

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<u>PUBLIC WORKS</u>					
<u>CAPITAL PROJECTS</u>					
CAPITAL PROJECTS			200,124,512		200,124,512
TOTAL CAPITAL PROJECTS			200,124,512		200,124,512
<u>DEVELOPMENT SERVICES</u>					
PERMITTING				3,353,403	3,353,403
PLANNING				2,379,530	2,379,530
SUBDIVISION AND DEVELOPMENT REVIEW				889,574	889,574
SUPPORT				1,907,103	1,907,103
TOTAL DEVELOPMENT SERVICES				8,529,610	8,529,610
<u>ENVIRONMENTAL QUALITY</u>					
ADMINISTRATION		17,950			17,950
AIR		2,418,465			2,418,465
COMMUNICATION AND OUTREACH		622,600			622,600
ENFORCEMENT		7,000			7,000
WATER AND WASTE		705,898			705,898
TOTAL ENVIRONMENTAL QUALITY		3,771,913			3,771,913
<u>FACILITIES MANAGEMENT</u>					
ADMINISTRATION	1,546,100				1,546,100
ASSET MGT & PLANNING SERVICES	352,914				352,914
BUILDING SERVICES	13,425,731	3,981,900			17,407,631
BUSINESS SERVICES	337,545				337,545
DESIGN & CONSTRUCTION SERVICES	526,016				526,016
PARKING GARAGES				1,955,774	1,955,774
TOTAL FACILITIES MANAGEMENT	16,188,306	3,981,900		1,955,774	22,125,980
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES DESIGN	629,719				629,719
TOTAL GRAPHIC SERVICES	629,719				629,719
<u>NATURAL RESOURCES, PARKS & RECREATION</u>					
DEPARTMENTAL SERVICES	1,151,569	55,000			1,206,569
DEVELOPMENT	37,440	300,000			337,440
GIS & MULTIMEDIA SERVICES	242,929				242,929
NATURAL RESOURCE PARKS	2,399,477	415,000			2,814,477
OPERATIONS	7,281,497				7,281,497
PLANNING	144,674				144,674
RECREATION	3,641,645				3,641,645
TOTAL NATURAL RESOURCES, PARKS & RECREATION	14,899,231	770,000			15,669,231
<u>PUBLIC WORKS ADMINISTRATION</u>					
ADMINISTRATION	0				0
CULTURAL RESOURCES	92,625				92,625
REAL PROPERTY	0				0
TOTAL PUBLIC WORKS ADMINISTRATION	92,625				92,625
<u>REGIONAL FLOOD CONTROL DISTRICT</u>					
CAPITAL IMPROVEMENT		260,554			260,554
FLOOD CONTROL SUPPORT		3,927,334			3,927,334
HAZARD MITIGATION		1,458,318			1,458,318
INFRASTRUCTURE		3,304,131			3,304,131
REGULATORY		1,229,783			1,229,783
RIPARIAN PROTECTION		2,047,240			2,047,240
TOTAL REGIONAL FLOOD CONTROL DISTRICT		12,227,360			12,227,360

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Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<u>SOLID WASTE MANAGEMENT</u>					
COMMUNITY SERVICES		220,000			220,000
DEVELOPMENT, CLOSURE, AND REMEDIATION		4,000			4,000
RESOURCE MANAGEMENT		730,000			730,000
WASTE MANAGEMENT		6,224,250			6,224,250
TOTAL SOLID WASTE MANAGEMENT		7,178,250			7,178,250
<u>TRANSPORTATION</u>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		9,806,455			9,806,455
SYSTEMS, OPERATIONS AND MAINTENANCE		28,155,506			28,155,506
TRANSPORTATION INFRASTRUCTURE		2,656,970			2,656,970
TOTAL TRANSPORTATION		40,618,931			40,618,931
<u>WASTEWATER RECLAMATION</u>					
CONVEYANCE SYSTEM				14,140,965	14,140,965
PLANNING & ENGINEERING				13,505,571	13,505,571
REGIONAL WASTEWATER RECLAMATION ADMIN				67,759,572	67,759,572
TREATMENT OPERATIONS				38,794,719	38,794,719
TOTAL WASTEWATER RECLAMATION				134,200,827	134,200,827
TOTAL PUBLIC WORKS	31,809,881	68,548,354	200,124,512	144,686,211	445,168,958
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
<u>FLEET SERVICES</u>					
FLEET MANAGEMENT ADMINISTRATION					5,265,390
FLEET PARTS SUPPLY					2,023,002
MAINTENANCE & OPERATIONS					3,928,904
SUPPORT SERVICES					5,667,897
VEHICLE ACQUISITION & DISPOSITION					10,800
TOTAL FLEET SERVICES					16,895,993
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES PRODUCTION					942,783
TOTAL INTERNAL SERVICE - PUBLIC WORKS					17,838,776

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<u>PUBLIC WORKS</u>					
<u>CAPITAL PROJECTS</u>					
CAPITAL PROJECTS			63,216,238		63,216,238
TOTAL CAPITAL PROJECTS			63,216,238		63,216,238
<u>DEVELOPMENT SERVICES</u>					
PERMITTING				5,196,600	5,196,600
PLANNING				437,000	437,000
SUBDIVISION AND DEVELOPMENT REVIEW				560,000	560,000
SUPPORT				29,000	29,000
TOTAL DEVELOPMENT SERVICES				6,222,600	6,222,600
<u>ENVIRONMENTAL QUALITY</u>					
ADMINISTRATION		17,950			17,950
AIR		1,820,200			1,820,200
COMMUNICATION AND OUTREACH		622,600			622,600
ENFORCEMENT		7,000			7,000
WATER AND WASTE		614,898			614,898
TOTAL ENVIRONMENTAL QUALITY		3,082,648			3,082,648
<u>FACILITIES MANAGEMENT</u>					
ADMINISTRATION	53,846				53,846
BUILDING SERVICES	2,344,717	3,981,900			6,326,617
PARKING GARAGES				1,872,716	1,872,716
TOTAL FACILITIES MANAGEMENT	2,398,563	3,981,900		1,872,716	8,253,179
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES DESIGN	189,500				189,500
TOTAL GRAPHIC SERVICES	189,500				189,500
<u>NATURAL RESOURCES, PARKS & RECREATION</u>					
DEPARTMENTAL SERVICES		60,000			60,000
DEVELOPMENT		75,000			75,000
NATURAL RESOURCE PARKS	170,000	390,000			560,000
OPERATIONS	331,600				331,600
RECREATION	322,600				322,600
TOTAL NATURAL RESOURCES, PARKS & RECREATION	824,200	525,000			1,349,200
<u>REGIONAL FLOOD CONTROL DISTRICT</u>					
FLOOD CONTROL SUPPORT		23,408,588			23,408,588
RIPARIAN PROTECTION		190,000			190,000
TOTAL REGIONAL FLOOD CONTROL DISTRICT		23,598,588			23,598,588
<u>SOLID WASTE MANAGEMENT</u>					
RESOURCE MANAGEMENT		5,000			5,000
WASTE MANAGEMENT		5,123,250			5,123,250
TOTAL SOLID WASTE MANAGEMENT		5,128,250			5,128,250
<u>TRANSPORTATION</u>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		52,537,197			52,537,197
SYSTEMS, OPERATIONS AND MAINTENANCE		3,047,241			3,047,241
TRANSPORTATION INFRASTRUCTURE		584,365			584,365
TOTAL TRANSPORTATION		56,168,803			56,168,803

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<u>WASTEWATER RECLAMATION</u>					
REGIONAL WASTEWATER RECLAMATION ADMIN				147,931,945	147,931,945
TOTAL WASTEWATER RECLAMATION				147,931,945	147,931,945
TOTAL PUBLIC WORKS	3,412,263	92,485,189	63,216,238	156,027,261	315,140,951
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
<u>FLEET SERVICES</u>					
FLEET MANAGEMENT ADMINISTRATION					15,010,032
FLEET PARTS SUPPLY					500
MAINTENANCE & OPERATIONS					1,841,600
SUPPORT SERVICES					1,345,000
TOTAL FLEET SERVICES					18,197,132
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES PRODUCTION					954,000
TOTAL INTERNAL SERVICE - PUBLIC WORKS					19,151,132

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<u>PUBLIC WORKS</u>	
<u>CAPITAL PROJECTS</u>	
CAPITAL PROJECTS	9.5
TOTAL CAPITAL PROJECTS	<u>9.5</u>
<u>DEVELOPMENT SERVICES</u>	
PERMITTING	35.1
PLANNING	21.1
SUBDIVISION AND DEVELOPMENT REVIEW	8.0
SUPPORT	7.0
TOTAL DEVELOPMENT SERVICES	<u>71.2</u>
<u>ENVIRONMENTAL QUALITY</u>	
ADMINISTRATION	10.0
AIR	19.5
COMMUNICATION AND OUTREACH	4.4
ENFORCEMENT	4.0
WATER AND WASTE	6.0
TOTAL ENVIRONMENTAL QUALITY	<u>43.9</u>
<u>FACILITIES MANAGEMENT</u>	
ADMINISTRATION	16.0
ASSET MGT & PLANNING SERVICES	5.0
BUILDING SERVICES	118.0
BUSINESS SERVICES	7.0
DESIGN & CONSTRUCTION SERVICES	24.0
PARKING GARAGES	3.0
TOTAL FACILITIES MANAGEMENT	<u>173.0</u>
<u>FLEET SERVICES</u>	
FLEET MANAGEMENT ADMINISTRATION	14.7
FLEET PARTS SUPPLY	4.0
MAINTENANCE & OPERATIONS	42.0
SUPPORT SERVICES	2.0
TOTAL FLEET SERVICES	<u>62.7</u>
<u>GRAPHIC SERVICES</u>	
GRAPHIC SERVICES DESIGN	6.0
GRAPHIC SERVICES PRODUCTION	9.6
TOTAL GRAPHIC SERVICES	<u>15.6</u>
<u>NATURAL RESOURCES, PARKS & RECREATION</u>	
DEPARTMENTAL SERVICES	16.6
DEVELOPMENT	4.0
GIS & MULTIMEDIA SERVICES	3.5
NATURAL RESOURCE PARKS	35.0
OPERATIONS	108.7
PLANNING	2.0
RECREATION	81.5
TOTAL NATURAL RESOURCES, PARKS & RECREATION	<u>251.3</u>

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<u>PUBLIC WORKS ADMINISTRATION</u>	
ADMINISTRATION	9.0
CULTURAL RESOURCES	6.0
REAL PROPERTY	19.0
TOTAL PUBLIC WORKS ADMINISTRATION	<u>34.0</u>
<u>REGIONAL FLOOD CONTROL DISTRICT</u>	
CAPITAL IMPROVEMENT	8.0
FLOOD CONTROL SUPPORT	9.0
HAZARD MITIGATION	12.0
INFRASTRUCTURE	14.3
REGULATORY	18.0
RIPARIAN PROTECTION	9.0
TOTAL REGIONAL FLOOD CONTROL DISTRICT	<u>70.3</u>
<u>SOLID WASTE MANAGEMENT</u>	
RESOURCE MANAGEMENT	8.0
WASTE MANAGEMENT	26.5
TOTAL SOLID WASTE MANAGEMENT	<u>34.5</u>
<u>TRANSPORTATION</u>	
DIRECTOR'S OFFICE AND SUPPORT SVCS	52.1
SYSTEMS, OPERATIONS AND MAINTENANCE	204.0
TRANSPORTATION INFRASTRUCTURE	98.0
TOTAL TRANSPORTATION	<u>354.1</u>
<u>WASTEWATER RECLAMATION</u>	
CONVEYANCE SYSTEM	104.0
PLANNING & ENGINEERING	107.0
REGIONAL WASTEWATER RECLAMATION ADMIN	65.0
TREATMENT OPERATIONS	304.0
TOTAL WASTEWATER RECLAMATION	<u>580.0</u>
TOTAL PUBLIC WORKS	<u><u>1,700.1</u></u>

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

Capital Projects

Expenditures: 200,124,512

FTEs 9.5

Revenues: 63,216,238

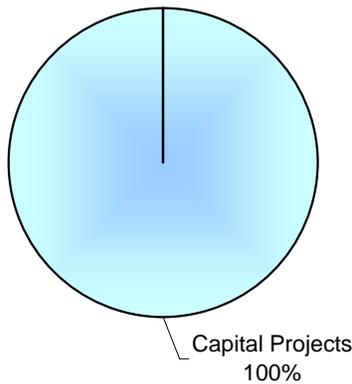
Function Statement:

The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at \$100,000 or more (excluding enterprise and internal service fund projects), as detailed in the proposed Fiscal Year 2010/14 Five Year Capital Improvement Plan.

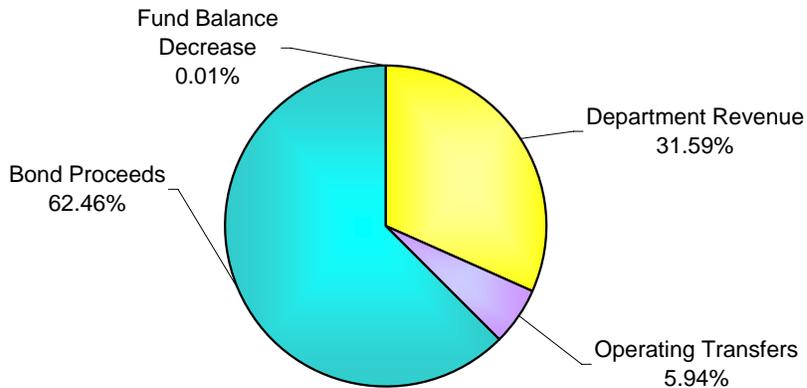
Mandates:

Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability, and Implementation

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CAPITAL PROJECTS

<u>Expenditures by Program</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
CAPITAL PROJECTS	139,539,435	166,449,329	200,124,512
Total Expenditures	139,539,435	166,449,329	200,124,512
 <u>Funding by Source</u>			
Revenues			
CAPITAL PROJECTS	33,841,188	36,485,609	63,216,238
Total Revenues	33,841,188	36,485,609	63,216,238
Net Operating Transfers In/(Out)	(7,326,865)	25,770	11,312,871
Other Funding Sources	175,000,000	100,000,000	125,000,000
Fund Balance Decrease/(Increase)	(61,974,888)	29,937,950	595,403
Total Program Funding	139,539,435	166,449,329	200,124,512
 <u>Staffing (FTEs) by Program</u>			
CAPITAL PROJECTS	10.5	10.5	9.5
Total Staffing (FTEs)	10.5	10.5	9.5

Program Summary

Department: CAPITAL PROJECTS
Program: CAPITAL PROJECTS

Function

The Capital Projects budget reflects anticipated funding for the construction of Pima County funded capital projects valued at \$100,000 or more and all projects funded with bonds, (excluding enterprise and internal service fund projects), as detailed in the five year Capital Improvement Plan (CIP). These projects are primarily funded through bond sales. The balance of the funding comes from Capital Projects revenue and operating transfers from other County departments.

Description of Services

The budgeted amount of \$200,124,512 has been based on the following:

Transportation	\$66,682,839
Facilities Management	46,768,470
Sheriff	27,719,205
Flood Control	14,070,845
Parks and Recreation	13,007,794
Finance	9,953,468
Neighborhood/Housing Reinvestment	13,163,602
Open Space	5,031,694
Cultural Resources	2,425,730
Solid Waste	577,361
Administrative Costs	723,504
Total CIP	\$200,124,512

Program Goals and Objectives

- Complete capital projects on schedule and within cost projections
- Meet the reporting requirements of Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability and Implementation
- Obtain additional outside funding to offset the cost of capital projects to County taxpayers

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Bonds sold (excludes sewer revenue bonds)	\$175,000,000	\$75,000,000	\$125,000,000
Revenues from outside sources	\$33,841,188	\$36,485,609	\$63,216,238

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	688,049	639,643	723,504
SUPPLIES AND SERVICES	(116,521)	219,054	0
CAPITAL OUTLAY	138,967,907	165,590,632	199,401,008
Total Program Expenditures	139,539,435	166,449,329	200,124,512

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
INTERGOVERNMENTAL	17,022,948	25,848,887	51,473,938
CHARGES FOR SERVICES	8,839,064	9,424,903	10,991,612
INTEREST	4,812,517	1,117,697	750,688
MISCELLANEOUS	3,166,659	94,122	0
Operating Revenue Sub-Total	33,841,188	36,485,609	63,216,238
Net Operating Transfers In/(Out)	(7,326,865)	25,770	11,312,871
Other Funding Sources	175,000,000	100,000,000	125,000,000
Fund Balance Decrease/(Increase)	(61,974,888)	29,937,950	595,403
Total Program Funding	139,539,435	166,449,329	200,124,512

Program Staffing (FTEs)	10.5	10.5	9.5
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SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects*.

Department/Program	FY 2009/10 Adopted
<u>Transportation</u>	
4INFRC I-19 Frontage Road: Continental Road to Canoa Road Pavement Restoration	10,205,000 9,969,000
4RTCCI La Canada Drive: Ina Road to Calle Concordia	6,815,000
4SRCRA Sunrise Drive: Craycroft Road to Kolb Road	6,440,000
4TVCHH Tanque Verde Road: Catalina Highway to Houghton Road	4,233,973
4RTKVI Kolb and Valencia Intersection Improvement	3,675,244
4KRAWB Kinney Road: Ajo Way to Bopp Road	3,211,761
4CLAST Camino Loma Alta: Old Spanish Trail to Colossal Cave Road	2,907,585
4LCITR La Cholla Boulevard: River Road to Ruthrauff Road	1,884,936
4LCRRI La Canada Drive: Ina Road to River Road	1,700,000
4RTSCB Sabino Canyon Road Bridge Deck Rehab	1,690,000
4RTLTM La Cholla Boulevard: Tangerine Road to Magee Road	1,680,000
4SAFTY Safety Improvements	890,000
4RTCCR Camino del Sol Continental Roundabout	882,000
4RTVMW Valencia Road: Mark Road to Wade Road	722,897
4RTVLS Valencia Road Street Lighting, Sidewalk, and Widening	700,000
4CEMSR Continental Elementary & Middle School Safe Routes	606,500
4RTIRO Ina Road at Oracle Road Intersection	600,000
4BLFBO Freeman Road Bike Lanes: Broadway to Old Spanish Trail	588,166
4HMSIM Hohokam Middle School Bike Lane, Pathways, and Landscape	525,000
4SWFWR Flowing Wells Sidewalks: River to Roger	502,500
4RTHSH Houghton Road and Sahuarita Road Intersection Improvements	500,000
4RTCVV Camino Verde/Valencia Rd Intersection Improvements	425,000
4PRDWE Picture Rock & Desert Winds Enhancements	411,750
4MCFTL Magee Road/Cortaro Farms Road: La Canada Drive to Thornydale Road	400,000
4RTMLI Magee Road/Cortaro Farms Road: Magee/La Cholla Intersection	389,000
4COLRV Camino De Oeste: Los Reales to Valencia Road	350,000
4BLEHO Escalante Bike Lanes: Houghton to Old Spanish Trail	343,183
4LEMSI Laguna Elementary School Sidewalks/Landscaping	326,050
4RTMLO Mona Lisa/Orange Grove Intersection Improvements	277,000
4RTHCS Curtis/Shannon HAWK	259,000
4RSAC Agua Caliente Safe Routes to School	250,000
4VAKDP Valencia Road: Alvernon to Kolb	250,000
4SRTSD Safe Routes to School Demonstration Project	229,000
4RTCAS Campbell Avenue/Skyline Widening (Camino Luz)	185,000
4CRRSD Craycroft: River to Sunrise	175,000
4RTALR Alvernon Way/Los Reales	165,000
4IOSBP Ina Road and Oracle Bus Pull Out	143,000
4SWCLC Continental Sidewalks: La Canada to PCC Entrance	132,443
4HDBPE Homer Davis Elementary Bicycle & Pedestrian Enhancement	120,000
4KINOP Kino Parkway Overpass at 22nd Street	100,000
4RTAWV Alvernon Way/Valencia Intersection Improvements	100,000
4BLCCS Continental Road Bike Lanes: Camino Del Sol to La Canada	94,173
4DBLVD Dodge Blvd: Ft Lowell Road to River Road Bike Lanes and Sidewalks	77,776
4NCTRP Neighborhood Transportation Improvements	73,000
4HRSTV Houghton Road: Interstate 10 to Tanque Verde Road	50,000
4MLREP Mt. Lemmon Highway Repairs mile posts 9.8 to 10.5	50,000
4RTSUN Sunset Road: Silverbell Road to I-10 to River Road	50,000
4TADAI ADA Pedestrian Improvements	50,000
4VMCLT Valencia Road: Mark Road to Camino de la Tierra	50,000

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010**

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects*.

Department/Program	FY 2009/10 Adopted	
4INCRI	Canoa Road Interchange	35,289
4BLOGO	Orange Grove Bike Lanes: Oracle to Camino La Zorro	29,053
4EWRDP	Edwin Road	25,000
4SSVSP	Sunset Villa Sidewalk/Pedestrian Enhancement	25,000
4TNRBB	Rose Neighborhood	25,000
4TVMEM	Veterans Memorial Overpass	25,000
4SHSRS	Sam Hughes Safe Routes to School	20,000
4BLTVP	Tanque Verde Bike Lanes: Powderhorn to Fennimore	13,560
4KRSCS	Kolb Road: Sabino Canyon Road to Sunrise Drive	5,000
4BLMPS	Mission Road Paved Shoulder	2,000
4OGSBI	Orange Grove/Silverbell Int Imp	2,000
4SSSRI	Sunset/Sunray Int Impr	2,000
4TSBBB	Silverbell Road at Blanco/Brawley Washes	2,000
4AWRRF	Alvernon Way: River Road to Ft Lowell Road	1,000
4BBECC	Broadway Boulevard: Euclid Avenue to Country Club	1,000
4BLAGL	Alvernon Bike Lanes: Golf Links to Ajo	1,000
4BLBCS	Bear Canyon Bike Lanes: Snyder to Indian Bend	1,000
4BLCCI	Country Club Road Bike Lane: Irvington to Valencia	1,000
4BLTTS	Tangerine Road Bike Lanes: Thornydale to Shannon	1,000
4BLVCM	Valencia Road Bike Lanes: Cardinal to Mission	1,000
4ITSCS	Intelligent Transportation Systems (Signals Coordination & Cabinet Upgrade)	1,000
4ITSVD	Video Detection at Traffic Signals	1,000
4MRLCO	Magee Road: La Cañada Drive to Oracle Road	1,000
4RTBAT	Traffic Signal Battery Back-up System	1,000
4RTICS	Ina Road Corridor Signal Timing	1,000
4RTWIR	Traffic Signal Wireless Communication System	1,000
4STBSP	Square Tube Breakaway Sign Posts	1,000
4TPSML	Twin Peaks: Sidewinder to Marana Town Limits	1,000
4TRRCA	River Road: Campbell Avenue to Alvernon Way	1,000
4VRISP	Colossal Cave Road: Acacia School to Old Vail Road	1,000
<u>Transportation Totals:</u>		66,682,839

Facilities Management

BPSYCH	Psychiatric Hospital	20,420,000
BPSYUC	Psychiatric Urgent Care Center	8,550,000
BWBLIB	Wilmot Branch Library	3,603,000
BJUSCT	Justice Court/Municipal Court Complex	3,500,000
	Stadium Projects	1,500,000
X6BUPG	33 N Stone: Elevator Mods	1,157,000
X6ADM9	Admin Building 9th Floor Rehab	947,000
BOWWOW	Animal Care Center	870,777
X6JACK	Jackson Employment Center	773,287
X6TRAN	Central Plant Transformer	710,000
BSCRM8	Superior Court 8th Floor Remodel	670,000
X6COMP	Downtown Complex	500,000
BRPCBD	Roy Place Commercial Bldg Restoration	483,268
X6GVLR	GV Library Roof & HVAC System Replacement	475,000
BJAMJP	Corrections Jail Security: Main Jail Pod Restoration	463,773
X6HWLU	H&W Leibert Units Replacement	300,000
X6NSTR	33 N. Stone: Transformer Replacement	300,000
X6PDSH	PDS HVAC & Emergency Power Upgrade	280,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects*.

