000
<u>Information Technology Total</u>	<u>1,390,436</u>
<u>Stadium District</u>	
Kino Sports Park Lighting Fields 4 and 7	560,000
<u>Stadium District Total</u>	<u>560,000</u>
<u>Fleet Services</u>	
Mission Road Fuel Station Relocation	440,000
<u>Fleet Services Total</u>	<u>440,000</u>
<u>Communications</u>	
Phone System Replacement of the Switch located at the Old Courthouse	1,225,500
Disaster Recovery at Country Club	250,000
Enterprise Network Security Upgrade	200,000
Access Layer Switch Refresh with PoE Devices	180,000
Data Center Upgrades	110,000
<u>Communications Total</u>	<u>1,965,500</u>
<u>Regional Wastewater Reclamation</u>	
ROMP Ina Road WPCF: HPO Replacement	38,529,781
ROMP Ina Road WPCF: 12.5 MGD Expansion	31,953,714
Ina Road WPCF: Biosolids Facilities Improvements	16,332,139
ROMP 32 MGD Reclamation Campus	12,447,949
PCRWRD Central Laboratory Complex	12,227,000
Santa Cruz Interceptor, Phase III	11,000,000
ROMP Ina Road WPCF: Power Generation & Distribution	7,690,368
PCRWRD Central Laboratory Complex Site Civil	7,425,000
ROMP Plant Interconnect	6,007,532
System Wide Sewer Conveyance Augmentation Program	4,000,000
System Wide Conveyance Rehabilitation Program	4,000,000

Pima County FY 2010/2011 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2010/2011**

For a comprehensive list of the active and new projects comprising the fiscal year 2011/15 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2010/11 Adopted
ROMP SCADA	3,526,494
Prince Road & I-10 ADOT Sewer Modifications	3,224,340
Ina Road WRF: Grit Classifiers	1,064,050
Sewer Utility Modification Program	1,038,602
Wastewater Avra Valley WRF: Security	961,000
Sabino Creek Pump Station	892,349
ROMP Ina Road WPCF: BNRAS System Modification	868,262
Ina Road Aeration Optimization	793,000
Region Wide Conveyance Odor Control	640,000
La Canada: River Road to Ina Road, Sewer Utility	525,000
Ina Road WPCF: Road Replacements/Additions	500,000
Mountain Avenue: Roger Road to Fort Lowell	400,000
Ina Road WRF: Rough Screens	374,500
Ina Road WPCF: Gravity Belt Thickeners for Biosolids	350,000
Ina Road WPCF: Enclosed Transfer Station Dewatering	330,000
Ina Road WPCF: SCADA Process Optimization	273,462
Mission View Wash	259,442
Grant Road/Craycroft Road Intersection Improvements	235,000
Continental Ranch Regional Pump Station	214,000
La Cholla: Magee Road to Tangerine Road, Sewer Utility	210,000
Magee/Cortaro Farms Road: Thornydale to La Canada	210,000
Region Wide Conveyance Odor Control System	200,000
Tanque Verde Interceptor: Tucson Country Club to Craycroft Road (1997 Authority Phase)	189,135
Region Wide Conveyance Vapor Treatment Unit Odor Control	189,100
Green Valley WRF: Electrical Rehab	150,000
Pantano River Park: Sewer Utility	142,000
Speedway: Camino Seco to Houghton Road	139,000
Campbell Avenue: Grant Road to Fort Lowell Road, Sewer Utility	123,000
Golf Links Road/Kolb Road Intersection Improvements: Sewer Utility	120,000
Ina Road WPCF: Concrete Floor Replacements	114,738
RTA Bike Lane Package #2, 22nd Street: Camino Seco to Harrison Road	113,000
Starr Pass/Mission Road Intersection Improvements: Sewer Utility	109,000
Houghton Road: 22nd Street to Tanque Verde Road, Sewer Utility	105,000
Houghton Road: I-10 to Valencia Road, Sewer Utility	105,000
Ina Road WPCF: Corrosion Prevention Program	100,000
Arivaca Junction WWTF Relief Sewer	56,000
Ina Road WPCF: Class A Biosolids Improvements	20,000
Roger Road WWTP Demolition	10,000
<u>Regional Wastewater Reclamation Total</u>	<u>170,487,957</u>
Total Capital Improvement Projects	371,595,099
Less: Fleet Services	(440,000)
Less: Communications	(1,965,500)
Less: Regional Wastewater Reclamation	(170,487,957)
Total FY 2010/11 Adopted Capital Projects Fund	198,701,642

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Development Services

Expenditures: 6,842,693

FTEs 65.8

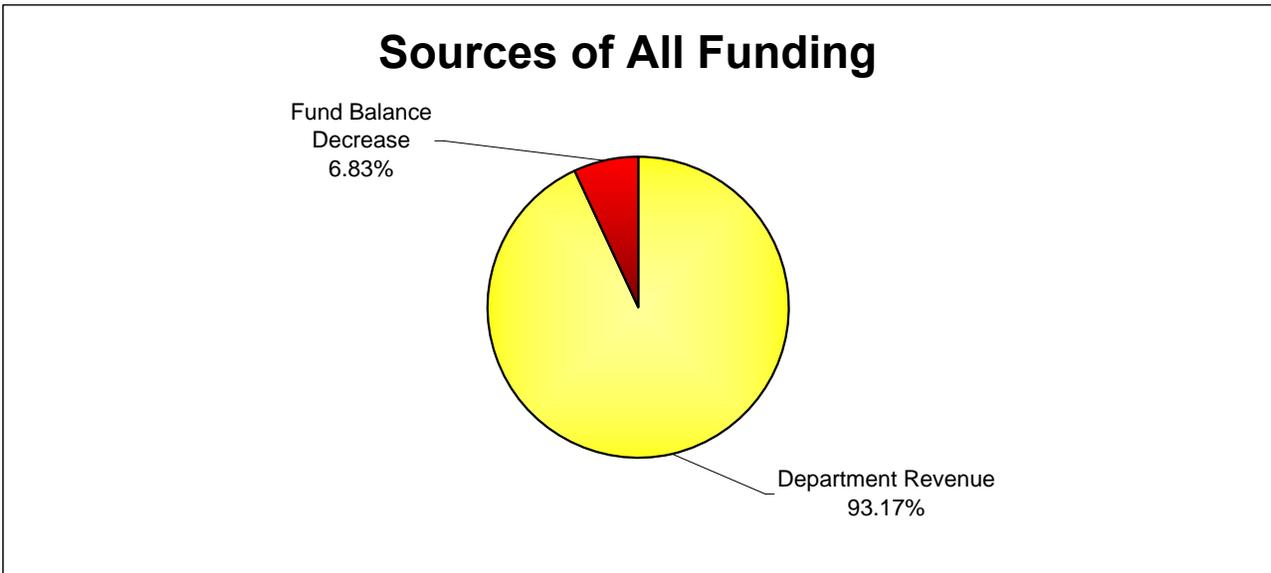
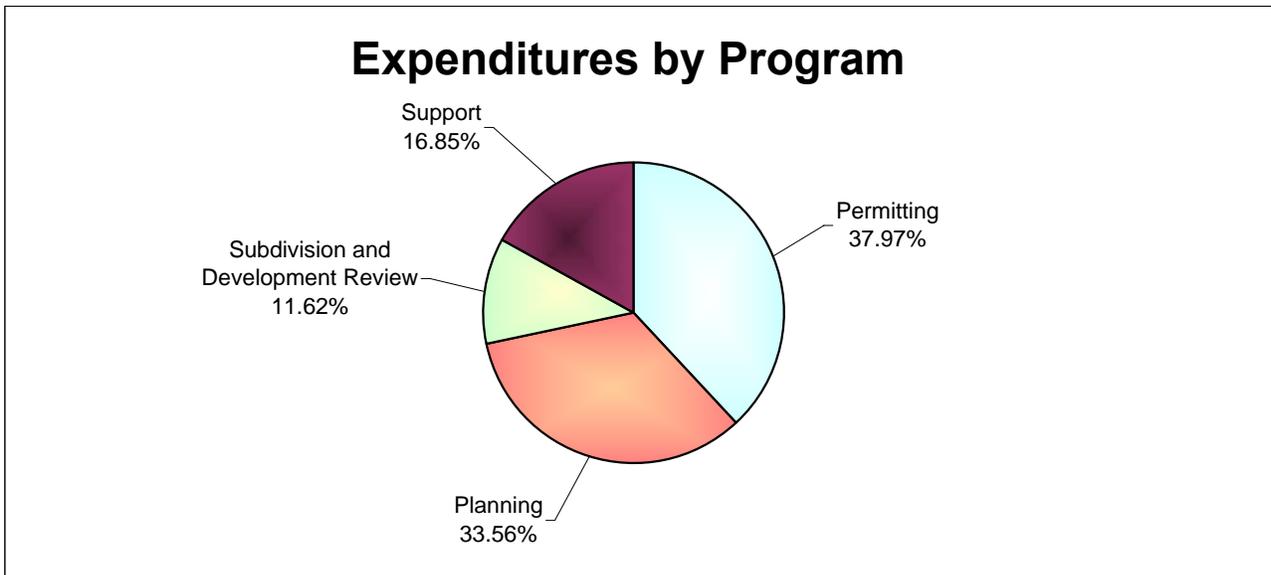
Revenues: 6,491,243

Function Statement:

Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and Chapter 9: Protected Development Rights; and Pima County Code Title 15: Buildings and Construction; and Title 18: Zoning



Department Summary by Program

Department: **DEVELOPMENT SERVICES**

Expenditures by Program	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
PERMITTING	4,785,739	3,353,403	2,598,314
PLANNING	2,495,470	2,379,530	2,296,298
SUBDIVISION AND DEVELOPMENT REVIEW	1,280,587	889,574	795,368
SUPPORT	1,535,203	1,907,103	1,152,713
Total Expenditures	10,096,999	8,529,610	6,842,693
Funding by Source			
Revenues			
PERMITTING	4,971,269	5,196,600	5,619,972
PLANNING	307,443	437,000	207,140
SUBDIVISION AND DEVELOPMENT REVIEW	495,722	560,000	612,631
SUPPORT	220,523	29,000	51,500
Total Revenues	5,994,957	6,222,600	6,491,243
Net Operating Transfers In/(Out)	0	0	(124,703)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	4,102,042	2,307,010	476,153
Total Program Funding	10,096,999	8,529,610	6,842,693
Staffing (FTEs) by Program			
PERMITTING	72.0	35.1	31.0
PLANNING	29.6	21.1	24.0
SUBDIVISION AND DEVELOPMENT REVIEW	18.7	8.0	7.3
SUPPORT	15.0	7.0	3.5
Total Staffing (FTEs)	135.3	71.2	65.8

Program Summary

Department: DEVELOPMENT SERVICES

Program: PERMITTING

Function

Ensure building safety and sustainability through the review of construction plans and inspections. Ensure compliance with zoning code and other applicable regulations including grading, floodplain, and plant preservation requirements. Verify compatibility with surrounding neighborhoods, uses, and zones.

Description of Services

Provide plan review of commercial and residential structures. Make zoning determinations and verify permitted uses and adherence to adopted development standards, such as height and setbacks. Issue addresses and street names, process construction permit applications, review permit applications for required approvals, issue construction permits, and collect fees. Schedule inspection requests and maintain construction records. Provide on-site inspections for building codes compliance and other County department requirements. Review lot split requests. Apply standards to minimize physical impact of hillside development and protect aesthetics by regulating grading. Regulate encroachment and building development within areas subject to flooding or erosion. Ensure consistent, comprehensive, and timely implementation of water and wastewater requirements related to building permitting. Implement processes and procedures to enforce rules, codes, and ordinances.

Program Goals and Objectives

- Provide timely processing of building permits and inspection requests
 - . Approve at least 95% of permits within 5 working days from date of initialization
 - . Perform 100% of building inspections on the scheduled inspection date
- Provide clear and accessible information to help customers understand and comply with requirements
 - . Increase the percent of applicants who rate employees highly in terms of assisting them in understanding the permitting process
 - . Improve to at least 90% the inspection customers who rate employees highly in terms of assisting them in understanding the inspection process

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Permits approved within 5 working days from date of initialization	76.5%	87.0%	95.0%
Building applicants who rate employees highly in terms of assisting them in understanding the permitting process	99.3%	99.5%	99.7%
Building inspection customers who rate employees highly in terms of assisting them in understanding the building inspection process	n/a	70%	90%
Building inspections performed on the scheduled inspection date	99%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	3,713,363	2,266,258	1,966,917
SUPPLIES AND SERVICES	1,072,376	1,087,145	631,397
Total Program Expenditures	4,785,739	3,353,403	2,598,314

Program Funding by Source

Revenues			
LICENSES & PERMITS	3,355,195	3,220,100	5,148,436
INTERGOVERNMENTAL	0	0	120,368
CHARGES FOR SERVICES	1,528,387	1,899,000	87,000
MISCELLANEOUS	87,687	77,500	264,168
Operating Revenue Sub-Total	4,971,269	5,196,600	5,619,972
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(185,530)	(1,843,197)	(3,021,658)
Total Program Funding	4,785,739	3,353,403	2,598,314

Program Staffing (FTEs)	72.0	35.1	31.0
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Program Summary

Department: DEVELOPMENT SERVICES

Program: PLANNING

Function

Provide land use planning services including planning proposal reviews, ordinance development, comprehensive plans, and appeals in unincorporated Pima County. Administer the comprehensive plan amendment and update processes, rezoning process, appeals processes, Board of Adjustment, Design Review Committee, and hearing officer cases. Prepare zoning code text amendments as required.

Description of Services

Update, amend, and maintain the comprehensive plan. Participate in inter-jurisdictional planning efforts. Prepare special planning area studies. Prepare reports, notifications, and analyses on rezoning, specific plans, and special appeals. Update and maintain the official zoning base maps and records. Review rezoning, specific plans, and special appeals for environmental policy compliance. Coordinate environmental policy with other Public Works departments and perform necessary field work. Review plat note modifications, plat waivers, and other modification requests. Prepare Board of Adjustment and Design Review Committee packets and reports. Implement processes and procedures necessary to enforce and observe rules, codes, and ordinances as adopted by Pima County. Oversee and coordinate zoning code text amendments. Administer and staff the hearing officer process and prepare hearing officer appeal cases. Assist in the creation, adoption, and implementation of the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Meet statutory guidelines for completing comprehensive plan amendments
 - . Ensure Board of Supervisors (BOS) act on the Annual Comprehensive Plan Amendment by December 31st
- Provide timely, accurate processing of rezoning applications, inspection requests, and code text amendments
 - . Achieve at least 95% the rezoning applications approved by Board of Supervisors within 200 working days from acceptance
- Provide clear and accessible information to help customers understand and comply with requirements
 - . Achieve at least 80% the rezoning customers who rate employees highly in terms of assisting customers in the rezoning process
 - . Achieve at least 85% the comprehensive plan amendment customers who rate employees highly in terms of assisting customers in the Comprehensive Plan Amendment process
- Improve the effectiveness of code text amendments
 - . Achieve to at least 80% the code text amendments approved/denied by the Board of Supervisors within eight months from the time of initiation
 - . Improve communication so that at least 90% of the code implementers/interpreters rate the aggregate code amendments highly in terms of their effectiveness
 - . Achieve at least 90% the zoning, building and grading complaints and violators who rate employees highly in terms of assisting them in understanding the violation and remedy
- Improve the efficiency of code enforcement process
 - . Resolve zoning code complaints within 100 working days

Program Performance Measures	FY2008/2009 Actual	FY2009/2010 Estimated	FY2010/2011 Planned
Annual Comprehensive Plan Amendment applications acted on by the BOS by December 31st of the application year	75%	86%	100%
Rezoning applications approved by the BOS within 200 working days from the time accepted	100%	95%	95%
Rezoning customers rating employees highly in terms of assisting them understand the rezoning process	72%	70%	80%
Comprehensive Plan Amendment customers rating employees highly in terms of assisting them understand the Comprehensive Plan Amendment process	83%	85%	87%
Code Text Amendments approved/denied by the BOS within 8 months from the time of public initiation	75%	75%	80%
Code implementers/interpreters who rate the aggregate code amendments highly in terms of their effectiveness	90%	80%	90%
Code Enforcement complainants and violators who rate employees highly in terms of assisting them in understanding the code enforcement process	n/a	70%	90%
Code complaints resolved within 100 working days	56%	73%	78%

Program Expenditures by Object	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
PERSONAL SERVICES	2,062,840	1,680,050	1,824,405
SUPPLIES AND SERVICES	432,630	699,480	471,893
Total Program Expenditures	2,495,470	2,379,530	2,296,298

Program Summary

Department: **DEVELOPMENT SERVICES**
 Program: **PLANNING**

Program Funding by Source

Revenues			
CHARGES FOR SERVICES	274,898	400,000	206,140
MISCELLANEOUS	32,545	37,000	1,000
Operating Revenue Sub-Total	<u>307,443</u>	<u>437,000</u>	<u>207,140</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	<u>2,188,027</u>	<u>1,942,530</u>	<u>2,089,158</u>
Total Program Funding	<u>2,495,470</u>	<u>2,379,530</u>	<u>2,296,298</u>
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Program Staffing (FTEs)	29.6	21.1	24.0

Program Summary

Department: DEVELOPMENT SERVICES

Program: SUBDIVISION AND DEVELOPMENT REVIEW

Function

Review subdivision plats, development plans, and sewer and paving/grading improvement plans for conformity to Pima County codes and standards.

Description of Services

Review subdivision tentative and final plats for Arizona Department of Environmental Quality (ADEQ), Development Services, Department of Transportation, Regional Wastewater Reclamation (RWR), and Department of Environmental Quality (PDEQ) requirements. Review improvement plans for sanitary sewer, grading, paving, and hydrology engineering design. Prepare staff reports for Planning & Zoning, Design Review Committee, and Board of Adjustment meetings on infrastructure needs and considerations. Prepare reports on Design Review Committee appeals to hillside development zone, buffer overlay, and scenic gateway for the Design Review Committee. Review subdivision plats and development plans for compliance with landscaping and native plant preservation ordinances. Coordinate review and approval of subdivision plats and development plans with the Subdivision and Development Review Committee, utilities, and outside service providers.

Program Goals and Objectives

- Provide timely and accurate processing of development plan, subdivision plat, and improvement plan applications
 - . Approve at least 90% of development plans and subdivision plats within 350 working days from the time of initiation
 - . Approve at least 90% of development plans and subdivision on the third submittal
 - . Approve at least 90% of sewer improvements within 125 working days from the time of submittal until the approval letter is distributed
 - . Approve at least 95% of sewer improvements not requiring a revision initiated by PDEQ, ADEQ, or WR
 - . Approve at least 90% of paving and grading improvement plans within 150 working days from the date of submittal
 - . Approve at least 90% of paving and grading improvements by the third submittal

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Development plans and subdivision plats approved within 350 working days	76%	80%	90%
Development plans and subdivisions approved on the third submittal	75%	79%	90%
Sewer improvements approved within 125 working days	76%	80%	90%
Sewer improvements not requiring a revision initiated by PDEQ, ADEQ or RWR approved	98%	90%	95%
Paving and grading improvement plans approved within 150 working days	89%	75%	90%
Paving and grading improvements approved by the third submittal	78%	82%	90%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	981,107	704,486	649,139
SUPPLIES AND SERVICES	299,480	185,088	146,229
Total Program Expenditures	1,280,587	889,574	795,368

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
CHARGES FOR SERVICES	495,716	560,000	612,631
MISCELLANEOUS	6	0	0
Operating Revenue Sub-Total	495,722	560,000	612,631
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	784,865	329,574	182,737
Total Program Funding	1,280,587	889,574	795,368

Program Staffing (FTEs)	18.7	8.0	7.3
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Program Summary

Department: DEVELOPMENT SERVICES

Program: SUPPORT

Function

Provide vision and leadership to the department, develop the strategic plan, ensure compliance with mandates and Pima County administrative and fiscal policy and procedures, and pioneer the automation and deployment of technology throughout the department and its processes.

Description of Services

Provide administrative, policy, financial, and organizational support and direction. Provide strategic planning and organizational development. Represent department's positions, decisions, and initiatives to the public, customers, and the media. Prepare and administer the budget for the department. Perform other functions as necessary in the administration of the department, in cases of emergencies, or as directed by the County Administrator or Deputy County Administrator. Ensure departmental operations have the needed information technology operations support, geographic information systems (GIS) support, and computer-aided design (CAD) support. Ensure departmental operations have the needed network, hardware, Help Desk, business application and electronic government support for land development.

