

**SUMMARY OF EXPENDITURES BY FUND: PROGRAM**

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<b><u>PUBLIC WORKS</u></b>					
<b><u>CAPITAL PROJECTS</u></b>					
CAPITAL PROJECTS			250,542,995		250,542,995
TOTAL CAPITAL PROJECTS			250,542,995		250,542,995
<b><u>DEVELOPMENT SERVICES</u></b>					
PERMITTING				7,860,426	7,860,426
PLANNING				2,534,910	2,534,910
SUBDIVISION AND DEVELOPMENT REVIEW				2,373,601	2,373,601
SUPPORT				2,573,077	2,573,077
TOTAL DEVELOPMENT SERVICES				15,342,014	15,342,014
<b><u>ENVIRONMENTAL QUALITY</u></b>					
ADMINISTRATION		70,628			70,628
AIR		3,092,895			3,092,895
WASTE		160,950			160,950
WATER		1,373,763			1,373,763
TOTAL ENVIRONMENTAL QUALITY		4,698,236			4,698,236
<b><u>FACILITIES MANAGEMENT</u></b>					
ADMINISTRATION	651,114				651,114
CONSTRUCTION MANAGEMENT SERVICES	217,558				217,558
DESIGN	795,380				795,380
MAINTENANCE & OPERATIONS	14,304,196	2,080,633			16,384,829
PARKING GARAGES				1,667,462	1,667,462
PLANNING	385,414				385,414
TOTAL FACILITIES MANAGEMENT	16,353,662	2,080,633		1,667,462	20,101,757
<b><u>GRAPHIC SERVICES</u></b>					
GRAPHIC SERVICES	811,055				811,055
TOTAL GRAPHIC SERVICES	811,055				811,055
<b><u>NATURAL RESOURCES, PARKS &amp; RECREATION</u></b>					
DEPARTMENTAL SERVICES	1,487,552	49,000			1,536,552
NATURAL RESOURCE PARKS	2,581,955	544,396			3,126,351
PLANNING & DEVELOPMENT	182,003	250,000			432,003
RECREATION	3,909,011				3,909,011
URBAN PARK OPERATIONS	8,192,185				8,192,185
TOTAL NATURAL RESOURCES, PARKS & RECREATION	16,352,706	843,396			17,196,102
<b><u>PUBLIC WORKS ADMINISTRATION</u></b>					
ADMINISTRATION	0				0
CULTURAL RESOURCES	100,000				100,000
REAL PROPERTY	0				0
TOTAL PUBLIC WORKS ADMINISTRATION	100,000	0			100,000
<b><u>REGIONAL FLOOD CONTROL DISTRICT</u></b>					
CAPITAL IMPROVEMENT		298,624			298,624
FLOOD CONTROL SUPPORT		4,878,731			4,878,731
HAZARD MITIGATION		2,126,386			2,126,386
INFRASTRUCTURE		7,084,841			7,084,841
REGULATORY		1,075,742			1,075,742
RIPARIAN PROTECTION		1,610,361			1,610,361
TOTAL REGIONAL FLOOD CONTROL DISTRICT		17,074,685			17,074,685