Department/Program	FY 2009/10 Adopted
X6NSTE 33 N. Stone: Emergency Generator	275,000
X6QDLR Quincy Douglas Library Roof Replacement	224,000
BSDGRW Arizona Sonora Desert Museum: Gray Water	180,000
B14135 ADA Facility Accessibility Projects	167,408
X6PWBF PWB Fire Pump Replacement	125,000
X6BADA 33 N Stone: ADA Restrooms	100,000
XAMAD2 Amado Food Bank Phase 2	100,000
X6BMOV 33 N Stone: Move in Coordination	75,000
X6BREM 33 N Stone: Remodels	18,957
<u>Facilities Management Totals:</u>	46,768,470
<u>Sheriff</u>	
SCOMMS Regional Public Safety Communications System	23,653,220
SCOMOC Communications Emergency Operations Center	4,065,985
<u>Sheriff Totals:</u>	27,719,205
<u>Flood Control</u>	
5URBAD Urban Drainage	3,000,000
4F2205 Arroyo Chico Detention Basin (USACOE)	1,900,000
5FLPRA Floodprone and Riparian Land Acquisition	1,200,000
4BFACQ Floodprone Land Acquisition Program	1,000,000
5PTOWN Pantano Wash: Pantano Townhomes Bank Protection	900,000
5UDTON Tohono O'Odham Nation Urban Drainage	893,511
5PKOLB Pantano Wash: Kolb Executive Park Bank Protection	814,000
5UDPYT Pascua Yaqui Tribe Black Wash Urban Drainage Flood Control Improvements	802,700
5UDSTU City of South Tucson Urban Drainage	677,634
5PWSTV Pantano Wash: Speedway to Tanque Verde	608,000
5SERAJ Santa Cruz River Flood Control, Erosion Control and Linear Park: Ajo to 29th St	500,000
5PMULL Pantano Wash: Mullins Landfill Bank Protection	460,000
4FPDLI Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE)	300,000
5PWWSS Pantano Wash Watershed Study	250,000
5SCWSS Santa Cruz River Watershed Study	250,000
5CRLFR Santa Cruz River Continental Ranch Remediation	100,000
5DVRDB Diablo Village Regional Detention Basins	80,000
5WLISC Santa Cruz Levee Improvements	80,000
5FTRDN Tres Rios del Norte (USACOE)	50,000
5MEDIO El Rio Medio (USACOE)	50,000
5SCRGF Santa Cruz River: Grant Road to Camino del Cerro River Park	50,000
5SCRWY Santa Cruz Right-of-Way: Franklin to Prince	50,000
5ACWTV Agua Caliente Wash at Tanque Verde Road	30,000
5CDOPK Canada del Oro River Park: Thornydale to Magee	25,000
<u>Flood Control Totals:</u>	14,070,845
<u>Parks and Recreation</u>	
PJULPK Julian Wash Linear Park	2,943,188
PPANTP Pantano River Park: 22nd Street to Michael Perry Park	2,733,108
PBLSRD Bicycle Lane on Sahuarita Road	1,470,021
PSHRNG Southeast Regional Park/Shooting Range	1,083,775
PMEHPK Mehl-Foothills Park	919,640
PTTSYS Tortolita Trail System	861,459
PATTUR Atturbury Wash Sanctuary	650,000

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010**

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects*.

<u>Department/Program</u>		FY 2009/10 Adopted
PRTJAY	Thomas Jay Park Improvements	479,585
PARRCH	Arroyo Chico	400,000
PRP451	Marana Rattlesnake Park/Continental Ranch	398,532
PNCMPK	Northside Community Park	341,898
PR5BUD	Future Play Field Improvements (to be determined)	334,215
PRP322	Divided Urban Pathway: Mountain Ave to First Ave	148,087
PRJMPK	Joaquin Murieta Park Improvements	96,025
PRT231	Various Trail Acquisitions/Developments	85,218
PXSAGU	Saguaro Ranch Trailhead	50,000
PRHCPK	Marana Cultural and Heritage Park	10,000
PHGREE	Houghton Greenway	3,043
	<u>Parks and Recreation Totals:</u>	<u>13,007,794</u>
<u>Finance</u>		
FNPMCR	FNPimacore	9,953,468
	<u>Finance Totals:</u>	<u>9,953,468</u>
<u>Neighborhood/Housing Reinvestment</u>		
HR4017	Sunnyside Pointe-Phase 1	1,464,218
HR4015	Esperanza En Escalante Veterans Housing Project	1,178,000
HR4006	Ghost Ranch Lodge	1,100,000
	NHS Program	970,000
HR4005	MLK Apartments	808,085
HR4016	Honea Heights Redevelopment Project	600,000
HR4014	Pima Foreclosure Recovery Project	500,000
NR4042	Menlo Park Neighborhood	498,975
NR4045	West University Neighborhood Association	476,190
NR4048	Dunbar Springs	464,826
NR4039	NW Neighborhood Assoc	457,850
NR4036	Kino Coalition: Hidalgo Park	457,000
NR4035	Continental Health Clinic	456,109
NR4029	Midtown Sidewalk Project	455,500
NR4014	Robles Junction/Three Points	411,355
NR4022	Barrio Anita	395,000
NR4024	Catalina Community Services Building	329,672
HR1611	Copper Vista Phase II	328,325
NR4032	Palo Verde Lighting Project	318,650
NR4041	Picture Rocks Neighborhood	290,000
NR4007	Rose Neighborhood Reinvestment	264,687
NR4034	Catalina Health Facility	250,000
NR4030	Miracle Manor II Neighborhood	183,331
NR1612	Barrios Unidos	150,000
NR4025	Barrio Viejo Park	118,516
NR4044	El Cortez Neighborhood Project	110,000
HR4010	Iowa Project	89,524
HR4008	Lessons From Civano Project	15,304
NR4011	Miles School	12,000
HR4012	Westmoreland Neighborhood Project	10,485
	<u>Neighborhood/Housing Reinvestment Totals:</u>	<u>13,163,602</u>

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010**

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects*.

<u>Department/Program</u>		FY 2009/10 Adopted
<u>Open Space</u>		
OSROCK	Rocking K Inholdings/Empirita	2,072,675
OS116B	36th Street Corridor - General	2,000,000
OSDD04	Sands Ranch	777,325
OSDMEP	Davis Monthan Encroachment Prevention	181,694
	<u>Open Space Totals:</u>	<u>5,031,694</u>
<u>Cultural Resources</u>		
FTLOWL	Fort Lowell - Atkins Steel Acquisition	684,100
DUNBAR	Dunbar School	625,000
CRBLDG	Canoa Ranch Buildings Rehabilitation	418,262
TUMAMO	Tumamoc Hill Acquisition	187,074
HONEYB	Honey Bee Village Site Acquisition	156,604
STEAMP	Steam Pump Ranch Rehabilitation	100,213
AJOCUR	Ajo Curley School Historic Art Institute	85,000
PANTOW	Pantano Townsite Preservation	49,500
DAKOTA	Dakota Wash Site Acquisition	45,332
CRGNRL	Canoa Ranch General: Repairs, etc.	36,145
ANZATR	Anza National Historic Trail	10,000
MMOUND	Marana Mound Community Site Acquisition	10,000
ATLANO	Anza Trail/Llano Grande Campsite	5,000
ATOITP	Anza Trail/Oit Pars Campsite	5,000
LMORTE	Los Morteros Preservation	5,000
ATLMOR	Anza Trail/Los Morteros Campsite	3,500
	<u>Cultural Resources Totals:</u>	<u>2,425,730</u>
<u>Communications</u>		
X7DTTS	Downtown Telephone Replacement and Upgrades	1,000,000
	<u>Communications Totals:</u>	<u>1,000,000</u>
<u>Solid Waste</u>		
211047	Environmental Remediation/El Camino Del Cerro Landfill	303,713
2ECDRC	El Camino del Cerro LOU Project	208,648
211037	Sahuarita Expansion Phase 1	65,000
	<u>Solid Waste Totals:</u>	<u>577,361</u>
<u>Fleet Services</u>		
FSFUEL	Fleet Management System	250,000
	<u>Fleet Services Totals:</u>	<u>250,000</u>
<u>Wastewater Reclamation</u>		
3RPI09	ROMP Plant Interconnect	25,016,811
3RIR06	Ina Road WPCF Biosolids Facilities Improvements	12,933,608
3RIR03	ROMP Ina Road WPCF HPO Replacement	6,849,893
3JOC0A	Large Line Rehabilitation & Construction JOC	6,293,832
3SCP04	Santa Cruz Interceptor, Phase III	5,029,053
3MVW01	Mission View Wash	4,506,000
3RIR04	ROMP Ina Road WPCF 12.5 MGD Expansion	3,520,270
3IRD16	Ina Road WPCF Digester Gas Equipment Replacement	3,100,000
3PES21	Park/18th Sewer Augmentation	2,500,000
3RWC11	ROMP 32 MGD Reclamation Campus	1,881,046

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010**

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects*.

Department/Program	FY 2009/10 Adopted	
3IRG11	Ina Road WPCF-Gravity Belt Thickeners for Biosolids	1,450,000
3RSC15	ROMP SCADA	1,400,000
3PPS02	Prudence Lift Station	1,350,000
3AVS01	WW Avra Valley WRF Security	993,000
3RYP89	Richey Yard Field Operations Division Facility	749,642
3IRE07	Ina Road WPCF Enclosed Transfer Station Dewatering	736,000
3RWC13	PCRWRD Laboratory	708,770
3GVB20	Green Valley BNROD Exp 2.0 to 4.0 MGD	700,000
3RIR05	ROMP Ina Road WPCF BNRAS System Modification	557,405
3MAR10	Marana WWTP Expansion (1.0 mgd)	550,000
3IRS01	Ina Road WRF Rough Screens	539,500
3CLS83	Capstan Lift Station	460,000
3IWC01	Ina Road WRF Washer Compactor Replacement	455,000
3GVS11	Green Valley WWTF: Screens, Washer, & Compactors	360,000
3RWC14	ROMP Staff Facilities @ WRC	351,502
3IRS09	Ina Road WPCF SCADA Process Optimization	350,000
3ICO01	Ina Road WRF Odor Control for Centrifuge	325,000
312058	Tanque Verde Interceptor: Tucson Country Club to Craycroft Road	283,926
3AVT20	Avra Valley BNROD Expansion to 4 MGD	273,200
3CDT21	Corona de Tucson WWTF: Odor Control for Headworks	250,000
3CON02	RW Conveyance Vapor Treatment Unit Odor Control	250,000
3CPS04	Continental Ranch Regional Pump Station	214,000
3CON01	Region Wide Conveyance Odor Control System	200,000
3CON03	Region Wide Conveyance Odor Control	200,000
3GVS10	Green Valley WWTF: Sludge Digestion Facility Cover	200,000
3IRU13	Ina Road WPCF: Upgrade of Blower Heat Exchanger	200,000
3RPW01	Roger Road WRF Process Water	200,000
3SCP06	Sabino Creek Pump Station	195,000
3ROC01	Roger Road WRF Odor Control for Digesters	187,500
3RIR07	ROMP Ina Road WPCF Power Generation & Distribution	173,443
3RHE01	Roger Road WRF Heat Exchanger for Gas System	150,000
313118	Arivaca Junction WWTF Relief Sewer	117,000
3RWC12	Roger Road WWTP Demolition	83,307
3RR01B	Roger Road WWTP Rehabilitation Electrical Study	56,376
3CDT20	Corona de Tucson WWTF-Sludge Storage Facility	50,000
3MSL01	Marana WRF Sludge Loading	50,000
3W5080	Ina Scum Pumping System	50,000
3RIR08	R07F Ina Road WPCF Class A Biosolids Improvements	20,000
3APS01	Alhaja Pump Station Rehab	10,000
3SPS01	Sunrise Lift Station	10,000
3IRL04	Ina Road WPCF Lighting Improvements	5,000
	<u>Wastewater Reclamation Totals:</u>	87,095,084
	Total Capital Improvement Projects	287,746,092
	Administrative Costs	723,504
	Total Capital Improvement Program	288,469,596
	Less: Communications Capital Projects	(1,000,000)
	Less: Fleet Services Capital Projects	(250,000)
	Less: Wastewater Reclamation Capital Projects	(87,095,084)
	Total FY 2009/10 Recommended Capital Projects Fund	200,124,512

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Development Services

Expenditures: 8,529,610

FTEs 71.2

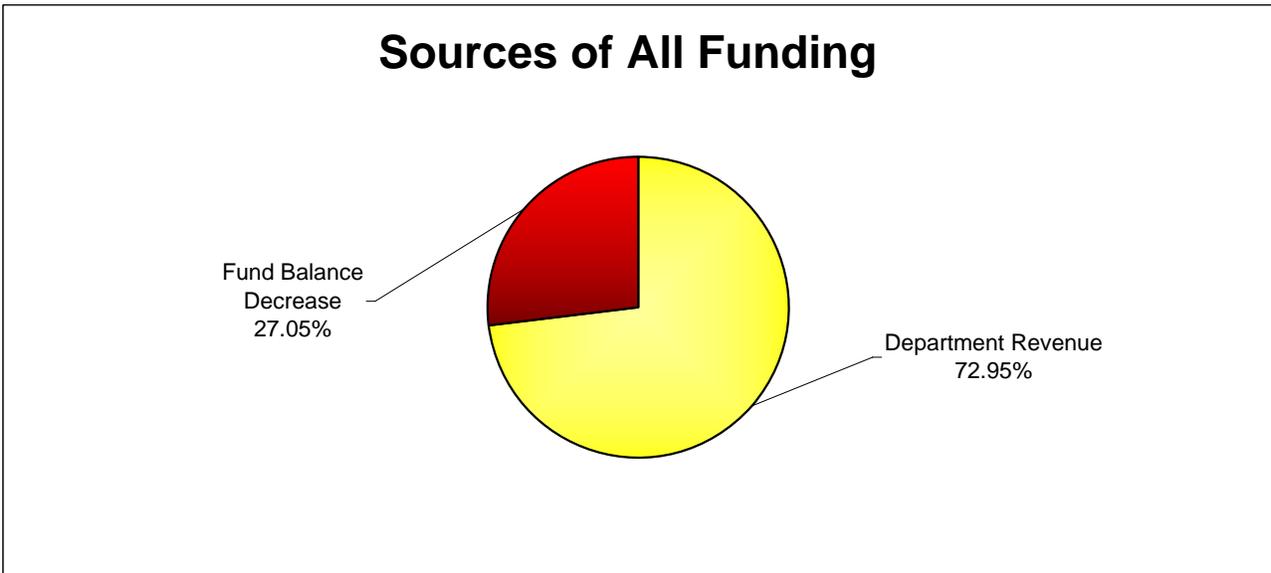
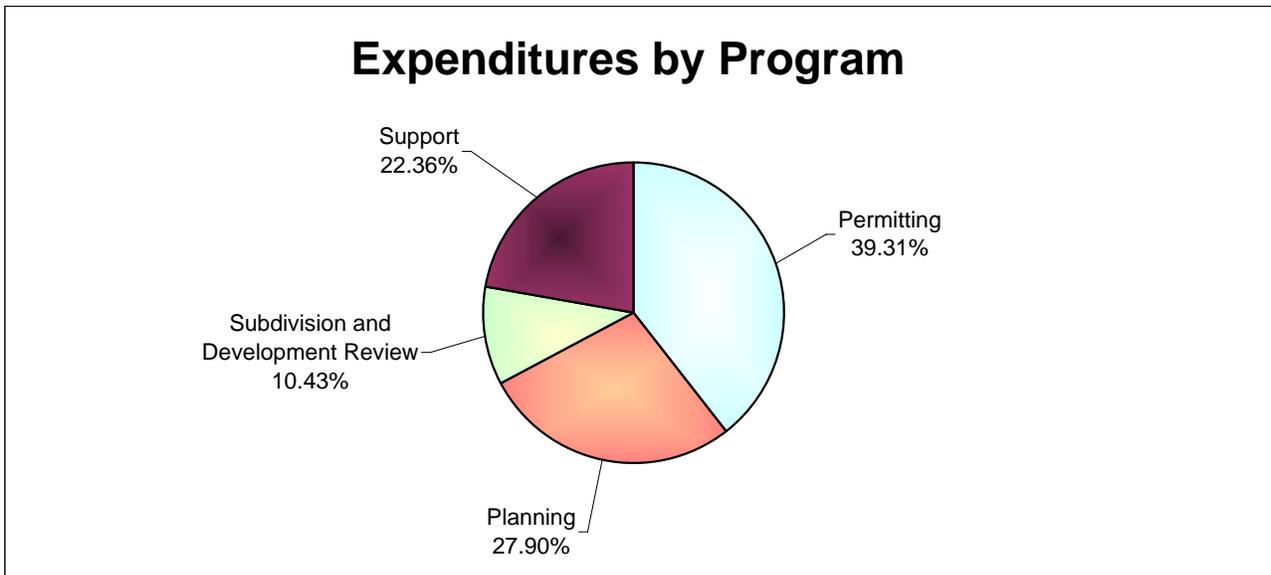
Revenues: 6,222,600

Function Statement:

Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and Chapter 9: Protected Development Rights; and Pima County Code Title 15: Buildings and Construction; and Title 18: Zoning



Department Summary by Program

Department: **DEVELOPMENT SERVICES**

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERMITTING	5,962,305	6,215,056	3,353,403
PLANNING	3,574,315	2,717,393	2,379,530
SUBDIVISION AND DEVELOPMENT REVIEW	2,120,898	1,627,471	889,574
SUPPORT	3,298,403	1,958,200	1,907,103
Total Expenditures	14,955,921	12,518,120	8,529,610

Funding by Source

Revenues

PERMITTING	7,831,627	9,382,837	5,196,600
PLANNING	457,569	530,975	437,000
SUBDIVISION AND DEVELOPMENT REVIEW	887,461	1,142,225	560,000
SUPPORT	620,601	506,500	29,000
Total Revenues	9,797,258	11,562,537	6,222,600
Net Operating Transfers In/(Out)	(77,074)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	5,235,737	955,583	2,307,010
Total Program Funding	14,955,921	12,518,120	8,529,610

Staffing (FTEs) by Program

PERMITTING	98.0	72.0	35.1
PLANNING	35.3	29.6	21.1
SUBDIVISION AND DEVELOPMENT REVIEW	26.7	18.7	8.0
SUPPORT	22.0	15.0	7.0
Total Staffing (FTEs)	182.0	135.3	71.2

Program Summary

Department: DEVELOPMENT SERVICES

Program: PERMITTING

Function

Ensure building safety and sustainability through the review of construction plans and inspections. Ensure compliance with zoning code and other applicable regulations including grading, floodplain, and plant preservation requirements. Verify compatibility with surrounding neighborhoods, uses, and zones.

Description of Services

Provide plan review of commercial and residential structures. Make zoning determinations; verify permitted uses and adherence to adopted development standards such as height and setbacks. Issue addresses and street names, create construction permit applications, review permit applications for required approvals, issue construction permits, and collect fees. Schedule inspection requests and maintain construction records. Provide on-site inspections for building codes compliance and other County department requirements. Review lot split requests. Apply standards to minimize physical impact of hillside development and protect aesthetics by regulating grading. Regulate encroachment and building development within areas subject to flooding or erosion. Ensure consistent, comprehensive, and timely implementation of water and wastewater requirements related to building permitting. Implement processes and procedures to enforce rules, codes, and ordinances.

Program Goals and Objectives

- Provide timely processing of building permits and inspection requests
 - . Approve at least 95% of permits within 5 working days from date of initialization
 - . Perform 100% of building inspections on the scheduled inspection date
- Provide clear and accessible information to help customers understand and comply with requirements
 - . Increase the percent of applicants who rate employees highly in terms of assisting them in understanding the permitting process
 - . Increase the percent of building complainants or violators who rate employees highly in terms of assisting them in understanding the violation and remedy
 - . Increase the percent of inspection customers who rate employees highly in terms of assisting them in understanding the inspection process
- Improve the efficiency of building safety enforcement process
 - . Resolve building complaints within 100 working days

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Permits approved within 5 working days from date of initialization	66%	74%	95%
Permit applicants who rate employees highly in terms of assisting them in understanding the permitting process.	n/a	70%	80%
Building complaints resolved within 100 working days	66%	56%	100%
Building complainants or violators who rate employees highly in terms of assisting them in understanding the violation and remedy	n/a	70%	80%
Building inspections performed on the scheduled inspection date	93%	95%	100%
Inspection customers who rate employees highly in terms of assisting them in understanding the inspection process	n/a	70%	80%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	4,615,909	5,068,211	2,266,258
SUPPLIES AND SERVICES	1,346,396	1,146,845	1,087,145
Total Program Expenditures	5,962,305	6,215,056	3,353,403
<u>Program Funding by Source</u>			
Revenues			
LICENSES & PERMITS	5,525,304	7,176,537	3,220,100
CHARGES FOR SERVICES	2,218,469	2,153,300	1,899,000
MISCELLANEOUS	87,854	53,000	77,500
Operating Revenue Sub-Total	7,831,627	9,382,837	5,196,600

Program Summary

Department: **DEVELOPMENT SERVICES**

Program: **PERMITTING**

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(1,869,322)	(3,167,781)	(1,843,197)
Total Program Funding	<u><u>5,962,305</u></u>	<u><u>6,215,056</u></u>	<u><u>3,353,403</u></u>
<hr/>			
Program Staffing (FTEs)	98.0	72.0	35.1

Program Summary

Department: DEVELOPMENT SERVICES

Program: PLANNING

Function

Provide land use planning services including planning proposal reviews, ordinance development, comprehensive plans, and appeals in unincorporated Pima County. Administer the comprehensive plan amendment and update processes, rezoning process, appeals processes, Board of Adjustment, Design Review Committee, and hearing officer cases. Prepare zoning code text amendments as required.

Description of Services

Update, amend, and maintain the comprehensive plan. Participate in inter-jurisdictional planning efforts. Prepare special planning area studies. Prepare reports, notifications, and analyses on rezoning, specific plans, and special appeals. Update and maintain the official zoning base maps and records. Review rezoning, specific plans, and special appeals for environmental policy compliance. Coordinate environmental policy with other Public Works departments and perform necessary field work. Review plat note modifications, plat waivers, and other modification requests. Prepare Board of Adjustment and Design Review Committee packets and reports. Implement processes and procedures necessary to enforce and observe rules, codes, and ordinances as adopted by Pima County. Oversee and coordinate zoning code text amendments. Administer and staff the hearing officer process and prepare hearing officer appeal cases. Assist in the creation, adoption, and implementation of the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Meet statutory guidelines for completing comprehensive plan amendments
 - . Ensure Board of Supervisors (BOS) act on the Annual Comprehensive Plan Amendment by December 31st
- Provide timely, accurate processing of rezoning applications, inspection requests, and code text amendments
 - . Increase to 80% of rezoning applications approved by Board of Supervisors within 200 working days from the time accepted
- Provide clear and accessible information to help customers understand and comply with requirements
 - . Increase to 80% the rezoning customers who rate employees highly in terms of assisting them in understanding the rezoning process
 - . Increase to 80% the comprehensive plan amendment customers who rate employees highly in terms of assisting them in understanding the Comprehensive Plan Amendment process
- Improve the effectiveness of code text amendments
 - . Increase to 80% the code text amendments approved/denied by the Board of Supervisors within eight months from the time of initiation
 - . Improve communication so that at least 80% of the code implementers/interpreters rate the aggregate code amendments highly in terms of their effectiveness
 - . Increase percent of zoning complaints and violators who rate employees highly in terms of assisting them in understanding the violation and remedy
- Improve the efficiency of zoning code enforcement process
 - . Resolve zoning code complaints within 100 working days

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Annual Comprehensive Plan Amendment applications acted on by the BOS by December 31st of the application year	94%	75%	100%
Comprehensive Plan Amendment customers that rate employees highly in terms of assisting them in understanding the rezoning process	n/a	75%	80%
Rezoning applications approved by the BOS within 200 working days from the time accepted	75%	75%	80%
Rezoning customers who rate employees highly in terms of assisting them in understanding the rezoning process	100%	100%	100%
Code Text Amendments approved/denied by the BOS within 8 months from the time of public initiation	25%	60%	80%
Code implementers/interpreters who rate the aggregate code amendments highly in terms of their effectiveness	49%	75%	80%
Zoning complaints resolved within 100 working days	75%	79%	100%
Zoning complainants or violators who rate employees highly in terms of assisting them in understanding the violation and remedy	71%	75%	80%

Program Summary

Department: **DEVELOPMENT SERVICES**

Program: **PLANNING**

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	2,753,789	2,163,433	1,680,050
SUPPLIES AND SERVICES	795,198	553,960	699,480
CAPITAL OUTLAY	25,328	0	0
Total Program Expenditures	3,574,315	2,717,393	2,379,530
<u>Program Funding by Source</u>			
Revenues			
CHARGES FOR SERVICES	364,722	467,975	400,000
MISCELLANEOUS	92,847	63,000	37,000
Operating Revenue Sub-Total	457,569	530,975	437,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	3,116,746	2,186,418	1,942,530
Total Program Funding	3,574,315	2,717,393	2,379,530
Program Staffing (FTEs)	35.3	29.6	21.1

Program Summary

Department: DEVELOPMENT SERVICES

Program: SUBDIVISION AND DEVELOPMENT REVIEW

Function

Review subdivision plats, development plans, and sewer and paving/grading improvement plans for conformity to Pima County codes and standards.

Description of Services

Review subdivision tentative and final plats for Arizona Department of Environmental Quality (ADEQ), Development Services, Department of Transportation, Wastewater Reclamation (WR), and Department of Environmental Quality (PDEQ) requirements. Review improvement plans for sanitary sewer, grading, paving, and hydrology engineering design. Prepare staff reports for Planning & Zoning, Design Review Committee, and Board of Adjustment meetings on infrastructure needs and considerations. Prepare reports on Design Review Committee appeals to hillside development zone, buffer overlay, and scenic gateway for the Design Review Committee. Review subdivision plats and development plans for compliance with landscaping and native plant preservation ordinances. Coordinate review and approval of subdivision plats and development plans with the Subdivision and Development Review Committee, utilities, and outside service providers.