Program Goals and Objectives

- Enhance financial stability
 - . Increase the percent of department operating costs covered annually by generated revenue
- Provide excellent customer service
 - . Increase the percent of customers who feel employees helped them fully understand and comply with regulatory policies and requirements
- Increase the number of core processes that achieve measurable process improvements in time, quality, and/or cost annually

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Department operating costs covered annually by generated revenue	60%	68%	78%
Customers who feel employees helped them fully understand and comply with regulatory policies and requirements	n/a	75%	80%
Core processes that achieved measurable process improvements in time, quality, and/or cost annually	78%	78%	80%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	830,538	1,443,781	947,100
SUPPLIES AND SERVICES	704,665	463,322	205,613
Total Program Expenditures	1,535,203	1,907,103	1,152,713

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
INTEREST	102,510	7,500	30,000
MISCELLANEOUS	101,781	21,500	21,500
MEMO REVENUE	16,232	0	0
Operating Revenue Sub-Total	220,523	29,000	51,500
Net Operating Transfers In/(Out)	0	0	(124,703)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,314,680	1,878,103	1,225,916
Total Program Funding	1,535,203	1,907,103	1,152,713

Program Staffing (FTEs)	15.0	7.0	3.5
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Environmental Quality

Expenditures: 3,132,328

Revenues: 2,717,673

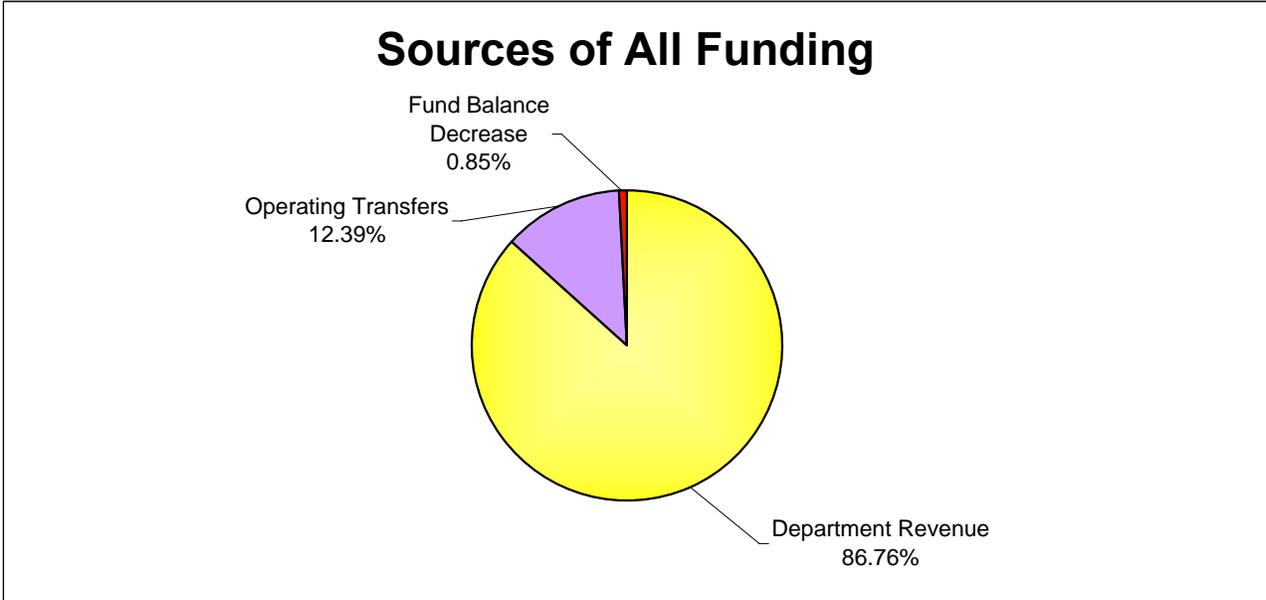
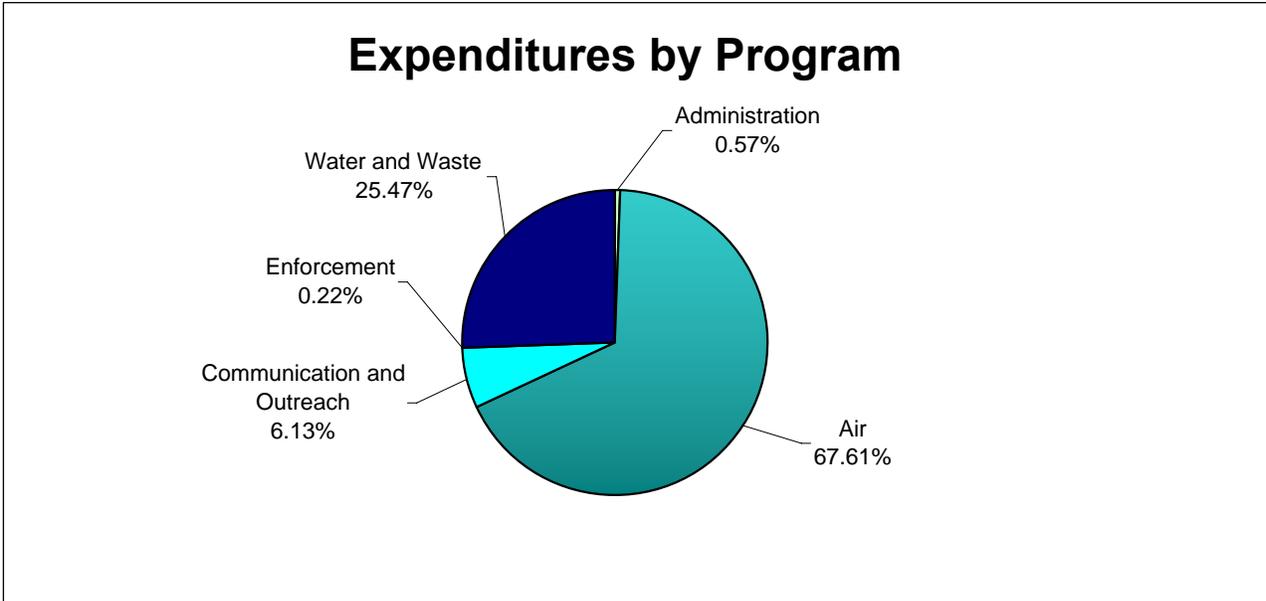
FTEs 35.2

Function Statement:

Preserve and protect the environment of Pima County for the long term benefit of the residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269: Recycling and Waste Reduction; Title 49, Chapter 3: Air Quality, Article 1: General Provisions, 49-402: State and County Control; Article 3: County Air Pollution Control; and Pima County Code Title 7: Environmental Quality; Title 13: Public Services; and Title 17: Air Quality Control



Department Summary by Program

Department: ENVIRONMENTAL QUALITY

Expenditures by Program	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
ADMINISTRATION	29,101	17,950	17,950
AIR	2,293,487	2,418,465	2,117,355
COMMUNICATION AND OUTREACH	619,043	622,600	192,100
ENFORCEMENT	8,092	7,000	7,000
WATER AND WASTE	761,201	705,898	797,923
Total Expenditures	3,710,924	3,771,913	3,132,328

Funding by Source

Revenues

ADMINISTRATION	16,480	17,950	17,950
AIR	1,895,465	1,820,200	1,704,200
COMMUNICATION AND OUTREACH	619,985	622,600	192,100
ENFORCEMENT	8,091	7,000	7,000
WATER AND WASTE	656,216	614,898	796,423
Total Revenues	3,196,237	3,082,648	2,717,673
Net Operating Transfers In/(Out)	398,861	396,605	388,141
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	115,826	292,660	26,514
Total Program Funding	3,710,924	3,771,913	3,132,328

Staffing (FTEs) by Program

ADMINISTRATION	10.5	10.0	5.0
AIR	23.6	19.5	16.8
COMMUNICATION AND OUTREACH	4.4	4.4	3.4
ENFORCEMENT	5.0	4.0	4.0
WATER AND WASTE	9.0	6.0	6.0
Total Staffing (FTEs)	52.5	43.9	35.2

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: ADMINISTRATION

Function

Plan, organize, and direct activities of the department.

Description of Services

Develop and implement all administrative and policy activities of the department. Provide the County Administrator's office and elected officials with briefings, presentations, and testimony regarding department operations and activities. Develop departmental monitoring, permitting, outreach, and enforcement priorities. Represent the department at workshops, public meetings, and public hearings.

Program Goals and Objectives

- Provide for the timely, efficient, and cost effective delivery of departmental services
 - . Have knowledgeable and professional employees
 - . Develop and improve new and existing processes to meet customers' needs

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Training and development plans updated for all employees	100%	100%	100%
Monthly briefings of department finances and revenue conducted	yes	yes	yes
Process improvements identified and implemented	yes	yes	yes
Administrative support and information provided to Environmental Quality Advisory Committee	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	13,670	347	1
SUPPLIES AND SERVICES	15,431	17,603	17,949
Total Program Expenditures	29,101	17,950	17,950
<u>Program Funding by Source</u>			
Revenues			
INTEREST	16,326	17,500	17,500
MISCELLANEOUS	154	450	450
Operating Revenue Sub-Total	16,480	17,950	17,950
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	12,621	0	0
Total Program Funding	29,101	17,950	17,950
Program Staffing (FTEs)	10.5	10.0	5.0

Program Summary

Department: ENVIRONMENTAL QUALITY

Program: AIR

Function

Implement federal, state, and local air quality regulations within Pima County.

Description of Services

Develop air management strategies, issue permits to regulated facilities, conduct compliance activities, and monitor air quality for compliance with national air quality standards.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through research and regulation
- . Meet the National Ambient Air Quality Standards (NAAQS) for air pollutants
- . Meet or exceed the required air monitoring data recovery rate of 75%

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Air monitoring sites operational	31	31	31
Average air monitoring data recovery rate	94%	95%	95%
Stationary source inspections	144	100	120
Stationary source permits issued with revisions	20	12	15
Activity permits issued	541	400	390
NAAQS air pollutant standards met	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	1,852,363	1,737,410	1,593,402
SUPPLIES AND SERVICES	359,408	676,555	466,153
CAPITAL OUTLAY	81,716	4,500	57,800
Total Program Expenditures	2,293,487	2,418,465	2,117,355

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
LICENSES & PERMITS	1,140,638	1,175,000	1,144,000
INTERGOVERNMENTAL	50,000	50,000	0
FINES AND FORFEITS	76,720	0	0
MISCELLANEOUS	119	10,200	10,200
Operating Revenue Sub-Total	1,267,477	1,235,200	1,154,200
INTERGOVERNMENTAL	627,863	585,000	550,000
MISCELLANEOUS	125	0	0
Grant Revenue Sub-Total	627,988	585,000	550,000
Net Operating Transfers In/(Out)	398,861	396,605	388,141
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(839)	201,660	25,014
Total Program Funding	2,293,487	2,418,465	2,117,355

<u>Program Staffing (FTEs)</u>	<u>23.6</u>	<u>19.5</u>	<u>16.8</u>

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: COMMUNICATION AND OUTREACH

Function

Assist in the implementation of federal, state, and local air quality, water quality, and waste management and disposal regulations in Pima County.

Description of Services

Develop and implement public education and outreach programs to the public regarding mandated air quality, water quality, and waste reduction activities.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through community education events
- Maintain and protect the water quality of Pima County through community education events
- Reduce waste and encourage recycling through community education events

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Community education events instituted	337	260	200

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	271,243	294,698	136,639
SUPPLIES AND SERVICES	347,800	327,902	55,461
Total Program Expenditures	619,043	622,600	192,100

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
INTERGOVERNMENTAL	157,243	123,500	0
MISCELLANEOUS	1,200	0	0
Operating Revenue Sub-Total	158,443	123,500	0
INTERGOVERNMENTAL	460,127	499,000	192,000
MISCELLANEOUS	1,415	100	100
Grant Revenue Sub-Total	461,542	499,100	192,100
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(942)	0	0
Total Program Funding	619,043	622,600	192,100

<u>Program Staffing (FTEs)</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Program Staffing (FTEs)	4.4	4.4	3.4

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: ENFORCEMENT

Function

Enforce federal, state, and local air quality, water quality, and solid waste enforcement regulations within Pima County.

Description of Services

Develop and conduct enforcement activities for air quality, water quality, and solid waste. Perform enforcement activities including tracking all violations; recommending, developing, and executing settlement agreements and consent orders; and developing requests for County Attorney action. Conduct investigations, surveillance, and enforcement activities regarding illegal dumping of solid waste within Pima County. Conduct illegal dumping remediation projects on public land when responsible party cannot be identified.

Program Goals and Objectives

- Investigate instances of illegal dumping in Pima County
- Initiate clean up and remediation on public lands affected by illegal dumping

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Illegal dumping sites investigated	587	650	600
Illegal waste removed from public lands (tons)	72	85	90

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	115,395	182,283	(1)
SUPPLIES AND SERVICES	(107,303)	(175,283)	7,001
Total Program Expenditures	8,092	7,000	7,000

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
FINES AND FORFEITS	342	0	0
MISCELLANEOUS	7,749	7,000	7,000
Operating Revenue Sub-Total	8,091	7,000	7,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1	0	0
Total Program Funding	8,092	7,000	7,000

<u>Program Staffing (FTEs)</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Program Staffing (FTEs)	5.0	4.0	4.0

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: WATER AND WASTE

Function

Implement federal, state, and local regulations regarding water, wastewater, onsite disposal systems, and solid waste within Pima County. Implement storm water management programs and conduct storm water sampling pursuant to Pima County's Municipal Separate Storm Sewer System (NPDES) permit.

Description of Services

Issue approvals for the construction or modification of water, wastewater, and onsite disposal systems and conduct compliance activities. Conduct compliance activities for solid and liquid waste haulers. Implement storm water management, monitoring, and education activities as required by Pima County's federal storm water permit. Conduct private well testing in the Environmental Protection Agency superfund area.

Program Goals and Objectives

- Ensure the proper construction and operation of water, wastewater, and onsite disposal systems
- Comply with Arizona Department of Environmental Quality permit requirements for the Municipal Separate Storm Sewer System permit
- Educate and inform small privately owned water companies of water programs and water quality issues

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Septic site suitability and final inspections performed	378	400	320
Water and wastewater plans reviewed	365	320	300
Plans reviewed within licensing timeframe	100%	100%	100%
Required number of samples obtained for storm water events	yes	yes	yes
Private wells in superfund area tested to meet funding conditions	7	7	7
Waste Hauler Permits issued	52	46	62
Resource Conservation and Recovery Act inspections	8	6	5
Sanitary surveys conducted	26	20	45

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	693,087	618,031	583,044
SUPPLIES AND SERVICES	68,114	87,867	214,879
Total Program Expenditures	761,201	705,898	797,923

Program Funding by Source

<u>Revenues</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
LICENSES & PERMITS	648,374	595,900	777,425
FINES AND FORFEITS	293	0	0
MISCELLANEOUS	730	100	100
Operating Revenue Sub-Total	649,397	596,000	777,525
INTERGOVERNMENTAL	6,819	18,898	18,898
Grant Revenue Sub-Total	6,819	18,898	18,898
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	104,985	91,000	1,500
Total Program Funding	761,201	705,898	797,923

Program Staffing (FTEs)	9.0	6.0	6.0
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Facilities Management

Expenditures: 19,015,277

Revenues: 6,162,515

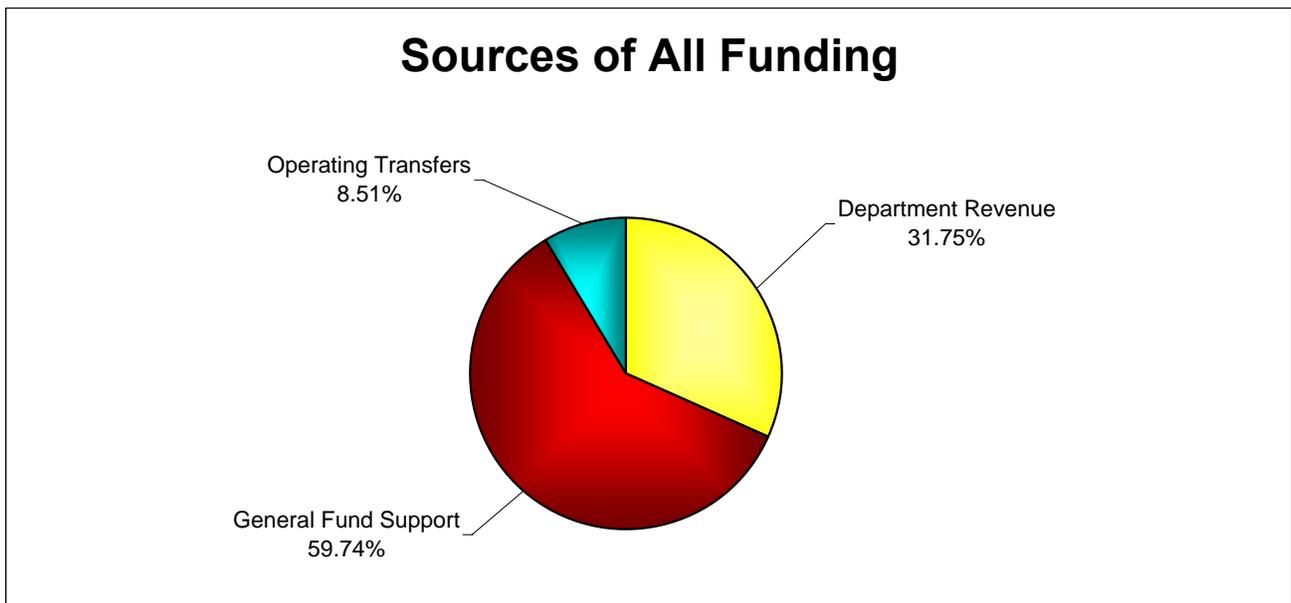
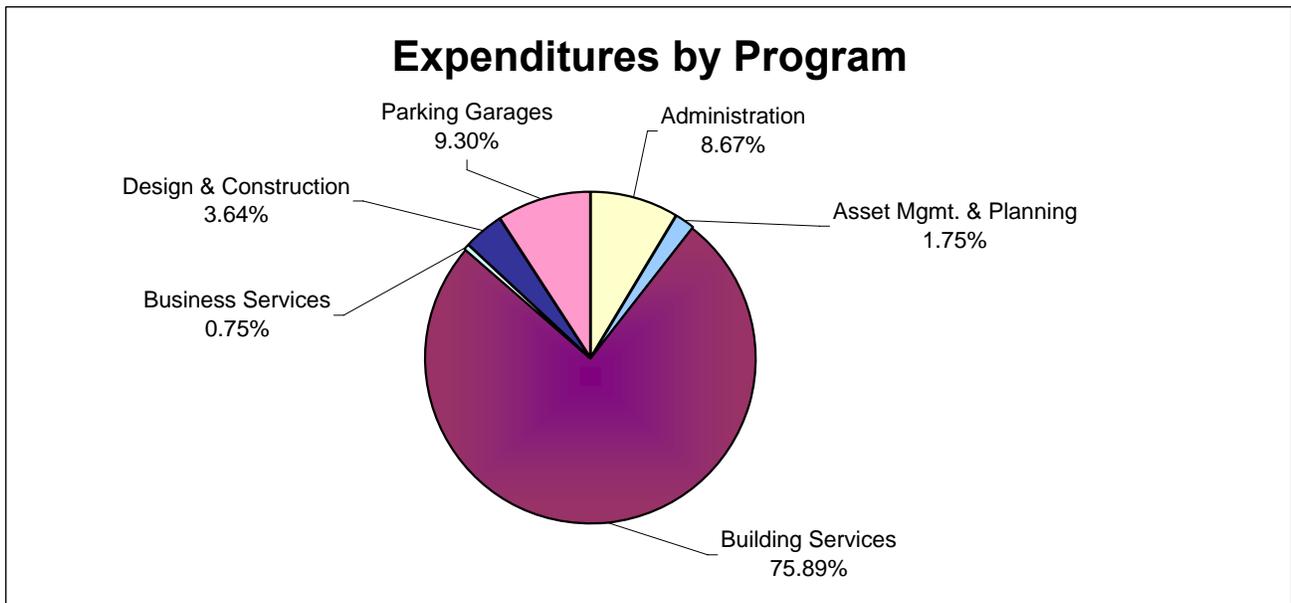
FTEs 168.0

Function Statement:

Provide for well planned and well maintained Pima County government facilities through efficient and cost effective management, programs, and delivery of service to the public. Perform new and remodel construction. Operate and manage Pima County's eight self-supporting, revenue generating parking garage/lot facilities, in order to offer safe, secure parking for employees and the public.

Mandates:

Occupational Safety and Health Administration (OSHA) Standard 1910.1001: Toxic and Hazardous Substances; Standard 1926.1101: Toxic and Hazardous Substances; United States Code, Title 40, Part 763: Asbestos



Department Summary by Program

Department: **FACILITIES MANAGEMENT**

Expenditures by Program	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
ADMINISTRATION	1,441,881	1,546,100	1,649,546
ASSET MGT & PLANNING SERVICES	412,690	352,914	331,892
BUILDING SERVICES	12,553,860	17,407,631	14,430,820
BUSINESS SERVICES	267,800	337,545	143,482
DESIGN & CONSTRUCTION SERVICES	800,618	526,016	691,656
PARKING GARAGES	1,704,291	1,955,774	1,767,881
Total Expenditures	17,181,140	22,125,980	19,015,277

Funding by Source

Revenues

ADMINISTRATION	145,564	53,846	41,772
ASSET MGT & PLANNING SERVICES	26	0	0
BUILDING SERVICES	5,878,906	6,326,617	3,961,079
DESIGN & CONSTRUCTION SERVICES	381	0	0
PARKING GARAGES	1,720,658	1,872,716	2,159,664
Total Revenues	7,745,535	8,253,179	6,162,515
Net Operating Transfers In/(Out)	(4,115,095)	1,508,723	1,651,834
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,488,666	83,058	(391,783)
General Fund Support	11,062,034	12,281,020	11,592,711
Total Program Funding	17,181,140	22,125,980	19,015,277

Staffing (FTEs) by Program

ADMINISTRATION	12.0	16.0	15.0
ASSET MGT & PLANNING SERVICES	9.0	5.0	5.0
BUILDING SERVICES	119.0	118.0	118.0
BUSINESS SERVICES	7.0	7.0	3.0
DESIGN & CONSTRUCTION SERVICES	26.0	24.0	24.0
PARKING GARAGES	3.0	3.0	3.0
Total Staffing (FTEs)	176.0	173.0	168.0

Notes:

Effective July 1, 2009 the Public Works Building special revenue fund was combined with the Facilities Renewal special revenue fund. Fiscal year 2008/09 actual expenditures, revenues, and operating transfers include amounts for the Public Works Building special revenue fund.