**SUMMARY OF EXPENDITURES BY FUND: PROGRAM**

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<b><u>SOLID WASTE MANAGEMENT</u></b>					
COMMUNITY SERVICES		138,537			138,537
DEVELOPMENT, CLOSURE, AND REMEDIATION		236,065			236,065
RESOURCE MANAGEMENT		791,870			791,870
WASTE MANAGEMENT		7,395,306			7,395,306
TOTAL SOLID WASTE MANAGEMENT		8,561,778			8,561,778
<b><u>TRANSPORTATION</u></b>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		10,098,301			10,098,301
SYSTEMS, OPERATIONS AND MAINTENANCE		35,516,931			35,516,931
TRANSPORTATION INFRASTRUCTURE		1,721,839			1,721,839
TOTAL TRANSPORTATION		47,337,071			47,337,071
<b><u>WASTEWATER MANAGEMENT</u></b>					
CONVEYANCE MAINTENANCE & DEVELOPMENT				13,350,713	13,350,713
PLANNING & ENGINEERING				13,098,441	13,098,441
TREATMENT OPERATIONS				30,844,620	30,844,620
WASTEWATER MANAGEMENT ADMINISTRATION				67,960,400	67,960,400
TOTAL WASTEWATER MANAGEMENT				125,254,174	125,254,174
<b>TOTAL PUBLIC WORKS</b>	<b>33,617,423</b>	<b>80,595,799</b>	<b>250,542,995</b>	<b>142,263,650</b>	<b>507,019,867</b>
<b>INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY</b>					
<b><u>FLEET SERVICES</u></b>					
FLEET MANAGEMENT					3,502,021
FUEL SERVICE					4,474,122
OFF-ROAD EQUIPMENT MAINTENANCE					1,150,834
ON-ROAD EQUIPMENT MAINTENANCE					2,491,569
VEHICLE REPLACE/DEPRECIATE					2,609,380
TOTAL FLEET SERVICES					14,227,926
<b><u>GRAPHIC SERVICES</u></b>					
GRAPHIC SERVICES					1,021,367
<b>TOTAL INTERNAL SERVICE - PUBLIC WORKS</b>					<b>15,249,293</b>

**SUMMARY OF REVENUES BY FUND: PROGRAM**

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<b><u>PUBLIC WORKS</u></b>					
<b><u>CAPITAL PROJECTS</u></b>					
CAPITAL PROJECTS			41,267,282		41,267,282
TOTAL CAPITAL PROJECTS			41,267,282		41,267,282
<b><u>DEVELOPMENT SERVICES</u></b>					
PERMITTING				13,579,604	13,579,604
PLANNING				382,327	382,327
SUBDIVISION AND DEVELOPMENT REVIEW				1,159,475	1,159,475
SUPPORT				839,540	839,540
TOTAL DEVELOPMENT SERVICES				15,960,946	15,960,946
<b><u>ENVIRONMENTAL QUALITY</u></b>					
ADMINISTRATION		30,550			30,550
AIR		2,157,342			2,157,342
WASTE		173,075			173,075
WATER		1,204,788			1,204,788
TOTAL ENVIRONMENTAL QUALITY		3,565,755			3,565,755
<b><u>FACILITIES MANAGEMENT</u></b>					
ADMINISTRATION	78,509				78,509
MAINTENANCE & OPERATIONS	4,596,876	1,492,963			6,089,839
PARKING GARAGES				1,758,946	1,758,946
TOTAL FACILITIES MANAGEMENT	4,675,385	1,492,963		1,758,946	7,927,294
<b><u>GRAPHIC SERVICES</u></b>					
GRAPHIC SERVICES	311,000				311,000
TOTAL GRAPHIC SERVICES	311,000				311,000
<b><u>NATURAL RESOURCES, PARKS &amp; RECREATION</u></b>					
DEPARTMENTAL SERVICES	2,000	70,000			72,000
NATURAL RESOURCE PARKS	202,400	361,346			563,746
PLANNING & DEVELOPMENT	2,600	75,000			77,600
RECREATION	303,350				303,350
URBAN PARK OPERATIONS	139,025				139,025
TOTAL NATURAL RESOURCES, PARKS & RECREATION	649,375	506,346			1,155,721
<b><u>REGIONAL FLOOD CONTROL DISTRICT</u></b>					
FLOOD CONTROL SUPPORT		25,433,208			25,433,208
INFRASTRUCTURE		4,500,000			4,500,000
RIPARIAN PROTECTION		165,000			165,000
TOTAL REGIONAL FLOOD CONTROL DISTRICT		30,098,208			30,098,208
<b><u>SOLID WASTE MANAGEMENT</u></b>					
RESOURCE MANAGEMENT		45,000			45,000
WASTE MANAGEMENT		6,932,400			6,932,400
TOTAL SOLID WASTE MANAGEMENT		6,977,400			6,977,400
<b><u>TRANSPORTATION</u></b>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		64,257,867			64,257,867
SYSTEMS, OPERATIONS AND MAINTENANCE		2,335,656			2,335,656
TRANSPORTATION INFRASTRUCTURE		1,095,000			1,095,000
TOTAL TRANSPORTATION		67,688,523			67,688,523