Program Goals and Objectives

- Provide timely and accurate processing of development plan, subdivision plat, and improvement plan applications
 - . Approve at least 90% of development plans and subdivision plats within 350 working days from the time of initiation
 - . Approve at least 80% of development plans and subdivision on the second submittal
 - . Approve at least 90% of sewer improvements within 125 working days from the time of submittal until the approval letter is distributed
 - . Approve at least 95% of sewer improvements not requiring a revision initiated by PDEQ, ADEQ, or WR
 - . Approve at least 90% of paving and grading improvement plans within 150 working days from the date of submittal
 - . Approve at least 90% of paving and grading improvements by the third submittal

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Development plans and subdivision plats approved within 350 working days	66%	78%	90%
Development plans and subdivisions approved on the second submittal	43%	52%	80%
Sewer improvements approved within 125 working days	81%	87%	90%
Sewer improvements not requiring a revision initiated by PDEQ, ADEQ or Wastewater Reclamation approved	77%	95%	95%
Paving and grading improvement plans approved within 150 working days	72%	93%	90%
Paving and grading improvements approved by the third submittal	72%	90%	90%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	1,536,397	1,334,659	704,486
SUPPLIES AND SERVICES	584,501	292,812	185,088
Total Program Expenditures	2,120,898	1,627,471	889,574

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
CHARGES FOR SERVICES	884,154	1,135,725	560,000
MISCELLANEOUS	3,307	6,500	0
Operating Revenue Sub-Total	887,461	1,142,225	560,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,233,437	485,246	329,574
Total Program Funding	2,120,898	1,627,471	889,574

Program Staffing (FTEs)	26.7	18.7	8.0
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Program Summary

Department: DEVELOPMENT SERVICES

Program: SUPPORT

Function

Provide vision and leadership to the department, develop the strategic plan, ensure compliance with mandates and Pima County administrative and fiscal policy and procedures, and pioneer the automation and deployment of technology throughout the department and its processes.

Description of Services

Provide administrative, policy, financial, and organizational support and direction. Provide strategic planning and organizational development. Represent department's positions, decisions, and initiatives to the public, customers, and the media. Prepare and administer the budget for the department. Perform other functions as necessary in the administration of the department, in cases of emergencies, or as directed by the County Administrator or Deputy County Administrator. Ensure departmental operations have the needed information technology operations support, geographic information systems (GIS) support, and computer-aided design (CAD) support. Ensure departmental operations have the needed network, hardware, Help Desk, business application and electronic government support for land development.

Program Goals and Objectives

- Enhance financial stability
 - . Increase the percent of department operating costs covered annually by generated revenue
- Provide excellent customer service
 - . Increase the percent of customers who feel employees helped them fully understand and comply with regulatory policies and requirements
- Increase the number of core processes that achieve measurable process improvements in time, quality, and/or cost annually

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Department operating costs covered annually by generated revenue	66%	49%	80%
Customers who feel employees helped them fully understand and comply with regulatory policies and requirements	61%	70%	80%
Core processes that achieved measurable process improvements in time, quality, and/or cost annually	7	9	10

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	2,474,140	1,228,292	1,443,781
SUPPLIES AND SERVICES	824,263	729,908	463,322
Total Program Expenditures	3,298,403	1,958,200	1,907,103

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
CHARGES FOR SERVICES	14	0	0
INTEREST	555,768	500,000	7,500
MISCELLANEOUS	26,226	6,500	21,500
MEMO REVENUE	38,593	0	0
Operating Revenue Sub-Total	620,601	506,500	29,000
Net Operating Transfers In/(Out)	(77,074)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,754,876	1,451,700	1,878,103
Total Program Funding	3,298,403	1,958,200	1,907,103

Program Staffing (FTEs)	22.0	15.0	7.0
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Environmental Quality

Expenditures: 3,771,913

Revenues: 3,082,648

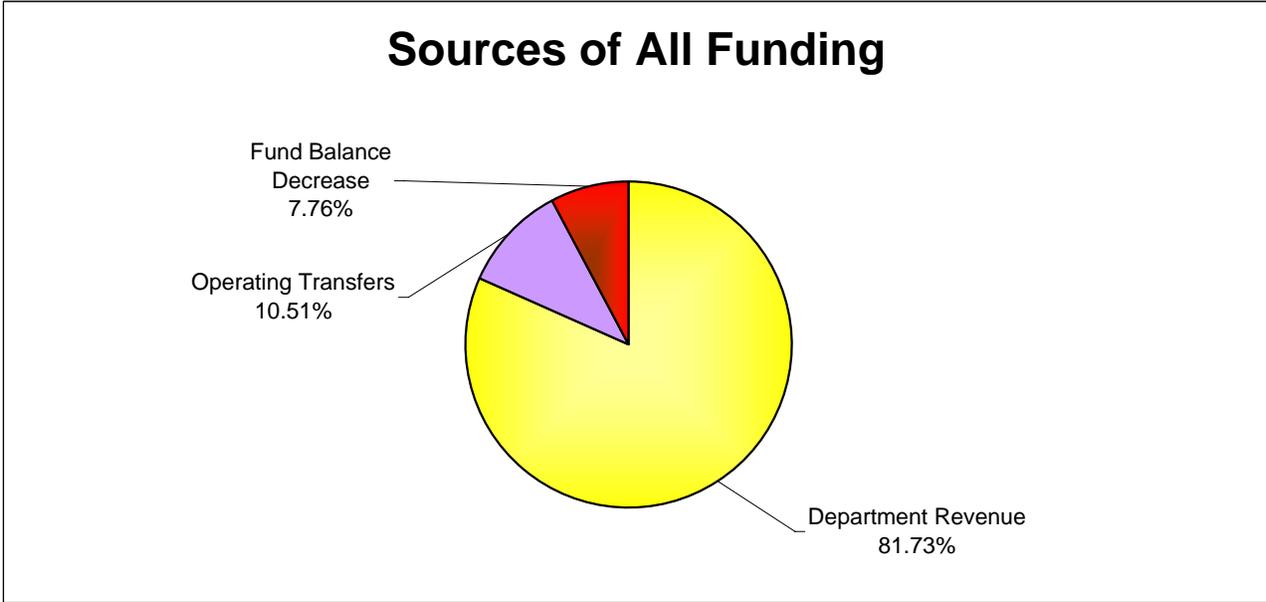
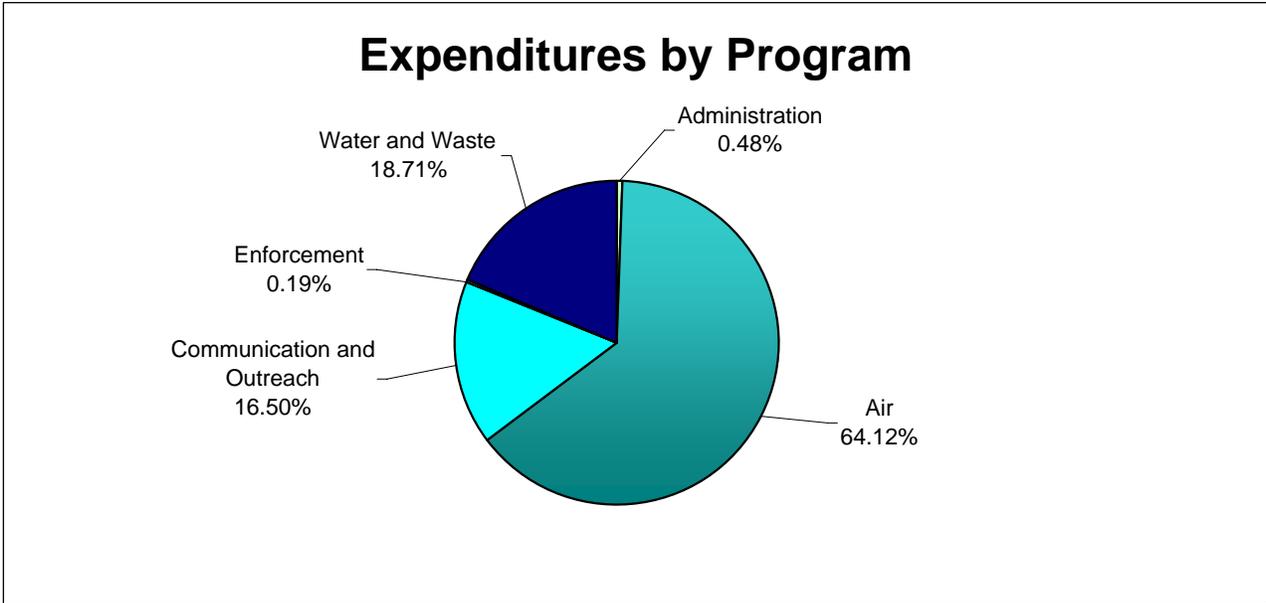
FTEs 43.9

Function Statement:

Preserve and protect the environment of Pima County for the long term benefit of the residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269: Recycling and Waste Reduction; Title 49, Chapter 3: Air Quality, Article 1: General Provisions, 49-402: State and County Control; Article 3: County Air Pollution Control; and Pima County Code Title 7: Environmental Quality; Title 13: Public Services; and Title 17: Air Quality Control



Department Summary by Program

Department: ENVIRONMENTAL QUALITY

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	50,676	135,450	17,950
AIR	2,244,412	2,314,417	2,418,465
COMMUNICATION AND OUTREACH	660,395	731,513	622,600
ENFORCEMENT	76,150	25,300	7,000
WATER AND WASTE	1,353,549	959,313	705,898
Total Expenditures	4,385,182	4,165,993	3,771,913

Funding by Source

Revenues

ADMINISTRATION	51,878	35,450	17,950
AIR	2,319,052	1,792,700	1,820,200
COMMUNICATION AND OUTREACH	659,376	731,513	622,600
ENFORCEMENT	3,184	25,300	7,000
WATER AND WASTE	940,656	959,313	614,898
Total Revenues	3,974,146	3,544,276	3,082,648
Net Operating Transfers In/(Out)	422,936	408,906	396,605
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(11,900)	212,811	292,660
Total Program Funding	4,385,182	4,165,993	3,771,913

Staffing (FTEs) by Program

ADMINISTRATION	12.5	10.5	10.0
AIR	23.1	23.6	19.5
COMMUNICATION AND OUTREACH	5.8	4.4	4.4
ENFORCEMENT	5.0	5.0	4.0
WATER AND WASTE	14.0	9.0	6.0
Total Staffing (FTEs)	60.4	52.5	43.9

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: ADMINISTRATION

Function

Plan, organize, and direct activities of the department.

Description of Services

Develop and implement all financial, administrative, and policy activities of the department. Provide the County Administrator's office and elected officials with briefings, presentations, and testimony regarding department operations and activities. Develop departmental monitoring, permitting, outreach, and enforcement priorities. Represent the department at workshops, public meetings, and public hearings.

Program Goals and Objectives

- Provide for the timely, efficient, and cost effective delivery of departmental services
- . Have knowledgeable and professional employees
- . Develop and improve new and existing processes to meet customers' needs

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Training and development plans updated for all employees	100%	100%	100%
Monthly briefings of department finances and revenue conducted	yes	yes	yes
Process improvements identified and implemented	yes	yes	yes
Provide administrative support and information to Environmental Quality Advisory Committee	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	9,974	139	347
SUPPLIES AND SERVICES	40,702	128,311	17,603
CAPITAL OUTLAY	0	7,000	0
Total Program Expenditures	50,676	135,450	17,950
Program Funding by Source			
Revenues			
INTEREST	51,549	35,000	17,500
MISCELLANEOUS	329	450	450
Operating Revenue Sub-Total	51,878	35,450	17,950
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(1,202)	100,000	0
Total Program Funding	50,676	135,450	17,950
Program Staffing (FTEs)	12.5	10.5	10.0

Program Summary

Department: ENVIRONMENTAL QUALITY

Program: AIR

Function

Implement federal, state, and local air quality regulations within Pima County.

Description of Services

Develop air management strategies, issue permits to regulated facilities, conduct compliance activities, and monitor air quality for compliance with national air quality standards.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through research and regulation
- Meet the National Ambient Air Quality Standards (NAAQS) for air pollutants
- Meet or exceed the required air monitoring data recovery rate of 75%

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Air monitoring sites operational	31	31	31
Average air monitoring data recovery rate	97%	95%	95%
Stationary source inspections	35	100	50
Stationary source permits issued with revisions	12	12	15
Activity permits issued	513	400	400
NAAQS air pollutant standards met	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	1,303,382	1,429,908	1,737,410
SUPPLIES AND SERVICES	850,629	827,530	676,555
CAPITAL OUTLAY	90,401	56,979	4,500
Total Program Expenditures	2,244,412	2,314,417	2,418,465

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
LICENSES & PERMITS	1,202,585	1,202,500	1,175,000
INTERGOVERNMENTAL	50,000	50,000	50,000
FINES AND FORFEITS	87,700	0	0
MISCELLANEOUS	10,104	10,200	10,200
Operating Revenue Sub-Total	1,350,389	1,262,700	1,235,200
INTERGOVERNMENTAL	968,343	530,000	585,000
MISCELLANEOUS	320	0	0
Grant Revenue Sub-Total	968,663	530,000	585,000
Net Operating Transfers In/(Out)	422,936	408,906	396,605
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(497,576)	112,811	201,660
Total Program Funding	2,244,412	2,314,417	2,418,465

Program Staffing (FTEs)	23.1	23.6	19.5
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Program Summary

Department: ENVIRONMENTAL QUALITY

Program: COMMUNICATION AND OUTREACH

Function

Assist in the implementation of federal, state, and local air quality, water quality, and waste management and disposal regulations in Pima County.

Description of Services

Develop and implement public education and outreach programs to the public regarding mandated air quality, water quality, and waste reduction activities.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through community education events
- Maintain and protect the water quality of Pima County through community education events
- Reduce waste and encourage recycling through community education events

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Community education events instituted	271	260	260

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	273,025	313,582	294,698
SUPPLIES AND SERVICES	387,370	417,931	327,902
Total Program Expenditures	660,395	731,513	622,600

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
INTERGOVERNMENTAL	116,344	158,125	123,500
Operating Revenue Sub-Total	116,344	158,125	123,500
INTERGOVERNMENTAL	542,783	573,288	499,000
MISCELLANEOUS	249	100	100
Grant Revenue Sub-Total	543,032	573,388	499,100
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,019	0	0
Total Program Funding	660,395	731,513	622,600

Program Staffing (FTEs)	5.8	4.4	4.4
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Program Summary

Department: ENVIRONMENTAL QUALITY
Program: ENFORCEMENT

Function

Enforce federal, state, and local air quality, water quality, and solid waste enforcement regulations within Pima County.

Description of Services

Develop and conduct enforcement activities for air quality, water quality, and solid waste. Perform enforcement activities including tracking all violations; recommending, developing, and executing settlement agreements and consent orders; and developing requests for County Attorney action. Conduct investigations, surveillance, and enforcement activities regarding illegal dumping of solid waste within Pima County. Conduct illegal dumping remediation projects on public land when responsible party cannot be identified.

Program Goals and Objectives

- Investigate instances of illegal dumping in Pima County
- Initiate clean up and remediation on public lands from such activities

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Illegal dumping sites investigated	712	650	675
Illegal waste removed from public lands (tons)	99	85	90

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	113,336	192,653	182,283
SUPPLIES AND SERVICES	(38,452)	(167,353)	(175,283)
CAPITAL OUTLAY	1,266	0	0
Total Program Expenditures	76,150	25,300	7,000
Program Funding by Source			
Revenues			
MISCELLANEOUS	3,184	25,300	7,000
Operating Revenue Sub-Total	3,184	25,300	7,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	72,966	0	0
Total Program Funding	76,150	25,300	7,000
Program Staffing (FTEs)	5.0	5.0	4.0

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: WATER AND WASTE

Function

Implement federal, state, and local regulations regarding water, wastewater, onsite disposal systems, and solid waste within Pima County. Implement storm water management programs and conduct storm water sampling pursuant to Pima County's Municipal Separate Storm Sewer System (NPDES) permit.

Description of Services

Issue approvals for the construction or modification of water, wastewater, and onsite disposal systems and conduct compliance activities. Conduct compliance activities for solid and liquid waste haulers. Implement storm water management, monitoring, and education activities as required by Pima County's federal storm water permit. Conduct private well testing in the Environmental Protection Agency superfund area.

Program Goals and Objectives

- Ensure the proper construction and operation of water, wastewater, and onsite disposal systems
- Comply with Arizona Department of Environmental Quality permit requirements for the Municipal Separate Storm Sewer System permit
- Educate and inform small privately owned water companies of water programs and water quality issues

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Septic site suitability and final inspections performed	808	400	350
Water and wastewater plans reviewed	765	320	250
Plans reviewed within licensing timeframe	100%	100%	100%
Minimum number of samples obtained for storm water events	yes	yes	yes
Private wells in superfund area tested to meet funding conditions	7	7	7
Waste Hauler Permits issued	46	46	46
Resource Conservation and Recovery Act inspections	26	6	6
Sanitary surveys conducted	35	20	10

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	675,227	656,470	618,031
SUPPLIES AND SERVICES	678,322	294,843	87,867
CAPITAL OUTLAY	0	8,000	0
Total Program Expenditures	1,353,549	959,313	705,898

Program Funding by Source

Revenues			
LICENSES & PERMITS	930,991	939,700	595,900
MISCELLANEOUS	621	100	100
Operating Revenue Sub-Total	931,612	939,800	596,000
INTERGOVERNMENTAL	9,044	19,513	18,898
Grant Revenue Sub-Total	9,044	19,513	18,898
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	412,893	0	91,000
Total Program Funding	1,353,549	959,313	705,898

Program Staffing (FTEs)	14.0	9.0	6.0
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Facilities Management

Expenditures: 22,125,980

Revenues: 8,253,179

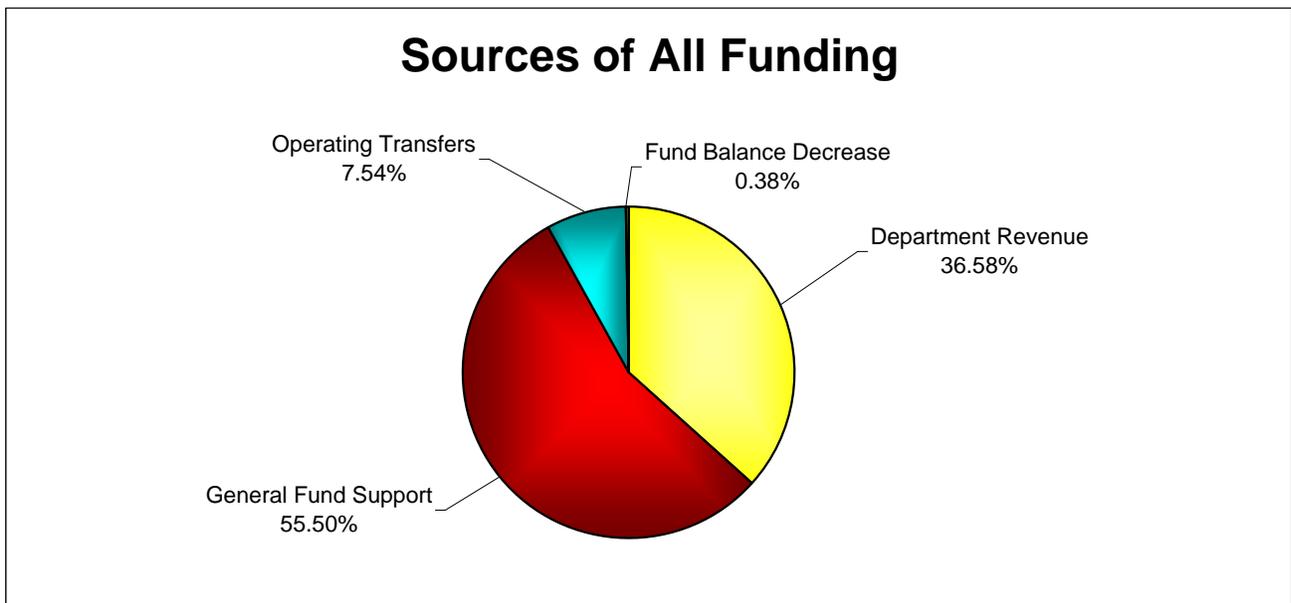
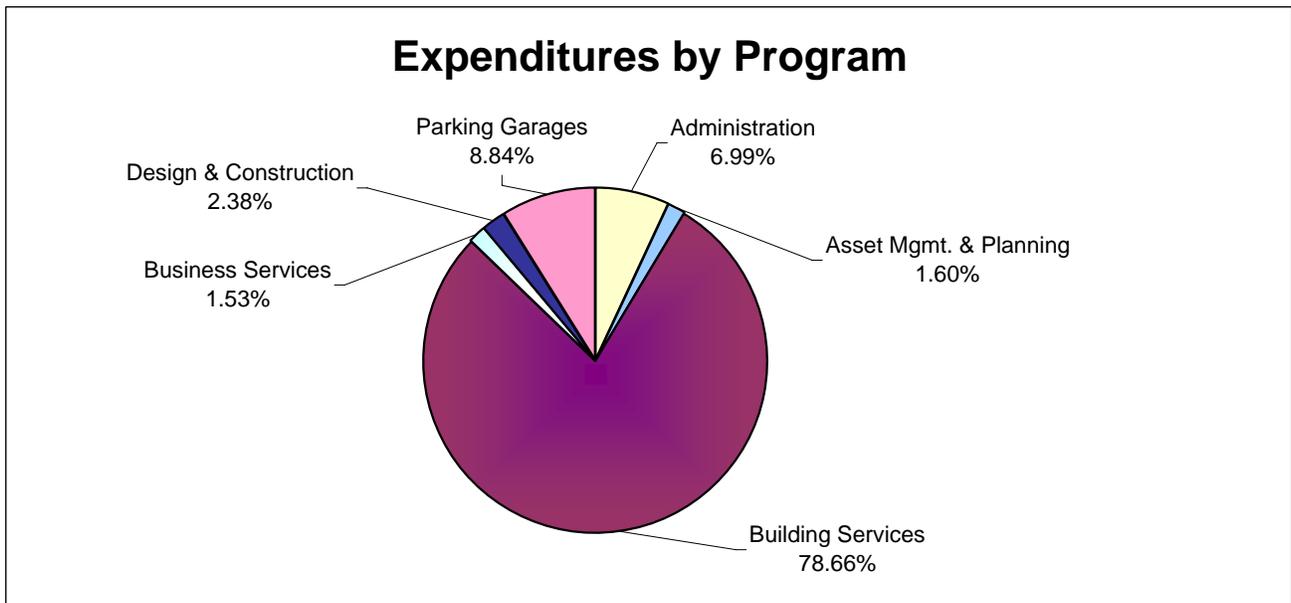
FTEs 173.0

Function Statement:

Function Statement: Provide for well planned and well maintained Pima County government facilities through efficient and cost effective management, programs, and delivery of service to the public. Operate and manage Pima County's eight self-supporting, revenue generating parking garage/lot facilities, in order to offer safe, secure parking for employees and the public.

Mandates:

Occupational Safety and Health Administration (OSHA) Standard 1910.1001: Toxic and Hazardous Substances; Standard 1926.1101: Toxic and Hazardous Substances; United States Code, Title 40, Part 763: Asbestos



Department Summary by Program

Department: **FACILITIES MANAGEMENT**

<u>Expenditures by Program</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
ADMINISTRATION	1,310,948	1,323,245	1,546,100
ASSET MGT & PLANNING SERVICES	433,534	375,104	352,914
BUILDING SERVICES	13,697,042	13,963,654	17,407,631
BUSINESS SERVICES	270,918	325,089	337,545
DESIGN & CONSTRUCTION SERVICES	823,025	787,007	526,016
PARKING GARAGES	1,881,101	2,084,344	1,955,774
Total Expenditures	18,416,568	18,858,443	22,125,980

Funding by Source

Revenues

ADMINISTRATION	104,168	89,592	53,846
ASSET MGT & PLANNING SERVICES	4	0	0
BUILDING SERVICES	6,183,456	5,660,190	6,326,617
DESIGN & CONSTRUCTION SERVICES	18	0	0
PARKING GARAGES	1,824,266	1,882,946	1,872,716
Total Revenues	8,111,912	7,632,728	8,253,179
Net Operating Transfers In/(Out)	0	(340,000)	1,508,723
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(243,071)	87,300	83,058
General Fund Support	10,547,727	11,478,415	12,281,020
Total Program Funding	18,416,568	18,858,443	22,125,980

Staffing (FTEs) by Program

ADMINISTRATION	11.0	12.0	16.0
ASSET MGT & PLANNING SERVICES	10.0	9.0	5.0
BUILDING SERVICES	118.0	119.0	118.0
BUSINESS SERVICES	5.0	7.0	7.0
DESIGN & CONSTRUCTION SERVICES	25.0	26.0	24.0
PARKING GARAGES	4.0	3.0	3.0
Total Staffing (FTEs)	173.0	176.0	173.0

Notes:

Effective July 1, 2009 the Public Works Building special revenue fund will be combined with the Facilities Renewal special revenue fund. The Public Works Building fund balance will be combined with the Facilities Renewal fund balance. Expenditures and non-County tenant revenue budgeted in fiscal year 2008/09 in the Public Works Building special revenue fund are budgeted in the Facilities Management department in fiscal year 2009/10.