Beginning in fiscal year 2009/10 rental revenue from County departments in County facilities is recorded in the Facilities Renewal Fund. An operating transfer for these facilities' operating and maintenance costs is made to Facilities Management. The amount of the operating transfer for fiscal year 2010/11 is \$1,651,834. Rental income of \$2,412,268 budgeted directly by Facilities Management is from non-County tenants.

Program Summary

Department: FACILITIES MANAGEMENT

Program: ADMINISTRATION

Function

Provide personnel and clerical support services for Facilities Management. Provide an energy management program. Manage support services which include janitorial, landscape, and pest control services for most County departments.

Description of Services

Provide personnel support to include new hire orientation, benefits, maintenance of employee files, and preparation of Personnel Action Forms (PAFs). Manage building and support services from outside vendors exclusive of building design and maintenance. Provide clerical support for the department.

Program Goals and Objectives

- Provide administrative support to all Facilities Management divisions
 - . Complete all PAFs by deadline
 - . Update employee records within 3 days of change
 - . Provide new hire orientations on employee's first day of work
- Develop comprehensive energy management program and implement cost saving measures
 - . Manage energy related contracts with outside vendors
 - . Educate Pima County departments about energy cost saving programs

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
PAFs completed by deadline	99%	100%	100%
Employee records updated within 3 days of change	99%	100%	100%
New hire orientation provided on first work day	100%	100%	100%
Energy management program developed	90%	100%	100%
Educational materials developed for meetings with Pima County departments	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	707,849	911,490	900,927
SUPPLIES AND SERVICES	732,503	634,610	728,619
CAPITAL OUTLAY	1,529	0	20,000
Total Program Expenditures	1,441,881	1,546,100	1,649,546
<u>Program Funding by Source</u>			
Revenues			
MISCELLANEOUS	145,564	53,846	41,772
Operating Revenue Sub-Total	145,564	53,846	41,772
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	1,296,317	1,492,254	1,607,774
Total Program Funding	1,441,881	1,546,100	1,649,546

Program Staffing (FTEs)	12.0	16.0	15.0
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Program Summary

Department: FACILITIES MANAGEMENT
Program: ASSET MGT & PLANNING SERVICES

Function

Provide project planning and analysis for proposed building construction requests from various user groups; document and track construction process.

Description of Services

Optimize use of existing County buildings and accurately forecast and plan for future space needs by maintaining present building inventory and projecting future facility needs. Analyze new capital facilities and capital equipment replacement projects. Assess scope of development to accurately estimate costs, schedule, and impact of each project. Gather information and formulate County departmental needs assessment. Prepare new legal instruments for County departments in order to sell or lease real property, including lease renewals and required tenant improvements. Conduct due diligence inspections and prepare legal documents for County departments to purchase or occupy existing real property. Prepare legal instruments needed for the public to use County facilities for special events or activities.

Program Goals and Objectives

- Provide comprehensive information of current County buildings and provide planning for future space needs
 - . Prepare final reports of project analyses to meet departmental requirements
 - . Complete the annual inventory of space occupancy within first quarter of each fiscal year
 - . Respond to County departments' requests for space programming and planning services within two weeks of evaluation
 - . Complete initial inventory and assessment of capital needs to meet departmental budget development deadlines and the County's Capital Improvement Program (CIP) requirements
- Provide information and negotiation services regarding leases
 - . Renew leases as provided in lease agreements prior to expiration dates
 - . Negotiate new leases and prepare legal instruments to meet the operational needs of County departments
 - . Prepare legal instruments needed for the public use of County facilities for special events

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Project analyses completed within deadlines	85%	100%	100%
Space inventory completed by fiscal year 1st quarter	n/a	90%	100%
Legal instruments prepared by established deadlines	95%	100%	100%
Leases renewed prior to expiration dates	90%	100%	100%
Leases negotiated by deadlines set by management	85%	100%	100%
Space planning evaluations completed within two weeks of requests	100%	100%	100%
Capital needs assessment completed within deadlines	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	397,307	327,742	310,068
SUPPLIES AND SERVICES	15,383	23,872	19,324
CAPITAL OUTLAY	0	1,300	2,500
Total Program Expenditures	412,690	352,914	331,892

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	26	0	0
Operating Revenue Sub-Total	26	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	412,664	352,914	331,892
Total Program Funding	412,690	352,914	331,892

Program Staffing (FTEs)	9.0	5.0	5.0
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Program Summary

Department: FACILITIES MANAGEMENT
Program: BUILDING SERVICES

Function

Provide for Pima County buildings and facilities the required preventive maintenance, repairs, upgrades, replacements, and remodeling according to recommended schedules and service requests for equipment, machinery, and facilities.

Description of Services

Provide preventive maintenance services in accordance with manufacturers' recommendations in order to prolong the life of equipment, maintain warranties, and save money on premature replacement costs. Complete repairs, upgrades, replacements, and remodels in a cost effective and timely manner. Respond in a timely manner to service requests received from Pima County departments and tenants for facility maintenance and repairs.

Program Goals and Objectives

- Procure and maintain County equipment
 - . Initiate the procurement process within 48 hours of request
 - . Install requested materials and parts within 48 hours
- Provide repair and maintenance services in a timely manner
 - . Maintain the current level of personnel doing preventive maintenance (PM)
 - . Respond to service requests within 48 hours of receipt
 - . Reduce the number of second requests for service

Financial Highlights and Significant Issues

The Facilities Management Building Services program has been awarded a three year grant totaling \$3,981,900 in new federal stimulus grant funds as part of the American Recovery and Reinvestment Act of 2009. The amount budgeted for fiscal year 2010/11 is \$1,576,696.

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Procurement initiated within 48 hours of request	95%	98%	100%
Parts/materials installed within 48 hours of request	97%	100%	100%
Service requests responded to within 48 hours	96%	98%	100%
Number of second service requests reduced	yes	yes	yes
Personnel originally scheduled for PM work continuing to do PM	90%	90%	90%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	4,926,636	5,199,744	5,000,890
SUPPLIES AND SERVICES	7,592,144	12,205,867	9,423,255
CAPITAL OUTLAY	35,080	2,020	6,675
Total Program Expenditures	12,553,860	17,407,631	14,430,820

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	4,377,742	2,344,717	2,384,383
Operating Revenue Sub-Total	4,377,742	2,344,717	2,384,383
INTEREST	47,467	0	0
MISCELLANEOUS	1,453,697	0	0
Special Programs Revenue Sub-Total	1,501,164	0	0
INTERGOVERNMENTAL	0	3,981,900	1,576,696
Grant Revenue Sub-Total	0	3,981,900	1,576,696
Net Operating Transfers In/(Out)	(4,115,095)	1,508,723	1,651,834
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,505,033	0	0
General Fund Support	8,285,016	9,572,291	8,817,907
Total Program Funding	12,553,860	17,407,631	14,430,820

Program Staffing (FTEs)	119.0	118.0	118.0
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Program Summary

Department: FACILITIES MANAGEMENT

Program: BUSINESS SERVICES

Function

Provide services relating to direct demands, purchase orders, invoices, and labor distributions. Safeguard the department's fixed assets. Respond to Facilities Management and Finance Department requests for project specific payment and invoicing information.

Description of Services

Provide department and project specific accounts payable, purchase orders, and invoices. Prepare deposit permits and process labor distributions. Safeguard the department's fixed assets. Respond to management's requests for project specific invoicing and payment status.

Program Goals and Objectives

- Provide payroll, procurement, and other record keeping support for Facilities Management divisions
 - . Complete labor distribution by required date
 - . Process invoices within 2 days of receipt
 - . Keep department asset inventory current
 - . Complete payroll by Finance department's deadline

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Labor distributions completed by deadline	100%	100%	100%
Invoices processed within 2 days of receipt	100%	100%	100%
Department asset inventory kept current	98%	98%	100%
Payroll submitted by deadline	98%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	263,890	326,896	132,627
SUPPLIES AND SERVICES	3,910	9,149	6,855
CAPITAL OUTLAY	0	1,500	4,000
Total Program Expenditures	267,800	337,545	143,482

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	267,800	337,545	143,482
Total Program Funding	267,800	337,545	143,482

<u>Program Staffing (FTEs)</u>	7.0	7.0	3.0
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Program Summary

Department: FACILITIES MANAGEMENT
Program: DESIGN & CONSTRUCTION SERVICES

Function

Provide building design project coordination for outsourced services and in-house staff services including architecture, interior design, and construction management for both new construction and remodel projects.

Description of Services

Provide interior design services utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction. Provide building design services, including architectural, interior, mechanical, electrical, plumbing, structural, and civil disciplines, by utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction.

Provide construction contract management services and construction review services for architectural projects of all types. Projects include capital, non-capital, and CIP projects.

Program Goals and Objectives

- Provide a wide array of design and construction services utilizing both in-house and outside consultants
 - . Schedule interviews with clients within seven days of receipt of project request
 - . Evaluate Solicitation of Qualification (SOQ) submissions within seven days of receipt to identify outside consultants and licensed contractors certified to provide services
 - . Service multiple interior design projects for bidding and installation of interior design goods and services
 - . Service multiple building design projects and produce contract documents for bidding and construction
 - . Coordinate relocation and moving services associated with interior design goods and services
 - . Stay within approved project budgets
 - . Stay within 110% of approved project completion schedules

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Client interviews scheduled within seven days of receipt of request	94%	95%	100%
SOQ submittals evaluated within seven days of receipt	97%	98%	100%
Percent of interior design projects provided within agreed upon completion schedule	94%	98%	100%
Percent of building design projects/contract documents provided within agreed schedule	95%	98%	100%
Percent of moving projects provided within agreed schedule	98%	100%	100%
Percent of projects completed within approved budget	96%	99%	100%
Percent of projects completed within 110% of agreed completion schedule	97%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	694,865	434,882	597,179
SUPPLIES AND SERVICES	105,753	87,134	75,601
CAPITAL OUTLAY	0	4,000	18,876
Total Program Expenditures	800,618	526,016	691,656

Program Funding by Source

Revenues			
MISCELLANEOUS	381	0	0
Operating Revenue Sub-Total	381	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	800,237	526,016	691,656
Total Program Funding	800,618	526,016	691,656

Program Staffing (FTEs)	26.0	24.0	24.0
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Program Summary

Department: FACILITIES MANAGEMENT
Program: PARKING GARAGES

Function

Operate and provide parking services and preventive maintenance for parking facilities managed by Pima County.

Description of Services

Provide motor vehicle parking services in eight County facilities in compliance with Administrative Procedure 51-2. Produce revenue for Pima County. Provide timely, accurate information in order to process billings. Adhere to financial accounting and tracking standards.

Program Goals and Objectives

- Manage and maintain parking facilities and associated records
 - . Update parking facilities replacement schedule
 - . Maintain comprehensive parking location records
 - . Reconcile daily cash revenues and deposit with Treasurer's office

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Replacement schedule updated	85%	100%	100%
Comprehensive parking records kept	n/a	n/a	yes
Daily cash reconciled and deposited with Treasurer's office	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	279,659	305,896	356,054
SUPPLIES AND SERVICES	1,424,631	1,649,878	1,411,827
CAPITAL OUTLAY	1	0	0
Total Program Expenditures	1,704,291	1,955,774	1,767,881

Program Funding by Source

Revenues			
CHARGES FOR SERVICES	0	0	195,180
INTEREST	44,221	50,000	40,824
MISCELLANEOUS	1,676,437	1,822,716	1,923,660
Special Programs Revenue Sub-Total	1,720,658	1,872,716	2,159,664
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(16,367)	83,058	(391,783)
General Fund Support	0	0	0
Total Program Funding	1,704,291	1,955,774	1,767,881

Program Staffing (FTEs)	3.0	3.0	3.0
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Fleet Services

Expenditures: 15,747,201

FTEs 54.0

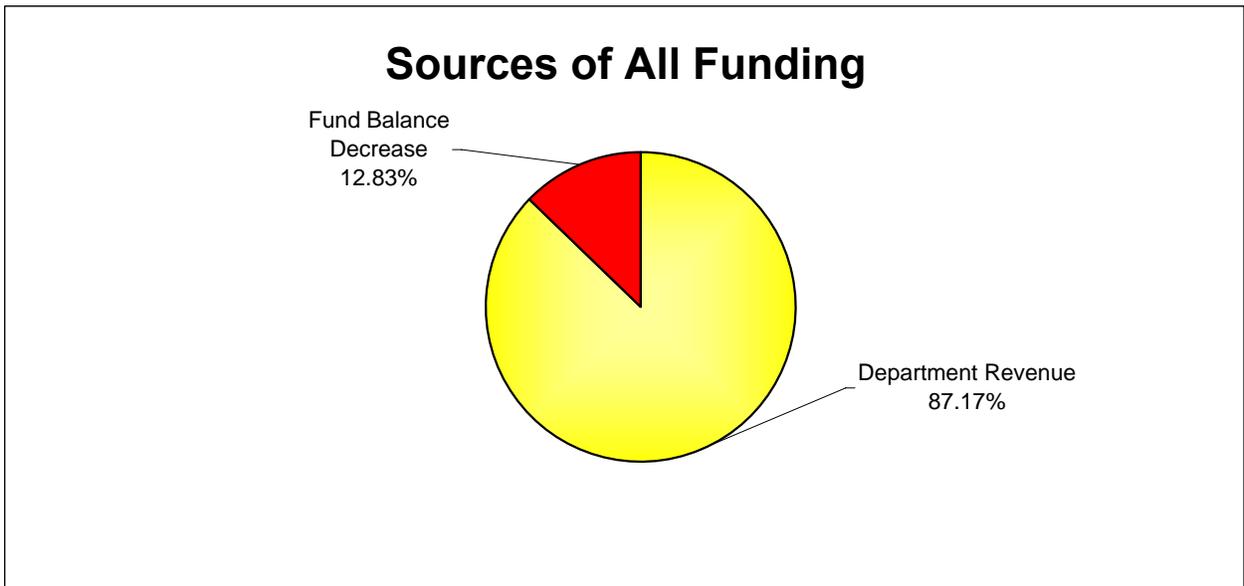
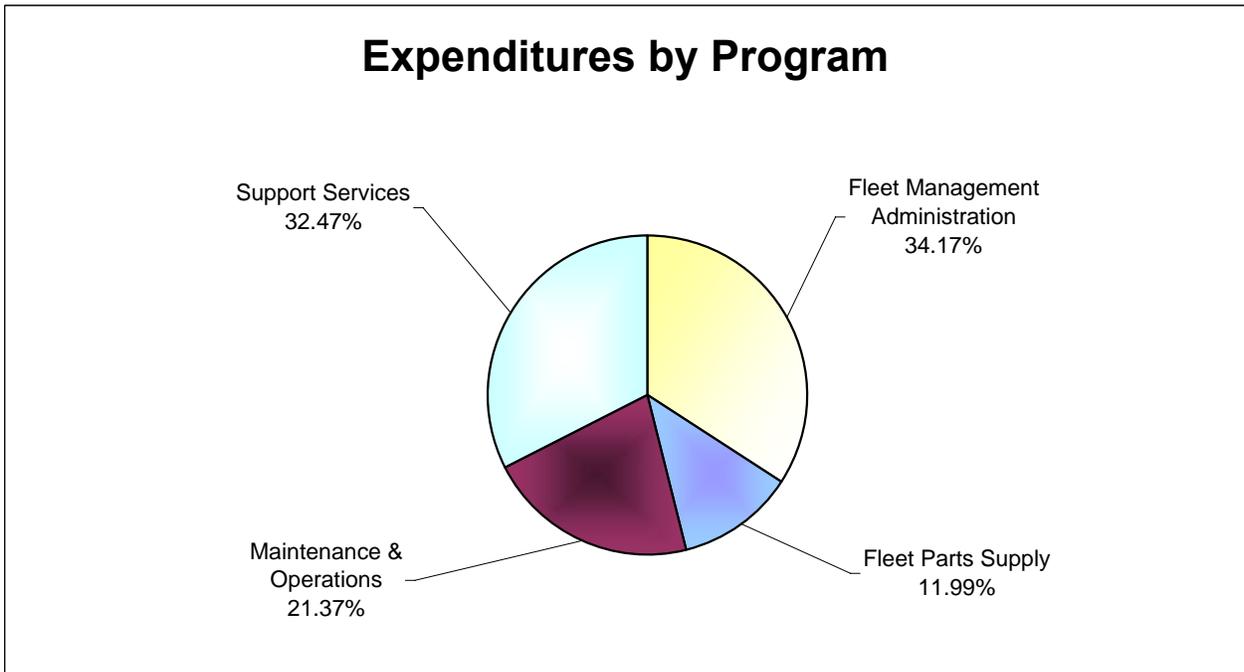
Revenues: 13,767,462

Function Statement:

Purchase, maintain, and dispose of cars and light trucks, heavy trucks, and off-road heavy equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, and parts.

Mandates:

None



Department Summary by Program

Department: **FLEET SERVICES**

Expenditures by Program	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
FLEET MANAGEMENT ADMINISTRATION	4,971,643	5,265,390	5,380,341
FLEET PARTS SUPPLY	1,755,278	2,023,002	1,888,852
MAINTENANCE & OPERATIONS	3,344,202	3,928,904	3,365,266
SUPPORT SERVICES	5,126,639	5,667,897	5,112,742
VEHICLE ACQUISITION & DISPOSITION	18,486	10,800	0
Total Expenditures	15,216,248	16,895,993	15,747,201

Funding by Source

Revenues

FLEET MANAGEMENT ADMINISTRATION	19,667,080	15,010,032	11,048,962
FLEET PARTS SUPPLY	1,734	500	500
MAINTENANCE & OPERATIONS	1,747,005	1,841,600	1,593,000
SUPPORT SERVICES	1,418,979	1,345,000	1,125,000

Total Revenues	22,834,798	18,197,132	13,767,462
Net Operating Transfers In/(Out)	(114,422)	(137,306)	(45,769)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(7,504,128)	(1,163,833)	2,025,508
Total Program Funding	15,216,248	16,895,993	15,747,201

Staffing (FTEs) by Program

FLEET MANAGEMENT ADMINISTRATION	13.7	14.7	10.0
FLEET PARTS SUPPLY	4.0	4.0	4.0
MAINTENANCE & OPERATIONS	42.5	42.0	38.0
SUPPORT SERVICES	2.0	2.0	2.0
Total Staffing (FTEs)	62.2	62.7	54.0

Program Summary

Department: FLEET SERVICES

Program: FLEET MANAGEMENT ADMINISTRATION

Function

Provide management and direction to all Fleet Services divisions to ensure appropriate stewardship of Pima County's fleet of vehicles and equipment.

Description of Services

Provide oversight and direction to all divisions. Responsible for budget preparation, mileage rate preparation, contract and IGA execution, procurement requests, accounts payable, accounts receivable, Arizona Motor Vehicle Division license and title requests, Arizona Department of Environmental Quality emissions permits, payroll, and financial forecasts.

Program Goals and Objectives

- Provide administrative and financial support, management, and direction to all divisions to ensure cost effective maintenance and repair of all County vehicles and equipment
- . Develop a fleet rate structure that captures actual cost per mile
- . Maximize revenue per mile traveled by rightsizing fleet
- . Reduce staff time spent researching and collecting data for invoice generation by implementing a fully integrated fleet management system

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Actual fleet cost per mile	\$0.72	\$0.65	\$0.71
Rightsizing of departmental fleet completed	40%	50%	65%
Staff time saved in research and data collection	30%	75%	75%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	739,838	1,002,631	913,292
SUPPLIES AND SERVICES	4,215,746	4,256,759	4,458,549
CAPITAL OUTLAY	16,059	6,000	8,500
Total Program Expenditures	4,971,643	5,265,390	5,380,341

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
CHARGES FOR SERVICES	18,844,394	14,750,336	10,564,462
INTEREST	183,542	52,776	250,000
MISCELLANEOUS	639,144	186,920	184,500
MEMO REVENUE	0	20,000	50,000
Operating Revenue Sub-Total	19,667,080	15,010,032	11,048,962
Net Operating Transfers In/(Out)	(114,422)	(137,306)	(45,769)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(14,581,015)	(9,607,336)	(5,622,852)
Total Program Funding	4,971,643	5,265,390	5,380,341

<u>Program Staffing (FTEs)</u>	<u>13.7</u>	<u>14.7</u>	<u>10.0</u>

Program Summary

Department: FLEET SERVICES
Program: FLEET PARTS SUPPLY

Function

Purchase parts and accessories needed for preventive or unscheduled maintenance of County vehicles and equipment.

Description of Services

Purchase and supply parts and accessories required to maintain and repair all County motor vehicles and equipment.

Program Goals and Objectives

- Remove obsolete parts from inventory in favor of more current inventory
- . Ensure that parts turnover occurs at least four times per year

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Parts inventory turnover per year	4	4	4

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	162,512	176,302	174,327
SUPPLIES AND SERVICES	1,591,686	1,846,700	1,714,525
CAPITAL OUTLAY	1,080	0	0
Total Program Expenditures	1,755,278	2,023,002	1,888,852

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	1,734	500	500
Operating Revenue Sub-Total	1,734	500	500
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,753,544	2,022,502	1,888,352
Total Program Funding	1,755,278	2,023,002	1,888,852

<u>Program Staffing (FTEs)</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
	4.0	4.0	4.0

Program Summary

Department: FLEET SERVICES
Program: MAINTENANCE & OPERATIONS

Function

Provide routine and preventive maintenance and repairs to Pima County's fleet of on and off road licensed vehicles, including cars and light, medium, and heavy trucks.