**SUMMARY OF REVENUES BY FUND: PROGRAM**

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<b><u>WASTEWATER MANAGEMENT</u></b>					
WASTEWATER MANAGEMENT ADMINISTRATION				129,530,336	129,530,336
TOTAL WASTEWATER MANAGEMENT				129,530,336	129,530,336
<b>TOTAL PUBLIC WORKS</b>	<b>5,635,760</b>	<b>110,329,195</b>	<b>41,267,282</b>	<b>147,250,228</b>	<b>304,482,465</b>
<b>INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY</b>					
<b><u>FLEET SERVICES</u></b>					
FLEET MANAGEMENT				17,209,204	17,209,204
FUEL SERVICE				775,000	775,000
OFF-ROAD EQUIPMENT MAINTENANCE				1,000,000	1,000,000
ON-ROAD EQUIPMENT MAINTENANCE				500,000	500,000
TOTAL FLEET SERVICES				19,484,204	19,484,204
<b><u>GRAPHIC SERVICES</u></b>					
GRAPHIC SERVICES				1,241,000	1,241,000
<b>TOTAL INTERNAL SERVICE - PUBLIC WORKS</b>					<b>20,725,204</b>

**SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM**

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<b><u>PUBLIC WORKS</u></b>	
<b><u>CAPITAL PROJECTS</u></b>	
CAPITAL PROJECTS	10.5
TOTAL CAPITAL PROJECTS	<u>10.5</u>
<b><u>DEVELOPMENT SERVICES</u></b>	
PERMITTING	109.5
PLANNING	23.8
SUBDIVISION AND DEVELOPMENT REVIEW	26.7
SUPPORT	22.0
TOTAL DEVELOPMENT SERVICES	<u>182.0</u>
<b><u>ENVIRONMENTAL QUALITY</u></b>	
ADMINISTRATION	12.5
AIR	28.9
WASTE	7.0
WATER	12.0
TOTAL ENVIRONMENTAL QUALITY	<u>60.4</u>
<b><u>FACILITIES MANAGEMENT</u></b>	
ADMINISTRATION	10.0
CONSTRUCTION MANAGEMENT SERVICES	7.0
DESIGN	17.0
MAINTENANCE & OPERATIONS	128.0
PARKING GARAGES	4.0
PLANNING	7.0
TOTAL FACILITIES MANAGEMENT	<u>173.0</u>
<b><u>FLEET SERVICES</u></b>	
FLEET MANAGEMENT	3.0
FUEL SERVICE	2.0
OFF-ROAD EQUIPMENT MAINTENANCE	10.0
ON-ROAD EQUIPMENT MAINTENANCE	27.0
VEHICLE REPLACE/DEPRECIATE	15.0
TOTAL FLEET SERVICES	<u>57.0</u>
<b><u>GRAPHIC SERVICES</u></b>	
GRAPHIC SERVICES	20.6
TOTAL GRAPHIC SERVICES	<u>20.6</u>
<b><u>NATURAL RESOURCES, PARKS &amp; RECREATION</u></b>	
DEPARTMENTAL SERVICES	18.0
NATURAL RESOURCE PARKS	39.2
PLANNING & DEVELOPMENT	11.0
RECREATION	97.0
URBAN PARK OPERATIONS	118.6
TOTAL NATURAL RESOURCES, PARKS & RECREATION	<u>283.8</u>

**SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM**

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<b><u>PUBLIC WORKS ADMINISTRATION</u></b>	
ADMINISTRATION	9.0
CULTURAL RESOURCES	7.0
REAL PROPERTY	21.5
TOTAL PUBLIC WORKS ADMINISTRATION	<u>37.5</u>
<b><u>REGIONAL FLOOD CONTROL DISTRICT</u></b>	
CAPITAL IMPROVEMENT	9.0
FLOOD CONTROL SUPPORT	8.0
HAZARD MITIGATION	14.0
INFRASTRUCTURE	13.4
REGULATORY	18.0
RIPARIAN PROTECTION	13.0
TOTAL REGIONAL FLOOD CONTROL DISTRICT	<u>75.4</u>
<b><u>SOLID WASTE MANAGEMENT</u></b>	
RESOURCE MANAGEMENT	11.0
WASTE MANAGEMENT	42.0
TOTAL SOLID WASTE MANAGEMENT	<u>53.0</u>
<b><u>TRANSPORTATION</u></b>	
DIRECTOR'S OFFICE AND SUPPORT SVCS	80.9
SYSTEMS, OPERATIONS AND MAINTENANCE	239.5
TRANSPORTATION INFRASTRUCTURE	105.5
TOTAL TRANSPORTATION	<u>425.9</u>
<b><u>WASTEWATER MANAGEMENT</u></b>	
CONVEYANCE MAINTENANCE & DEVELOPMENT	145.3
PLANNING & ENGINEERING	82.0
TREATMENT OPERATIONS	221.0
WASTEWATER MANAGEMENT ADMINISTRATION	135.4
TOTAL WASTEWATER MANAGEMENT	<u>583.7</u>
<b>TOTAL PUBLIC WORKS</b>	<u><u>1,962.8</u></u>

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

# Capital Projects

Expenditures: 250,542,995

FTEs 10.5

Revenues: 41,267,282

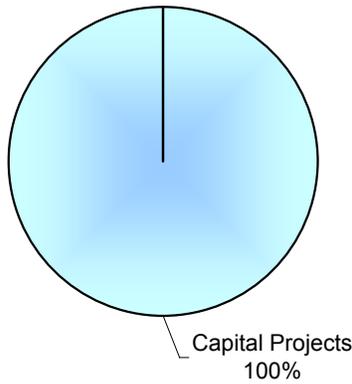
**Function Statement:**

The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at \$100,000 or more (excluding Wastewater Management Enterprise Fund projects), as detailed in the proposed Fiscal Year 2008/12 Five Year Capital Improvement Plan.