Beginning in fiscal year 2009/10 rental revenue from County departments in County facilities will be recorded in the Facilities Renewal Fund. An operating transfer for these facilities' operating and maintenance costs will be made to Facilities Management. The amount of the operating transfer for fiscal year 2009/10 is \$1,668,723. Rental income of \$2,372,476 budgeted directly by Facilities Management is from non-County tenants.

Program Summary

Department: FACILITIES MANAGEMENT

Program: ADMINISTRATION

Function

Provide personnel and clerical support services for Facilities Management. Provide energy management program and manage support services which include janitorial, landscape, and pest control services for most County departments.

Description of Services

Provide personnel support to include new hire orientation, benefits, maintenance of employee files, and preparation of Personnel Action Forms (PAFs). Manage building and support services from outside vendors exclusive of building design and maintenance. Provide clerical support for the department.

Program Goals and Objectives

- Complete all PAFs by deadline to avoid \$50 late fee
- Update employee records within 3 days of change
- Provide new hire orientations on first day of work
- Develop comprehensive energy management program and implement cost saving measures, including developing contracts with outside vendors
- Educate Pima County departments about energy cost saving programs
- Manage support services as required and additional services as requested by building occupants

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
PAFs turned in by deadline	98%	99%	100%
Employee records updated within 3 days of change	99%	100%	100%
New hire orientation provided on 1st day of work	100%	100%	100%
Energy management program developed	n/a	50%	90%
Educational materials developed for meetings with Pima County departments	n/a	50%	90%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	580,044	627,435	911,490
SUPPLIES AND SERVICES	729,341	695,810	634,610
CAPITAL OUTLAY	1,563	0	0
Total Program Expenditures	1,310,948	1,323,245	1,546,100
<u>Program Funding by Source</u>			
Revenues			
MISCELLANEOUS	104,168	89,592	53,846
Operating Revenue Sub-Total	104,168	89,592	53,846
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	1,206,780	1,233,653	1,492,254
Total Program Funding	1,310,948	1,323,245	1,546,100

Program Staffing (FTEs)	11.0	12.0	16.0
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Program Summary

Department: FACILITIES MANAGEMENT
Program: ASSET MGT & PLANNING SERVICES

Function

Provide project planning and analysis for proposed building construction requests from various user groups; document and track construction process.

Description of Services

Optimize use of existing County buildings and accurately forecast and plan for future space needs by maintaining present building inventory and projecting future facility needs. Analyze new capital facilities and capital equipment replacement projects. Assess scope of development to accurately estimate costs, schedule, and impact of each project. Gather information and formulate County departmental needs assessment. Prepare new legal instruments for County departments in order to sell or lease real property, including lease renewals and required tenant improvements. Conduct due diligence inspections and prepare legal documents for County departments to purchase or occupy existing real property. Prepare legal instruments needed for the public to use County facilities for special events or activities.

Program Goals and Objectives

- Complete the annual inventory of space occupancy within first quarter of each fiscal year
- Respond to County departments' requests for space programming and planning services within two weeks of evaluation
- Complete initial inventory and assessment of capital needs to meet departmental budget development deadlines and the County's Capital Improvement Program (CIP) requirements
- Prepare final reports to meet departmental budget submission requirements and the County's CIP requirements
- Negotiate new leases and prepare legal instruments to meet the operational needs of County departments
- Renew leases as provided in lease agreements prior to expiration dates
- Prepare legal instruments needed for the public use of County facilities for special events

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Project analyses completed within deadlines	85%	88%	100%
Space inventory completed by fiscal year 1st quarter	n/a	n/a	yes
Legal instruments prepared by established deadlines	75%	90%	100%
Leases renewed prior to expiration dates	85%	90%	100%
Leases negotiated by deadlines set by management	85%	80%	100%
Space planning evaluations completed within 2 weeks of requests	100%	100%	100%
CIP requirements met	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	332,954	318,709	327,742
SUPPLIES AND SERVICES	100,580	56,395	23,872
CAPITAL OUTLAY	0	0	1,300
Total Program Expenditures	433,534	375,104	352,914

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
MISCELLANEOUS	4	0	0
Operating Revenue Sub-Total	4	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	433,530	375,104	352,914
Total Program Funding	433,534	375,104	352,914

Program Staffing (FTEs)	10.0	9.0	5.0
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Program Summary

Department: FACILITIES MANAGEMENT
Program: BUILDING SERVICES

Function

Provide for Pima County buildings and facilities the required preventive maintenance, repairs, upgrades, replacements, and remodeling according to recommended schedulings and service requests for equipment, machinery, and facilities.

Description of Services

Provide preventive maintenance services in accordance with manufacturers' recommendations in order to prolong the life of equipment, maintain warranties, and save money on premature replacement costs. Complete repairs, upgrades, replacements, and remodels in a cost effective and timely manner. Respond in a timely manner to service requests received from Pima County departments and tenants for facility maintenance and repairs.

Program Goals and Objectives

- Service all equipment at least annually
- Maintain the current level of personnel doing preventive maintenance (PM)
- Initiate the procurement process within 48 hours of request
- Requested materials and parts installed within 48 hours
- Respond to service requests within 48 hours of receipt
- Reduce the number of second requests for service

Financial Highlights and Significant Issues

The Facilities Management Building Services program has applied for and expects to receive \$3,981,900 in new federal stimulus grant funds as part of the American Recovery and Reinvestment Act of 2009.

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Procurement initiated within 48 hours of request	94%	95%	100%
Parts/materials installed within 48 hours of request	96%	97%	100%
Service requests responded to within 48 hours	95%	96%	100%
Equipment serviced annually	98%	98%	100%
Personnel originally scheduled for PM work continuing to do PM	90%	90%	90%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	4,901,118	5,585,994	5,199,744
SUPPLIES AND SERVICES	8,645,152	8,375,060	12,205,867
CAPITAL OUTLAY	150,772	2,600	2,020
Total Program Expenditures	13,697,042	13,963,654	17,407,631

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
MISCELLANEOUS	4,564,391	4,106,785	2,344,717
Operating Revenue Sub-Total	4,564,391	4,106,785	2,344,717
INTEREST	240,485	155,892	0
MISCELLANEOUS	1,378,580	1,397,513	0
Special Programs Revenue Sub-Total	1,619,065	1,553,405	0
INTERGOVERNMENTAL	0	0	3,981,900
Grant Revenue Sub-Total	0	0	3,981,900
Net Operating Transfers In/(Out)	0	(340,000)	1,508,723
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(299,906)	(114,098)	0
General Fund Support	7,813,492	8,757,562	9,572,291
Total Program Funding	13,697,042	13,963,654	17,407,631

<u>Program Staffing (FTEs)</u>	<u>118.0</u>	<u>119.0</u>	<u>118.0</u>

Program Summary

Department: FACILITIES MANAGEMENT

Program: BUSINESS SERVICES

Function

Provide revenue, financial, accounts payable, and payroll services for Facilities Management. Develop and monitor the department's annual budget, as well as revenue and expenditure forecasts. Safeguard the department's fixed assets. Respond to management's requests for financial analysis.

Description of Services

Provide revenue, financial, accounts payable, and payroll services for Facilities Management. Process invoices for payment. Prepare deposit permits and track rental revenue. Process payroll and labor distributions. Develop and monitor the department's annual budget, as well as revenue and expenditure forecasts. Safeguard the department's fixed assets. Respond to management's requests for financial analysis.

Program Goals and Objectives

- Complete payroll by Finance department's deadline
- Complete labor distribution by Finance's deadline
- Process invoices within 2 days of receipt
- Deposit all incoming checks with Treasurer's office within 1 day of receipt
- Submit monthly budget projections by Finance's deadline

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Payroll submitted by deadline	100%	100%	100%
Labor distributions completed by deadline	100%	100%	100%
Invoices processed within 2 days of receipt	97%	98%	100%
Payments deposited within 1 day of receipt	99%	99%	100%
Monthly budget projections submitted by deadline	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	253,899	320,259	326,896
SUPPLIES AND SERVICES	14,623	4,830	9,149
CAPITAL OUTLAY	2,396	0	1,500
Total Program Expenditures	270,918	325,089	337,545

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	270,918	325,089	337,545
Total Program Funding	270,918	325,089	337,545

Program Staffing (FTEs)	5.0	7.0	7.0
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Program Summary

Department: FACILITIES MANAGEMENT
Program: DESIGN & CONSTRUCTION SERVICES

Function

Provide building design project coordination for outsourced services and in-house staff services including architecture, interior design, and construction management for both new construction and remodel projects.

Description of Services

Provide interior design services utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction. Provide building design services, including architectural, interior, mechanical, electrical, plumbing, structural, and civil disciplines, by utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction. Provide construction contract management services and construction review services for architectural projects of all types. Projects include capital, non-capital, and CIP projects.

Program Goals and Objectives

- Schedule interviews with clients within seven days of receipt of project request
- Evaluate Solicitation of Qualification (SOQ) submissions within seven days of receipt to identify outside consultants and licensed contractors certified to provide services
- Service multiple interior design projects for bidding and installation of interior design goods and services
- Service multiple building design projects and produce contract documents for bidding and construction
- Coordinate relocation and moving services associated with interior design goods and services
- Stay within approved project budgets
- Stay within approved project completion schedules

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Client interviews scheduled within 7 days of receipt of request	95%	95%	100%
SOQ submittals evaluated within 7 days of receipt	94%	98%	100%
Percent of interior design projects provided within agreed upon completion schedule	95%	95%	100%
Percent of building design projects/contract documents provided within agreed schedule	95%	95%	100%
Moving projects provided within agreed schedule	95%	98%	100%
Percent of projects completed within approved budget	95%	98%	100%
Percent of projects completed within 110% of agreed completion schedule	95%	98%	100%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	644,394	640,819	434,882
SUPPLIES AND SERVICES	176,519	146,188	87,134
CAPITAL OUTLAY	2,112	0	4,000
Total Program Expenditures	823,025	787,007	526,016

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
MISCELLANEOUS	18	0	0
Operating Revenue Sub-Total	18	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	823,007	787,007	526,016
Total Program Funding	823,025	787,007	526,016

Program Staffing (FTEs)	25.0	26.0	24.0
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Program Summary

Department: FACILITIES MANAGEMENT

Program: PARKING GARAGES

Function

Operate and provide parking services and preventive maintenance for parking facilities managed by Pima County.

Description of Services

Provide motor vehicle parking services in eight County facilities in compliance with Administrative Procedure 51-2. Provide timely invoicing of accounts, adhere to financial accounting and tracking standards, and produce revenue for Pima County.

Program Goals and Objectives

- Complete parking facilities replacement schedule
- Remedy any state and County audit findings
- Reconcile with the Treasurer's cash balances

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Replacement schedule completed	74%	90%	100%
Audit findings received	0	0	0
Cash reconciled to Treasure's balance	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	295,535	255,833	305,896
SUPPLIES AND SERVICES	1,582,040	1,797,511	1,649,878
CAPITAL OUTLAY	3,526	31,000	0
Total Program Expenditures	1,881,101	2,084,344	1,955,774

Program Funding by Source

Revenues			
INTEREST	103,848	118,000	50,000
MISCELLANEOUS	1,720,418	1,764,946	1,822,716
Special Programs Revenue Sub-Total	1,824,266	1,882,946	1,872,716
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	56,835	201,398	83,058
General Fund Support	0	0	0
Total Program Funding	1,881,101	2,084,344	1,955,774

<u>Program Staffing (FTEs)</u>	4.0	3.0	3.0
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Fleet Services

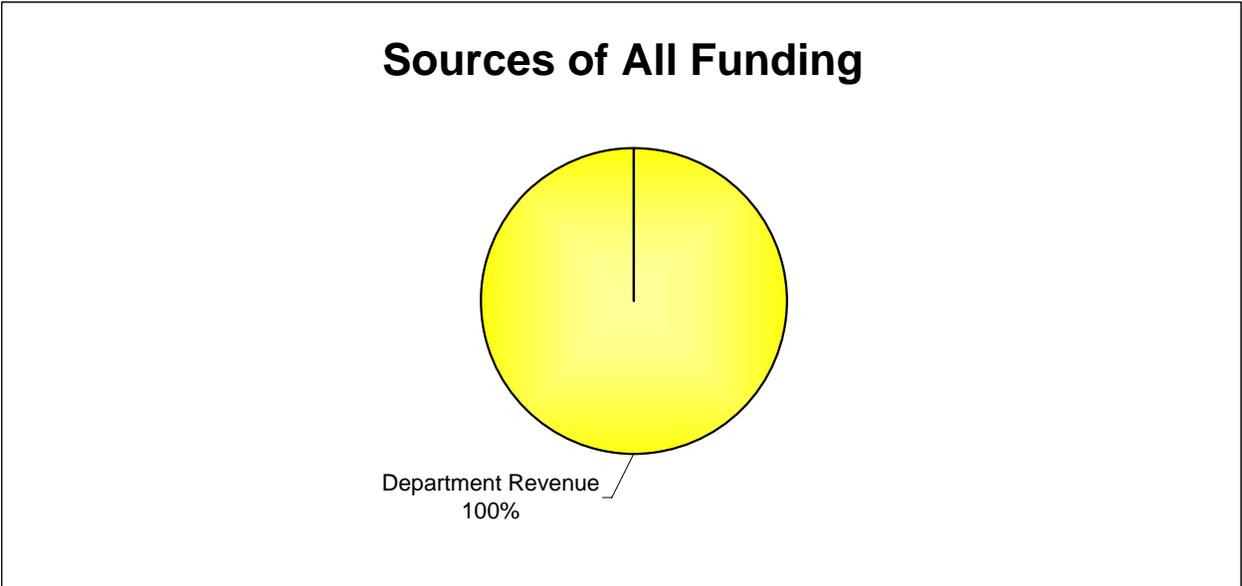
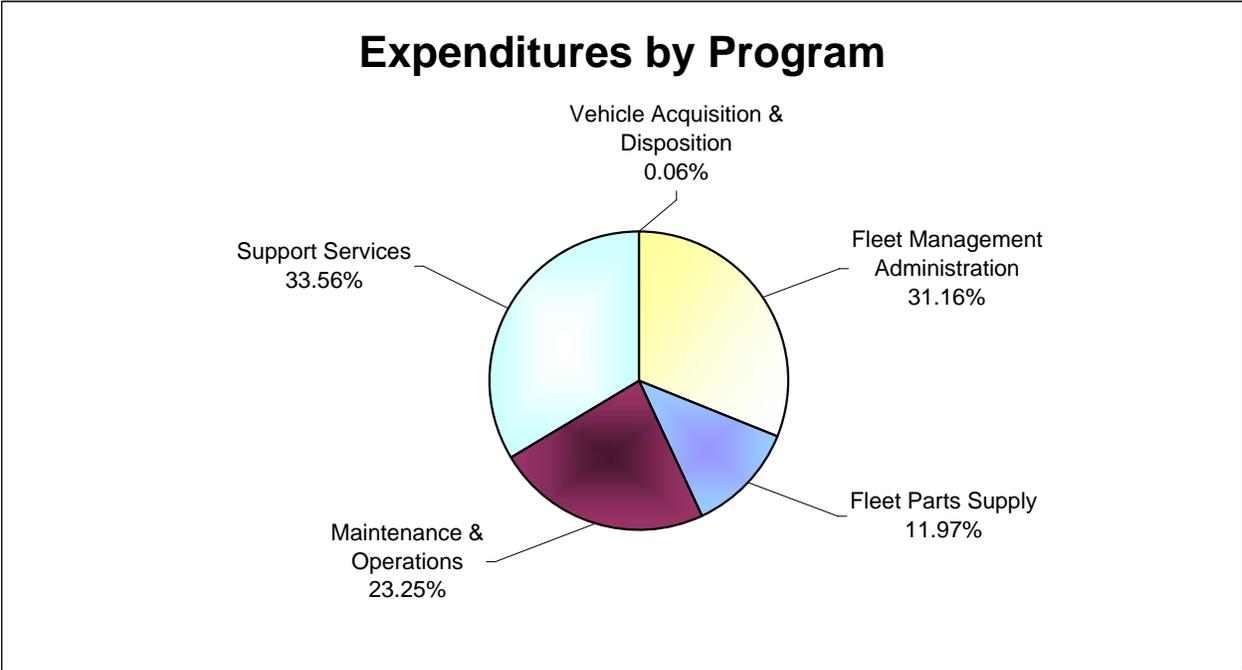
Expenditures: 16,895,993

Revenues: 18,197,132

FTEs 62.7

Function Statement: Purchase, maintain, and dispose of cars and light trucks, heavy trucks, and off-road heavy equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, and parts.

Mandates: None



Department Summary by Program

Department: **FLEET SERVICES**

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
FLEET MANAGEMENT ADMINISTRATION	5,070,404	4,759,622	5,265,390
FLEET PARTS SUPPLY	2,064,121	1,867,463	2,023,002
MAINTENANCE & OPERATIONS	3,489,582	3,896,699	3,928,904
SUPPORT SERVICES	6,237,671	5,347,129	5,667,897
VEHICLE ACQUISITION & DISPOSITION	59,701	18,000	10,800
Total Expenditures	16,921,479	15,888,913	16,895,993

Funding by Source

Revenues

FLEET MANAGEMENT ADMINISTRATION	18,228,831	18,970,728	15,010,032
FLEET PARTS SUPPLY	18,900	2,500	500
MAINTENANCE & OPERATIONS	2,274,861	1,958,117	1,841,600
SUPPORT SERVICES	1,588,916	1,203,912	1,345,000
VEHICLE ACQUISITION & DISPOSITION	32,906	0	0
Total Revenues	22,144,414	22,135,257	18,197,132
Net Operating Transfers In/(Out)	0	0	(137,306)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(5,222,935)	(6,246,344)	(1,163,833)
Total Program Funding	16,921,479	15,888,913	16,895,993

Staffing (FTEs) by Program

FLEET MANAGEMENT ADMINISTRATION	14.0	13.7	14.7
FLEET PARTS SUPPLY	4.0	4.0	4.0
MAINTENANCE & OPERATIONS	37.0	42.5	42.0
SUPPORT SERVICES	2.0	2.0	2.0
Total Staffing (FTEs)	57.0	62.2	62.7

Program Summary

Department: FLEET SERVICES

Program: FLEET MANAGEMENT ADMINISTRATION

Function

Provide management and direction to all Fleet Services divisions to ensure appropriate stewardship of Pima County's fleet of vehicles and equipment.

Description of Services

Provide oversight and direction to all divisions. Responsible for budget preparation, mileage rate preparation, contract and IGA execution, procurement requests, accounts payable, accounts receivable, Arizona Motor Vehicle Division license and title requests, Arizona Department of Environmental Quality emissions permits, payroll, and financial forecasts.

Program Goals and Objectives

- Provide administrative and financial support, management, and direction to all divisions to ensure cost effective maintenance and repair of all County vehicles and equipment
- . Develop a fleet rate structure that captures actual cost per mile
- . Maximize revenue per mile traveled by rightsizing fleet
- . Reduce staff time spent researching and collecting data for invoice generation by implementing a fully integrated fleet management system

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Actual fleet cost per mile	\$0.78	\$0.81	\$0.76
Rightsizing of departmental fleet completed	35%	50%	70%
Staff time saved in research and data collection	n/a	10%	90%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	963,390	795,125	1,002,631
SUPPLIES AND SERVICES	4,089,431	3,957,297	4,256,759
CAPITAL OUTLAY	17,583	7,200	6,000
Total Program Expenditures	5,070,404	4,759,622	5,265,390

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
INTERGOVERNMENTAL	5,757	27,594	0
CHARGES FOR SERVICES	17,516,883	18,377,029	14,750,336
INTEREST	273,096	180,000	52,776
MISCELLANEOUS	362,217	154,580	186,920
MEMO REVENUE	70,878	231,525	20,000
Operating Revenue Sub-Total	18,228,831	18,970,728	15,010,032
Net Operating Transfers In/(Out)	0	0	(137,306)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(13,158,427)	(14,211,106)	(9,607,336)
Total Program Funding	5,070,404	4,759,622	5,265,390

<u>Program Staffing (FTEs)</u>	<u>14.0</u>	<u>13.7</u>	<u>14.7</u>

Program Summary

Department: FLEET SERVICES
Program: FLEET PARTS SUPPLY

Function

Purchase parts and accessories needed for preventive or unscheduled maintenance of County vehicles and equipment.

Description of Services

Purchase and supply parts and accessories required to maintain and repair all County motor vehicles and equipment.

Program Goals and Objectives

- Maintain approximately the same inventory value while increasing the breadth of parts coverage
 - . Achieve 85% or greater of parts availability for mechanic utilization
- Remove obsolete parts from inventory in favor of more current inventory
 - . Ensure that parts turnover occurs at least five times per year

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Needed parts available	79%	82%	85%
Parts inventory turnover per year	4	4	5

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	155,908	176,812	176,302
SUPPLIES AND SERVICES	1,906,329	1,690,651	1,846,700
CAPITAL OUTLAY	1,884	0	0
Total Program Expenditures	2,064,121	1,867,463	2,023,002

Program Funding by Source

Revenues			
MISCELLANEOUS	18,900	2,500	500
Operating Revenue Sub-Total	18,900	2,500	500
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,045,221	1,864,963	2,022,502
Total Program Funding	2,064,121	1,867,463	2,023,002

Program Staffing (FTEs)	4.0	4.0	4.0
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Program Summary

Department: FLEET SERVICES
Program: MAINTENANCE & OPERATIONS

Function

Provide routine and preventive maintenance and repairs to Pima County's fleet of on and off road licensed vehicles, including cars and light, medium, and heavy trucks.

Description of Services

Perform routine and unscheduled repairs as needed on cars, light trucks, medium trucks, heavy trucks, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

Program Goals and Objectives

- Perform scheduled preventive maintenance services on all County vehicles and equipment in an effort to reduce unscheduled repairs
- Maximize utilization of fleet mechanic time at a target utilization rate of 75%
- Achieve 100% preventive maintenance compliance rate
- Achieve the industry standard vehicle-to-mechanic ratio of 25 to 1 within 3 years
- . Reduce the number of vehicles assigned per mechanic to 60 in fiscal year 2009/2010

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Preventive maintenance compliance rate	97%	100%	100%
Fleet vehicles assigned per mechanic	74	73	60
Mechanic utilization rate	70%	71%	75%
Scheduled/unscheduled repairs and maintenance performed timely and cost effective	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	1,958,048	2,242,981	2,174,129
SUPPLIES AND SERVICES	1,521,859	1,649,218	1,754,775
CAPITAL OUTLAY	9,675	4,500	0
Total Program Expenditures	3,489,582	3,896,699	3,928,904

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
CHARGES FOR SERVICES	2,274,011	1,958,117	1,841,000
MISCELLANEOUS	850	0	600
Operating Revenue Sub-Total	2,274,861	1,958,117	1,841,600
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,214,721	1,938,582	2,087,304
Total Program Funding	3,489,582	3,896,699	3,928,904

<u>Program Staffing (FTEs)</u>	<u>37.0</u>	<u>42.5</u>	<u>42.0</u>

Program Summary

Department: FLEET SERVICES
Program: SUPPORT SERVICES

Function

Provide fuel and maintain a fuel supply infrastructure for the operation of County owned and external customer owned vehicles and equipment. Also manage the County vehicle motor pool.

Description of Services

Provide and manage the inventory of fuel for County vehicles at various locations throughout the County. Provide a rental motor pool for County staff to utilize to conduct County business.

Program Goals and Objectives

- Ensure that a sufficient supply of fuel is available for County vehicles and equipment at all fueling facilities
 - . Procure fuel in the most cost effective method and in compliance with State of Arizona Procurement statutes
 - . Store and dispense fuel in a safe and environmentally correct manner and maintain appropriate records
- Provide a centralized motor pool to increase vehicle utilization and limit fleet size
 - . Ensure 95% or greater availability of motor pool vehicles for County staff usage
- Provide internal customers with a wide range of motor pool vehicles
 - . Maintain number of alternative fuel vehicles during current freeze on fleet purchases

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Motor pool vehicle requests fulfilled	100%	100%	100%
Above ground storage tanks installed	0	1	1
Number of alternative fuel vehicles in fleet	100	251	251
Fuel obtained in cost effective/compliant manner	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	129,356	124,209	106,378
SUPPLIES AND SERVICES	6,108,315	5,222,920	5,561,519
Total Program Expenditures	6,237,671	5,347,129	5,667,897

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	0	1,045,000	1,045,000
CHARGES FOR SERVICES	194,927	158,912	300,000
MISCELLANEOUS	1,393,989	0	0
Operating Revenue Sub-Total	1,588,916	1,203,912	1,345,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	4,648,755	4,143,217	4,322,897
Total Program Funding	6,237,671	5,347,129	5,667,897

Program Staffing (FTEs)	2.0	2.0	2.0
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Program Summary

Department: FLEET SERVICES

Program: VEHICLE ACQUISITION & DISPOSITION

Function

Purchase and dispose of all County vehicles and equipment.