Description of Services

Perform routine and unscheduled repairs as needed on cars, light trucks, medium trucks, heavy trucks, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

Program Goals and Objectives

- Perform scheduled preventive maintenance services on all County vehicles and equipment in an effort to reduce unscheduled repairs
- Maximize utilization of fleet mechanic time at a target utilization rate of 75%
- Achieve 100% preventive maintenance compliance rate
- Achieve the industry standard vehicle-to-mechanic ratio within 3 years
- . Maintain the number of vehicles assigned per mechanic at 60 in fiscal year 2010/2011

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Preventive maintenance compliance rate	98%	100%	100%
Fleet vehicles assigned per mechanic	61	60	60
Mechanic utilization rate	70%	75%	75%
Scheduled repairs and maintenance performed timely and cost effectively	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	1,856,244	2,174,129	2,023,894
SUPPLIES AND SERVICES	1,468,411	1,754,775	1,337,872
CAPITAL OUTLAY	19,547	0	3,500
Total Program Expenditures	3,344,202	3,928,904	3,365,266

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
CHARGES FOR SERVICES	1,744,856	1,841,000	1,590,000
MISCELLANEOUS	2,149	600	3,000
Operating Revenue Sub-Total	1,747,005	1,841,600	1,593,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,597,197	2,087,304	1,772,266
Total Program Funding	3,344,202	3,928,904	3,365,266

Program Staffing (FTEs)	42.5	42.0	38.0
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Program Summary

Department: FLEET SERVICES
Program: SUPPORT SERVICES

Function

Provide fuel and maintain a fuel supply infrastructure for the operation of County owned and external customer owned vehicles and equipment. Also manage the County vehicle motor pool.

Description of Services

Provide and manage the inventory of fuel for County vehicles at various locations throughout the County. Provide a rental motor pool for County staff to utilize to conduct County business.

Program Goals and Objectives

- Ensure that a sufficient supply of fuel is available for County vehicles and equipment at all fueling facilities
 - . Procure fuel in the most cost effective method and in compliance with State of Arizona Procurement statutes
 - . Store and dispense fuel in a safe and environmentally correct manner and maintain appropriate records
- Provide a centralized motor pool to increase vehicle utilization and limit fleet size
 - . Ensure 95% or greater availability of motor pool vehicles for County staff usage
- Provide internal customers with a wide range of motor pool vehicles
 - . Increase number of alternative fuel vehicles in fiscal year 2010/2011

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Motor pool vehicle requests fulfilled	100%	100%	100%
Above ground storage tanks installed	2	2	2
Number of alternative fuel vehicles in fleet	263	263	343
Fuel obtained in cost effective/compliant manner	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	90,597	106,378	109,742
SUPPLIES AND SERVICES	5,036,042	5,561,519	4,997,000
CAPITAL OUTLAY	0	0	6,000
Total Program Expenditures	5,126,639	5,667,897	5,112,742

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	1,091,468	1,045,000	975,000
CHARGES FOR SERVICES	276,459	300,000	150,000
MISCELLANEOUS	51,052	0	0
Operating Revenue Sub-Total	1,418,979	1,345,000	1,125,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	3,707,660	4,322,897	3,987,742
Total Program Funding	5,126,639	5,667,897	5,112,742

Program Staffing (FTEs)	2.0	2.0	2.0
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Program Summary

Department: FLEET SERVICES

Program: VEHICLE ACQUISITION & DISPOSITION

Function

Purchase and dispose of all County vehicles and equipment.

Description of Services

Purchase all vehicles and equipment required by County departments. At the end of a vehicle's useful life sell through internet auction.

Program Goals and Objectives

- Replace County obsolete/unreliable vehicles and equipment with safe, reliable, and cost efficient vehicles
 - . Average no more than 180 days from time vehicle order placed until the equipment is received
 - . Excluding law enforcement vehicles, vehicles placed in service within 30 days of receipt of vehicle
- Dispose of obsolete surplus vehicles and equipment in a timely and cost effective manner
 - . Average no more than 45 days from date vehicle is removed from service to internet auction posting

Financial Highlights and Significant Issues

This program budgets for the acquisition and disposition of County vehicles and equipment which for fiscal year 2010/11 is \$5,639,510. All items budgeted are assets greater than \$5,000 and due to accounting rules are not shown as expenditures on this page.

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Vehicles received within 180 days from order date	100%	100%	100%
Vehicles placed in service within 30 days	100%	100%	100%
Vehicles meeting auction posting deadline	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
SUPPLIES AND SERVICES	18,486	10,800	0
Total Program Expenditures	18,486	10,800	0

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	18,486	10,800	0
Total Program Funding	18,486	10,800	0

<u>Program Staffing (FTEs)</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
	0.0	0.0	0.0

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Graphic Services

Expenditures: 1,426,821

FTEs 15.6

Revenues: 1,102,700

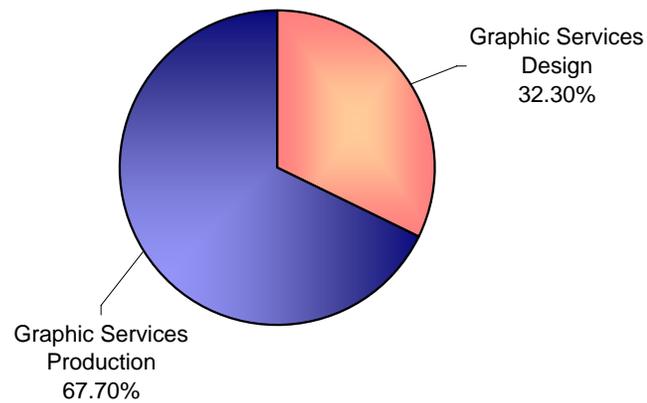
Function Statement:

Provide graphic design, printing, and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

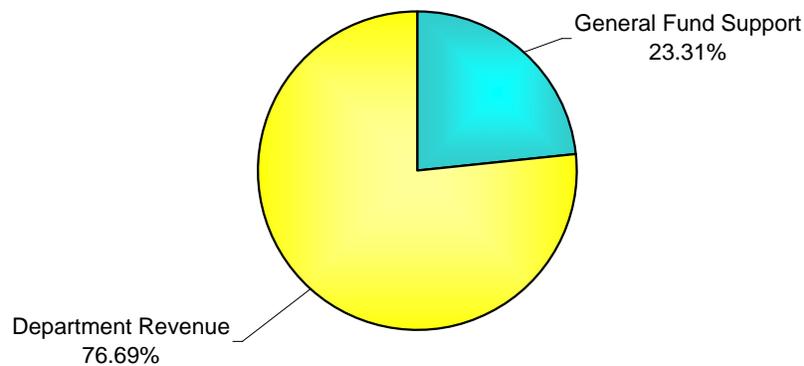
Mandates:

None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: GRAPHIC SERVICES

<u>Expenditures by Program</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
GRAPHIC SERVICES DESIGN	617,729	629,719	460,849
GRAPHIC SERVICES PRODUCTION	1,164,239	942,783	965,972
Total Expenditures	1,781,968	1,572,502	1,426,821
<u>Funding by Source</u>			
Revenues			
GRAPHIC SERVICES DESIGN	229,031	189,500	125,700
GRAPHIC SERVICES PRODUCTION	1,118,687	954,000	977,000
Total Revenues	1,347,718	1,143,500	1,102,700
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	45,552	(11,217)	(11,028)
General Fund Support	388,698	440,219	335,149
Total Program Funding	1,781,968	1,572,502	1,426,821
<u>Staffing (FTEs) by Program</u>			
GRAPHIC SERVICES DESIGN	7.8	6.0	5.5
GRAPHIC SERVICES PRODUCTION	13.8	9.6	10.1
Total Staffing (FTEs)	21.6	15.6	15.6

Program Summary

Department: GRAPHIC SERVICES

Program: GRAPHIC SERVICES DESIGN

Function

Provide graphic design to all Pima County departments, County Administration, and the Board of Supervisors. Other governmental agencies, consultants, and the public often utilize many of these products.

Description of Services

Provide graphic design, computer graphics, desktop publishing, technical illustration, cartography, displays, and Web site design and development services. Utilize traditional and digital art media and illustration techniques, and manage all stages of publication production including layout, design, typography, editing, proofing, pre-press and printing processes, and costs. Other services include digital imaging, signage design, and the production of large exhibits.

Program Goals and Objectives

- Increase revenues and decrease expenses to minimize General Fund impact
 - . Increase graphic designer billable hours
 - . Reduce paper usage
 - . Create a quality control process through Process Mapping exercises
- Enhance lines of communication between work force and management
 - . Hold monthly departmental meetings to share information
 - . Continue with Process Mapping to establish workflow procedures
- Increase customer service satisfaction
 - . Track and reduce the number of customer complaints
 - . Implement a job tracking system to provide immediate status reports

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Graphic designer time billed	40%	35%	40%
Number of customer complaints	6	4	3

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	423,868	420,816	383,625
SUPPLIES AND SERVICES	193,861	208,903	77,224
Total Program Expenditures	617,729	629,719	460,849
<u>Program Funding by Source</u>			
Revenues			
CHARGES FOR SERVICES	226,484	188,500	125,000
MISCELLANEOUS	2,547	1,000	700
Special Programs Revenue Sub-Total	229,031	189,500	125,700
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	388,698	440,219	335,149
Total Program Funding	617,729	629,719	460,849
Program Staffing (FTEs)	7.8	6.0	5.5

Program Summary

Department: GRAPHIC SERVICES

Program: GRAPHIC SERVICES PRODUCTION

Function

Provide high-speed digital black & white and color printing/copying, including file manipulation; offset printing; finishing and bindery services. Provide color and black & white large-format scanning and printing, and provide bindery services. The public, other governmental agencies, and consultants often utilize these products.

Description of Services

Provide high-speed digital black & white and color printing/copying, including file manipulation, and offset press printing. Provide finishing and bindery services including collating, folding, and comb, velo, coil, tape, and steel edge binding, and drilling, punching, and numbering services. Provide forms design, high-speed digital color and black & white scanning, file manipulation, large format scan/copy/print, and drymounting onto foam core. Provide pick-up and delivery service to all downtown County departments.

Program Goals and Objectives

- Increase revenues
 - . Process more jobs in same time by improving both communication and internal processes by continuing Process Mapping exercises
 - . Secure Intergovernmental Agreements (I.G.A.s) with other governmental entities to provide services
- Enhance lines of communication between employees and management
 - . Hold departmental meetings and continue Process Mapping exercises
- Increase customer service satisfaction
 - . Ensure press jobs are ready within 10 days
 - . Track and reduce the number of customer complaints
 - . Continue to add value added services
 - . Increase quality control through Process Mapping

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Quality Control - Number of jobs reworked in-house	7	3	0
Press jobs ready in 10 days	90%	95%	95%
Number of customer complaints	7	5	4
I.G.A.s with outside governments	0	1	2

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	635,662	513,478	532,276
SUPPLIES AND SERVICES	528,577	429,305	433,696
Total Program Expenditures	1,164,239	942,783	965,972

Program Funding by Source

Revenues			
CHARGES FOR SERVICES	1,111,212	948,000	970,000
INTEREST	1,581	1,000	2,000
MISCELLANEOUS	5,894	5,000	5,000
Operating Revenue Sub-Total	1,118,687	954,000	977,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	45,552	(11,217)	(11,028)
General Fund Support	0	0	0
Total Program Funding	1,164,239	942,783	965,972

<u>Program Staffing (FTEs)</u>	13.8	9.6	10.1
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Natural Resources, Parks & Recreation

Expenditures: 14,760,890

Revenues: 1,318,400

FTEs 236.2

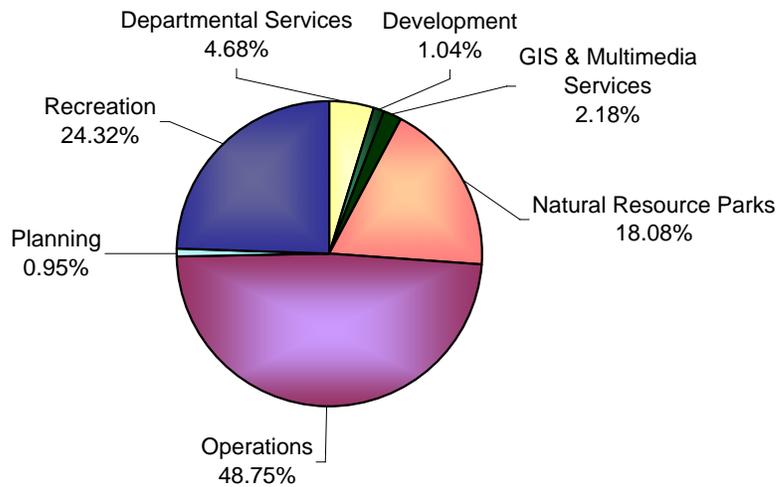
Function Statement:

Manage Pima County natural resources, urban parks, and recreational programs. Lead community efforts to conserve the Sonoran Desert and enhance the urban environment. Provide quality recreation, education, and leisure activities while supporting Pima County's sustainability programs.

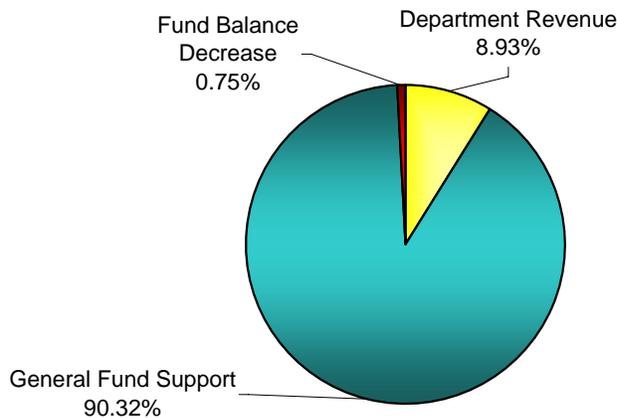
Mandates:

None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: NATURAL RESOURCES, PARKS & RECREATION

Expenditures by Program	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
DEPARTMENTAL SERVICES	1,385,379	1,206,569	690,962
DEVELOPMENT	247,032	337,440	152,834
GIS & MULTIMEDIA SERVICES	156,513	242,929	321,513
NATURAL RESOURCE PARKS	3,639,894	2,814,477	2,668,340
OPERATIONS	7,848,488	7,281,497	7,197,825
PLANNING	66,036	144,674	139,686
RECREATION	3,840,008	3,641,645	3,589,730
Total Expenditures	17,183,350	15,669,231	14,760,890

Funding by Source

Revenues

DEPARTMENTAL SERVICES	81,827	60,000	60,000
DEVELOPMENT	186,803	75,000	0
GIS & MULTIMEDIA SERVICES	24	0	0
NATURAL RESOURCE PARKS	1,631,510	560,000	470,500
OPERATIONS	278,601	331,600	465,300
PLANNING	1,507	0	0
RECREATION	468,389	322,600	322,600
Total Revenues	2,648,661	1,349,200	1,318,400
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(48,959)	245,000	110,688
General Fund Support	14,583,648	14,075,031	13,331,802
Total Program Funding	17,183,350	15,669,231	14,760,890

Staffing (FTEs) by Program

DEPARTMENTAL SERVICES	19.0	16.6	7.0
DEVELOPMENT	9.0	4.0	4.3
GIS & MULTIMEDIA SERVICES	1.0	3.5	4.5
NATURAL RESOURCE PARKS	46.2	35.0	32.5
OPERATIONS	119.9	108.7	106.6
PLANNING	2.0	2.0	2.0
RECREATION	95.9	81.5	79.3
Total Staffing (FTEs)	293.0	251.3	236.2

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: DEPARTMENTAL SERVICES

Function

Provide management, leadership, and strategic and master planning for Pima County's large system of parks and natural resources.

Description of Services

Oversee operations of the following areas: Director's Office, Human Resources Representative, and Supply Ordering and Distribution. Work with other departments in planning urban parks, natural resource parks, and recreation programs. Act as department representative at interdepartmental and intergovernmental meetings. Lead the department in the implementation of its portion of the Sonoran Desert Conservation Plan. Lead the department in the implementation of Pima County's Sustainability Plan. Assist training of new employees to ensure their compliance with the policies and procedures of the above systems. Oversee efforts to update and improve technology related assets. Provide centralized supply ordering and distribution in support of every division within the Natural Resources, Parks and Recreation (NRPR) Department.

Program Goals and Objectives

- Operate the department in an efficient and cost effective manner
 - . Operate the department within the approved fiscal year budget
 - . Provide consistent systems training, coaching, and personnel skills enhancement throughout the year
 - . Ensure payroll processed within time constraints set by Pima County Finance Department with 3 or fewer errors
 - . Enroll new employees for benefits and process benefit changes on current employees within the time frames required
 - . Increase amount of office supply purchases that are green products

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Expenditures within authorized budget amount	yes	yes	yes
Ratio of training completed to training required	80%	100%	100%
New employees enrolled for benefits prior to 30-day mandated deadline	100%	100%	100%
Payroll processed within approved time frame and with 3 or fewer errors	yes	yes	yes
Office supply purchases that are green products	45%	50%	85%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	1,122,400	929,165	561,490
SUPPLIES AND SERVICES	257,498	271,404	123,472
CAPITAL OUTLAY	5,481	6,000	6,000
Total Program Expenditures	1,385,379	1,206,569	690,962

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
CHARGES FOR SERVICES	(43)	0	0
MISCELLANEOUS	19,909	0	0
Operating Revenue Sub-Total	19,866	0	0
INTEREST	959	0	0
MISCELLANEOUS	61,002	60,000	60,000
Special Programs Revenue Sub-Total	61,961	60,000	60,000
Net Operating Transfers In/(Out)	2,841	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	328	(5,000)	(5,000)
General Fund Support	1,300,383	1,151,569	635,962
Total Program Funding	1,385,379	1,206,569	690,962

Program Staffing (FTEs)	19.0	16.6	7.0
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: DEVELOPMENT

Function

Manage and implement various planning, design, and construction projects which include Capital Improvement Programs (CIP)/Bond, grant, and other funded capital projects.

Description of Services

Plan, design, and develop trails, open space, and other properties to be used as parks. Administer and manage the CIP and various other funded capital projects. Oversee professional consultant and construction contracts. Develop related intergovernmental agreements and grants. Coordinate with other jurisdictions, agencies, and County departments.

Program Goals and Objectives

- Meet all CIP program requirements
- Comply with all regulatory agency standards
- Identify and meet all federal and state project standards

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
CIP standards met	100%	100%	100%
Regulatory agency standards met	100%	100%	100%
Federal and state program standards met	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	154,972	61,252	112,605
SUPPLIES AND SERVICES	(13,457)	276,188	40,229
CAPITAL OUTLAY	105,517	0	0
Total Program Expenditures	247,032	337,440	152,834

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	9	0	0
Operating Revenue Sub-Total	9	0	0
CHARGES FOR SERVICES	173,984	75,000	0
INTEREST	12,810	0	0
Special Programs Revenue Sub-Total	186,794	75,000	0
Net Operating Transfers In/(Out)	(5,000)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	14,791	225,000	115,688
General Fund Support	50,438	37,440	37,146
Total Program Funding	247,032	337,440	152,834

Program Staffing (FTEs)	9.0	4.0	4.3
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: GIS & MULTIMEDIA SERVICES

Function

Provide geographic information and multimedia services to all Pima County Natural Resources, Parks and Recreation (NRPR) divisions. Create and manage NRPR's technical infrastructure and coordinate special IT projects. Interact with the public, County staff, and other agencies through NRPR's customer service desk.

Description of Services

Update and maintain the NRPR website. Generate Geographic Information Systems (GIS) mapping products and provide spatial analyses. Develop educational materials, multimedia presentations, and interpretive exhibits for NRPR properties and facilities. Provide computer hardware, software, internet access, and website maintenance as the liaison with the Information Technology Department.

Program Goals and Objectives

- Increase public awareness of NRPR facilities, services, and programs
- . Capture comprehensive spatial data for all NRPR properties and integrate this information into the County-wide GIS system
- . Establish department protocol for the use of Global Positioning System (GPS) equipment and information transfer
- . Increase number of NRPR Web pages

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Web pages designed	49	55	60
GIS products used	236	250	275
Park identity programs created	5	6	8

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	119,889	156,396	299,081
SUPPLIES AND SERVICES	36,624	60,897	20,432
CAPITAL OUTLAY	0	25,636	2,000
Total Program Expenditures	156,513	242,929	321,513

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	24	0	0
Operating Revenue Sub-Total	24	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	156,489	242,929	321,513
Total Program Funding	156,513	242,929	321,513

Program Staffing (FTEs)	1.0	3.5	4.5
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: NATURAL RESOURCE PARKS

Function

Manage, maintain, and protect natural resource and mountain parks, open space lands, and cultural/historic resource sites. Educate the public about the importance of the sites and how to appropriately use them.