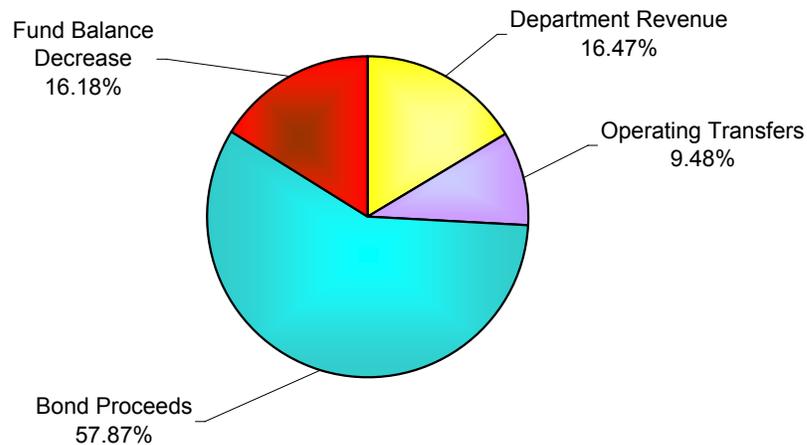
**Mandates:**

None

## Expenditures by Program



## Sources of All Funding



## Department Summary by Program

Department: CAPITAL PROJECTS

<u>Expenditures by Program</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
CAPITAL PROJECTS	121,007,533	155,901,786	250,542,995
<b>Total Expenditures</b>	<b>121,007,533</b>	<b>155,901,786</b>	<b>250,542,995</b>
<u>Funding by Source</u>			
<b>Revenues</b>			
CAPITAL PROJECTS	35,464,365	35,206,682	41,267,282
<b>Total Revenues</b>	<b>35,464,365</b>	<b>35,206,682</b>	<b>41,267,282</b>
<b>Net Operating Transfers In/(Out)</b>	<b>17,529,335</b>	<b>28,947,600</b>	<b>23,757,617</b>
<b>Other Funding Sources</b>	<b>4,836,000</b>	<b>120,000,000</b>	<b>145,000,000</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>63,177,833</b>	<b>(28,252,496)</b>	<b>40,518,096</b>
<b>Total Program Funding</b>	<b>121,007,533</b>	<b>155,901,786</b>	<b>250,542,995</b>
<u>Staffing (FTEs) by Program</u>			
CAPITAL PROJECTS	7.3	11.0	10.5
<b>Total Staffing (FTEs)</b>	<b>7.3</b>	<b>11.0</b>	<b>10.5</b>

## Program Summary

**Department: CAPITAL PROJECTS**

**Program: CAPITAL PROJECTS**

**Function**

The Capital Projects budget reflects anticipated funding for the construction of Pima County funded capital projects valued at \$100,000 or more (excluding Wastewater Management Enterprise Fund projects), as detailed in the five year Capital Improvement Plan (CIP). These projects are primarily funded through bond sales. The balance of the funding comes from Capital Projects revenue and operating transfers from other County departments.

**Description of Services**

The budgeted amount of \$250,542,995 has been developed based upon the following:

Facilities Management	\$47,049,935
Transportation	65,381,165
Regional Flood Control District	29,722,171
Natural Resources, Parks and Recreation	14,872,950
Open Space	37,800,000
Neighborhood Reinvestment	10,921,579
Solid Waste	722,000
Cultural Resources	4,479,449
Sheriff	15,755,456
Information Technology	1,756,000
Contingency	21,000,000
CIP Administration	1,082,290
 Total CIP	 \$250,542,995

**Program Goals and Objectives**

- Complete capital projects on schedule and within cost projections for fiscal year 2007/08
- Meet the reporting requirements of Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability and Implementation
- Obtain additional outside funding to offset the cost of capital projects to County taxpayers

Program Performance Measures	FY2005/2006 Actual	FY2006/2007 Estimated	FY2007/2008 Planned
Bonds sold (excludes sewer revenue bonds)	\$4,836,000	\$120,000,000	\$145,000,000
Outside revenue sources	\$35,464,365	\$35,206,682	\$41,267,282

Program Expenditures by Object	FY2005/2006 Actual	FY2006/2007 Adopted	FY2007/2008 Adopted
PERSONAL SERVICES	0	799,786	711,094
SUPPLIES AND SERVICES	0	106,247	21,262,196
CAPITAL OUTLAY	121,007,533	154,995,753	228,569,705
<b>Total Program Expenditures</b>	<b>121,007,533</b>	<b>155,901,786</b>	<b>250,542,995</b>

**Program Funding by Source**

<b>Revenues</b>			
INTERGOVERNMENTAL	11,157,270	11,881,420	13,781,039
CHARGES FOR SERVICES	19,100,807	17,407,915	23,517,156
INTEREST	4,639,069	4,176,652	3,598,141
MISCELLANEOUS	567,219	1,740,695	370,946
<b>Operating Revenue Sub-Total</b>	<b>35,464,365</b>	<b>35,206,682</b>	<b>41,267,282</b>
<b>Net Operating Transfers In/(Out)</b>	<b>17,529,335</b>	<b>28,947,600</b>	<b>23,757,617</b>
<b>Other Funding Sources</b>	<b>4,836,000</b>	<b>120,000,000</b>	<b>145,000,000</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>63,177,833</b>	<b>(28,252,496)</b>	<b>40,518,096</b>
<b>Total Program Funding</b>	<b>121,007,533</b>	<b>155,901,786</b>	<b>250,542,995</b>