Description of Services

Purchase all vehicles and equipment required by County departments. At the end of a vehicle's useful life sell through internet auction.

Program Goals and Objectives

- Replace County obsolete/unreliable vehicles and equipment with safe, reliable, and cost efficient vehicles
 - . Average no more than 180 days from time vehicle order placed until the equipment is received
 - . Excluding law enforcement vehicles, vehicles placed in service within 30 days of receipt of vehicle
- Dispose of obsolete surplus vehicles and equipment in a timely and cost effective manner
 - . Average no more than 45 days from date vehicle is removed from service to internet auction posting

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Vehicles received within 180 days from order date	100%	100%	100%
Vehicles placed in service within 30 days	100%	100%	100%
Vehicles meeting auction posting deadline	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	702	0	0
SUPPLIES AND SERVICES	58,999	18,000	10,800
Total Program Expenditures	59,701	18,000	10,800
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	32,906	0	0
Operating Revenue Sub-Total	32,906	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	26,795	18,000	10,800
Total Program Funding	59,701	18,000	10,800
Program Staffing (FTEs)	0.0	0.0	0.0

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Graphic Services

Expenditures: 1,572,502

FTEs 15.6

Revenues: 1,143,500

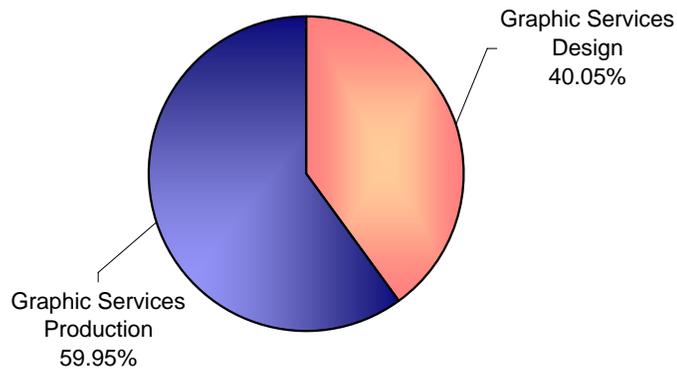
Function Statement:

Provide graphic design, printing, and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

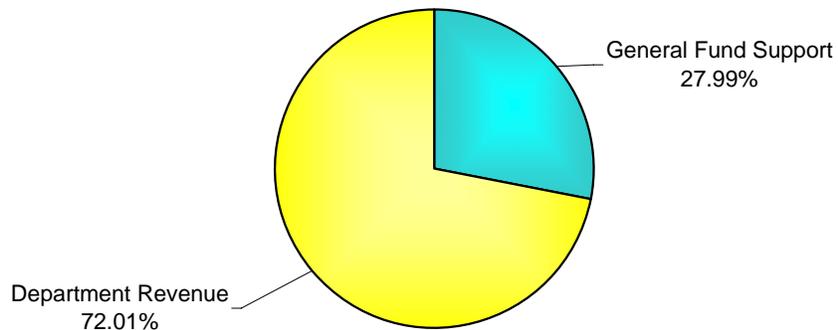
Mandates:

None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: GRAPHIC SERVICES

<u>Expenditures by Program</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
GRAPHIC SERVICES DESIGN	781,262	753,163	629,719
GRAPHIC SERVICES PRODUCTION	1,218,036	1,200,789	942,783
Total Expenditures	1,999,298	1,953,952	1,572,502
<u>Funding by Source</u>			
Revenues			
GRAPHIC SERVICES DESIGN	227,592	294,200	189,500
GRAPHIC SERVICES PRODUCTION	1,331,017	1,301,000	954,000
Total Revenues	1,558,609	1,595,200	1,143,500
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(112,981)	(100,211)	(11,217)
General Fund Support	553,670	458,963	440,219
Total Program Funding	1,999,298	1,953,952	1,572,502
<u>Staffing (FTEs) by Program</u>			
GRAPHIC SERVICES DESIGN	7.8	7.8	6.0
GRAPHIC SERVICES PRODUCTION	12.8	13.8	9.6
Total Staffing (FTEs)	20.6	21.6	15.6

Program Summary

Department: GRAPHIC SERVICES

Program: GRAPHIC SERVICES DESIGN

Function

Provide graphic design to all Pima County departments, County Administration, and the Board of Supervisors. Other governmental agencies, consultants, and the public often utilize many of these products.

Description of Services

Provide graphic design, computer graphics, desktop publishing, technical illustration, cartography, displays, and Web site design and development services. Utilize traditional and digital art media and illustration techniques, and manage all stages of publication production including layout, design, typography, editing, proofing, pre-press and printing processes, and costs. Other services include digital imaging, signage design, and the production of large exhibits.

Program Goals and Objectives

- Increase revenues and decrease expenses to minimize General Fund impact
 - . Increase graphic designer billable hours
 - . Reduce paper usage
 - . Create a quality control process through Process Mapping exercises
- Enhance lines of communication between work force and management
 - . Hold monthly departmental meetings to share information
 - . Continue with Process Mapping to establish workflow procedures
- Increase customer service satisfaction
 - . Track and reduce the number of customer complaints
 - . Implement a job tracking system to provide immediate status reports

Financial Highlights and Significant Issues

Economic downturn affecting revenue. Printing and graphic design are generally reduced by departments trying to cut expenses. County administrator's directive to use Graphic Services combined with the departments' recent policy change which requires our approval of all county printing jobs will ensure the maximum revenue possible.

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Graphic designer time billed	40%	40%	55%
Number of customer complaints per total jobs	8 of 758	5 of 632	3 of 506

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	467,538	479,010	420,816
SUPPLIES AND SERVICES	313,724	274,153	208,903
Total Program Expenditures	781,262	753,163	629,719
<u>Program Funding by Source</u>			
Revenues			
CHARGES FOR SERVICES	227,482	293,200	188,500
MISCELLANEOUS	110	1,000	1,000
Special Programs Revenue Sub-Total	227,592	294,200	189,500
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	553,670	458,963	440,219
Total Program Funding	781,262	753,163	629,719

<u>Program Staffing (FTEs)</u>	7.8	7.8	6.0
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Program Summary

Department: GRAPHIC SERVICES

Program: GRAPHIC SERVICES PRODUCTION

Function

Provide high-speed digital black & white and color printing/copying, including file manipulation; offset printing; finishing and bindery services. Provide color and black & white large-format scanning and printing, and provide bindery services. The public, other governmental agencies and consultants often utilize these products.

Description of Services

Provide high-speed digital black & white and color printing/copying, including file manipulation, and offset press printing. Provide finishing and bindery services including collating, folding, and comb, velo, coil, tape, and steel edge binding, and drilling, punching, and numbering services. Provide forms design, high-speed digital color and black & white scanning, file manipulation, large format scan/copy/print, and drymounting onto foam core. Provide pick-up and delivery service to all downtown County departments.

Program Goals and Objectives

- Increase revenues
 - . Process more jobs in same time by improving both communication and internal processes by continuing Process Mapping exercises
 - . Secure Intergovernmental Agreements (I.G.A.s) with other governmental entities to provide services
- Enhance lines of communication between employees and management
 - . Hold departmental meetings and continue Process Mapping exercises
- Increase customer service satisfaction
 - . Ensure press jobs are ready within 10 days
 - . Track and reduce the number of customer complaints
 - . Continue to add value added services
 - . Increase quality control through Process Mapping

Financial Highlights and Significant Issues

Economic downturn affecting revenue. Printing and graphic design are generally reduced by departments trying to cut expenses. County administrator's directive to use Graphic Services plus the departments' recent policy change which requires our approval of all county printing jobs will ensure the maximum revenue possible.

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Quality Control - Number of jobs reworked in-house per total jobs	12 of 4,642	10 of 3,946	6 of 3,354
Press jobs ready in 10 days	80%	90%	95%
Number of customer complaints	12	8	4
I.G.A.s with outside governments	0	1	1

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	703,142	723,052	513,478
SUPPLIES AND SERVICES	514,894	477,737	429,305
Total Program Expenditures	1,218,036	1,200,789	942,783

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
CHARGES FOR SERVICES	1,323,824	1,300,000	948,000
INTEREST	134	0	1,000
MISCELLANEOUS	7,059	1,000	5,000
Operating Revenue Sub-Total	1,331,017	1,301,000	954,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(112,981)	(100,211)	(11,217)
General Fund Support	0	0	0
Total Program Funding	1,218,036	1,200,789	942,783

Program Staffing (FTEs)	12.8	13.8	9.6
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Natural Resources, Parks & Recreation

Expenditures: 15,669,231

FTEs 251.3

Revenues: 1,349,200

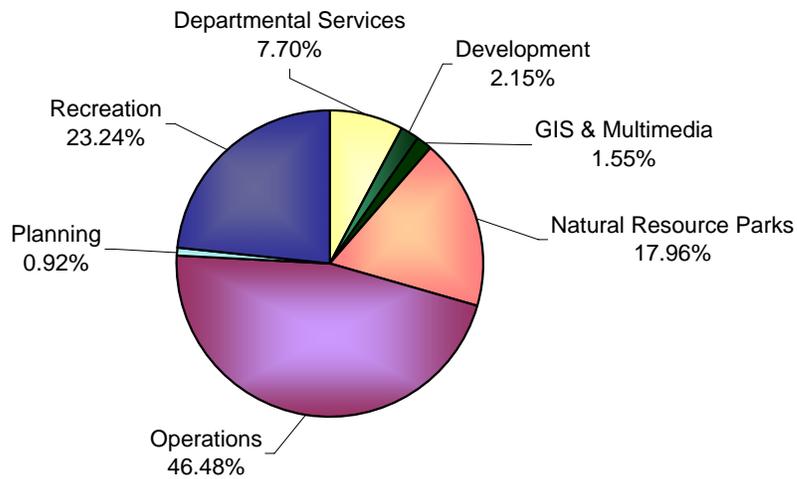
Function Statement:

Manage Pima County natural resources, urban parks, and recreational programs. Lead community efforts to conserve the Sonoran Desert and enhance the urban environment. Provide quality recreation, education, and leisure activities.

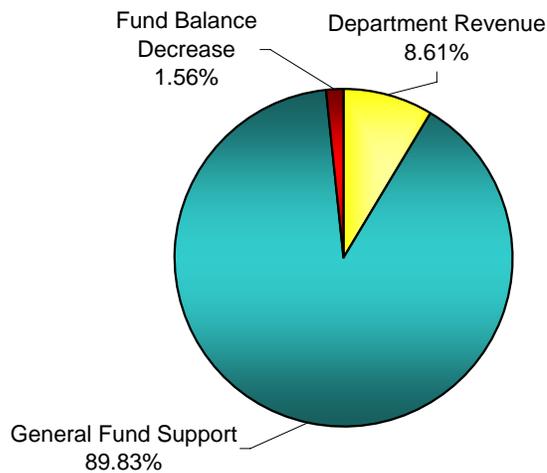
Mandates:

None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: NATURAL RESOURCES, PARKS & RECREATION

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
DEPARTMENTAL SERVICES	1,521,530	1,485,264	1,206,569
DEVELOPMENT	86,564	386,454	337,440
GIS & MULTIMEDIA SERVICES	125,678	83,591	242,929
NATURAL RESOURCE PARKS	2,929,289	3,129,754	2,814,477
OPERATIONS	8,328,383	7,756,432	7,281,497
PLANNING	110,573	86,324	144,674
RECREATION	3,870,585	4,204,006	3,641,645
Total Expenditures	16,972,602	17,131,825	15,669,231

Funding by Source

Revenues

DEPARTMENTAL SERVICES	61,577	70,000	60,000
DEVELOPMENT	48,743	75,000	75,000
GIS & MULTIMEDIA SERVICES	295	0	0
NATURAL RESOURCE PARKS	672,512	552,686	560,000
OPERATIONS	262,339	132,600	331,600
PLANNING	1,570	0	0
RECREATION	538,144	303,350	322,600
Total Revenues	1,585,180	1,133,636	1,349,200
Net Operating Transfers In/(Out)	505,234	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	57,839	334,000	245,000
General Fund Support	14,824,349	15,664,189	14,075,031
Total Program Funding	16,972,602	17,131,825	15,669,231

Staffing (FTEs) by Program

DEPARTMENTAL SERVICES	18.0	19.0	16.6
DEVELOPMENT	8.5	9.0	4.0
GIS & MULTIMEDIA SERVICES	0.0	1.0	3.5
NATURAL RESOURCE PARKS	39.2	46.2	35.0
OPERATIONS	118.6	119.9	108.7
PLANNING	2.5	2.0	2.0
RECREATION	97.0	95.9	81.5
Total Staffing (FTEs)	283.8	293.0	251.3

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: DEPARTMENTAL SERVICES

Function

Provide management, leadership, and strategic and master planning for Pima County's large system of parks and natural resources.

Description of Services

Oversee operations of the following areas: Director's Office, Financial Operations, General Administration, and Supply Ordering and Distribution. Work with other departments in planning urban parks, natural resource parks, and recreation programs. Act as department representative at interdepartmental and intergovernmental meetings. Lead the department in the implementation of its portion of the Sonoran Desert Conservation Plan. Lead the department in the implementation of Pima County's Sustainability Plan. Provide management oversight to department accounts payable, accounts receivable, budgetary, and human resource areas. Assist training of new employees to ensure their compliance with the policies and procedures of the above systems. Provide contractual and financial oversight of all federal and state grants. Oversee efforts to update and improve technology related assets. Provide centralized supply ordering and distribution in support of every division within the Natural Resources, Parks and Recreation (NRPR) Department. Provide visitors to NRPR's office complex with outstanding customer service. Process all requests from the public and from other governmental agencies for the use of various features of our parks system (ramadas, meeting spaces, etc.).

Program Goals and Objectives

- Operate the department within the approved fiscal year budget
- Provide consistent systems training, coaching, and personnel skills enhancement throughout the year
- Ensure payroll processed within time constraints set by Pima County Finance Department with 3 or fewer errors
- Enroll new employees for benefits and process benefit changes on current employees within the time frames required
- Ensure Personnel Action Forms (PAFs) processed within timeframe set by Pima County Human Resources and Finance departments
- Process all invoices within 5 business days
- Distribute monthly financial reports to division managers and section supervisors within 3 business days
- Prepare 100% accurate budget status reports on a monthly, quarterly, and annual basis
- Increase amount of office supply purchases that are green products

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Expenditures within authorized budget amount	yes	yes	yes
Ratio of training completed to training required	80%	75%	100%
Number of pay periods not meeting standard of 3 or less calculation or keying errors on time authorization forms	1	1	0
New employees enrolled prior to 30-day mandated deadline	80%	100%	100%
Current employee changes processed within 3 days of notification of requested change	75%	90%	100%
Amount paid in fines for late PAFs (\$50 per occurrence)	\$5,000	\$3,000	\$0
Days to process invoices	7	5	4
Days to distribute financial reports to division managers after printing	5	4	3
Budget status reports containing errors	5%	4%	0%
Office supply purchases that are green products	0%	35%	75%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	1,220,319	1,143,277	929,165
SUPPLIES AND SERVICES	292,490	274,187	271,404
CAPITAL OUTLAY	8,721	67,800	6,000
Total Program Expenditures	1,521,530	1,485,264	1,206,569
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	442	0	0
MISCELLANEOUS	(486)	0	0
Operating Revenue Sub-Total	(44)	0	0

Program Summary

Department: **NATURAL RESOURCES, PARKS & RECREATION**

Program: **DEPARTMENTAL SERVICES**

INTEREST	2,031	0	0
MISCELLANEOUS	59,590	70,000	60,000
Special Programs Revenue Sub-Total	61,621	70,000	60,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(10,645)	(21,000)	(5,000)
General Fund Support	1,470,598	1,436,264	1,151,569
Total Program Funding	1,521,530	1,485,264	1,206,569
Program Staffing (FTEs)	18.0	19.0	16.6

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: DEVELOPMENT

Function

Manage and implement various planning, design, and construction projects which include Capital Improvement Programs (CIP)/Bond, grant, and other funded capital projects.

Description of Services

Plan, design, and develop trails, open space, and other properties to be used as parks. Administer and manage the CIP and various other funded capital projects. Oversee professional consultant and construction contracts. Develop related intergovernmental agreements and grants. Coordinate with other jurisdictions, agencies, and County departments.

Program Goals and Objectives

- Meet all CIP program requirements
- Comply with all regulatory agency standards
- Identify and meet all federal and state project standards

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
CIP standards met	100%	100%	100%
Regulatory agency standards met	100%	100%	100%
Federal and state program standards met	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	142,512	5,562	61,252
SUPPLIES AND SERVICES	(55,948)	329,117	276,188
CAPITAL OUTLAY	0	51,775	0
Total Program Expenditures	86,564	386,454	337,440

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
MISCELLANEOUS	64	0	0
Operating Revenue Sub-Total	64	0	0
CHARGES FOR SERVICES	18,420	75,000	75,000
INTEREST	30,259	0	0
Special Programs Revenue Sub-Total	48,679	75,000	75,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(47,093)	225,000	225,000
General Fund Support	84,914	86,454	37,440
Total Program Funding	86,564	386,454	337,440

Program Staffing (FTEs)	8.5	9.0	4.0
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: GIS & MULTIMEDIA SERVICES

Function

Provide geographic information and multimedia services to all Pima County Natural Resources, Parks and Recreation (NRPR) divisions.

Description of Services

Update and maintain the NRPR website. Generate Geographic Information Systems (GIS) mapping products and provide spatial analyses. Develop educational materials, multimedia presentations, and interpretive exhibits for NRPR properties and facilities.

Program Goals and Objectives

- Capture comprehensive spatial data for all NRPR properties and integrate this information into the Countywide GIS system
- Establish department protocol for the use of Global Positioning System (GPS) equipment and information transfer
- Increase public awareness of NRPR facilities, services, and programs through a comprehensive identity program and expanded Web presence

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Web pages designed	n/a	50	60
GIS products used	n/a	230	250
Park identity programs created	n/a	5	7

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	8,548	28,928	156,396
SUPPLIES AND SERVICES	111,828	43,255	60,897
CAPITAL OUTLAY	5,302	11,408	25,636
Total Program Expenditures	125,678	83,591	242,929

Program Funding by Source

Revenues			
MISCELLANEOUS	295	0	0
Operating Revenue Sub-Total	295	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	125,383	83,591	242,929
Total Program Funding	125,678	83,591	242,929

Program Staffing (FTEs)	0.0	1.0	3.5
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: NATURAL RESOURCE PARKS

Function

Manage, maintain, and protect natural resource and mountain parks, open space lands, and cultural/historic resource sites. Educate the public about the importance of the sites and how to appropriately use them.

Description of Services

Manage and protect mountain parks and natural resource parks, natural preserves, non urban trails/trailheads, open space lands, and cultural/historic resource sites through routine monitoring, maintenance, and planned management actions. Provide environmental and historical education programs for diverse audiences. Provide passive and active natural resource based recreational opportunities on NRPR lands. Develop and implement an invasive species management program. Assist with identification, due diligence background reporting, and acquisition of new open space lands under the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Increase the level of public participation in environmental and conservation education programs
- Develop, implement, and monitor management plans for open space properties
- Routinely monitor and maintain non urban trail system and associated trail heads
- Monitor and provide operations maintenance support to maintain safe and functioning natural resource parks, open space lands, and cultural/historic resource sites

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Environmental education program participants	16,555	18,000	25,000
Miles of trails maintained	32	40	50
Acres of park, ranch, open space, and cultural resource lands maintained	170,500	172,000	175,000
Comprehensive management plans completed	2	5	2
Properties monitored annually	n/a	95	100

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	1,663,811	1,899,312	1,706,247
SUPPLIES AND SERVICES	1,112,839	1,214,442	1,108,230
CAPITAL OUTLAY	152,639	16,000	0
Total Program Expenditures	2,929,289	3,129,754	2,814,477

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
INTERGOVERNMENTAL	12,990	0	0
CHARGES FOR SERVICES	146,274	133,000	130,000
MISCELLANEOUS	33,753	47,000	40,000
Operating Revenue Sub-Total	193,017	180,000	170,000
INTEREST	15,647	0	0
MISCELLANEOUS	307,740	300,000	300,000
Special Programs Revenue Sub-Total	323,387	300,000	300,000
INTERGOVERNMENTAL	156,108	72,686	90,000
Grant Revenue Sub-Total	156,108	72,686	90,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	115,584	130,000	25,000
General Fund Support	2,141,193	2,447,068	2,229,477
Total Program Funding	2,929,289	3,129,754	2,814,477

Program Staffing (FTEs)	39.2	46.2	35.0
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: OPERATIONS

Function

Manage, operate, and maintain Pima County's urban park system that provides vital green space and vegetative buffers to construction and development while providing opportunities to the public to be physically active. Provide groundwater recharge areas, flood plain protection, natural sound barriers, storm water protection, and carbon uptake from trees and vegetation that help keep the environment healthy.

Description of Services

Manage, operate, and maintain 40 parks, with 85 ball fields (62 lighted) while scheduling and coordinating with various sports organizations using the ball fields. Provide skilled maintenance support for 11 recreation/fine arts centers, various open space properties and ranches, natural resource parks and preserves, 9 public swimming pools, various government and community buildings, and water works systems throughout Pima County. Maintain the grounds of the downtown government complex. Update, coordinate, and implement a comprehensive division safety program. Coordinate and schedule ball fields for sports leagues and special events.

Program Goals and Objectives

- Develop cyclic maintenance for asphalt paths, parking lots, and entrance roads to improve safety, reduce long term maintenance costs, and prolong life expectancy
- Develop replacement programs for playground structures; bring playgrounds up to national standards and guidelines; install shade canopies over structures, and make them accessible by the disabled
- Remove graffiti within 72 hours at least 85% of the time

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Miles of river parks maintained	32	33	34
Urban parks operated and maintained	43	44	40
Ball fields operated, maintained, and scheduled	90	94	85
Graffiti removed within 72 hours at parks	75%	80%	90%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	5,215,936	5,342,477	5,012,207
SUPPLIES AND SERVICES	2,650,577	2,390,955	2,267,690
CAPITAL OUTLAY	461,870	23,000	1,600
Total Program Expenditures	8,328,383	7,756,432	7,281,497

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
INTERGOVERNMENTAL	86,219	0	0
CHARGES FOR SERVICES	138,835	103,700	291,700
MISCELLANEOUS	37,285	28,900	39,900
Operating Revenue Sub-Total	262,339	132,600	331,600
Net Operating Transfers In/(Out)	494,209	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	7,571,835	7,623,832	6,949,897
Total Program Funding	8,328,383	7,756,432	7,281,497

<u>Program Staffing (FTEs)</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Program Staffing (FTEs)	118.6	119.9	108.7

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: PLANNING

Function

Prepare and execute plans for parks, open space preserves, river parks, trails, and green spaces, both urban and rural. Review rezoning requests, specific plans, subdivision plats, development plans, and abandonment proposals to protect and secure trails and park space. Secure access to public lands. Identify, analyze, and assist with the acquisition of park land, open space, and trail corridors. Manage and administer the in-lieu park fees program. Plan, design and construct recreational trails consistent with the Eastern Pima County Trail System Master Plan.

Description of Services

Review and comment on rezonings, specific plans, subdivision plats, and development plans to secure parks, open spaces, and trails through the development process. Administer all aspects of the Eastern Pima County Trail System Master Plan. Manage recreation areas in residential subdivisions. Review and comment on state land applications, County right-of-way, and easement abandonments. Prepare master plans for parks, open space, trails, and greenways, individually and in systems. Prepare management plans for open space properties. Analyze and participate in the acquisition of park land, open space, and trail corridors. Secure access to public lands. Provide information to the public; provide technical assistance to other jurisdictions; prepare bond program requests; prepare grants and raise funds; draft ordinances, resolutions, leases, memorandums of understandings, and intergovernmental agreements. Conduct legislative analyses and develop park, open space, and trail policies. Work with other jurisdictions to implement projects that cross political boundaries.