Description of Services

Manage and protect mountain parks and natural resource parks, natural preserves, non urban trails/trailheads, open space lands, and cultural/historic resource sites through routine monitoring, maintenance, and planned management actions. Provide environmental and historical education programs for diverse audiences. Provide passive and active natural resource based recreational opportunities on NRPR lands. Develop and implement an invasive species management program. Assist with identification, due diligence background reporting, and acquisition of new open space lands under the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Increase the level of public participation in environmental and conservation education programs
- Develop, implement, and monitor management plans for open space properties
- Monitor and maintain non urban trail system and associated trail heads
- Monitor and provide operations maintenance support to maintain safe and functioning natural resource parks, open space lands, and cultural/historic resource sites

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Environmental education program participants	17,450	20,000	25,000
Miles of trails maintained	27	25	25
Acres of park, ranch, open space, and cultural resource lands maintained	172,550	175,000	200,000
Comprehensive management plans completed	4	3	4
Properties monitored annually	102	110	125

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	1,788,159	1,706,247	1,731,487
SUPPLIES AND SERVICES	1,802,355	1,108,230	936,853
CAPITAL OUTLAY	49,380	0	0
Total Program Expenditures	3,639,894	2,814,477	2,668,340

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	5,217	0	0
CHARGES FOR SERVICES	150,920	130,000	130,000
INTEREST	275	0	0
MISCELLANEOUS	71,462	40,000	30,000
Operating Revenue Sub-Total	227,874	170,000	160,000
INTEREST	5,818	0	0
MISCELLANEOUS	300,187	300,000	275,000
MEMO REVENUE	1,005,639	0	0
Special Programs Revenue Sub-Total	1,311,644	300,000	275,000
INTERGOVERNMENTAL	91,992	90,000	35,500
Grant Revenue Sub-Total	91,992	90,000	35,500
Net Operating Transfers In/(Out)	2,159	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(64,076)	25,000	0
General Fund Support	2,070,301	2,229,477	2,197,840
Total Program Funding	3,639,894	2,814,477	2,668,340

Program Staffing (FTEs)	46.2	35.0	32.5
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: OPERATIONS

Function

Manage, operate, and maintain Pima County's urban park system that provides vital green space and vegetative buffers to construction and development while providing opportunities for the public to be physically active. Provide groundwater recharge areas, flood plain protection, natural sound barriers, storm water protection, and carbon uptake from trees and vegetation that help keep the environment healthy.

Description of Services

Manage, operate, and maintain 39 parks, with 85 ball fields (62 lighted) while scheduling and coordinating with various sports organizations using the ball fields. Provide skilled maintenance support for 11 recreation/fine arts centers, various open space properties and ranches, natural resource parks and preserves, nine public swimming pools, various government and community buildings, and water works systems throughout Pima County. Maintain the grounds of the downtown government complex. Update, coordinate, and implement a comprehensive division safety program. Coordinate and schedule ball fields for sports leagues and special events.

Program Goals and Objectives

- Develop cyclic maintenance for asphalt paths, parking lots, and entrance roads to improve safety, reduce long term maintenance costs, and prolong life expectancy
- Develop replacement programs for playground structures; bring playgrounds up to national standards and guidelines; install shade canopies over structures, and make them accessible by the disabled
- Remove graffiti at parks within 72 hours at least 85% of the time

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Paved miles of river parks maintained	35	36	37
Urban parks operated and maintained	44	40	39
Ball fields operated, maintained, and scheduled	93	85	85
Graffiti removed within 72 hours at parks	75%	80%	85%
Replacement program developed for playgrounds	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	5,192,930	5,012,207	4,930,137
SUPPLIES AND SERVICES	2,558,013	2,267,690	2,255,788
CAPITAL OUTLAY	97,545	1,600	11,900
Total Program Expenditures	7,848,488	7,281,497	7,197,825

Program Funding by Source

<u>Revenues</u>			
INTERGOVERNMENTAL	7,753	0	0
CHARGES FOR SERVICES	226,496	291,700	281,200
MISCELLANEOUS	44,352	39,900	184,100
Operating Revenue Sub-Total	278,601	331,600	465,300
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	7,569,887	6,949,897	6,732,525
Total Program Funding	7,848,488	7,281,497	7,197,825

Program Staffing (FTEs)	119.9	108.7	106.6
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: OPERATIONS

Supplemental Packages Approved

Supplemental Package C - Pathway and Parking Lot Resurfacing Program - is associated with this program. The package requested a total of \$770,000 of expenditures for supplies and services. Actual funding of this package provides \$1,020,000 for supplies and services to resurface pathways and parking lots in various County parks. This package is funded in the Capital Projects Fund.

Supplemental Package G - Ballfield Lighting Replacement Program - is associated with this program. The package requested a total of \$1,100,000 of expenditures for capital. Actual funding of this package provides \$1,775,000 for capital to replace ballfield lighting systems in various County parks. This package is funded in the Facilities Renewal Fund.

Supplemental Package H - Playground Replacement Program - is associated with this program. The package requested a total of \$800,000 of expenditures for capital. Actual funding of this package provides \$1,175,000 for capital to replace playground equipment in various County parks. This package is funded in the Capital Projects Fund.

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: PLANNING

Function

Prepare and execute plans for parks, open space preserves, river parks, trails, and green spaces in both urban and rural settings. Review rezoning requests, specific plans, subdivision plats, development plans, and abandonment proposals to protect and secure trails and park space. Secure access to public lands. Identify, analyze, and assist with the acquisition of park land, open space, and trail corridors. Manage and administer the in-lieu park fees program. Plan, design and construct recreational trails consistent with the Eastern Pima County Trail System Master Plan.

Description of Services

Review and comment on rezonings, specific plans, subdivision plats, and development plans to secure parks, open spaces, and trails through the development process. Administer all aspects of the Eastern Pima County Trail System Master Plan. Manage recreation areas in residential subdivisions. Review and comment on state land applications, County right-of-way, and easement abandonments. Prepare master plans for parks, open space, trails, and greenways, individually and in systems. Prepare management plans for open space properties. Analyze and participate in the acquisition of park land, open space, and trail corridors. Secure access to public lands. Provide information to the public; provide technical assistance to other jurisdictions; prepare bond program requests; prepare grants and raise funds; draft ordinances, resolutions, leases, memorandums of understandings, and intergovernmental agreements. Conduct legislative analyses and develop park, open space, and trail policies. Work with other jurisdictions to implement projects that cross political boundaries.

Program Goals and Objectives

- Secure trail corridors, park land, and open space through the development review process
- Implement and periodically update the Eastern Pima County Trail System Master Plan
- Resolve access challenges to the public lands that surround Tucson
- Prepare management plans for new open space properties as they are acquired
- Design public facilities on newly acquired open space properties

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Eastern Pima County Trail System Master Plan updated	100%	100%	100%
Access challenges to newly acquired public lands resolved	100%	100%	100%
Management plans prepared for newly acquired public lands	yes	yes	yes
Public facilities designed on newly acquired open space properties	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	56,382	144,674	139,686
SUPPLIES AND SERVICES	9,654	0	0
Total Program Expenditures	66,036	144,674	139,686

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
CHARGES FOR SERVICES	600	0	0
MISCELLANEOUS	907	0	0
Operating Revenue Sub-Total	1,507	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	64,529	144,674	139,686
Total Program Funding	66,036	144,674	139,686

Program Staffing (FTEs)	2.0	2.0	2.0
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: RECREATION

Function

Operate community centers, recreation centers, swimming pools, art and leisure classes, a boxing gym, and three shooting ranges. Also operate parks and recreation elements in Ajo.

Description of Services

Provide special interest classes, workshops, aquatics, sporting events, skill contests, teen dances, outdoor education, shooting sports, camping, hiking, community nutrition programs, related social services, and special events. Offer room rentals, performing arts space, and cooperative management with other agencies and private nonprofit groups. Provide activities to meet the unique interests of various age groups and populations. Offer age appropriate, supervised activities in a welcoming and safe environment.

Program Goals and Objectives

- Offer recreation programs at community centers, swimming pools, shooting ranges, and elsewhere
- Provide a safe environment at all locations and properly document activities and issues
- Provide trained professional staff and volunteers
- Provide safe, modern recreation facilities within existing resources
- Identify and rectify facilities issues, such as safety related problems, at recreation sites
- Maintain clean, secure facilities
- Identify and repair, or have repaired, all mechanical maintenance issues at recreation sites within two weeks

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Recreation/community center participants	220,706	235,000	250,000
Aquatics program participants	132,449	135,000	140,000
Shooting range users	22,722	23,000	23,000
Volunteer hours	23,756	25,000	25,000
Notices of significant regulatory violation	1	0	0
Staff safety training seminars held	4	5	6
Accidents reported within 2 days	90%	100%	100%
Repairs completed within 2 weeks	90%	90%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	3,049,367	2,826,865	2,774,852
SUPPLIES AND SERVICES	780,088	814,780	814,878
CAPITAL OUTLAY	10,553	0	0
Total Program Expenditures	3,840,008	3,641,645	3,589,730

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
INTERGOVERNMENTAL	493	0	0
CHARGES FOR SERVICES	463,770	322,600	322,600
MISCELLANEOUS	4,124	0	0
Operating Revenue Sub-Total	468,387	322,600	322,600
INTEREST	2	0	0
Special Programs Revenue Sub-Total	2	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(2)	0	0
General Fund Support	3,371,621	3,319,045	3,267,130
Total Program Funding	3,840,008	3,641,645	3,589,730

Program Staffing (FTEs)	95.9	81.5	79.3
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Public Works Administration

Expenditures: 90,772

FTEs 30.0

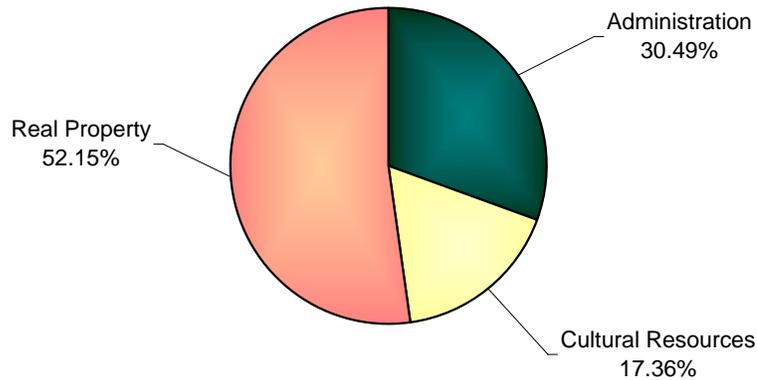
Revenues: 0

Function Statement: Provide administrative services and cultural resources services and direct the real property function for the departments primarily within the Public Works functional area.

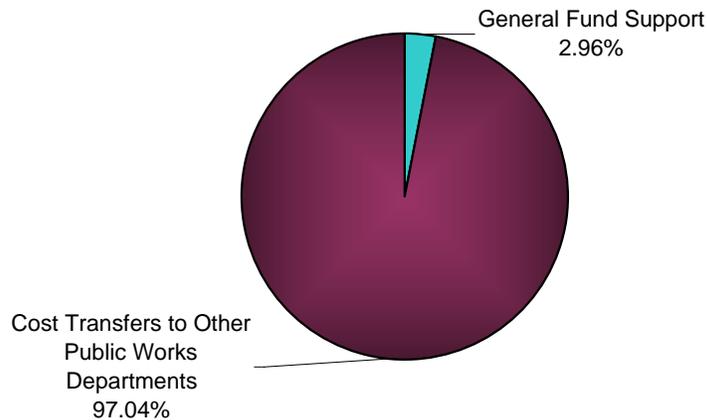
Mandates: None

Note: Expenditure percentages for Administration, Cultural Resources, and Real Property are shown only for illustrative purposes, as all of the costs of these programs except \$90,772 of Cultural Resources are transferred to other Public Works departments.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC WORKS ADMINISTRATION

Expenditures by Program	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
ADMINISTRATION	119	0	0
CULTURAL RESOURCES	92,624	92,625	90,772
REAL PROPERTY	85	0	0
Total Expenditures	92,828	92,625	90,772

Funding by Source			
Revenues			
ADMINISTRATION	98	0	0
CULTURAL RESOURCES	4	0	0
REAL PROPERTY	536	0	0
Total Revenues	638	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	92,190	92,625	90,772
Total Program Funding	92,828	92,625	90,772

Staffing (FTEs) by Program			
ADMINISTRATION	9.5	9.0	6.0
CULTURAL RESOURCES	6.9	6.0	6.0
REAL PROPERTY	22.0	19.0	18.0
Total Staffing (FTEs)	38.4	34.0	30.0

Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: ADMINISTRATION

Function

Provide administrative direction and support services to departments primarily within the Public Works functional area.

Description of Services

Manage capital projects and provide project management services. Provide administration, management, and planning support to Real Property Services, Cultural Resources and Historic Preservation Services, Geographic Information Services, Capital Improvement Program, and eight departments within the Public Works functional area. Oversee, guide, and direct as necessary the implementation of County policies, capital projects, community relations, and other administrative services.

(Note: The program's expenditures will be allocated in full to the other departments in the Public Works functional area. Therefore, all budgeted expenditures will net to zero.)

Program Goals and Objectives

- Ensure quality public service by providing efficient and effective management services to the Public Works departments
- Coordinate efforts of Public Works departments in support of the Public Works mission and vision
- Coordinate and facilitate the collaboration between the Public Works departments
 - . Track the number of joint projects undertaken
 - . Complete joint projects on schedule
- Manage Public Works departments to measurable progress in providing professional, progressive, fiscally responsible, and timely services to Pima County

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Reports obtained from each department detailing activities related to providing progressive, fiscally responsible, and timely services	100%	100%	100%
Joint projects undertaken	7	15	9
Joint projects completed on schedule	86%	83%	100%
Budget execution monitoring for all major organizational units	n/a	n/a	8

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	2,749	0	0
SUPPLIES AND SERVICES	(2,630)	0	0
Total Program Expenditures	119	0	0

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	98	0	0
Operating Revenue Sub-Total	98	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	21	0	0
Total Program Funding	119	0	0

<u>Program Staffing (FTEs)</u>	9.5	9.0	6.0
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Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: CULTURAL RESOURCES

Function

Provide management, technical, and administrative services to all County departments and the public ensuring compliance with federal, state, and County historic preservation laws and policies. Manage County historic preservation bond projects. Promote cultural resource conservation and implement historic preservation projects throughout Pima County.

Description of Services

Review all County Capital Improvement Program projects and private sector development proposals and plans. Manage and protect County owned cultural resources. Procure and administer grants, provide public information and heritage education, develop and implement Sonoran Desert Conservation Plan (SDCP) policies for cultural resources and ranching, develop and implement 1997 and 2004 bond program historic preservation projects, assist designation of the Santa Cruz Valley National Heritage Area. Implement mitigation measures.

(Note: Except for the Program Expenditures by Object listed below, the program's expenditures will be allocated to the other departments in the Public Works functional area.)

Program Goals and Objectives

- Review and ensure compliance of County and private sector development projects
- Define project scopes of work for cultural resources services contracts
- Develop plans for Cultural Resources and Open Space preservation

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Compliance actions for County projects	125	150	125
Compliance reviews for private development	150	150	100
Preservation bond funds expended	\$7,199,756	\$1,500,000	\$2,000,000

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	187,867	92,625	90,772
SUPPLIES AND SERVICES	(95,243)	0	0
Total Program Expenditures	92,624	92,625	90,772

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	4	0	0
Operating Revenue Sub-Total	4	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	92,620	92,625	90,772
Total Program Funding	92,624	92,625	90,772

<u>Program Staffing (FTEs)</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Program Staffing (FTEs)	6.9	6.0	6.0

Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: REAL PROPERTY

Function

Direct and administer the real property function for Pima County departments.

Description of Services

Provide appraisal, acquisition, relocation, property management, and property disposal services to Pima County departments. License the use of County rights-of-way for encroachments and utility licenses. Track the number of appraisals and acquisitions per year.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works and other functional areas. Therefore, all budgeted expenditures net to zero.)

Program Goals and Objectives

- Monitor all expenditures and charge expenditures to Public Works and other Pima County departments through management review and approval of all appraisals/nominal's and acquisition activities

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Appraisals/Nominal's reviewed	196	200	190
Acquisition agreements reviewed	156	160	130
Escrow closings monitored	155	157	130

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	25,826	0	0
SUPPLIES AND SERVICES	(25,741)	0	0
Total Program Expenditures	85	0	0

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	536	0	0
Operating Revenue Sub-Total	536	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	(451)	0	0
Total Program Funding	85	0	0

<u>Program Staffing (FTEs)</u>	<u>22.0</u>	<u>19.0</u>	<u>18.0</u>

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Regional Flood Control District

Expenditures: 12,227,360

Revenues: 22,471,443

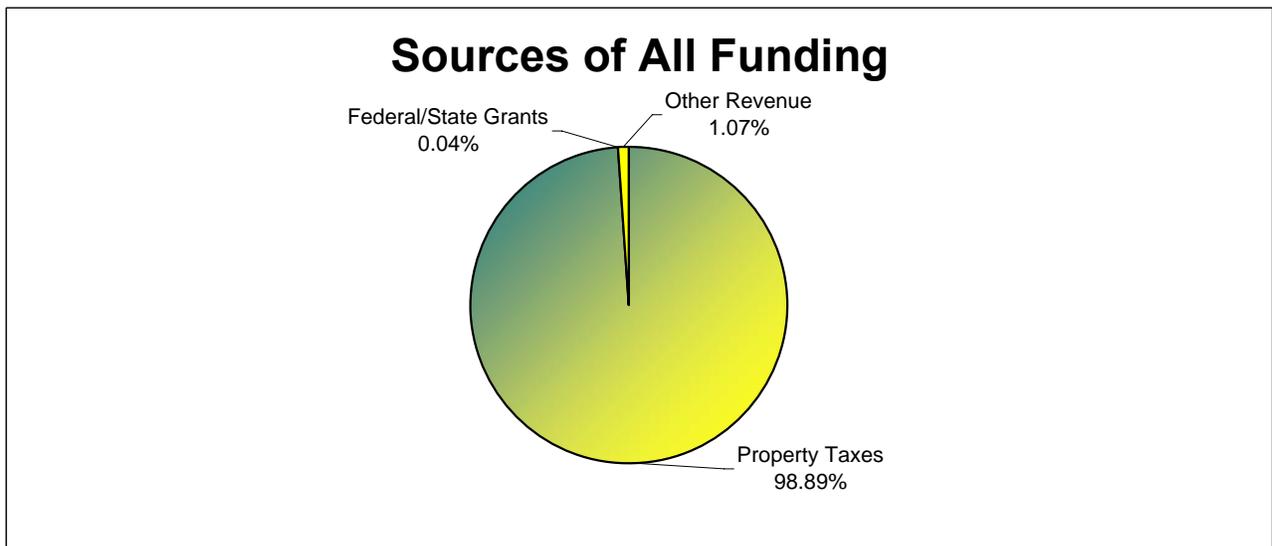
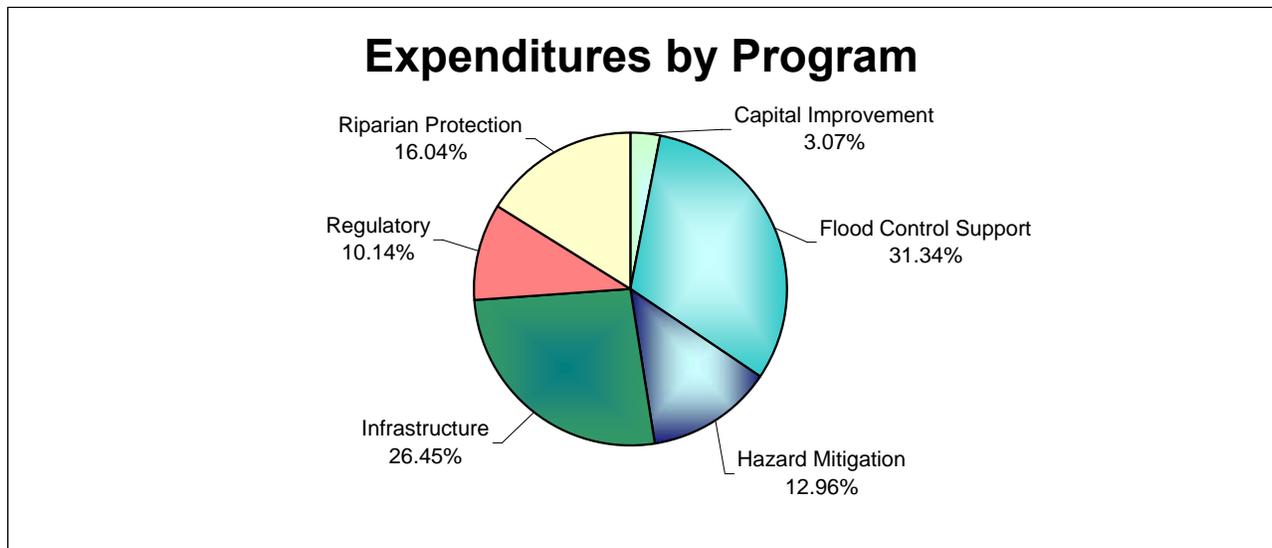
FTEs 70.3

Function Statement:

Protect public health, safety, and welfare by implementing structural flood control solutions and provide comprehensive nonstructural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties; 11-257: Flood Water Control Works, Tax Levy; Title 48, Chapter 21: Flood Control Districts; and Pima County Code Title 16: Floodplain and Erosion Hazard Management



Department Summary by Program

Department: REGIONAL FLOOD CONTROL DISTRICT

Expenditures by Program	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
CAPITAL IMPROVEMENT	242,529	260,554	375,669
FLOOD CONTROL SUPPORT	3,504,496	3,927,334	3,831,270
HAZARD MITIGATION	1,882,948	1,458,318	1,584,150
INFRASTRUCTURE	2,333,996	3,304,131	3,234,077
REGULATORY	1,163,595	1,229,783	1,240,381
RIPARIAN PROTECTION	1,730,551	2,047,240	1,961,813
Total Expenditures	10,858,115	12,227,360	12,227,360

Funding by Source

Revenues

CAPITAL IMPROVEMENT	12	0	0
FLOOD CONTROL SUPPORT	25,477,875	23,408,588	22,311,443
INFRASTRUCTURE	677,835	0	0
REGULATORY	5	0	0
RIPARIAN PROTECTION	398,024	190,000	160,000
Total Revenues	26,553,751	23,598,588	22,471,443
Net Operating Transfers In/(Out)	(10,787,716)	(10,030,266)	(8,000,000)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(4,907,920)	(1,340,962)	(2,244,083)
Total Program Funding	10,858,115	12,227,360	12,227,360

Staffing (FTEs) by Program

CAPITAL IMPROVEMENT	7.0	8.0	8.0
FLOOD CONTROL SUPPORT	8.0	9.0	9.0
HAZARD MITIGATION	11.5	12.0	13.0
INFRASTRUCTURE	13.5	14.3	13.3
REGULATORY	17.0	18.0	18.0
RIPARIAN PROTECTION	10.0	9.0	9.0
Total Staffing (FTEs)	67.0	70.3	70.3

Pursuant to the Intergovernmental Agreement between Pima County and the Regional Flood Control District Cost Sharing Agreement for Cooperative Support Services Contract No. 01-59-P-135988-0505 (dated May 3, 2005, recorded in Docket 12459 at Page 1313 on May 10, 2005), employees performing work for the Regional Flood Control District are Pima County employees assigned to do work for the Regional Flood Control District. For budgetary purposes only, these employees are shown as FTEs within the Regional Flood Control District. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules. The Intergovernmental Agreement terminates on May 10, 2015.