<b>Program Staffing (FTEs)</b>	7.3	11.0	10.5
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**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2007/2008**

For a comprehensive list of the active and new projects comprising the fiscal year 2008/12 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

<u>Department/Program</u>	FY 2007/08 Adopted
<b><u>Facilities Management</u></b>	
FM-04-302 Justice Court/Municipal Court Complex	14,893,751
FM-04-444 Marana Continental Ranch New Library	5,352,941
FM-04-202 Psychiatric Hospital & Crisis Recovery Center	4,495,864
FM-07-002 Bank of America Building	4,000,000
FM-04-305 Interagency Victim Advocacy Center	3,665,342
FM-04-206 Green Valley Performing Arts Center Phase 2	2,923,766
FM-06-003 Administration Building Remodeling	2,161,428
FM-04-304 Corrections Jail Security Project	1,919,983
FM-06-002 Psychiatric Urgent Care Center	1,774,621
FM-05-005 Flowing Wells Library	1,317,000
FM-07-003 Public Works Building Renovation Development Services	1,000,000
FM-07-004 Public Works Building Renovation Department of Transportation	948,573
FM-04-204 Animal Care Center	767,897
FM-04-205 Roy Place Commercial Bldg Restoration	740,000
FM-07-001 Jackson Employment Center	575,000
FM-04-446 Wilmot Branch Library	362,000
FM-04-306 Juvenile Court Build-Out	151,769
<b>Facilities Management Total:</b>	<b>47,049,935</b>
<b><u>Transportation</u></b>	
TR-97-019 Craycroft Road, River Road to Sunrise Drive	10,709,936
TR-98-031 Kinney Road, Ajo Way to Bopp Road	9,663,405
TR-97-034 Valencia Road, Mark Road to Camino De La Tierra	8,715,205
TR-03-002 Colossal Cave Road: Camino Loma Alta to Vail Road	5,500,000
TR-98-006 Country Club Road, 36th Street to Milber	5,337,257
TR-98-030 Valencia Road, Mission Road to Interstate-19	3,271,892
TR-RT-038 RTA Safety Improvements	3,252,098
TR-98-038 Transportation Safety Improvements	3,046,858
TR-05-001 Canoa Road Interchange	3,025,022
TR-97-018 Cortaro Farms Road, Union Pacific RR Crossing to Thornydale Rd	2,000,000
TR-RT-037 La Canada Drive: River Road to Ina Road	1,065,000
TR-RT-027 Tanque Verde Road: Catalina Highway to Houghton Road	756,000
TR-RT-036 Magee Road/Cortaro Farms Road: Magee/La Cholla Intersection	749,818
TR-RT-010 La Cholla Boulevard: River Road to Ruthrauff Road	740,000
TR-98-028 Sunrise Drive, Craycroft Road to Kolb Road	599,414
TR-RT-011 La Canada Drive: Ina Road to Calle Concordia	550,000
TR-98-025 S. 12th Ave, 38th Street to Los Reales	548,047
TR-03-004 Edwin Road	541,942
TR-RT-039 Bike Lane Program	527,000
TR-07-002 Mt. Lemmon Hwy Repairs MP 9.8 to 10.5	500,000
TR-05-002 Dodge Blvd: Ft Lowell Rd to River Rd Bike Lanes and Sidewalks	427,336
TR-RT-021 Valencia Road: Mark Road to Wade Road	400,000
TR-05-007 Sunset Villa Sidewalk/Pedestrian Enhancement	378,026
TR-98-001 River Road, Campbell Avenue to Alvernon Way	373,214
TR-RT-007 Magee Rd/Cortaro Farms Rd: La Canada Drive to Thornydale Rd	345,515
TR-98-015 Kolb Road, Sabino Canyon Road to Sunrise Drive	280,600
TR-05-003 Kino Parkway Overpass at 22nd Street	263,486
TR-RT-035 I-19 Frontage Rd: Continental Road to Canoa Road	246,437