Program Goals and Objectives

- Secure trail corridors, park land, and open space through the development review process
- Implement and periodically update the Eastern Pima County Trail System Master Plan
- Resolve access challenges to the public lands that surround Tucson
- Prepare management plans for new open space properties as they are acquired
- Design public facilities on newly acquired open space properties

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Eastern Pima County Trail System Master Plan updated	100%	100%	100%
Access challenges to newly acquired public lands resolved	95%	100%	100%
Management plans prepared for newly acquired public lands	yes	yes	yes
Public facilities designed on newly acquired open space properties	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	86,734	35,850	144,674
SUPPLIES AND SERVICES	23,839	43,484	0
CAPITAL OUTLAY	0	6,990	0
Total Program Expenditures	110,573	86,324	144,674

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
CHARGES FOR SERVICES	1,200	0	0
MISCELLANEOUS	370	0	0
Operating Revenue Sub-Total	1,570	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	109,003	86,324	144,674
Total Program Funding	110,573	86,324	144,674

Program Staffing (FTEs)	2.5	2.0	2.0
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Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: RECREATION

Function

Operate community centers, swimming pools, art and leisure classes, a boxing gym, and three shooting ranges. Also operate parks and recreation elements in Ajo.

Description of Services

Provide special interest classes, workshops, aquatics, sporting events, skill contests, teen dances, outdoor education, shooting sports, camping, hiking, community nutrition programs, related social services, and special events. Offer room rentals, performing arts space, and cooperative management with other agencies and private nonprofit groups. Provide activities to meet the unique interests of various age groups and populations. Offer age appropriate, supervised activities in a welcoming and safe environment.

Program Goals and Objectives

- Offer recreation programs at community centers, swimming pools, shooting ranges, and elsewhere
- Provide a safe environment at all locations and properly document activities and issues
- Provide trained professional staff and volunteers
- Provide safe, modern recreation facilities within existing resources
- Identify and rectify facilities issues, such as safety related problems at recreation sites
- Maintain clean, secure facilities
- Identify and repair, or have repaired, all mechanical maintenance issues at recreation sites

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Recreation/community center participants	313,113	325,000	275,000
Aquatics program participants	132,560	135,000	135,000
Shooting range users	19,010	20,000	20,000
Volunteer hours	19,550	20,000	20,000
Notices of significant regulatory violation	0	1	0
Staff safety training seminars held	5	5	5
Accidents reported within 2 days	80%	90%	100%
Repairs completed within 2 weeks	80%	85%	100%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	3,121,498	3,319,259	2,826,865
SUPPLIES AND SERVICES	700,163	884,747	814,780
CAPITAL OUTLAY	48,924	0	0
Total Program Expenditures	3,870,585	4,204,006	3,641,645

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	1,155	0	0
CHARGES FOR SERVICES	523,414	299,350	322,600
MISCELLANEOUS	13,568	4,000	0
Operating Revenue Sub-Total	538,137	303,350	322,600
INTEREST	7	0	0
Special Programs Revenue Sub-Total	7	0	0
Net Operating Transfers In/(Out)	11,025	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(7)	0	0
General Fund Support	3,321,423	3,900,656	3,319,045
Total Program Funding	3,870,585	4,204,006	3,641,645

Program Staffing (FTEs)	97.0	95.9	81.5
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Public Works Administration

Expenditures: 92,625

FTEs 34.0

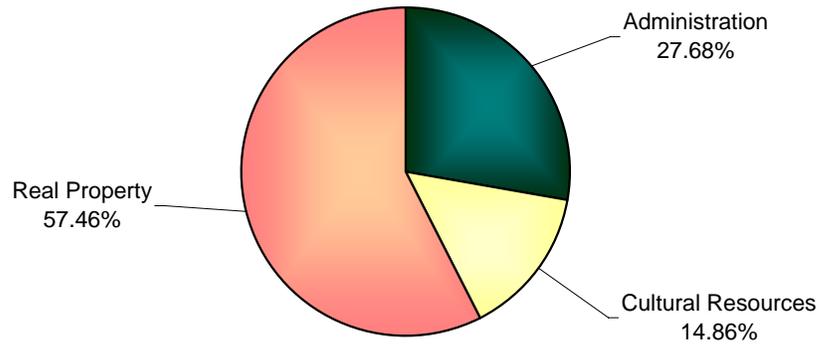
Revenues: 0

Function Statement: Provide administrative services and cultural resources services and direct the real property function for the departments within the Public Works functional area.

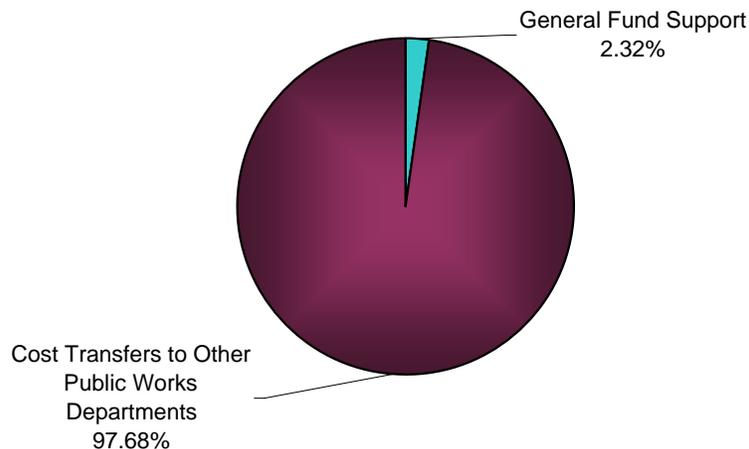
Mandates: None

Note: Expenditure percentages for Administration, Cultural Resources, and Real Property are shown only for illustrative purposes, as all of the costs of these programs except \$92,625 of Cultural Resources are transferred to other Public Works departments.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC WORKS ADMINISTRATION

<u>Expenditures by Program</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
ADMINISTRATION	2	0	0
CULTURAL RESOURCES	74,699	95,000	92,625
REAL PROPERTY	(1)	0	0
Total Expenditures	74,700	95,000	92,625
<u>Funding by Source</u>			
Revenues			
REAL PROPERTY	6,000	0	0
Total Revenues	6,000	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	68,700	95,000	92,625
Total Program Funding	74,700	95,000	92,625
<u>Staffing (FTEs) by Program</u>			
ADMINISTRATION	9.0	9.5	9.0
CULTURAL RESOURCES	7.0	6.9	6.0
REAL PROPERTY	21.5	22.0	19.0
Total Staffing (FTEs)	37.5	38.4	34.0

Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: ADMINISTRATION

Function

Provide administrative direction and support services to departments within the Public Works functional area.

Description of Services

Manage capital projects and other administrative services. Provide administration, management, and planning support to Real Property Services, Cultural Resources & Historic Preservation Services, Geographic Information Services, Capital Improvement Program, and all departments within the Public Works functional area. Oversee, guide, and direct as necessary the implementation of County policies, capital projects, community relations, and other administrative services. Provide management and administrative support to the of Pima, Cochise, Santa Cruz, and Pinal counties, and the sister region of Puerto Penasco, Mexico.

(Note: The program's expenditures will be allocated in full to the other departments in the Public Works functional area. Therefore, all budgeted expenditures will net to zero.)

Program Goals and Objectives

- Ensure quality public service by providing efficient and effective management services to the Public Works departments
- Coordinate efforts of Public Works departments in support of the Public Works mission and vision
- Coordinate and facilitate the collaboration between the Public Works departments
- Manage Public Works departments to measurable progress in providing professional, progressive, fiscally responsible, and timely services to Pima County

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Each department's strategic plan and work plan updated annually and reviewed at mid-year	100%	100%	100%
Reports obtained from each department detailing activities related to providing progressive, fiscally responsible, and timely services	100%	100%	100%
Joint projects undertaken and completed	6	7	7

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	1	0	0
SUPPLIES AND SERVICES	(13,327)	0	0
CAPITAL OUTLAY	13,328	0	0
Total Program Expenditures	2	0	0

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	2	0	0
Total Program Funding	2	0	0

Program Staffing (FTEs)	9.0	9.5	9.0
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Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: CULTURAL RESOURCES

Function

Provide management, technical, and administrative services to all County departments and the public ensuring compliance with federal, state, and County historic preservation laws and policies. Manage County historic preservation bond projects. Promote cultural resource conservation and implement historic preservation projects throughout Pima County.

Description of Services

Review all County Capital Improvement Program projects and private sector development proposals and plans. Manage and protect County owned cultural resources. Procure and administer grants, provide public information and heritage education, develop and implement Sonoran Desert Conservation Plan (SDCP) policies for cultural resources and ranching, develop and implement 1997 and 2004 bond program historic preservation projects, assist designation of the Santa Cruz Valley National Heritage Area. Implement mitigation measures.

Program Goals and Objectives

- Review and ensure compliance of County and private sector development projects
- Implement the 1997 and 2004 Historic Preservation Bond program
- Define project scopes of work for cultural resources services contracts
- Procure additional grant funds
- Develop and implement SDCP cultural resources and ranch conservation goals and policies
- Develop plans for Cultural Resources and Open Space preservation
- Work toward congressional designation of the Santa Cruz Valley National Heritage Area

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Compliance actions for County projects	95	125	150
Compliance reviews for private development	99	150	150
Preservation bond funds expended	2,043,795	\$4,000,000	\$3,000,000

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	178,546	94,956	92,625
SUPPLIES AND SERVICES	(118,664)	44	0
CAPITAL OUTLAY	14,817	0	0
Total Program Expenditures	74,699	95,000	92,625

Program Funding by Source

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	74,699	95,000	92,625
Total Program Funding	74,699	95,000	92,625

Program Staffing (FTEs)	7.0	6.9	6.0
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Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: REAL PROPERTY

Function

Direct and administer the real property function for Pima County departments.

Description of Services

Provide appraisal, acquisition, relocation, property management, and property disposal services to Pima County departments. License the use of County rights-of-way for encroachments and water franchises. Track the number of appraisals and acquisitions per year

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works functional area. Therefore, all budgeted expenditures net to zero.)

Program Goals and Objectives

- Monitor all expenditures and charge expenditures to Public Works departments in an accurate and timely manner

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Appraisals/Nominals per year	280	280	290
Acquisition agreements per year	149	150	160
Escrow closings per year	129	130	140

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	187,418	0	0
SUPPLIES AND SERVICES	(205,254)	0	0
CAPITAL OUTLAY	17,835	0	0
Total Program Expenditures	(1)	0	0

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
MISCELLANEOUS	6,000	0	0
Operating Revenue Sub-Total	6,000	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	(6,001)	0	0
Total Program Funding	(1)	0	0

Program Staffing (FTEs)	21.5	22.0	19.0
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Regional Flood Control District

Expenditures: 12,227,360

Revenues: 23,598,588

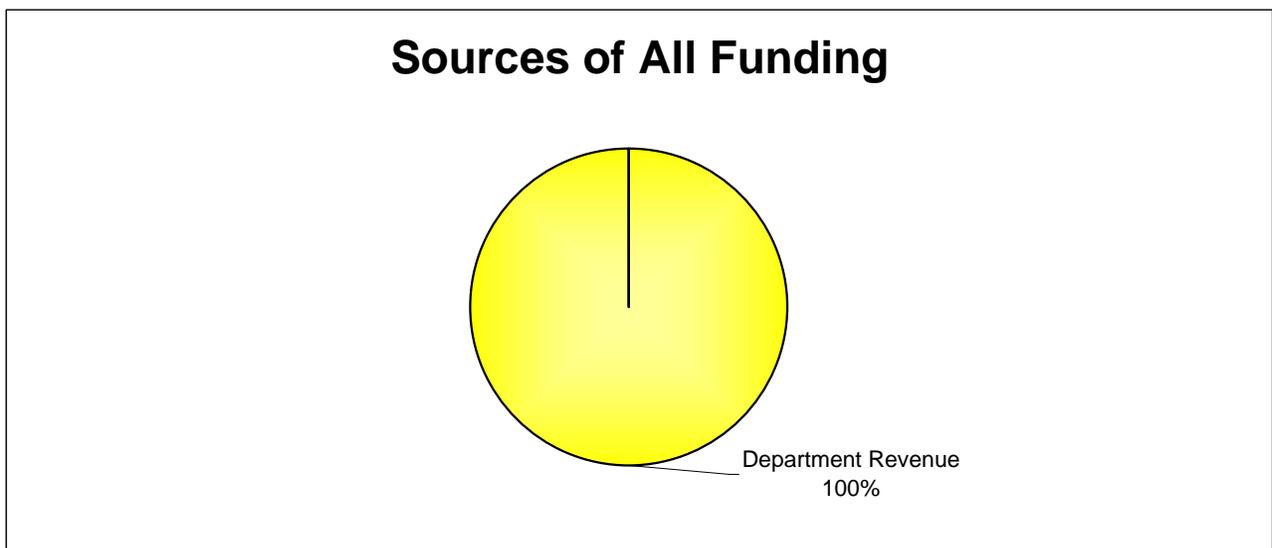
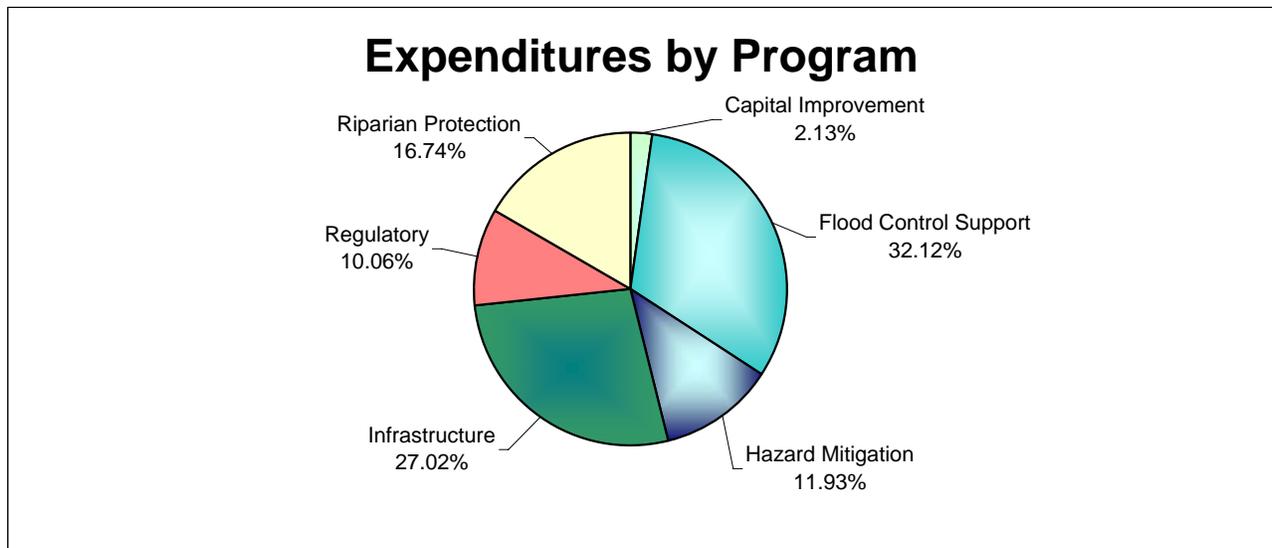
FTEs 70.3

Function Statement:

Protect public health, safety, and welfare by implementing structural flood control solutions and provide comprehensive nonstructural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties; 11-257: Flood Water Control Works, Tax Levy; Title 48, Chapter 21: Flood Control Districts; and Pima County Code Title 16: Floodplain and Erosion Hazard Management



Department Summary by Program

Department: REGIONAL FLOOD CONTROL DISTRICT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
CAPITAL IMPROVEMENT	230,981	190,878	260,554
FLOOD CONTROL SUPPORT	4,341,649	3,912,270	3,927,334
HAZARD MITIGATION	1,686,169	1,752,141	1,458,318
INFRASTRUCTURE	4,793,673	3,667,134	3,304,131
REGULATORY	2,188,326	1,039,786	1,229,783
RIPARIAN PROTECTION	1,457,971	1,982,378	2,047,240
Total Expenditures	14,698,769	12,544,587	12,227,360

Funding by Source

Revenues

CAPITAL IMPROVEMENT	85	0	0
FLOOD CONTROL SUPPORT	25,689,917	25,638,399	23,408,588
INFRASTRUCTURE	915,377	0	0
REGULATORY	102	0	0
RIPARIAN PROTECTION	38,816	367,470	190,000
Total Revenues	26,644,297	26,005,869	23,598,588
Net Operating Transfers In/(Out)	(11,401,261)	(10,787,716)	(10,030,266)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(544,267)	(2,673,566)	(1,340,962)
Total Program Funding	14,698,769	12,544,587	12,227,360

Staffing (FTEs) by Program

CAPITAL IMPROVEMENT	9.0	7.0	8.0
FLOOD CONTROL SUPPORT	8.0	8.0	9.0
HAZARD MITIGATION	14.0	11.5	12.0
INFRASTRUCTURE	13.4	13.5	14.3
REGULATORY	18.0	17.0	18.0
RIPARIAN PROTECTION	13.0	10.0	9.0
Total Staffing (FTEs)	75.4	67.0	70.3

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: CAPITAL IMPROVEMENT

Function

Manage the development and construction of Capital Improvement Projects (CIP) for the Flood Control District. This includes the initiation, planning, monitoring and control, execution, and closing of District's CIP.

Description of Services

Design and construct flood control improvements along the major watercourses, including bank protection, levee, detention basins, environmental restoration, and linear park improvements. Prepare feasibility studies/concept design reports for flood control projects including reports and studies to obtain federal and state funds and grants for flood control and environmental restoration projects. Participate with other agencies and departments for construction of major flood control and environmental restoration projects. Provide comprehensive review and monitoring of construction to ensure project quality and compliance with project specifications.

Program Goals and Objectives

- Initiate and deliver the Flood Control Bond Projects and other CIP projects, monitor the progress of each project, and control the successful planning, design, construction, and closing of each project
- Implement and train division staff to develop constructible projects by utilizing value engineering to optimize design, monitor construction costs during design and construction, and provide project specifications that assure quality and utilize proper procurement practices

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Bond projects completed on schedule and budget	90%	90%	100%
Projects constructed within 5% of engineer's cost estimate	80%	82%	100%
1997 bond projects completed	90%	90%	98%
2004 bond projects completed	15%	30%	35%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	298,366	315,555	370,409
SUPPLIES AND SERVICES	(91,835)	(132,677)	(129,355)
CAPITAL OUTLAY	24,450	8,000	19,500
Total Program Expenditures	230,981	190,878	260,554

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
MISCELLANEOUS	85	0	0
Operating Revenue Sub-Total	85	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	230,896	190,878	260,554
Total Program Funding	230,981	190,878	260,554

Program Staffing (FTEs)	9.0	7.0	8.0
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: FLOOD CONTROL SUPPORT

Function

Direct, lead, and support the district floodplain management and flood control activities in the incorporated and unincorporated areas of Pima County by maintaining a fiscally responsible, environmentally conscientious, and multi-objective approach to managing regional watercourses, floodplains, water resources, and riparian habitats.

Description of Services

Provide leadership, financial management, and personnel for district operations. Provide direction and set policies for short range and long range regional flood control planning. Provide administrative support services to procure, manage, and audit contracts and services for the district. Ensure that district activities conform to federal and state laws, flood insurance standards, and floodplain management goals. Ensure the District meets the Federal Emergency Management Agency (FEMA) goals for local flood control activities and programs to prevent flood damage and mitigate potential flood hazards resulting in lower flood insurance rates to residents and businesses and making the community eligible for flood mitigation grants and disaster assistance.

Program Goals and Objectives

- Operate the District in a responsible manner that is protective of public safety, reduces future flood hazards, and meets Federal Flood Insurance Program goals
 - . Be rated as a top community, class 5 or better, in floodplain management and flood prevention as determined by FEMA's Community Rating System allowing residents and businesses to obtain flood insurance premium discounts
 - . Conduct outreach program to inform property owners about their susceptibility to flooding and increase the number of flood insurance policies in Pima County to a minimum of 3,100
- Provide up-to-date, accurate floodplain information to the general public and municipalities in the County including providing digital mapping and GIS information on floodplains, water resources, and associated comprehensive planning data for flood control
 - . Provide a regional flood control plan and long-term flood prevention strategy and implementation plan

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Divisions that developed a one-year and five-year operating plan	0	3	4
Projects with no discrepancies in schedule or budget	25%	70%	100%
FEMA's community class rating for Pima County	5	5	5
Savings on Flood Insurance premiums in Pima County	25%	25%	25%
Total Flood Insurance policies in Pima County	2,453	2,900	3,100

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	1,943,036	1,337,648	1,403,927
SUPPLIES AND SERVICES	2,367,460	2,574,622	2,523,407
CAPITAL OUTLAY	31,153	0	0
Total Program Expenditures	4,341,649	3,912,270	3,927,334

Program Funding by Source

Revenues			
TAXES	25,331,448	25,332,649	23,292,838
INTERGOVERNMENTAL	8,280	0	0
CHARGES FOR SERVICES	165,126	175,000	50,000
INTEREST	144,984	100,000	35,000
MISCELLANEOUS	40,079	30,750	30,750
Operating Revenue Sub-Total	25,689,917	25,638,399	23,408,588
Net Operating Transfers In/(Out)	(11,401,261)	(10,787,716)	(10,030,266)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(9,947,007)	(10,938,413)	(9,450,988)
Total Program Funding	4,341,649	3,912,270	3,927,334

Program Staffing (FTEs)	8.0	8.0	9.0
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: HAZARD MITIGATION

Function

Provide flood hazard mapping and information resources to protect Pima County residents from flooding and associated hazards. Conduct long-range planning services to promote wise and environmentally sound developments in and adjacent to flood hazard areas. Ensure compliance with federal, state, and local regulations for development projects impacting Pima County regional watercourses, floodplains, and riparian areas.

Description of Services

Provide compliance with floodplain management regulation and emergency preparedness as required to meet federal and state laws and local mandates. Review plans, issue permits, perform investigations, conduct hydrologic and hydraulic studies, interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development. Conduct comprehensive river and basin management studies and prepare financial program reports. Coordinate management of the Flood Insurance Rate Maps, the Community Rating System, and flood hazard mitigation and emergency repair activities with the Federal Emergency Management Agency (FEMA). Conduct and review flood insurance studies. Review development plans for compliance with FEMA. Coordinate FEMA approved mapping changes. Participate in the National Flood Insurance Program and the Community Rating Systems. Initiate flood education and awareness activities. Identify, plan, and study needs. Prepare plans or studies, develop scopes of works, and oversee work to completion. Prepare the annual report and the Five Year Comprehensive Report.

Program Goals and Objectives

- Discourage development in flood and erosion hazard areas
- Encourage natural resource protection
- Continue participating in the Flood Insurance Program
- Identify cost-effective solutions to flood and erosion hazards
- Encourage interagency cooperation
- Meet or exceed state and federal requirements for preserving and protecting environmental resources, including those mandated by the Threatened and Endangered Species Act and the Sonoran Desert Conservation Plan

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Development project plans received, logged in, and reviewed within time frame established by Pima County Development Services	79%	85%	100%
FEMA reviews received, logged in, and reviewed within a four-week period	85%	60%	100%
Floodplain residents that receive informational and/or educational materials, e.g. floodplain map change notices, educational brochures	50%	50%	100%
Acres of watersheds studied annually to update flood hazard information	143,000	175,000	200,000
Linear miles of rivers studied and reviewed annually	67	75	300
Rezoning and plans that provide for natural washes and preserve floodplains	80%	75%	85%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	879,230	897,779	962,638
SUPPLIES AND SERVICES	806,939	852,662	492,680
CAPITAL OUTLAY	0	1,700	3,000
Total Program Expenditures	1,686,169	1,752,141	1,458,318
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,686,169	1,752,141	1,458,318
Total Program Funding	1,686,169	1,752,141	1,458,318
Program Staffing (FTEs)	14.0	11.5	12.0

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: INFRASTRUCTURE

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive maintenance, operation, and development of flood control infrastructure through a balanced, multi-objective approach to managing regional watercourses, floodplains, and storm water resources.

Description of Services

Inspect, construct, and maintain flood control facilities. Develop operation and maintenance plans for flood control infrastructure including emergency preparedness and incorporating environmentally sensitive solutions for flood control. Coordinate maintenance activities with external departments and agencies at the city, County, state, and federal levels. Develop and maintain an Asset Management Program containing a complete inventory of all district flood control and related infrastructure including real property, bank protection, drainage ways, easements, and other flood conveyance structures. Develop plans for the operation and maintenance of the real property including coordination with other County departments and local, state, and federal agencies.

Program Goals and Objectives

- Provide inspection and maintenance of flood control improvements that embody sound maintenance principles and in a cost effective manner
- Establish data management procedures that provide support to the various programs within the District including data sources as well as geographic information data sources

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
District property inventoried in geographical information system (GIS) database	70%	80%	99%
Infrastructure assets inventoried in GIS database	40%	80%	99%
Assets inventoried	5,498	5,500	5,500
Subdivision Release of Assurance inspections completed within 10 days of request	99%	100%	100%
Infrastructure inventory inspected annually	25%	66%	66%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	1,118,723	1,729,400	1,662,491
SUPPLIES AND SERVICES	3,667,664	1,905,234	1,631,140
CAPITAL OUTLAY	7,286	32,500	10,500
Total Program Expenditures	4,793,673	3,667,134	3,304,131

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
INTERGOVERNMENTAL	915,377	0	0
Operating Revenue Sub-Total	915,377	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	3,878,296	3,667,134	3,304,131
Total Program Funding	4,793,673	3,667,134	3,304,131

Program Staffing (FTEs)	13.4	13.5	14.3
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: REGULATORY

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive compliance plans and customer service programs through a balanced, fiscally responsible, multi-objective approach to managing local and regional watercourses, floodplains, and riparian resources.