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: CAPITAL IMPROVEMENT

Function

Manage the development and construction of Capital Improvement Projects (CIP) for the Flood Control District. This includes the initiation, planning, monitoring and control, execution, and closing of District's CIP program.

Description of Services

Design and construct flood control improvements along the major watercourses including bank protection, levee, detention basins, environmental restoration, and linear park improvements. Prepare feasibility studies/concept design reports for flood control projects including reports and studies to obtain federal and state funds and grants for flood control and environmental restoration projects. Participate with other agencies and departments for construction of major flood control and environmental restoration projects. Provide comprehensive review and monitoring of construction to ensure project quality and compliance with project specifications.

Program Goals and Objectives

- Monitor the progress of each project, and control the successful planning, design, construction, and closing of each project
- . Complete on schedule and budget the eight bond projects scheduled for completion in fiscal year 2010/11
- . Construct within 5% of engineer's cost estimate the eight bond projects and four non-bond projects scheduled for completion in fiscal year 2010/11

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Bond projects completed on schedule and budget	3	2	8
Projects constructed within 5% of engineer's cost estimate	3	2	12
2004 bond projects completed	2	2	8

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	338,538	370,409	477,259
SUPPLIES AND SERVICES	(96,009)	(129,355)	(101,590)
CAPITAL OUTLAY	0	19,500	0
Total Program Expenditures	242,529	260,554	375,669

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	12	0	0
Operating Revenue Sub-Total	12	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	242,517	260,554	375,669
Total Program Funding	242,529	260,554	375,669

<u>Program Staffing (FTEs)</u>	<u>7.0</u>	<u>8.0</u>	<u>8.0</u>

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: FLOOD CONTROL SUPPORT

Function

Direct, lead, and support the district floodplain management and flood control activities in the incorporated and unincorporated areas of Pima County by maintaining a fiscally responsible, environmentally conscientious, and multi-objective approach to managing regional watercourses, floodplains, water resources, and riparian habitats.

Description of Services

Provide leadership, financial management, and personnel for district operations. Provide direction and set policies for short range and long range regional flood control planning. Provide administrative support services to procure, manage, and audit contracts and services for the district. Ensure that district activities conform to federal and state laws, flood insurance standards, and floodplain management goals. Ensure the District meets the Federal Emergency Management Agency (FEMA) goals for local flood control activities and programs to prevent flood damage and mitigate potential flood hazards resulting in lower flood insurance rates to residents and businesses and making the community eligible for flood mitigation grants and disaster assistance.

Program Goals and Objectives

- Operate the District in a responsible manner that is protective of public safety, reduces future flood hazards, and meets Federal Flood Insurance Program goals
- . Be rated as a top community, class 5 or better, in floodplain management and flood prevention as determined by FEMA's Community Rating System allowing residents and businesses to obtain flood insurance premium discounts
- . Conduct outreach program to inform property owners about their susceptibility to flooding and increase the number of flood insurance policies in Pima County to a minimum of 3,100
- Provide up-to-date, accurate floodplain information to the general public and municipalities in the County including providing digital mapping and GIS information on floodplains, water resources, and associated comprehensive planning data for flood control
- . Provide a regional flood control plan and long-term flood prevention strategy and implementation plan

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Divisions that developed a one-year and five-year operating plan	3	4	4
Projects with no discrepancies in schedule or budget	70%	90%	92%
FEMA's community class rating for Pima County	5	5	5
Savings on Flood Insurance premiums in Pima County	25%	25%	25%
Total Flood Insurance policies in Pima County	2,625	3,100	3,100

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	1,374,513	1,403,927	1,424,622
SUPPLIES AND SERVICES	2,106,099	2,523,407	2,406,648
CAPITAL OUTLAY	23,884	0	0
Total Program Expenditures	3,504,496	3,927,334	3,831,270

Program Funding by Source

Revenues			
TAXES	25,144,631	23,292,838	22,220,943
INTERGOVERNMENTAL	4,411	0	0
CHARGES FOR SERVICES	77,309	50,000	25,000
INTEREST	101,280	35,000	35,000
MISCELLANEOUS	53,244	30,750	30,500
MEMO REVENUE	97,000	0	0
Operating Revenue Sub-Total	25,477,875	23,408,588	22,311,443
Net Operating Transfers In/(Out)	(10,787,716)	(10,030,266)	(8,000,000)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(11,185,663)	(9,450,988)	(10,480,173)
Total Program Funding	3,504,496	3,927,334	3,831,270

Program Staffing (FTEs)	8.0	9.0	9.0
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: HAZARD MITIGATION

Function

Provide flood hazard mapping and information resources to protect Pima County residents from flooding and associated hazards. Conduct long-range planning services to promote wise and environmentally sound developments in and adjacent to flood hazard areas. Ensure compliance with federal, state, and local regulations for development projects impacting Pima County regional watercourses, floodplains, and riparian areas.

Description of Services

Provide compliance with floodplain management regulation and emergency preparedness as required to meet federal and state laws and local mandates. Review plans, issue permits, perform investigations, conduct hydrologic and hydraulic studies, interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development. Conduct comprehensive river and basin management studies and prepare financial program reports. Coordinate management of the Flood Insurance Rate Maps, the Community Rating System, and flood hazard mitigation and emergency repair activities with the Federal Emergency Management Agency (FEMA). Conduct and review flood insurance studies. Review development plans for compliance with FEMA. Coordinate FEMA approved mapping changes. Participate in the National Flood Insurance Program and the Community Rating Systems. Initiate flood education and awareness activities. Identify, plan, and study needs, prepare plans or studies, develop scopes of works, and oversee work to completion. Prepare the annual report and the Five Year Comprehensive Report.

Program Goals and Objectives

- Discourage development in flood and erosion hazard areas
- Encourage natural resource protection
- Continue participating in the Flood Insurance Program
- Identify cost-effective solutions to flood and erosion hazards
- Encourage interagency cooperation
- Meet or exceed state and federal requirements for preserving and protecting environmental resources, including those mandated by the Threatened and Endangered Species Act and the Sonoran Desert Conservation Plan

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Development project plans received, logged in, and reviewed within time frame established by Pima County Development Services	85%	90%	90%
FEMA reviews received, logged in, and reviewed within a four-week period	60%	80%	90%
Floodplain residents that receive informational and/or educational materials, e.g. floodplain map change notices, educational brochures	50%	60%	75%
Acres of watersheds studied annually to update flood hazard information	175,000	200,000	125,000
Linear miles of rivers studied and reviewed annually	75	300	250
Rezoning and plans that provide for natural washes and preserve floodplains	75%	85%	90%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	933,602	962,638	1,048,555
SUPPLIES AND SERVICES	949,346	492,680	535,595
CAPITAL OUTLAY	0	3,000	0
Total Program Expenditures	1,882,948	1,458,318	1,584,150

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,882,948	1,458,318	1,584,150
Total Program Funding	1,882,948	1,458,318	1,584,150

Program Staffing (FTEs)	11.5	12.0	13.0
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: INFRASTRUCTURE

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive maintenance, operation, and development of flood control infrastructure through a balanced, multi-objective approach to managing regional watercourses, floodplains, and storm water resources.

Description of Services

Inspect, construct, and maintain flood control facilities. Develop operation and maintenance plans for flood control infrastructure including emergency preparedness and incorporating environmentally sensitive solutions for flood control. Coordinate maintenance activities with external departments and agencies at the city, County, state, and federal levels. Develop and maintain an Asset Management Program containing a complete inventory of all district flood control and related infrastructure including real property, bank protection, drainage ways, easements, and other flood conveyance structures. Develop plans for the operation and maintenance of the real property including coordination with other County departments and local, state, and federal agencies.

Program Goals and Objectives

- Provide inspection and maintenance of flood control improvements that embody sound maintenance principles and in a cost effective manner
- Establish data management procedures that provide support to the various programs within the District including data sources as well as geographic information data sources

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
District property inventoried in geographical information system (GIS) database	81%	97%	100%
Infrastructure assets inventoried in GIS database	45%	80%	95%
Assets inventoried	100%	100%	100%
Subdivision Release of Assurance inspections completed within 10 days of request	100%	100%	100%
Infrastructure inventory inspected annually	50%	50%	50%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	1,334,931	1,662,491	1,539,803
SUPPLIES AND SERVICES	974,127	1,631,140	1,638,736
CAPITAL OUTLAY	24,938	10,500	55,538
Total Program Expenditures	2,333,996	3,304,131	3,234,077

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
INTERGOVERNMENTAL	677,795	0	0
MISCELLANEOUS	40	0	0
Operating Revenue Sub-Total	677,835	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,656,161	3,304,131	3,234,077
Total Program Funding	2,333,996	3,304,131	3,234,077

Program Staffing (FTEs)	13.5	14.3	13.3
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: REGULATORY

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive compliance plans and customer service programs through a balanced, fiscally responsible, multi-objective approach to managing local and regional watercourses, floodplains, and riparian resources.

Description of Services

Ensure compliance with floodplain management regulations as required by federal and state laws and local mandates governing floodplains. Implement a regulatory permitting and compliance program to provide information and outreach services that explain floodplain requirements. Review applications, plans, and engineering studies for conformance with standards and requirements, and issue permits if acceptable. Perform site investigations in order to verify that improvements were constructed in compliance with the Floodplain and Erosion Hazard Management Ordinance. Initiate enforcement activities for construction not in compliance. Conduct hydrologic and hydraulic studies. Interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development.

Program Goals and Objectives

- Meet or exceed federal and state requirements for floodplain management, including those mandated for participation in the National Flood Insurance Program
- Ensure that development activities in flood hazard areas are in compliance with federal and state laws and the Floodplain and Erosion Hazard Management Ordinance
- Provide floodplain management plans that embody sound engineering principles and preserve natural resources
- Provide consistent and comprehensive information regarding flood and erosion hazards, and impacts to riparian areas in order to assist in creating awareness of the issues, and promote development with the least impact within these areas

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Flood Hazard Information Sheets completed per requests from property owners, prospective property owners, and mortgage companies	2,570	3,500	3,500
Outreach events held to inform residents about flood hazards	10	10	10
Certified Floodplain Managers	19	19	19
Floodplain Use Permit applications initially reviewed within 15 business days (either approved or comment letter)	70%	80%	80%
Complaints responded to within 10 business days	66%	60%	60%
Completed elevation certificates returned	48%	60%	60%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	1,116,919	1,173,807	1,203,931
SUPPLIES AND SERVICES	46,676	55,976	36,450
Total Program Expenditures	1,163,595	1,229,783	1,240,381
<u>Program Funding by Source</u>			
Revenues			
MISCELLANEOUS	5	0	0
Operating Revenue Sub-Total	5	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,163,590	1,229,783	1,240,381
Total Program Funding	1,163,595	1,229,783	1,240,381

Program Staffing (FTEs)	17.0	18.0	18.0
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: RIPARIAN PROTECTION

Function

Enhance floodplain characteristics and ecosystem functions by preserving, protecting, and restoring the natural resources within Pima County including those activities mandated by federal, state, and local regulations. Fulfill the mission set forth by the Pima County Board of Directors in the Sonoran Desert Conservation Plan (SDCP) as it pertains to riparian and water resource protection.

Description of Services

Manage and administer the riparian protection elements of the SDCP and the Floodplain and Erosion Hazard Management Ordinance (Floodplain Ordinance) through coordination, review, and enforcement of land use improvement plans for both private and public development. Develop, regulate, and enforce riparian measures that serve to preserve and protect valued ecosystem habitat. Oversee the planning, designing, constructing, and maintaining of riparian habitat ecosystem restoration projects. Evaluate and make recommendations on properties for flood-prone, riparian habitat, and open space acquisition. Manage Regional Flood Control District (RFCD) property including unique high value riparian preserves. Participate with other County departments, governmental and nongovernmental entities on riparian area needs, availability, and conservation. Identify concerns surrounding water usage and availability and develop policies that help address these issues. Coordinate with other agencies on the planning, design, construction, operation and maintenance of groundwater recharge projects associated with flood control projects. Review and comment on possible water resource impacts of a proposed development. Determine water needs for existing riparian habitat areas and RFCD ecosystem restoration projects. Maintain, operate, and expand the Automated Local Evaluation in Real Time (ALERT) system to ensure rainfall and stream flow is accurately measured and assessed in real-time. Monitor rainfall and stream flow runoff to determine potential flooding and coordinate with appropriate emergency response agencies during significant events. Provide timely storm related information and system analyses to County personnel and other emergency response agencies.

Program Goals and Objectives

- Support and ensure compliance with Floodplain Ordinance and the SDCP as it applies to floodplains, riparian habitat, and RFCD property
 - . Manage RFCD property in a manner that protects and enhances natural resources throughout Pima County using appropriate environmental sensitivity means
 - . Plan, design, construct, and maintain cost effective high valued riparian habitat ecosystem restoration projects
- Maintain and operate an integrated flood warning and emergency response system in cooperation with federal, state and local agencies

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Riparian habitat mitigation plan permits inspected annually for regulatory compliance based on permits issued	52%	25%	25%
Non-functional ALERT field site sensors repaired or replaced within two weeks, weather and hardware permitting	99%	95%	95%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	1,198,278	1,345,990	1,350,223
SUPPLIES AND SERVICES	525,288	584,650	506,140
CAPITAL OUTLAY	6,985	116,600	105,450
Total Program Expenditures	1,730,551	2,047,240	1,961,813

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
INTERGOVERNMENTAL	79,798	40,000	10,000
MISCELLANEOUS	318,226	150,000	150,000
Operating Revenue Sub-Total	398,024	190,000	160,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,332,527	1,857,240	1,801,813
Total Program Funding	1,730,551	2,047,240	1,961,813

Program Staffing (FTEs)	10.0	9.0	9.0
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Regional Wastewater Reclamation

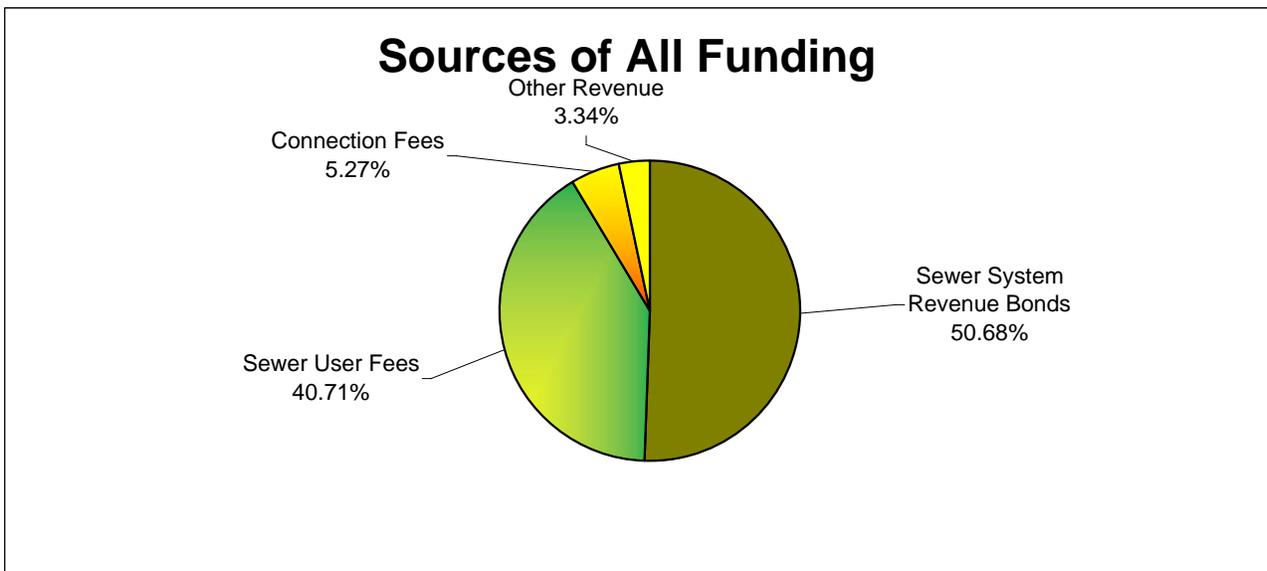
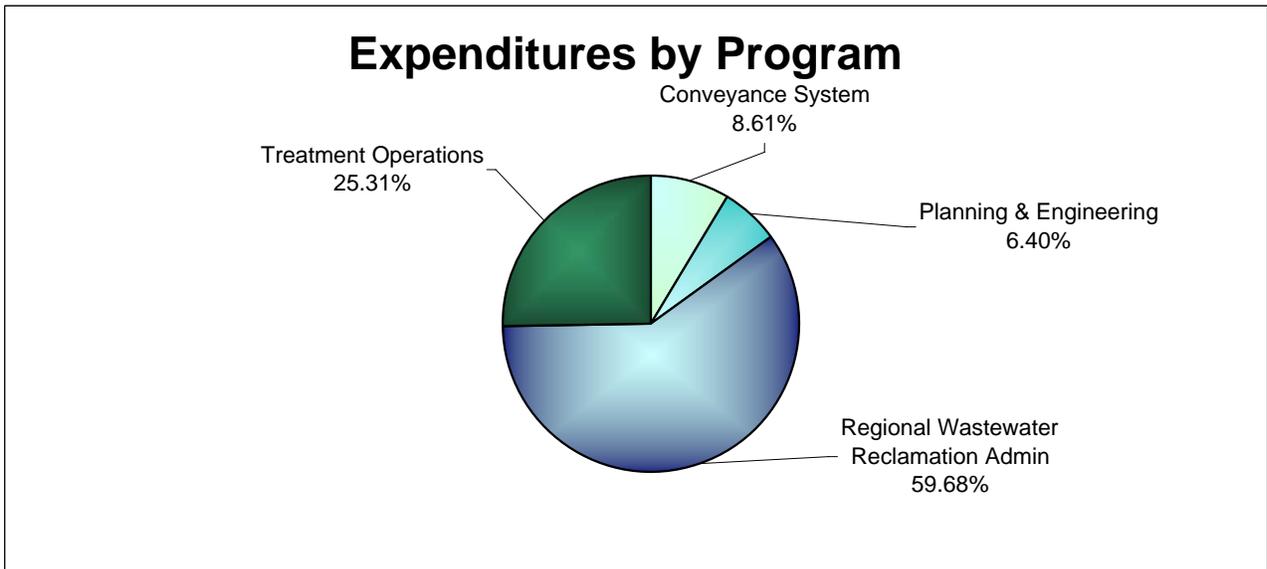
Expenditures: 145,308,630

FTEs 519.7

Revenues: 160,531,364

Function Statement: Protect the public health and environment in Pima County through the safe delivery, treatment, and reuse of wastewater.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, 11-264: Authority to operate a sewage system; liens; sewage system fees; Title 14, Chapter 14: Sanitary Districts; and Pima County Code Title 7: Environmental Quality, 7.21: Liquid Waste



Department Summary by Program

Department: REGIONAL WASTEWATER RECLAMATION

Expenditures by Program	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
CONVEYANCE SYSTEM	10,083,152	14,815,061	12,509,309
PLANNING & ENGINEERING	9,065,747	12,831,475	9,294,072
REGIONAL WASTEWATER RECLAMATION ADMIN	49,539,838	67,759,572	86,723,421
TREATMENT OPERATIONS	37,237,907	38,794,719	36,781,828
Total Expenditures	105,926,644	134,200,827	145,308,630
Funding by Source			
Revenues			
PLANNING & ENGINEERING	13,035	0	0
REGIONAL WASTEWATER RECLAMATION ADMIN	121,583,725	147,931,945	160,531,364
TREATMENT OPERATIONS	1,575	0	0
Total Revenues	121,598,335	147,931,945	160,531,364
Net Operating Transfers In/(Out)	(511,647)	(21,525,780)	(1,033,683)
Other Funding Sources	18,940,000	85,002,383	165,000,000
Fund Balance Decrease/(Increase)	(34,100,044)	(77,207,721)	(179,189,051)
Total Program Funding	105,926,644	134,200,827	145,308,630
Staffing (FTEs) by Program			
CONVEYANCE SYSTEM	119.0	112.0	107.0
PLANNING & ENGINEERING	99.0	99.0	94.6
REGIONAL WASTEWATER RECLAMATION ADMIN	72.0	65.0	29.3
TREATMENT OPERATIONS	309.0	304.0	288.8
Total Staffing (FTEs)	599.0	580.0	519.7

Program Summary

Department: REGIONAL WASTEWATER RECLAMATION

Program: CONVEYANCE SYSTEM

Function

Provide the community with an environmentally sound, effective, and efficient sanitary sewage conveyance system.