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2007/2008**

For a comprehensive list of the active and new projects comprising the fiscal year 2008/12 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2007/08 Adopted
TR-06-004 Hohokam Middle School Bike Lane, Pathways, and Landscape	206,178
TR-06-019 Homer Davis Elementary Bicycle & Pedestrian Enhancement	171,511
TR-03-001 Swan Road: Los Reales to Valencia Road	170,821
TR-04-001 Hayhook Ranch Road Improvement District	160,297
TR-06-003 Laguna Elementary School Sidewalks/Landscaping	159,033
TR-06-017 Continental Elementary & Middle School Safe Routes	151,273
TR-RT-030 Neighborhood Transportation Improvements	140,000
TR-97-013 Alvernon Way, Ft Lowell Road to River Road	128,583
TR-07-001 Picture Rock & Desert Winds Enhancements	84,587
TR-95-027 ADA Pedestrian Improvements	55,013
TR-RT-017 Broadway Boulevard: Euclid Avenue to Country Club	48,493
TR-97-033 Colossal Cave Rd: Acacia School to Old Vail Road	42,049
TR-98-027 La Cholla Boulevard, River Road to Magee Road	40,748
TR-96-003 River Rd at Ventana Wash	4,000
TR-97-047 Thornydale Road, Cortaro Farms Road to Linda Vista Boulevard	4,000
TR-98-040 Mainsail Boulevard and Twin Lakes Dr, Twenty-Seven Wash	1,000
TR-94-006 Silverbell Rd at Blanco/ Brawley Washes	71
<b>Transportation Total:</b>	<b>65,381,165</b>
 <u>Regional Flood Control District</u>	
FC-97-028 Mission Wash	4,100,000
FC-03-002 Urban Drainage	3,795,000
FC-87-046 Floodprone Land Acquisition Program	2,180,000
FC-04-509 Santa Cruz River in vicinity of Continental Ranch	2,160,000
FC-04-508 Rillito River Linear Park, Alvernon to Craycroft	2,137,000
FC-04-501 Floodprone and Riparian Land Acquisition	2,100,000
FC-92-005 Arroyo Chico Detention Basin (USACOE)	2,000,000
FC-04-510 Canada del Oro River Park, Thornydale to Magee	1,633,164
FC-00-004 Santa Cruz River: Cortaro Mesquite Bosque	1,435,999
FC-04-502 Urban Drainage Infrastructure Program	1,308,337
FC-98-003 Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE)	1,100,000
FC-04-507 Santa Cruz River, Grant Road to Camino del Cerro River Park	1,039,819
FC-04-504 Tohono O'Odham Nation Drainage Improvements	893,511
FC-04-505 Black Wash Urban Drainage Flood Control Improvements	842,542
FC-03-003 Oro Valley Flood Control District Levy Drainage	626,992
FC-04-503 City of South Tucson Urban Drainage	600,000
FC-92-004 Highlands Wash	580,000
FC-03-007 Camino Verde/Valencia Box Culvert	497,807
FC-00-003 Tres Rios del Norte (USACOE Study)	300,000
FC-03-001 El Rio Medio (USACOE Study)	140,000
FC-07-009 Santa Cruz River Continental Ranch Remediation Project	100,000
FC-05-003 Cienega - Empirita Restoration	49,000
FC-98-005 Rillito/Swan Wetlands (USACOE)	40,000
FC-04-001 Canada del Oro Flood Hazard Mitigation Project	34,000
FC-97-009 Tanque Verde Creek: Sabino Canyon to Craycroft (USACOE)	29,000
<b>Regional Flood Control District Total:</b>	<b>29,722,171</b>