Description of Services

Ensure compliance with floodplain management regulations as required by federal and state laws and local mandates governing floodplains. Implement a regulatory permitting and compliance program to provide information and outreach services that explain floodplain requirements. Review applications, plans, and engineering studies for conformance with standards and requirements, and issue permits if acceptable. Perform site investigations in order to verify that improvements were constructed in compliance with the Floodplain and Erosion Hazard Management Ordinance. Initiate enforcement activities for construction not in compliance. Conduct hydrologic and hydraulic studies. Interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development.

Program Goals and Objectives

- Meet or exceed federal and state requirements for floodplain management, including those mandated for participation in the National Flood Insurance Program
- Ensure that development activities in flood hazard areas are in compliance with federal and state laws and the Floodplain and Erosion Hazard Management Ordinance
- Provide floodplain management plans that embody sound engineering principles and preserve natural resources
- Provide consistent and comprehensive information regarding flood and erosion hazards, and impacts to riparian areas in order to assist in creating awareness of the issues, and promote development with the least impact within these areas

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Flood Hazard Information Sheets completed per requests from property owners, prospective property owners, and mortgage companies	4,363	4,600	4,500
Outreach events held to inform residents about flood hazards	7	7	5
Certified Floodplain Managers	14	11	11
Floodplain Use Permit applications initially reviewed within 15 business days (either approved or comment letter)	66%	80%	100%
Complaints responded to within 10 business days	73%	60%	100%
Completed elevation certificates returned	56%	90%	100%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	948,254	975,378	1,173,807
SUPPLIES AND SERVICES	1,231,647	64,408	55,976
CAPITAL OUTLAY	8,425	0	0
Total Program Expenditures	2,188,326	1,039,786	1,229,783

Program Funding by Source

Revenues			
MISCELLANEOUS	102	0	0
Operating Revenue Sub-Total	102	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,188,224	1,039,786	1,229,783
Total Program Funding	2,188,326	1,039,786	1,229,783

Program Staffing (FTEs)	18.0	17.0	18.0
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: RIPARIAN PROTECTION

Function

Enhance floodplain characteristics and ecosystem functions by preserving, protecting, and restoring the natural resources within Pima County, including those activities mandated by federal, state, and local regulations. Fulfill the mission set forth by the Pima County Board of Directors in the Sonoran Desert Conservation Plan (SDCP), as it pertains to riparian and water resource protection.

Description of Services

Manage and administer the riparian protection elements of the SDCP and the Floodplain and Erosion Hazard Management Ordinance (Floodplain Ordinance) through coordination, review, and enforcement of land use improvement plans for both private and public development. Oversee the planning, designing, constructing, and maintaining of riparian habitat ecosystem restoration projects. Evaluate and make recommendations on properties for flood-prone, riparian habitat, and open space acquisition. Manage Regional Flood Control District (RFCD) property including unique high value riparian preserves. Participate with other County departments, governmental and nongovernmental entities on riparian area needs, availability, and conservation. Identify concerns surrounding water usage and availability and develop policies that help address these issues. Coordinate with other agencies on the planning, design, construction, operation and maintenance of groundwater recharge projects associated with flood control projects. Review and comment on possible water resource impacts of a proposed development. Determine water needs for existing riparian habitat areas and RFCD ecosystem restoration projects. Maintain, operate, and expand the Automated Local Evaluation in Real Time (ALERT) system to ensure rainfall and stream flow is accurately measured and assessed in real-time. Monitor rainfall and stream flow runoff to determine potential flooding and coordinate with appropriate emergency response agencies during significant events. Develop, regulate, and enforce riparian measures that serve to preserve and protect valued ecosystem habitat. Provide timely storm related information and system analyses to County personnel and other emergency response agencies. Preserve, protect, and enhance riparian resources throughout Pima County.

Program Goals and Objectives

- Support and ensure compliance with Floodplain Ordinance and the SDCP as it applies to floodplains, riparian habitat, and RFCD property
 - . Manage RFCD property in a manner that protects and enhances natural resources throughout Pima County using appropriate environmental sensitivity means
 - . Plan, design, construct, and maintain cost effective high valued riparian habitat ecosystem restoration projects
- Maintain and operate an integrated flood warning and emergency response system in cooperation with the National Weather Service, Pima County Office of Emergency Management, and the state

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Riparian habitat mitigation plan permits inspected annually for regulatory compliance based on permits issued	9%	12%	12%
Non-functional ALERT field site sensors repaired or replaced within two weeks, weather and hardware permitting	95%	95%	95%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	876,837	1,194,653	1,345,990
SUPPLIES AND SERVICES	556,447	690,325	584,650
CAPITAL OUTLAY	24,687	97,400	116,600
Total Program Expenditures	1,457,971	1,982,378	2,047,240

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
INTERGOVERNMENTAL	0	217,470	40,000
MISCELLANEOUS	38,816	150,000	150,000
Operating Revenue Sub-Total	38,816	367,470	190,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,419,155	1,614,908	1,857,240
Total Program Funding	1,457,971	1,982,378	2,047,240

Program Staffing (FTEs)	13.0	10.0	9.0
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Solid Waste Management

Expenditures: 7,178,250

Revenues: 5,128,250

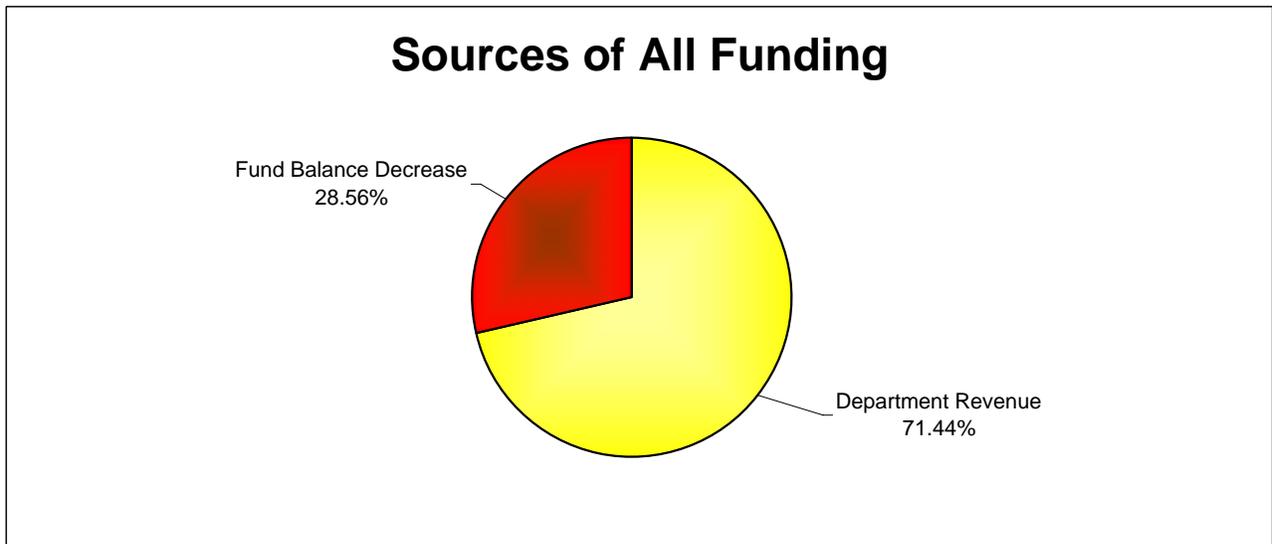
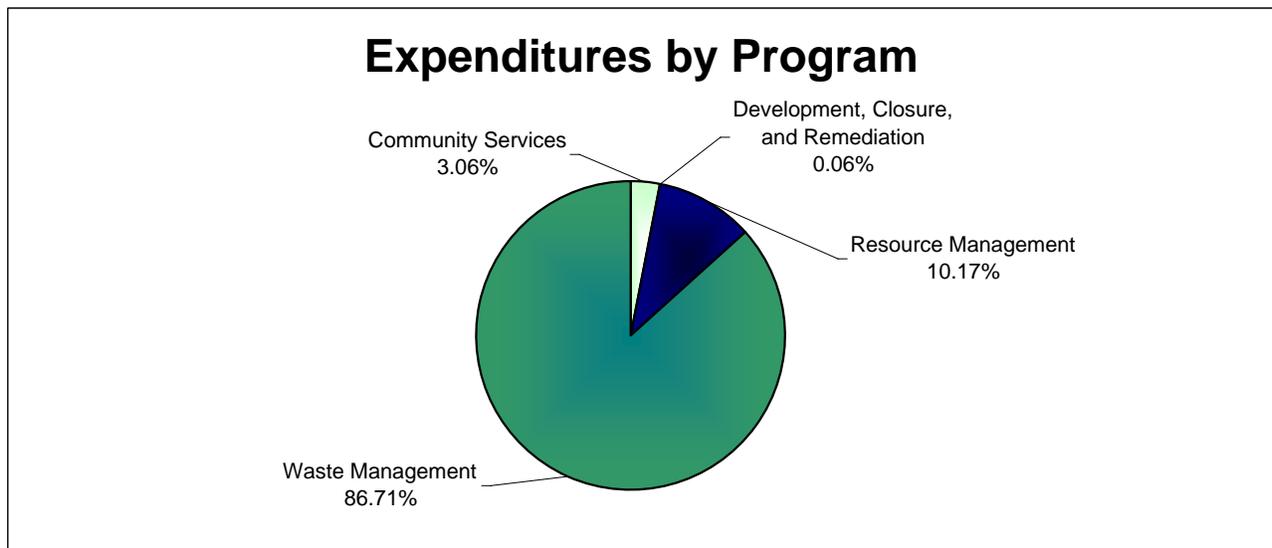
FTEs 34.5

Function Statement:

Provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269 Recycling and Waste Reduction; Title 49, Chapter 4: Solid Waste Management; and Pima County Code Title 7: Environmental Quality, 7.25: Waste Collection; 7.29: Solid Waste; and 7.33: Removal of Rubbish, Trash Weeds, Filth, and Debris



Department Summary by Program

Department: **SOLID WASTE MANAGEMENT**

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
COMMUNITY SERVICES	140,089	334,300	220,000
DEVELOPMENT, CLOSURE, AND REMEDIATION	19,082	25,500	4,000
RESOURCE MANAGEMENT	937,676	683,700	730,000
WASTE MANAGEMENT	7,212,820	7,216,375	6,224,250
Total Expenditures	8,309,667	8,259,875	7,178,250

Funding by Source

Revenues

COMMUNITY SERVICES	102	0	0
RESOURCE MANAGEMENT	87,016	5,000	5,000
WASTE MANAGEMENT	7,156,624	5,297,075	5,123,250
Total Revenues	7,243,742	5,302,075	5,128,250
Net Operating Transfers In/(Out)	500,000	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	565,925	2,957,800	2,050,000
Total Program Funding	8,309,667	8,259,875	7,178,250

Staffing (FTEs) by Program

COMMUNITY SERVICES	0.0	1.0	0.0
RESOURCE MANAGEMENT	11.0	11.0	8.0
WASTE MANAGEMENT	42.0	30.6	26.5
Total Staffing (FTEs)	53.0	42.6	34.5

Program Summary

Department: SOLID WASTE MANAGEMENT

Program: COMMUNITY SERVICES

Function

Provide funding, using Solid Waste tipping fees if available, for the Pima County Department of Environmental Quality Wildcat Dump Program. Provide staffing and equipment to support community clean up operations and the Wildcat Dump Program.

Description of Services

Provide bins and drivers at no charge and waive tipping fees for organized Pima County community clean up operations, Board of Supervisors clean up requests, and the Pima County Department of Environmental Quality Wildcat Dump Program. Provide funding, if available, for the Wildcat Dump Program.

Program Goals and Objectives

- Keep Pima County clean
- Provide resources, if available, to support community neighborhood and Wildcat Dump clean up operations

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Complaints received regarding community clean ups	0	0	0
Illegal dumping sites investigated	712	650	675
Illegal waste removed from public lands (tons)	99	85	90

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	110,192	55,443	2,224
SUPPLIES AND SERVICES	29,897	278,857	217,776
Total Program Expenditures	140,089	334,300	220,000

Program Funding by Source

Revenues			
MISCELLANEOUS	102	0	0
Operating Revenue Sub-Total	102	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	139,987	334,300	220,000
Total Program Funding	140,089	334,300	220,000

Program Staffing (FTEs)	0.0	1.0	0.0
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Program Summary

Department: SOLID WASTE MANAGEMENT

Program: DEVELOPMENT, CLOSURE, AND REMEDIATION

Function

Plan and manage all Solid Waste development, closure, and remediation activities. Closure indicates that a landfill facility, or a portion of a landfill facility, has reached capacity, stopped receiving waste, and disposal operations have ceased. Closure refers to all closure and post-closure activities. Remediation includes investigation, design, and construction for remedial activities associated with waste sites.

Description of Services

Implement requisite facility development and interim closure activities at County landfills. Plan and manage remediation services to include investigation, design, and construction.

Program Goals and Objectives

- Track waste management capacity and remediation services capability
- Plan and manage the development, expansion, closure, and required remediation at County landfills

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Monthly waste data tracking completed	yes	yes	yes
Landfill forecasts updated semi-annually	yes	yes	yes
Groundwater wells and gas probes monitored	44	46	46

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	8,956	5,100	1,595
SUPPLIES AND SERVICES	10,126	20,400	2,405
Total Program Expenditures	19,082	25,500	4,000
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	19,082	25,500	4,000
Total Program Funding	19,082	25,500	4,000
Program Staffing (FTEs)	0.0	0.0	0.0

Program Summary

Department: SOLID WASTE MANAGEMENT

Program: RESOURCE MANAGEMENT

Function

Provide financial management, procurement, and administrative support services. Project for the timely replacement of equipment.

Description of Services

Manage department administration and equipment replacement.

Program Goals and Objectives

- Provide administration for integrated solid waste management development, operations, landfill facilities closure, and post-closure activities
- Manage financial, staffing, and administrative resources
- Project equipment funding and request replacement

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Invoices prepared by 7th of each month	yes	yes	yes
Equipment plan updated	yes	yes	yes
Long range staffing plan updated	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	422,508	261,139	297,504
SUPPLIES AND SERVICES	511,434	422,561	432,496
CAPITAL OUTLAY	3,734	0	0
Total Program Expenditures	937,676	683,700	730,000

<u>Program Funding by Source</u>			
Revenues			
CHARGES FOR SERVICES	9,884	5,000	5,000
INTEREST	76,615	0	0
MISCELLANEOUS	517	0	0
Operating Revenue Sub-Total	87,016	5,000	5,000
Net Operating Transfers In/(Out)	500,000	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	350,660	678,700	725,000
Total Program Funding	937,676	683,700	730,000

Program Staffing (FTEs)	11.0	11.0	8.0
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Program Summary

Department: SOLID WASTE MANAGEMENT

Program: WASTE MANAGEMENT

Function

Perform integrated waste management at all Pima County solid waste facilities. Plan for future expansions of existing landfill facilities.

Description of Services

Provide landfill, transfer station, and recycling operations, including waste tire collection and recycling. Prepare annual Solid Waste Development Plan update. Plan and manage the appropriate development of expansions at existing landfill facilities.

Program Goals and Objectives

- Provide long term integrated solid waste management services
- Develop, operate, and close facilities to meet County needs in compliance with applicable laws and regulations
- Plan, develop, and implement new solid waste management facilities in response to County needs

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Arizona Department of Environmental Quality inspections passed	83%	100%	100%
Accidents resulting in lost time	4	0	0
Landfills operated	4	4	4
Transfer stations operated	2	2	2
Rural collection centers operated	11	4	4
Waste tonnage handled	207,584	145,822	123,872
Tire tonnage recycled	13,080	12,400	13,000
Other materials tonnage recycled	1,193	1,000	1,000

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	2,065,924	1,842,102	1,482,332
SUPPLIES AND SERVICES	5,146,896	5,374,273	4,741,918
Total Program Expenditures	7,212,820	7,216,375	6,224,250

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
CHARGES FOR SERVICES	5,700,172	3,787,500	3,775,000
MISCELLANEOUS	87,769	54,250	33,750
Operating Revenue Sub-Total	5,787,941	3,841,750	3,808,750
INTERGOVERNMENTAL	1,152,277	1,200,000	1,200,000
CHARGES FOR SERVICES	132,429	170,000	84,000
INTEREST	83,212	85,325	30,500
MISCELLANEOUS	765	0	0
Special Programs Revenue Sub-Total	1,368,683	1,455,325	1,314,500
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	56,196	1,919,300	1,101,000
Total Program Funding	7,212,820	7,216,375	6,224,250

Program Staffing (FTEs)	42.0	30.6	26.5
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Transportation

Expenditures: 40,618,931

FTEs 354.1

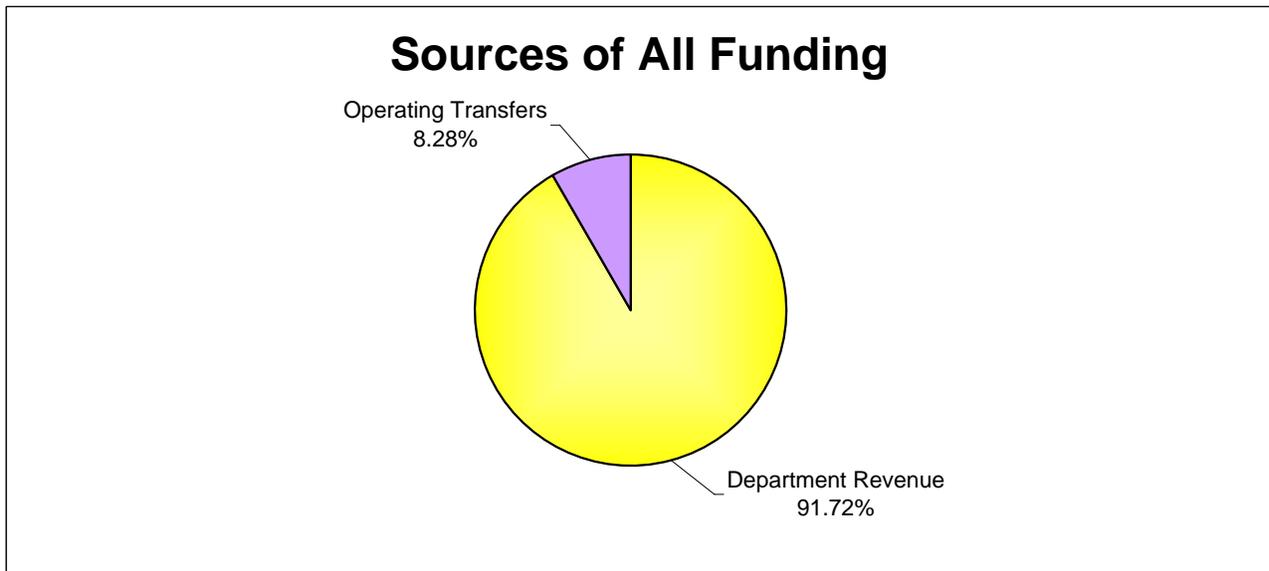
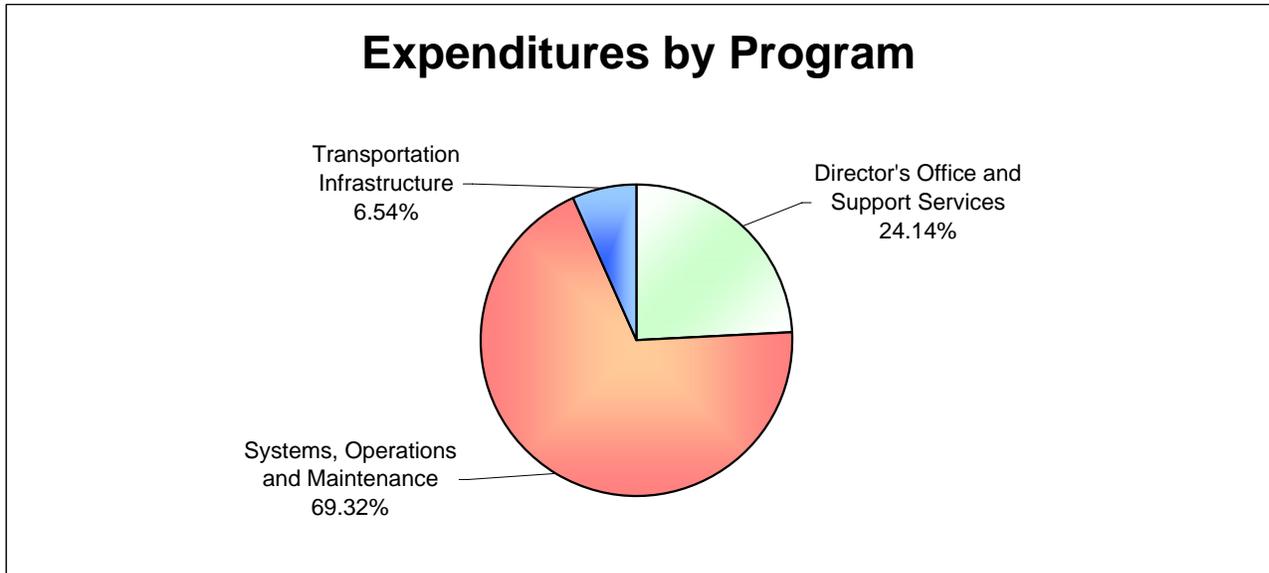
Revenues: 56,168,803

Function Statement:

Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new developments relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities, management/geographic information system. Continue implementation and development of the records modernization program.

Mandates:

ARS Title 28, Chapter 19: County Highways; and Pima County Code Title 10: Traffic and Highways



Department Summary by Program

Department: **TRANSPORTATION**

<u>Expenditures by Program</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
DIRECTOR'S OFFICE AND SUPPORT SVCS	9,193,888	10,163,612	9,806,455
SYSTEMS, OPERATIONS AND MAINTENANCE	33,179,815	36,672,737	28,155,506
TRANSPORTATION INFRASTRUCTURE	1,311,067	1,493,888	2,656,970
Total Expenditures	43,684,770	48,330,237	40,618,931

<u>Funding by Source</u>			
Revenues			
DIRECTOR'S OFFICE AND SUPPORT SVCS	61,351,889	61,292,609	52,537,197
SYSTEMS, OPERATIONS AND MAINTENANCE	3,394,655	3,551,056	3,047,241
TRANSPORTATION INFRASTRUCTURE	287,792	388,160	584,365
Total Revenues	65,034,336	65,231,825	56,168,803
Net Operating Transfers In/(Out)	(21,494,348)	(17,150,429)	(16,496,170)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	144,782	248,841	946,298
Total Program Funding	43,684,770	48,330,237	40,618,931

<u>Staffing (FTEs) by Program</u>			
DIRECTOR'S OFFICE AND SUPPORT SVCS	80.9	72.7	52.1
SYSTEMS, OPERATIONS AND MAINTENANCE	239.5	240.0	204.0
TRANSPORTATION INFRASTRUCTURE	105.5	102.0	98.0
Total Staffing (FTEs)	425.9	414.7	354.1

Program Summary

Department: TRANSPORTATION

Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Function

Provide leadership and support to the department in the areas of strategic planning and capital programming, administration, intergovernmental relations, environmental compliance, finance, real property, and technical services.

Description of Services

Provide direction and leadership to organize, manage, and administer the activities of the department management and staff. Implement departmental procedures consistent with County ordinances, policies, and directives. Serve as a liaison between the department, County Administrator, Board of Supervisors, and taxpayers. Manage public education and the community relations activities of the department. Act as the primary liaison with the community, government agencies, neighborhood organizations, and special interest groups. Ensure intergovernmental document quality, coordination, department review, and comment on key state and federal legislation. Provide training and consultation on process improvement, budgeting, planning, and organizational development. Ensure appropriate compliance of the department's activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, and advisory and defense support of departmental tort related claims and lawsuits. Provide administrative support, including employee services, procurement, financial management, and general services to the department. Provide Capital Improvement Plan (CIP) administrative management services including documentation of CIP project expenditures and project progress, development of reimbursement requests from federal, state, and local agencies, and compilation of audit files/audit capable documentation.