Description of Services

Provide inspection services to repair, rehabilitate, and/or construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities in compliance with federal, state, and local regulatory requirements. Maintain ISO 9001 Quality, ISO 14001, Environmental, and Occupational Health and Safety Assessment Series (OHSAS), and 18001 certifications to ensure the highest operating standards in the quality of service, environmental protection, and occupational health and safety are continually met.

Pursuant to the department's Capacity Management Operations and Maintenance Plan, maintain a proactive, comprehensive, and permit driven preventive maintenance program for approximately 3,500 miles of public gravity sanitary sewers and 30 public wastewater pumping systems throughout the 350 square mile public sewerage service area of eastern Pima County.

Program Goals and Objectives

- Provide public sewage conveyance facilities (gravity and pumping) that are reliable and adequate to minimize the unintended/unauthorized releases of sewage to the environment (sanitary sewer overflow)
 - . Reduce sanitary sewer overflows
- Operate the sanitary sewage conveyance system (gravity and pumping systems) effectively, efficiently, and in compliance with federal and state mandates and regulations
 - . Continue to increase the number of feet included in preventative maintenance for sewer-lines
- Respond efficiently and effectively to customer service requests
- Maintain an effective vector control program
 - . Provide treatment applications to least 50% of the conveyance system manholes annually
- Maintain an effective and efficient Odor Abatement Program to significantly minimize odors system wide (treatment facilities and conveyance)
 - . Reduce odor complaint phone calls
- Maintain ISO and OHSAS annual certifications

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Sanitary sewer overflows	65	64	63
Feet of sewer system receiving preventative maintenance	13,193,392	13,300,000	13,500,000
Information requests provided in the same day	95%	95%	100%
Odor complaint phone calls	288	415	350
ISO/Occupational Health and Safety Assessment Series Audit Compliance	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	5,818,487	6,704,442	6,214,615
SUPPLIES AND SERVICES	4,014,453	8,046,749	6,251,533
CAPITAL OUTLAY	250,212	63,870	43,161
Total Program Expenditures	10,083,152	14,815,061	12,509,309
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	10,083,152	14,815,061	12,509,309
Total Program Funding	10,083,152	14,815,061	12,509,309
Program Staffing (FTEs)	119.0	112.0	107.0

Program Summary

Department: REGIONAL WASTEWATER RECLAMATION

Program: PLANNING & ENGINEERING

Function

Provide wastewater planning, engineering, and Capital Improvement Program (CIP) project delivery services.

Description of Services

Provide project planning, project management, program oversight/coordination, and construction management services for the department's Capital Improvement Program. Provide sewer construction inspection services. Provide engineering reviews of development sewer projects. Manage system models, system design standards, and engineering projects of a technical nature. Coordinate Regional Wastewater Reclamation Advisory Committee meetings. Provide specialized maps for department and County presentations. Implement and monitor connection fee program for new users. Develop and maintain a regional long-range facility plan. Evaluate the availability of sewer capacity to serve new developments for local government agencies and the land development industry. Coordinate development project impacts in the public sewer system by preparing Master Sewer Service and Development agreements. Represent the department to local, regional, and national public agencies and industry associations. Maintain connection records and maps of the public sewer system.

Program Goals and Objectives

- Develop, initiate, manage, and complete CIP projects efficiently
- . Complete projects within 5% of budget
- . Complete projects within 90 days of approved schedule
- Provide on an average of 28 days the issuance of sewer capacity letters for development projects
- Provide on an average of 25 days the reviews for sewer improvement plans

Program Performance Measures	FY2008/2009 Actual	FY2009/2010 Estimated	FY2010/2011 Planned
Projects completed within 5% of budget	86%	90%	90%
Projects completed within 90 days of approved schedule	n/a	90%	95%
Average number of days to issue capacity response letter	31	30	28
Average number of days for sewer improvement plan review	45	30	25

Program Expenditures by Object	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
PERSONAL SERVICES	6,764,809	6,284,109	6,037,922
SUPPLIES AND SERVICES	27,577,660	6,538,466	3,228,050
CAPITAL OUTLAY	(25,276,722)	8,900	28,100
Total Program Expenditures	9,065,747	12,831,475	9,294,072

Program Funding by Source	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
Revenues			
MISCELLANEOUS	598	0	0
Operating Revenue Sub-Total	598	0	0
INTERGOVERNMENTAL	12,437	0	0
Special Programs Revenue Sub-Total	12,437	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	9,052,712	12,831,475	9,294,072
Total Program Funding	9,065,747	12,831,475	9,294,072

Program Staffing (FTEs)	99.0	99.0	94.6
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Program Summary

Department: REGIONAL WASTEWATER RECLAMATION

Program: REGIONAL WASTEWATER RECLAMATION ADMIN

Function

Direct department operations and short and long term financial planning. Coordinate administrative support services for the department. Provide technical and regulatory compliance services for wastewater treatment facilities. Identify sources and monitor the department's revenue. Identify, secure, and monitor bond and non-bond funding for capital projects.

Description of Services

Supervise, monitor, and direct department operations, short and long term financial planning, and capital improvement planning. Ensure proper funding for capital projects and monitor expenses. Coordinate revenue, financial, payroll, and employee services for the department. Develop and coordinate capital planning for the five-year Capital Improvement Plan (CIP) and track CIP expenses. Assist with the development of the department's financial plan and rate increase proposals, identify and secure alternative funding sources (grants or system development funds), and recommend funding needed from bond sales to ensure capital project construction is not compromised and the Regional Optimization Master Plan (ROMP) compliance schedule is met. Prepare annual operations and maintenance budget and provide supporting justification. Operate a state licensed laboratory to test samples for regulatory compliance. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements.

Program Goals and Objectives

- Coordinate administrative, financial/budgeting, and departmental employee services
 - . Manage sewer user accounts to a delinquency rate of .06% or better
 - . Process invoices
 - . Allocate System Development funds quarterly
 - . Service sewer accounts
 - . Respond promptly to customer inquires
 - . Process change orders
 - . Resolve invoices weekly
- Meet federal and state permit reporting requirements for wastewater treatment facilities
- Obtain 34,000 quality assured regulatory compliance samples for the environmental laboratory

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Delinquency rate of sewer user accounts	.04%	.05%	.06%
Invoices processed	650	518	584
System development funds allocated quarterly	yes	yes	yes
Number of sewer accounts serviced	261,949	263,000	263,500
Customer inquiries promptly responded to	23,783	24,300	25,300
Change Orders	816	1,468	1,142
Weekly invoice resolution	100%	100%	100%
Permit reporting requirements met	100%	100%	100%
Regulatory compliance samples obtained	18,464	17,964	34,000

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	4,842,074	5,916,081	5,090,461
SUPPLIES AND SERVICES	44,338,611	61,605,991	81,557,160
CAPITAL OUTLAY	359,153	237,500	75,800
Total Program Expenditures	49,539,838	67,759,572	86,723,421

Program Funding by Source

Revenues

LICENSES & PERMITS	18,450	5,000	18,000
CHARGES FOR SERVICES	105,113,946	137,439,045	150,124,993
FINES AND FORFEITS	8,712	10,000	15,000
INTEREST	1,472,466	377,900	373,371
MISCELLANEOUS	54,240	100,000	0
MEMO REVENUE	14,915,911	10,000,000	10,000,000
Operating Revenue Sub-Total	121,583,725	147,931,945	160,531,364
Net Operating Transfers In/(Out)	(511,647)	(21,525,780)	(1,033,683)
Other Funding Sources	18,940,000	85,002,383	165,000,000
Fund Balance Decrease/(Increase)	(90,472,240)	(143,648,976)	(237,774,260)
Total Program Funding	49,539,838	67,759,572	86,723,421

Program Staffing (FTEs)	72.0	65.0	29.3
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Program Summary

Department: REGIONAL WASTEWATER RECLAMATION

Program: TREATMENT OPERATIONS

Function

Protect the public health and the environment through the operation and maintenance of wastewater treatment facilities that comply with federal and state laws.

Description of Services

Operate and maintain wastewater treatment facilities to treat over 24 billion gallons of sanitary sewage annually including associated biosolid facilities. Implement, in partnership with the Compliance and Regulatory Affairs Office (CRAO), the Environmental Protection Agency (EPA) mandated industrial pretreatment program through permitting, inspection, sampling, and enforcement. Conduct investigations and studies on treatment related issues and concerns.

Program Goals and Objectives

- Generate and maximize utilization of renewable resources including biogas
- Treat over 24 billion gallons of sanitary sewage annually in compliance with federal and state laws
- Exceed the mandated biochemical oxygen demand removal rate of 93%
- Effectively operate the treatment facilities to ensure that permit limits are met; prevent pass through, interference, and upset at the Publicly Owed Treatment Works (POTW); and meet all regulatory compliance and reporting requirements for treatment and disposal of biosolids

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Cubic feet of methane converted to energy	120,259,814	144,091,200	150,600,000
Gallons of wastewater treated annually	24.4 billion	23.8 billion	24.7 billion
Biochemical oxygen demand removal rate	96%	96%	96%
Reportable environmental exceedences	18	16	14

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	17,511,367	18,184,502	17,046,647
SUPPLIES AND SERVICES	18,605,438	20,548,719	19,694,981
CAPITAL OUTLAY	1,121,102	61,498	40,200
Total Program Expenditures	37,237,907	38,794,719	36,781,828

Program Funding by Source

Revenues			
MISCELLANEOUS	1,575	0	0
Operating Revenue Sub-Total	1,575	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	37,236,332	38,794,719	36,781,828
Total Program Funding	37,237,907	38,794,719	36,781,828

Program Staffing (FTEs)	309.0	304.0	288.8
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Solid Waste Management

Expenditures: **6,783,000**

Revenues: **4,186,000**

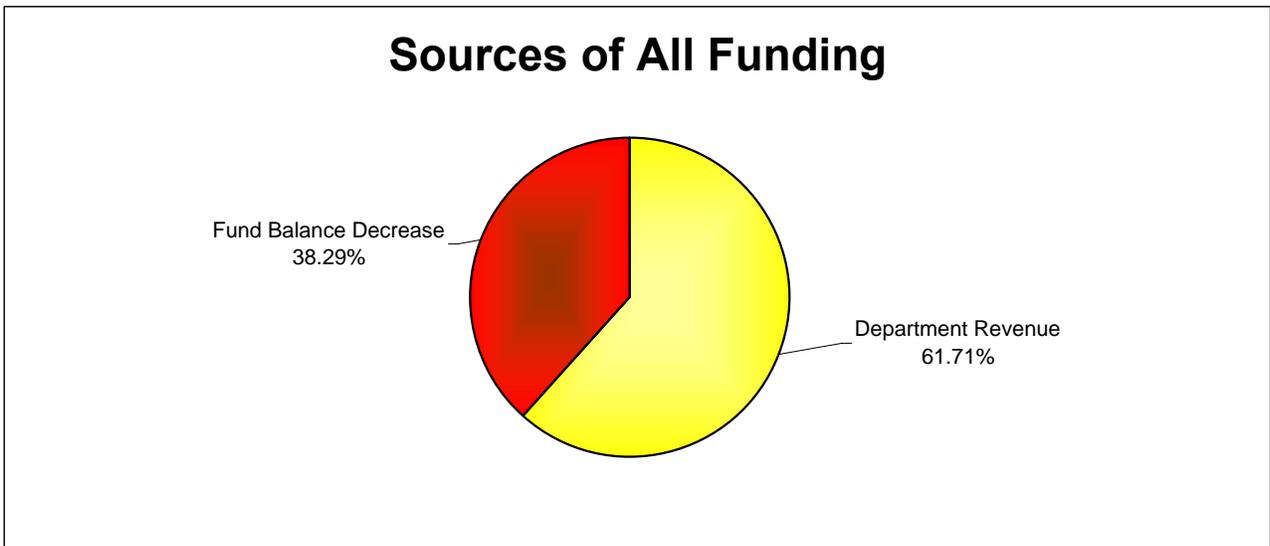
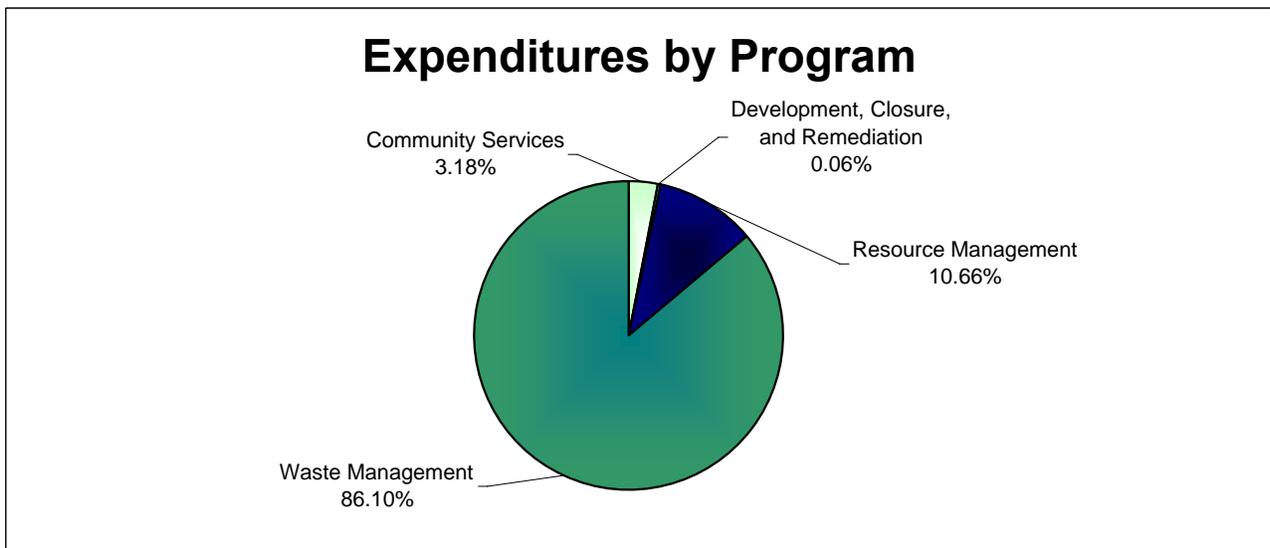
FTEs **33.5**

Function Statement:

Provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269 Recycling and Waste Reduction; Title 49, Chapter 4: Solid Waste Management; and Pima County Code Title 7: Environmental Quality, 7.25: Waste Collection; 7.29: Solid Waste; and 7.33: Removal of Rubbish, Trash Weeds, Filth, and Debris



Department Summary by Program

Department: **SOLID WASTE MANAGEMENT**

Expenditures by Program	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
COMMUNITY SERVICES	235,101	220,000	216,000
DEVELOPMENT, CLOSURE, AND REMEDIATION	8,570	4,000	4,000
RESOURCE MANAGEMENT	697,010	730,000	723,000
WASTE MANAGEMENT	5,724,921	6,224,250	5,840,000
Total Expenditures	6,665,602	7,178,250	6,783,000

Funding by Source			
Revenues			
COMMUNITY SERVICES	15	0	0
RESOURCE MANAGEMENT	34,590	5,000	2,500
WASTE MANAGEMENT	5,741,571	5,123,250	4,183,500
Total Revenues	5,776,176	5,128,250	4,186,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	889,426	2,050,000	2,597,000
Total Program Funding	6,665,602	7,178,250	6,783,000

Staffing (FTEs) by Program			
COMMUNITY SERVICES	1.0	0.0	0.0
RESOURCE MANAGEMENT	11.0	8.0	8.0
WASTE MANAGEMENT	30.6	26.5	25.5
Total Staffing (FTEs)	42.6	34.5	33.5

Program Summary

Department: SOLID WASTE MANAGEMENT

Program: COMMUNITY SERVICES

Function

Provide funding, using Solid Waste tipping fees if available, for the Pima County Department of Environmental Quality Wildcat Dump Program. Provide staffing and equipment to support the Wildcat Dump Program.

Description of Services

Provide bins and drivers at no charge and waive tipping fees for organized Board of Supervisors clean up requests, and the Pima County Department of Environmental Quality Wildcat Dump Program. Provide funding, if available, for the Wildcat Dump Program.

Program Goals and Objectives

- Keep Pima County clean
- . Investigate illegal dumping sites
- . Provide resources, if available, to support Wildcat Dump clean up operations

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Illegal dumping sites investigated	587	650	600
Illegal waste removed from public lands (tons)	72	85	90
Funding provided for Wildcat Dump Program	\$235,101	\$220,000	\$216,000

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	99,423	2,224	143,710
SUPPLIES AND SERVICES	135,678	217,776	72,290
Total Program Expenditures	235,101	220,000	216,000

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
MISCELLANEOUS	15	0	0
Operating Revenue Sub-Total	15	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	235,086	220,000	216,000
Total Program Funding	235,101	220,000	216,000

<u>Program Staffing (FTEs)</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Program Staffing (FTEs)	1.0	0.0	0.0

Program Summary

Department: SOLID WASTE MANAGEMENT

Program: DEVELOPMENT, CLOSURE, AND REMEDIATION

Function

Plan and manage all Solid Waste development, closure, temporary closure, and remediation activities. Closure indicates that a landfill facility, or a portion of a landfill facility, has reached capacity, stopped receiving waste, and disposal operations have ceased. Closure refers to all closure and post-closure activities. Temporary closure indicates landfill has remaining capacity and may not receive waste for a period of time. Remediation includes investigation, design, and construction for remedial activities associated with waste sites.

Description of Services

Implement requisite facility development and interim closure activities at County landfills. Plan and manage remediation services to include investigation, design, and construction. Track waste management capacity and remediation services capability. Plan and manage the development, expansion, closure, temporary closure, and required remediation at County landfills

Program Goals and Objectives

- Complete monthly waste data tracking
- Update landfill forecasts semi-annually
- Monitor groundwater wells and gas probes

Program Performance Measures

	FY2008/2009 Actual	FY2009/2010 Estimated	FY2010/2011 Planned
Monthly waste data tracking completed	yes	yes	yes
Landfill forecasts updated semi-annually	yes	yes	yes
Groundwater wells and gas probes monitored	44	44	44

Program Expenditures by Object

	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
PERSONAL SERVICES	6,339	1,595	1,588
SUPPLIES AND SERVICES	2,231	2,405	2,412
Total Program Expenditures	8,570	4,000	4,000

Program Funding by Source

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	8,570	4,000	4,000
Total Program Funding	8,570	4,000	4,000

Program Staffing (FTEs)

0.0	0.0	0.0
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Program Summary

Department: SOLID WASTE MANAGEMENT

Program: RESOURCE MANAGEMENT

Function

Provide management, procurement, and administrative support services. Project the timely replacement of equipment.

Description of Services

Manage department administration and equipment replacement.

Program Goals and Objectives

- Provide administration for integrated solid waste management development, operations, landfill facilities closure, temporary closure, and post-closure activities
- Manage staffing and administrative resources
- Project equipment funding and request replacement

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Invoices prepared by 7th of each month	yes	yes	yes
Equipment plan updated	yes	yes	yes
Long range staffing plan updated	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	393,930	297,504	339,400
SUPPLIES AND SERVICES	303,080	432,496	383,600
Total Program Expenditures	697,010	730,000	723,000

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
CHARGES FOR SERVICES	7,237	5,000	2,500
INTEREST	11,236	0	0
MISCELLANEOUS	16,117	0	0
Operating Revenue Sub-Total	34,590	5,000	2,500
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	662,420	725,000	720,500
Total Program Funding	697,010	730,000	723,000

<u>Program Staffing (FTEs)</u>	<u>11.0</u>	<u>8.0</u>	<u>8.0</u>

Program Summary

Department: SOLID WASTE MANAGEMENT

Program: WASTE MANAGEMENT

Function

Perform integrated waste management at all Pima County solid waste facilities. Plan and implement temporary landfill closures and consolidation of services at remaining solid waste acceptance facilities.

Description of Services

Provide landfill, transfer station, and recycling operations, including waste tire collection and recycling. Prepare annual Solid Waste Development Plan update. Plan and manage the expansions at existing landfill facilities.

Program Goals and Objectives

- Provide long term integrated solid waste management services
- Develop, operate, and close facilities to meet County needs in compliance with applicable laws and regulations

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Arizona Department of Environmental Quality inspections passed	100%	100%	100%
Accidents resulting in lost time	2	4	0
Landfills operated	4	4	4
Transfer stations operated	2	2	2
Rural collection centers operated	4	4	4
Waste tonnage handled	120,077	74,570	41,500
Tire tonnage recycled	11,453	11,000	10,000
Other materials tonnage recycled	986	1,000	1,000

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	1,687,704	1,482,332	1,442,357
SUPPLIES AND SERVICES	4,037,217	4,741,918	4,147,643
CAPITAL OUTLAY	0	0	250,000
Total Program Expenditures	5,724,921	6,224,250	5,840,000

<u>Program Funding by Source</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
Revenues			
CHARGES FOR SERVICES	4,392,223	3,775,000	3,006,000
MISCELLANEOUS	181,628	33,750	33,500
Operating Revenue Sub-Total	4,573,851	3,808,750	3,039,500
INTERGOVERNMENTAL	1,047,700	1,200,000	1,050,000
CHARGES FOR SERVICES	87,756	84,000	64,000
INTEREST	32,264	30,500	30,000
Special Programs Revenue Sub-Total	1,167,720	1,314,500	1,144,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(16,650)	1,101,000	1,656,500
Total Program Funding	5,724,921	6,224,250	5,840,000

Program Staffing (FTEs)	30.6	26.5	25.5
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Transportation

Expenditures: 37,312,935

FTEs 295.6

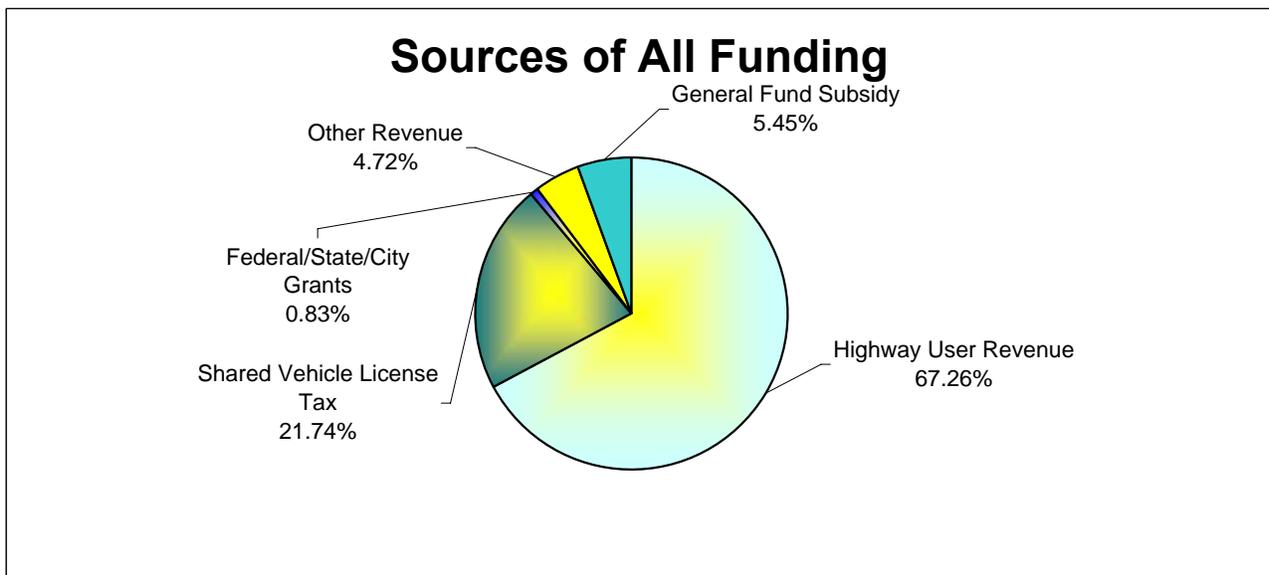
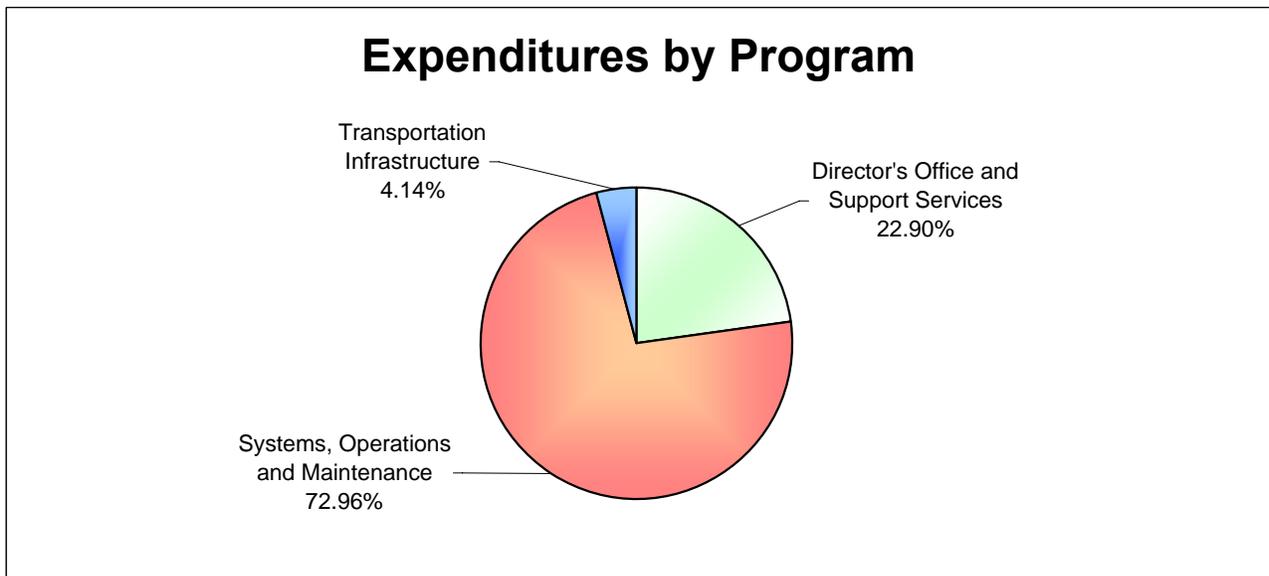
Revenues: 51,139,891

Function Statement:

Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new developments relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities, management/geographic information system. Continue implementation and development of the records modernization program.

Mandates:

ARS Title 28, Chapter 19: County Highways; and Pima County Code Title 10: Traffic and Highways



Department Summary by Program

Department: **TRANSPORTATION**

<u>Expenditures by Program</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
DIRECTOR'S OFFICE AND SUPPORT SVCS	8,267,274	9,806,455	8,545,382
SYSTEMS, OPERATIONS AND MAINTENANCE	28,500,835	28,155,506	27,223,772
TRANSPORTATION INFRASTRUCTURE	1,313,940	2,656,970	1,543,781
Total Expenditures	38,082,049	40,618,931	37,312,935

Funding by Source

Revenues

DIRECTOR'S OFFICE AND SUPPORT SVCS	55,746,463	52,537,197	48,532,848
SYSTEMS, OPERATIONS AND MAINTENANCE	3,208,506	3,047,241	2,311,336
TRANSPORTATION INFRASTRUCTURE	260,936	584,365	295,707
Total Revenues	59,215,905	56,168,803	51,139,891
Net Operating Transfers In/(Out)	(16,230,429)	(16,496,170)	(13,661,031)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(4,903,427)	946,298	(165,925)
Total Program Funding	38,082,049	40,618,931	37,312,935

Staffing (FTEs) by Program

DIRECTOR'S OFFICE AND SUPPORT SVCS	72.7	52.1	28.4
SYSTEMS, OPERATIONS AND MAINTENANCE	240.0	204.0	171.7
TRANSPORTATION INFRASTRUCTURE	102.0	98.0	95.5
Total Staffing (FTEs)	414.7	354.1	295.6

Program Summary

Department: TRANSPORTATION

Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Function

Provide leadership and support to the department in the areas of strategic planning and capital programming, administration, intergovernmental relations, environmental compliance, finance, real property, and technical services.

Description of Services

Provide direction and leadership to organize, manage, and administer the activities of the department management and staff. Implement departmental procedures consistent with County ordinances, policies, and directives. Serve as a liaison between the department, County Administrator, Board of Supervisors, and taxpayers. Manage public education and the community relations activities of the department. Act as the primary liaison with the community, government agencies, neighborhood organizations, and special interest groups. Ensure intergovernmental document quality, coordination, department review, and comment on key state and federal legislation. Provide training and consultation on process improvement, planning, and organizational development. Ensure appropriate compliance of the department's activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, and advisory and defense support of departmental tort related claims and lawsuits. Provide Capital Improvement Plan (CIP) administrative management services including documentation of CIP project expenditures and project progress, development of reimbursement requests from federal, state, and local agencies, and compilation of audit files/audit capable documentation.

Program Goals and Objectives

- Develop and operate the department within the approved current fiscal year budget
 - . Provide financial data for the County's Capital Improvement Plan within four weeks of obtaining quarterly actual expenditures
- Continue the development and implementation of a strategic plan ensuring alignment with the policies, ordinances, and directives of the Board of Supervisors, the County Administrator and the Deputy County Administrator for Public Works
 - . Plan, schedule, and lead all department planning and Quality Council sessions
- Develop and retain a high performing workforce
 - . Provide consistent technical and personal development skills training and coaching within the divisions throughout the year
- Meet customer requests by completing acquisitions and giving possession of property to customers for facility development
 - . Track the number of appraisals and acquisitions per year
- Provide premier customer service by promptly responding to all constituent inquiries and concerns and requests from the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
 - . Track and respond to each inquiry, concern, or request received within 24 hours of receipt

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Constituent inquiries and concerns received	5,750	5,900	6,200
Constituent inquiries and concerns responded to or resolved within 24 hours of receipt	92%	94%	100%
Technical assistance and/or environmental documents reviewed annually	147	200	250
Introduced bills having an impact on the department that receive divisional review and are reported in writing to the Chief Deputy County Administrator	100%	100%	100%
Quarterly financial data updates provided to the County's CIP unit within 4 weeks of obtaining the quarterly actual expenditures	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	3,747,791	3,654,542	3,242,698
SUPPLIES AND SERVICES	4,516,383	6,151,913	5,302,684
CAPITAL OUTLAY	3,100	0	0
Total Program Expenditures	8,267,274	9,806,455	8,545,382

Program Funding by Source

Revenues

LICENSES & PERMITS	18,863	513,608	28,894
INTERGOVERNMENTAL	54,986,177	51,655,216	48,134,746
CHARGES FOR SERVICES	71,912	69,720	56,184
INTEREST	249,992	69,372	218,647
MISCELLANEOUS	108,849	109,281	94,377
MEMO REVENUE	310,670	120,000	0
Operating Revenue Sub-Total	55,746,463	52,537,197	48,532,848

Program Summary

Department: TRANSPORTATION

Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Net Operating Transfers In/(Out)	(19,350,429)	(19,696,170)	(16,483,431)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(28,128,760)	(23,034,572)	(23,504,035)
Total Program Funding	<u>8,267,274</u>	<u>9,806,455</u>	<u>8,545,382</u>
<hr/>			
Program Staffing (FTEs)	72.7	52.1	28.4

Program Summary

Department: **TRANSPORTATION**

Program: **SYSTEMS, OPERATIONS AND MAINTENANCE**

Function

Operate and maintain a safe and efficient transportation system including roadway infrastructure, traffic control systems, bicycle and pedestrian facilities, Ajo airport, transit services, and engineering information management services.

Description of Services

Perform routine pavement maintenance to ensure safe driving surfaces for vehicles. Perform road grading, shoulder grading and repair, pothole patching, street sweeping, vegetation management, storm cleanup, snow and ice control, emergency response, and other incidental support functions. Provide roadway surface treatments to enhance, preserve, and improve the existing infrastructure. Conduct roadway and transportation related safety improvements consisting of dust control, hazard identification and elimination, safety standard upgrades of existing facilities, and other special projects as identified. Provide planning, designing, and constructing of projects that exceed the scope of pavement preservation (surface treatments) yet do not reach the scope of the traditional Capital Improvement Program (CIP) definition. Provide drainage maintenance services under assignment from the Flood Control District. Install and maintain active traffic control systems (signing, striping, signals, and street lighting) to safely and efficiently control and monitor the traffic flow of vehicle drivers, pedestrians, and bicyclists. Respond to citizen traffic concerns with appropriate studies. Perform planning and design reviews for new roadway projects related to the County's roadway network; partner with residents to minimize traffic impacts in neighborhoods; and actively participate in the regional Intelligent Transportation System (ITS) led by the Pima Association of Governments (PAG). Establish necessary safety projects; develop scope and program priority of projects; and send to Infrastructure Group to contract out projects for design and construction. Administer Pima County impact fee program. Identify and implement bikeway and pedestrian projects; administer the county Safe Routes to School Program; and provide bicycle safety classes. Provide transportation review for proposed re-zonings and comprehensive plan amendments. Maintain the County's Major Streets and Scenic Routes Plan and provide long range transportation planning. Manage design and construction of projects using funding and priorities from the Department DOT-57 program; the PAG Regional Transportation Authority (RTA) program; and traffic and impact fees. Provide rural public transit and special needs services in Pima County. Identify, implement, and integrate automated systems and tools to facilitate department mandated functions. Provide Engineering Information Management services, data conversion and storage, along with related services and support to Pima County departments. Maintain a records modernization program.

Program Goals and Objectives

- Investigate, study, and respond to inquiries from internal and external customers in a timely manner regarding the safe and efficient traffic flow on the Pima County roadway network
 - . Investigate citizen requests and take action to deliver appropriate services within eight weeks
 - . Investigate Board of Supervisor (BOS) requests and take action to deliver appropriate services within four weeks
- Reduce stops and delays to drivers on Pima County arterial roadways in the County and across jurisdictional boundaries
- Make Pima County roads safer to walk, bicycle, and drive on
 - . Reduce three year rolling average fatal crashes on Pima County roadway system each year
 - . Coordinate engineering and enforcement functions through monthly meetings with Sheriff's Operations Bureau
 - . Provide annual update to Safety Management System report by August 31 of each year
- Provide for the safe and efficient movement of people, goods, and services by performing routine roadway and bridge maintenance
 - . Perform at least 60 percent of required routine maintenance such as road grading, shoulder grading, and street sweeping on regular established cycle times
 - . Perform at least 12,000 sign item actions each year
 - . Perform at least 800 sign maintenance services calls each year
- Preserve, improve, and extend the useful life of roadway facilities in such a manner that the facility is maintained in a condition as near as originally constructed as possible
 - . Increase preventive surface treatments of roadway facilities every year
- Provide safe and reliable public transit in unincorporated Pima County
- Provide up-to-date, accurate engineering management information
 - . Apply GIS data updates utilizing automated processes and modern spatial data technology within a month after logging data into the GIS project tracking system
 - . Improve the accuracy and information content of GIS data layers through the integration of GPS and digital imagery by establishing and maintaining open relationship with GIS data providers within the region

Note: The Adopted Budget for fiscal year 2010/11 reflects a continued reduction in funding for Transportation's mandated operational services. In fiscal year 2004/05, total operational expenditures were \$44.8 million and funded 422.2 Full Time Equivalent (FTE) positions; the total operational expenditures in the Adopted Budget for fiscal year 2010/11 are \$37.3 million, or a 16.7%, reduction from 5 years ago and funded 295.6 FTEs, or a 30.0% decrease. The continued year over year reductions have caused Transportation's Program Performance Measures for fiscal year 2010/11 to reflect this significant decrease in resources. These fiscal year 2010/11 planned measures do not suggest that Transportation will not continue to act on critical high priority services requiring immediate or short term response times and provide the expected quality results. It does not reflect any change in benchmark or industry standards being applied to the quality of work accomplished. It does however reflect the reality of diminished fiscal/human labor resources on Transportation's capacity to achieve quantity of work accomplished in prior years. Work quantities are expected to improve in the future if and when revenues increase.

Program Summary

Department: **TRANSPORTATION**

Program: **SYSTEMS, OPERATIONS AND MAINTENANCE**

<u>Program Performance Measures</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Estimated</u>	<u>FY2010/2011 Planned</u>
Routine roadway maintenance activities performed by established cycle times	70%	65%	65%
Roadways receiving annual surface treatments	0%	2.1%	0%
Signal maintenance service calls performed	833	550	800
Sign item actions performed	9,800	15,000	16,125
RTA and grant funding secured for bicycle/pedestrian facilities and safety programs	\$3,274,000	\$2,066,000	\$1,300,000
Citizen requests investigated within eight weeks	50%	60%	75%
BOS requests investigated within four weeks	50%	60%	75%
Engineering and enforcement coordination meetings with Sheriff's Office Bureau conducted	100%	100%	100%
Safety Management System report updated by August 31	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2008/2009 Actual</u>	<u>FY2009/2010 Adopted</u>	<u>FY2010/2011 Adopted</u>
PERSONAL SERVICES	10,423,562	10,951,036	10,988,991
SUPPLIES AND SERVICES	17,622,137	17,204,470	16,234,781
CAPITAL OUTLAY	455,136	0	0
Total Program Expenditures	28,500,835	28,155,506	27,223,772

Program Funding by Source

<u>Revenues</u>			
LICENSES & PERMITS	1,485	1,512	1,188
INTERGOVERNMENTAL	2,972,829	2,945,067	2,198,468
CHARGES FOR SERVICES	83,896	27,562	1,255
MISCELLANEOUS	135,481	73,100	110,425
MEMO REVENUE	14,815	0	0
Operating Revenue Sub-Total	3,208,506	3,047,241	2,311,336
Net Operating Transfers In/(Out)	3,120,000	3,200,000	2,822,400
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	22,172,329	21,908,265	22,090,036
Total Program Funding	28,500,835	28,155,506	27,223,772

Program Staffing (FTEs)	240.0	204.0	171.7
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Program Summary

Department: TRANSPORTATION

Program: TRANSPORTATION INFRASTRUCTURE

Function

Plan, design, and construct transportation projects, including bicycle, pedestrian and transit facilities, in a cost-effective manner to provide for the safe and efficient transportation of people and goods.

Description of Services

Provide management, technical, and administrative support as well as coordination of services within the transportation systems division. Provide for the development of short and long range plans for the County roadway system in concert with other regional planning agencies; the programming of capital improvements on both a five-year and longer term time horizon; and allocating funding sources for projects including application for funds from regional and state sources. Provide right-of-way and roadway management functions and reporting required under various federal and state rules. Perform development review functions as the DOT interface for Development Services Department and other privately funded infrastructure components. Manage the planning and design of transportation projects including roadways, bridges, and roadway related drainage improvements. Prepare reports, plans, specifications, estimates and bid documents for transportation construction projects. Provide technical review of all local, County, and state projects that impact the county transportation system. Inspect, inventory, and maintain records on all bridge crossings. Perform land survey, construction inspection, material testing, and contract administration on department and other capital improvement construction projects. Perform inspection and material testing on all utility and private construction work in the public right-of-way. Attend capital improvement cash flow meetings. Prepare annual capital improvement budget.

Program Goals and Objectives

- Deliver the capital improvement program as scheduled and budgeted in the 5-year plan
- . Complete at least 60% of the projects whose actual design completion dates are within 90 days of the adopted schedules
- . Complete at least 75% of the projects whose actual construction completion dates are within 90 days of the adopted schedule
- . Complete at least 85% of the survey requests by the proposed due date as agreed upon by both parties
- . Resolve right-of-way encroachments successfully prior to legal action
- Ensure federal and regional transportation funds are equitably allocated to projects in Pima County
- Manage, in a cost effective manner, the planning, design, and construction of the CIP 5-year plan
- . Manage at least 85% of the planned program expenditures to meet the fiscal year program adopted budget
- . Manage at least 50% of the large projects (>\$3 million) whose actual expenditures meet at least 85% of the adopted budget
- Minimize the number of negative findings from certification acceptance inspections and other quality audits
- . Achieve scores of 3 or greater for independent assurance samples
- . Ensure certification acceptance inspections and other audits result in no negative findings
- Ensure that Transportation Infrastructure's operating and capital improvements budgets meet approved and planned work objectives by quarterly monitoring of revenues and expenditures to meet approved budget and service goals
- Ensure financial stability for capital improvements by providing regular financial forecasts, aggressively seeking alternative funding, and implementing project management strategies
- Provide leadership and direction to the Transportation Infrastructure Management Team to provide for annual work plans and long range plans to meet goals for finance, process improvement, innovation and learning, and customer service

Note: The Adopted Budget for fiscal year 2010/11 reflects a continued reduction in funding for Transportation's mandated operational services. In fiscal year 2004/05, total operational expenditures were \$44.8 million and funded 422.2 Full Time Equivalent (FTE) positions; the total operational expenditures in the Adopted Budget for fiscal year 2010/11 are \$37.3 million, or a 16.7%, reduction from 5 years ago and funded 295.6 FTEs, or a 30.0% decrease. The continued year over year reductions have caused Transportation's Program Performance Measures for fiscal year 2010/11 to reflect this significant decrease in resources. These fiscal year 2010/11 planned measures do not suggest that Transportation will not continue to act on critical high priority services requiring immediate or short term response times and provide the expected quality results. It does not reflect any change in benchmark or industry standards being applied to the quality of work accomplished. It does however reflect the reality of diminished fiscal/human labor resources on Transportation's capacity to achieve quantity of work accomplished in prior years. Work quantities are expected to improve in the future if and when revenues increase.

Program Performance Measures	FY2008/2009 Actual	FY2009/2010 Estimated	FY2010/2011 Planned
Planned program expenditures meeting fiscal year program adopted budget	83%	85%	85%
Large projects (>\$3 million) whose actual expenditures meet at least 85% of adopted budget	n/a	45%	50%
Projects whose actual design completion dates are within 90 days of adopted schedules	n/a	50%	60%
Projects whose actual construction completion dates are within 90 days of adopted schedules	n/a	65%	75%
Survey requests completed by proposed due date as agreed upon by both parties	88%	88%	85%
Independent assurance samples that achieve scores of 3 or greater	90%	90%	90%
Right-of-way encroachments successfully resolved prior to legal action	100%	100%	100%
Negative findings from certification acceptance inspections and other audits	0	0	0

Program Summary

Department: TRANSPORTATION

Program: TRANSPORTATION INFRASTRUCTURE

Program Expenditures by Object	FY2008/2009 Actual	FY2009/2010 Adopted	FY2010/2011 Adopted
PERSONAL SERVICES	1,949,519	2,676,504	2,437,915
SUPPLIES AND SERVICES	(639,096)	(433,534)	(894,134)
CAPITAL OUTLAY	3,517	414,000	0
Total Program Expenditures	1,313,940	2,656,970	1,543,781
Program Funding by Source			
Revenues			
LICENSES & PERMITS	165,621	178,716	169,996
INTERGOVERNMENTAL	27,556	277,000	57,805
CHARGES FOR SERVICES	66,421	128,649	67,906
MISCELLANEOUS	1,338	0	0
Operating Revenue Sub-Total	260,936	584,365	295,707
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,053,004	2,072,605	1,248,074
Total Program Funding	1,313,940	2,656,970	1,543,781
Program Staffing (FTEs)	102.0	98.0	95.5