Program Goals and Objectives

- Develop and operate the department within the approved current fiscal year budget
 - . Ensure that the department's budget meets approved and planned work objectives and lead the department's annual budget development process
 - . Provide financial data for the County's Capital Improvement Plan within four weeks of obtaining quarterly actual expenditures
- Continue the development and implementation of a strategic plan ensuring alignment with the policies, ordinances, and directives of the Board of Supervisors, the County Administrator and the Deputy County Administrator for Public Works
 - . Plan, schedule, and lead all department planning and Quality Council sessions
- Develop and retain a high performing workforce
 - . Provide consistent technical and personal development skills training and coaching within the divisions throughout the year
- Meet customer requests by completing acquisitions and giving possession of property to customers for facility development
 - . Track the number of appraisals and acquisitions per year
- Provide premier customer service by promptly responding to all constituent inquiries and concerns and requests from the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
 - . Track and respond to each inquiry, concern, or request received within 24 hours of receipt
- Process invoices within five business days of receipt

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Constituent inquiries and concerns received	5,359	6,000	6,000
Constituent inquiries and concerns responded to or resolved within 24 hours of receipt	90%	92%	100%
Technical assistance and /or environmental documents reviewed annually	183	150	150
Introduced bills having an impact on the department that receive divisional review and are reported in writing to the Chief Deputy County Administrator	100%	100%	100%
Quarterly financial data updates provided to the County's CIP unit within 4 weeks of obtaining the quarterly actual expenditures	100%	100%	100%
Invoices processed within 5 business days of receipt	100%	100%	100%
Budget unit requests submitted on time	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	4,009,036	4,176,670	3,654,542
SUPPLIES AND SERVICES	5,168,160	5,986,942	6,151,913
CAPITAL OUTLAY	16,692	0	0
Total Program Expenditures	9,193,888	10,163,612	9,806,455

Program Summary

Department: **TRANSPORTATION**

Program: **DIRECTOR'S OFFICE AND SUPPORT SVCS**

Program Funding by Source

Revenues			
LICENSES & PERMITS	35,690	30,000	513,608
INTERGOVERNMENTAL	60,561,338	60,429,451	51,655,216
CHARGES FOR SERVICES	145,406	146,840	69,720
INTEREST	503,448	606,318	69,372
MISCELLANEOUS	105,983	80,000	109,281
MEMO REVENUE	24	0	120,000
Operating Revenue Sub-Total	61,351,889	61,292,609	52,537,197
Net Operating Transfers In/(Out)	(21,494,348)	(17,150,429)	(16,496,170)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(30,663,653)	(33,978,568)	(26,234,572)
Total Program Funding	9,193,888	10,163,612	9,806,455
Program Staffing (FTEs)	80.9	72.7	52.1

Program Summary

Department: TRANSPORTATION

Program: SYSTEMS, OPERATIONS AND MAINTENANCE

Function

Operate and maintain a safe and efficient transportation system including roadway infrastructure, traffic control systems, bicycle and pedestrian facilities, Ajo airport, transit services, and geographic information services.

Description of Services

Perform routine pavement maintenance to ensure safe driving surfaces for vehicles. Perform road grading, shoulder grading and repair, pothole patching, street sweeping, vegetation management, storm cleanup, snow and ice control, emergency response, and other incidental support functions. Provide roadway surface treatments to enhance, preserve, and improve the existing infrastructure. Conduct roadway and transportation related safety improvements consisting of dust control, hazard identification and elimination, safety standard upgrades of existing facilities, and other special projects as identified. Provide planning, design, and construction of projects that exceed the scope of pavement preservation (surface treatments), yet do not reach the scope of the traditional Capital Improvement Program (CIP) definition. Provide drainage maintenance services under assignment from the Flood Control District. Install and maintain active traffic control systems (signing, striping, signals, and street lighting) to safely and efficiently control and monitor the traffic flow of vehicle drivers, pedestrians, and bicyclists. Respond to citizen traffic concerns with appropriate studies. Perform planning and design reviews for new roadway projects related to the County's roadway network; partner with residents to minimize traffic impacts in neighborhoods; and actively participate in the regional Intelligent Transportation System (ITS) led by the Pima Association of Governments (PAG). Establish necessary safety projects, develop scope and program priority of projects, and send to Infrastructure Group to contract out projects for design and construction. Manage design and construction of projects using funding and priorities from the Department DOT-57 program, the PAG Regional Transportation Authority (RTA) program, and traffic and impact fees. Provide rural public transit and special needs services in Pima County. Identify, implement, and integrate automated systems and tools to facilitate department mandated functions. Provide Geographic Information System (GIS) programming and analysis, data conversion, and storage, along with related services and support to Pima County departments. Maintain a records modernization program. Provide Internet-related GIS technical support to all County departments.

Program Goals and Objectives

- Investigate, study, and respond to inquiries from internal and external customers in a timely manner regarding the safe and efficient traffic flow on the Pima County roadway network
 - . Investigate citizen requests and take action to deliver appropriate service within eight weeks
 - . Investigate Board of Supervisor (BOS) requests and take action to deliver appropriate service within four weeks
- Reduce stops and delays to drivers on Pima County arterial roadways in the County and across jurisdictional boundaries
- Make Pima County roads safer to walk, bicycle and drive on
 - . Reduce three year rolling average fatal crashes on Pima County roadway system each year
 - . Coordinate engineering and enforcement functions through monthly meetings with Sheriff's Operations Bureau
 - . Provide annual update to Safety Management System report by August 31 of each year
- Provide for the safe and efficient movement of people, goods, and services by performing routine roadway and bridge maintenance
 - . Perform at least 60 percent of required routine maintenance such as road grading, shoulder grading, and street sweeping on regular established cycle times
 - . Perform 12,000 sign item actions each year
 - . Perform 800 sign maintenance services calls each year
- Preserve, improve, and extend the useful life of roadway facilities in such a manner that the facility is maintained in a condition as near as originally constructed as possible
 - . Increase preventive surface treatments of roadway facilities every year
- Provide safe and reliable public transit in unincorporated Pima County
- Provide up-to-date, accurate GIS information
 - . Apply GIS data updates utilizing automated processes and modern spatial data technology within a month after logging data into the GIS project tracking system
 - . Improve the accuracy and information content of GIS data layers through the integration of GPS and digital imagery by establishing and maintaining open relationship with GIS data providers within the region

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
GIS projects completed (includes Sonoran Desert Conservation Plan projects)	597	650	700
GIS layer updates completed within one month from the time that they are logged into the GIS project tracking system.	89%	90%	100%
Routine roadway maintenance activities performed by established cycle times	66%	75%	75%
Roadways receiving annual surface treatments	4.00%	0.25%	2.10%
Signal maintenance service calls performed	1,009	830	830
Sign item actions performed	17,251	15,000	12,000
RTA & grant funding secured for bicycle/pedestrian facilities and safety programs	\$2,716,000	\$2,318,000	\$1,423,000

Program Summary

Department: TRANSPORTATION

Program: SYSTEMS, OPERATIONS AND MAINTENANCE

Citizen requests investigated within eight weeks	n/a	n/a	100%
BOS requests investigated within four weeks	n/a	n/a	100%
Engineering and enforcement coordination meetings with Sheriff's Office Bureau conducted	n/a	n/a	10
Safety Management System report updated by August 31	n/a	n/a	yes

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	11,596,813	11,586,652	10,951,036
SUPPLIES AND SERVICES	21,289,371	24,992,685	17,204,470
CAPITAL OUTLAY	293,631	93,400	0
Total Program Expenditures	33,179,815	36,672,737	28,155,506
<u>Program Funding by Source</u>			
Revenues			
LICENSES & PERMITS	495	0	1,512
INTERGOVERNMENTAL	3,200,058	3,473,606	2,945,067
CHARGES FOR SERVICES	63,520	20,000	27,562
MISCELLANEOUS	105,602	57,450	73,100
MEMO REVENUE	24,980	0	0
Operating Revenue Sub-Total	3,394,655	3,551,056	3,047,241
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	29,785,160	33,121,681	25,108,265
Total Program Funding	33,179,815	36,672,737	28,155,506
Program Staffing (FTEs)	239.5	240.0	204.0

Program Summary

Department: TRANSPORTATION

Program: TRANSPORTATION INFRASTRUCTURE

Function

Plan, design, and construct transportation projects, including bicycle, pedestrian and transit facilities, in a cost-effective manner to provide for the safe and efficient transportation of people and goods.

Description of Services

Provide management, technical, and administrative support as well as coordination of services within the transportation systems division. Provide for the development of short and long range plans for the County roadway system in concert with other regional planning agencies, the programming of capital improvements on both a five-year and longer term time horizon, and allocating funding sources for projects including application for funds from regional and state sources. Provide right-of-way and roadway management functions and reporting required under various federal and state rules. Perform development review functions as the DOT interface for Development Services Department and other privately funded infrastructure components. Manage the planning and design of transportation projects, including roadways, bridges, and roadway related drainage improvements. Prepare reports, plans, specifications, estimates and bid documents for transportation construction projects. Provide technical review of all local, County, and state projects that impact the county transportation system. Inspect, inventory, and maintain records on all bridge crossings. Perform land survey, construction inspection, material testing, and contract administration on department and other capital improvement construction projects. Perform inspection and material testing on all utility and private construction work in the public right-of-way. Attend capital improvement cash flow meetings. Prepare annual capital improvement budget.

Program Goals and Objectives

- Deliver the capital improvement program as scheduled and budgeted in the 5-year plan
- Ensure federal and regional transportation funds are equitably allocated to projects in Pima County
- Manage, in a cost effective manner, the planning, design, and construction of the CIP 5-year plan
- Minimize the number of negative findings from certification acceptance inspections and other quality audits
- Ensure that Transportation Infrastructure's operating and capital improvements budgets meet approved and planned work objectives by quarterly monitoring of revenues and expenditures to meet approved budget and service goals
- Ensure financial stability for capital improvements by providing regular financial forecasts, aggressively seeking alternative funding and implementing project management strategies
- Provide leadership and direction to the Transportation Infrastructure Management Team to provide for annual work plans and long range plans to meet goals for finance, process improvement, innovation and learning, and customer service

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Planned project completions based on fiscal year adopted budget	95%	85%	100%
Planned expenditures meeting fiscal year adopted budget	78%	85%	100%
Projects starting construction within 180 days of adopted baseline established 3/1/08	n/a	100%	100%
Survey requests completed by proposed due date as agreed upon by both parties	90%	85%	100%
Independent assurance samples that achieve scores of 3 or greater	80%	90%	90%
Right-of-way encroachments successfully resolved prior to legal action	100%	100%	100%
Negative findings from certification acceptance inspections and other audits	0	0	0

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	1,989,977	2,493,193	2,676,504
SUPPLIES AND SERVICES	(716,812)	(999,305)	(433,534)
CAPITAL OUTLAY	37,902	0	414,000
Total Program Expenditures	1,311,067	1,493,888	2,656,970

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
LICENSES & PERMITS	163,515	180,000	178,716
INTERGOVERNMENTAL	0	0	277,000
CHARGES FOR SERVICES	122,302	208,160	128,649
MISCELLANEOUS	1,975	0	0
Operating Revenue Sub-Total	287,792	388,160	584,365

Program Summary

Department: TRANSPORTATION
 Program: TRANSPORTATION INFRASTRUCTURE

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,023,275	1,105,728	2,072,605
Total Program Funding	<u>1,311,067</u>	<u>1,493,888</u>	<u>2,656,970</u>
<hr/>			
Program Staffing (FTEs)	105.5	102.0	98.0

Wastewater Reclamation

Expenditures: 134,200,827

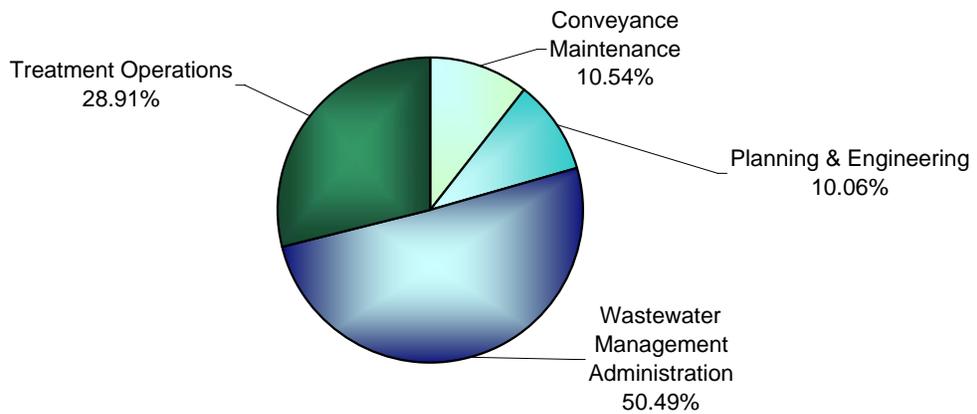
FTEs 580.0

Revenues: 147,931,945

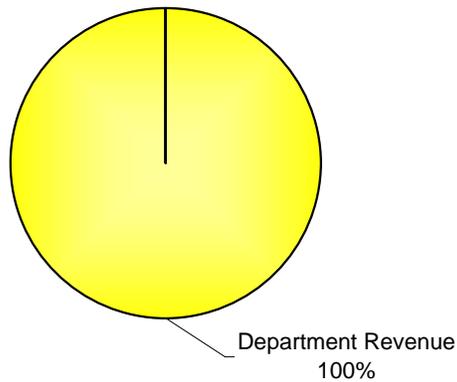
Function Statement: Protect the public health and environment in Pima County through the safe delivery, treatment, and reuse of wastewater.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, 11-264: Authority to operate a sewage system; liens; sewage system fees; Title 14, Chapter 14: Sanitary Districts; and Pima County Code Title 7: Environmental Quality, 7.21: Liquid Waste

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: **WASTEWATER RECLAMATION**

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
CONVEYANCE SYSTEM	10,003,129	11,152,833	14,140,965
PLANNING & ENGINEERING	10,296,949	15,001,459	13,505,571
REGIONAL WASTEWATER RECLAMATION ADMIN	48,225,332	67,447,359	67,759,572
TREATMENT OPERATIONS	38,997,322	38,691,698	38,794,719
Total Expenditures	107,522,732	132,293,349	134,200,827

Funding by Source			
Revenues			
PLANNING & ENGINEERING	793,051	0	0
REGIONAL WASTEWATER RECLAMATION ADMIN	132,468,727	139,492,346	147,931,945
TREATMENT OPERATIONS	(2,400)	0	0
Total Revenues	133,259,378	139,492,346	147,931,945
Net Operating Transfers In/(Out)	(636,806)	(9,646,635)	(21,525,780)
Other Funding Sources	75,000,000	28,942,363	85,002,383
Fund Balance Decrease/(Increase)	(100,099,840)	(26,494,725)	(77,207,721)
Total Program Funding	107,522,732	132,293,349	134,200,827

Staffing (FTEs) by Program			
CONVEYANCE SYSTEM	112.8	110.0	104.0
PLANNING & ENGINEERING	106.5	108.0	107.0
REGIONAL WASTEWATER RECLAMATION ADMIN	67.6	72.0	65.0
TREATMENT OPERATIONS	296.8	309.0	304.0
Total Staffing (FTEs)	583.7	599.0	580.0

Program Summary

Department: WASTEWATER RECLAMATION
Program: CONVEYANCE SYSTEM

Function

Provide the community with an environmentally sound, effective, and efficient sanitary sewage conveyance system.

Description of Services

Provide inspection services to repair, rehabilitate, and/or construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities in compliance with federal, state, and local regulatory requirements including National Pollution Discharge Elimination System (NPDES), Arizona Pollution Discharge Elimination System (AZPDES), sanitary sewerage overflow (SSO), aquifer protection permit (APP), storm water, air pollution, endangered species, critical habitat, the Sonoran Desert Conservation Plan, and Section 401 and 404 requirements. Operate a proactive, comprehensive preventive maintenance program for the sanitary sewage conveyance system including inspection, cleaning, systematic vector (roach) control, and odor mitigation programs for more than 3,400 miles of public gravity sanitary sewers and 32 public wastewater pumping systems throughout the 350 square mile public sewerage service area of eastern Pima County.

Program Goals and Objectives

- Provide public sewage conveyance facilities (gravity and pumping) that are reliable and adequate to minimize the unintended/unauthorized releases of sewage to the environment (sanitary sewer overflow)
- . Reduce sanitary sewer overflows
- Operate the sanitary sewage conveyance system (gravity and pumping systems) effectively, efficiently and in compliance with federal and state mandates and regulations
- . Service 14,000,000 feet annually
- Maintain an effective vector control program by providing treatment applications to 50% of the conveyance system manholes annually
- Maintain an effective and efficient Odor Abatement Program to significantly minimize odors system wide (treatment facilities and conveyance)
- . Reduce odor complaint phone calls
- Respond efficiently and effectively to customer service requests

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Sanitary sewer overflow	93	80	72
Feet of sewer system serviced	13,020,000	13,580,000	14,000,000
Information requests provided in the same day	95%	95%	100%
Odor complaint phone calls	356	325	293

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	5,421,828	6,560,575	6,295,886
SUPPLIES AND SERVICES	3,926,846	4,464,408	7,785,209
CAPITAL OUTLAY	654,455	127,850	59,870
Total Program Expenditures	10,003,129	11,152,833	14,140,965

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	10,003,129	11,152,833	14,140,965
Total Program Funding	10,003,129	11,152,833	14,140,965

Program Staffing (FTEs)	112.8	110.0	104.0
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Program Summary

Department: WASTEWATER RECLAMATION

Program: PLANNING & ENGINEERING

Function

Develop and implement the Capital Improvement Program (CIP) of the department, including long range and facility planning, initial project concepts, and design and construction of all capital facilities. Conduct engineering and inspection services, review development plans, and administer the overall planning and capacity management of the regional sewerage system.

Description of Services

Develop and implement a regional long range facility plan (metro and non-metro). Research, monitor, review, and follow environmental policy that may effect system operations and facility planning. Provide project development engineering design and oversight of consultant design efforts; coordinate cultural and real property needs for CIP projects; and provide project planning, project management, CIP oversight/coordination, and construction management services. Provide Blue Stake utility location services. Provide sewer plan review for conveyance projects. Provide sewer construction inspection services. Manage system models, rehabilitation projects, system design standards, and other special projects of a technical nature. Coordinate Wastewater Management Advisory Committee meetings. Represent the department to local, regional, and national public agencies and industry associations. Provide specialized maps for department and County presentations. Evaluate the availability of sewer capacity to serve new development for local government agencies and the land development industry. Provide assistance and information to developers and others with capacity-related issues. Prepare and track Master Sewer Service and Development agreements.

Program Goals and Objectives

- Develop, initiate, manage, and complete CIP projects efficiently
- . Review CIP Projects twice each month
- . Assist with the updating of the annual Financial Plan (CIP components)
- . Complete projects within 5% of budget
- . Complete projects within 90 days of approved schedule
- Update the Regional Metropolitan Area Facility Plan
- Provide sewer system construction inspections
- Review sewer design plans for compliance with standards

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Projects completed within 5% of budget	n/a	90%	100%
Projects completed within 90 days of approved schedule	n/a	90%	100%
Average number of days to issue capacity response letter	33	31	14
Planning studies reviewed	20	20	20
Number of capacity analyses performed	478	450	500
Sewer construction inspections performed	120	90	80
Sewer design plans reviewed	200	180	170

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	5,590,131	6,927,509	6,692,665
SUPPLIES AND SERVICES	20,889,529	8,023,850	6,800,006
CAPITAL OUTLAY	(16,182,711)	50,100	12,900
Total Program Expenditures	10,296,949	15,001,459	13,505,571

Program Funding by Source

Revenues

MISCELLANEOUS	(56)	0	0
Operating Revenue Sub-Total	(56)	0	0
INTERGOVERNMENTAL	791,630	0	0
MISCELLANEOUS	1,477	0	0
Special Programs Revenue Sub-Total	793,107	0	0

Program Summary

Department: WASTEWATER RECLAMATION
 Program: PLANNING & ENGINEERING

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	9,503,898	15,001,459	13,505,571
Total Program Funding	<u>10,296,949</u>	<u>15,001,459</u>	<u>13,505,571</u>
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Program Staffing (FTEs)	106.5	108.0	107.0

Program Summary

Department: WASTEWATER RECLAMATION

Program: REGIONAL WASTEWATER RECLAMATION ADMIN

Function

Direct department operations and short and long term financial planning. Provide administrative support services for the department. Provide technical and regulatory compliance services for wastewater treatment facilities. Identify sources and monitor the department's revenue. Identify, secure, and monitor bond and non-bond funding for capital projects.

Description of Services

Supervise, monitor, and direct department operations, short and long term financial planning, and capital improvement planning. Provide system development funds (SDF) for capital projects, monitor expenses, and allocate and reconcile funds. Provide revenue, financial, payroll, and employee services for the department. Develop and coordinate capital planning for the five-year Capital Improvement Plan (CIP) and track CIP expenses. Develop department financial plan and rate increase proposals, identify and secure alternative funding sources (grants or system development funds), and recommend bond sales. Record and monitor annual depreciation charges related to fixed assets, debt service costs of current bonds and outstanding loans, and department revenue. Operate a state licensed laboratory to test samples for regulatory compliance. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements.

Program Goals and Objectives

- Allocate system development funds (SDF)
- Comply with CIP bond implementation plans
- Provide administrative, revenue collection, financial, and personnel services
- Develop and implement financial plans that sustain the operating and capital improvement budgets
- Reduce the introduction of kitchen grease into the sanitary sewer system through a proactive public education program
- Provide assurance that federal and state permit reporting requirements for wastewater treatment facilities are met
- Obtain 34,000 quality assured regulatory compliance samples for the environmental laboratory

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Delinquency rate of sewer user accounts	0.99%	0.06%	1.20%
Invoices processed	879	945	950
System development funds allocated quarterly	yes	yes	yes
Number of sewer accounts serviced	260,007	261,000	262,500
Customer inquiries promptly responded to	22,080	19,600	20,000
Change Orders	821	925	900
Weekly invoice resolution	100%	100%	100%
Permit reporting requirements met	100%	100%	100%
Regulatory compliance samples obtained	18,985	24,000	34,000

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	6,700,300	6,226,033	5,916,081
SUPPLIES AND SERVICES	44,141,249	60,873,436	61,605,991
CAPITAL OUTLAY	(2,616,217)	347,890	237,500
Total Program Expenditures	48,225,332	67,447,359	67,759,572

<u>Program Funding by Source</u>			
Revenues			
LICENSES & PERMITS	14,025	5,000	5,000
CHARGES FOR SERVICES	105,739,055	121,916,920	137,439,045
FINES AND FORFEITS	12,411	58,800	10,000
INTEREST	3,759,651	2,411,626	377,900
MISCELLANEOUS	106,093	100,000	100,000
MEMO REVENUE	22,837,492	15,000,000	10,000,000
Operating Revenue Sub-Total	132,468,727	139,492,346	147,931,945

Program Summary

Department: WASTEWATER RECLAMATION

Program: REGIONAL WASTEWATER RECLAMATION ADMIN

Net Operating Transfers In/(Out)	(636,806)	(9,646,635)	(21,525,780)
Other Funding Sources	75,000,000	28,942,363	85,002,383
Fund Balance Decrease/(Increase)	(158,606,589)	(91,340,715)	(143,648,976)
Total Program Funding	48,225,332	67,447,359	67,759,572
Program Staffing (FTEs)	67.6	72.0	65.0

Program Summary

Department: WASTEWATER RECLAMATION
Program: TREATMENT OPERATIONS

Function

Protect the public health and environment through the operation and maintenance of wastewater treatment facilities that comply with federal and state laws.

Description of Services

Operate and maintain wastewater treatment facilities to treat over 24 billion gallons of sanitary sewage annually including associated biosolid facilities. Implement, in partnership with the Compliance and Regulatory Affairs Office (CRAO), the Environmental Protection Agency (EPA) mandated industrial pretreatment program through permitting, inspection, sampling, and enforcement. Conduct investigations and studies on treatment related issues and concerns.

Program Goals and Objectives

- Treat over 24 billion gallons of sanitary sewage annually in compliance with federal and state laws
- Exceed the mandated biochemical oxygen demand removal rate of 93%
- Effectively administer the industrial pretreatment program in partnership with CRAO
- Effectively operate the treatment facilities to ensure that permit limits are met; prevent pass through, interference, and upset at the Publicly Owed Treatment Works (POTW); and meet all regulatory compliance and reporting requirements for treatment and disposal of biosolids
- Generate and maximize utilization of renewable resources including biogas

<u>Program Performance Measures</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Estimated</u>	<u>FY2009/2010 Planned</u>
Cubic feet of methane converted to energy	137 million	152 million	166 million
Gallons of wastewater treated annually	25 billion	25.5 billion	24 billion
Biochemical oxygen demand removal rate	93%	93%	95%
Reportable environmental exceedences	1	<5	<5

<u>Program Expenditures by Object</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
PERSONAL SERVICES	17,417,279	18,384,744	18,184,502
SUPPLIES AND SERVICES	19,410,481	20,098,394	20,548,719
CAPITAL OUTLAY	2,169,562	208,560	61,498
Total Program Expenditures	38,997,322	38,691,698	38,794,719

<u>Program Funding by Source</u>	<u>FY2007/2008 Actual</u>	<u>FY2008/2009 Adopted</u>	<u>FY2009/2010 Adopted</u>
Revenues			
MISCELLANEOUS	(2,400)	0	0
Operating Revenue Sub-Total	(2,400)	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	38,999,722	38,691,698	38,794,719
Total Program Funding	38,997,322	38,691,698	38,794,719

Program Staffing (FTEs)	296.8	309.0	304.0
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