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2007/2008**

For a comprehensive list of the active and new projects comprising the fiscal year 2008/12 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2007/08 Adopted
<u>Natural Resources, Parks &amp; Recreation</u>	
PR-04-437 Pantano River Park, 22nd Street to Michael Perry Park	1,605,000
P-46 Columbus Park	1,260,574
PR-04-434 Julian Wash Linear Park	1,132,560
PR-04-419 Southeast Regional Park/Shooting Range - Phase II	814,729
PR-04-438 Rio Vista Natural Resource Park	809,581
PR-04-418 Flowing Wells Community Center	778,207
PR-04-440 Tortolita Trail System	741,582
PR-04-422 Catalina Community Park	737,843
PR-04-426 Rillito Race Track	673,127
PR-04-439 Marana Cultural and Heritage Park	650,146
P-34 Oro Valley Cañada Del Oro River Park	586,557
PR-04-435 Arroyo Chico	540,000
PR-04-441 Anamax Park Multi-Use Ball Field	497,317
P-05 Tucson Athletic and Play Field Improvements	455,763
P-51 Lawrence Community Center	429,770
PR-04-431 Northside Community Park	400,000
PR-04-420 Sports Field Lighting of Existing Fields	363,250
PR-04-436 Atturbury Wash Sanctuary	357,892
P-56 Thomas Jay Community Center	293,000
P-18 Armory Park/Children's Museum Improvements	233,200
P-36 Santa Cruz River Park, Irvington to Valencia	176,816
PR-04-430 Eastside Sports Complex and Senior Center	160,970
P-01 Miscellaneous Park System Renovations	150,000
P-37 Santa Cruz River Community Park	150,000
PR-04-001 Saguaro Ranch Trailhead	150,000
PR-04-442 Bicycle Lane on Sahuarita Road	146,400
T-20 Tortolita Mountain Park Trail System	125,000
P-32 Rillito Park at Columbus Boulevard District Park	120,000
P-31 Rillito River Park - Campbell to Alvernon	100,000
PR-04-425 Mehl-Foothills Park	100,000
T-23 Various Trail Acquisitions	85,218
T-21 Various Trailhead Parking/Staging	27,914
PR-04-432 Southeast Community Park	10,534
PR-04-433 Houghton Greenway	10,000
<b>Natural Resources, Parks &amp; Recreation Total:</b>	<b>14,872,950</b>
<u>Open Space</u>	
OS-04-120 2004 Open Space	30,000,000
OS-04-120 Davis Monthan Encroachment Prevention	7,800,000
<b>Open Space Total:</b>	<b>37,800,000</b>
<u>Neighborhood/Housing Reinvestment</u>	
NR-04-209 Neighborhood Reinvestment 2004 Authorization	5,702,869
HR-04-210 Housing Reinvestment 2004 Authorization	3,662,472
NR-1 Neighborhood Reinvestment	1,556,238
<b>Neighborhood/Housing Reinvestment Total:</b>	<b>10,921,579</b>
<u>Cultural Resources</u>	
HP-04-404 Fort Lowell Acquisition & San Pedro Chapel	1,177,542

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2007/2008**

For a comprehensive list of the active and new projects comprising the fiscal year 2008/12 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2007/08 Adopted
HP-04-403 Juan Bautista de Anza National Historic Trail	788,281
HP-04-412 Performing Arts Center Rehabilitation	672,566
HP-97-007 Anza National Trail and Campsites	406,648
HP-04-406 Steam Pump Ranch Rehabilitation	310,000
HP-04-417 Dunbar School	280,371
HP-97-006 Canoa Ranch Buildings Rehabilitation (1997 Auth)	231,646
HP-97-003 Empirita Ranch Buildings Rehabilitation	192,771
HP-04-402 Canoa Ranch Buildings Rehabilitation	152,382
HP-04-409 Dakota Wash Site Acquisition	104,148
HP-04-401 Empirita Ranch Buildings Rehabilitation	84,000
HP-04-415 Pantano Townsite Preservation	48,301
HP-04-411 Honey Bee Village Site Acquisition	29,369
HP-04-416 Ajo Curley School Art Institute	1,424
<b>Cultural Resources Total:</b>	<b>4,479,449</b>

Wastewater Management

WL-04-611 Avra Valley BNROD Expansion	25,324,000
WL-04-603 Santa Cruz Interceptor, Prince to Franklin	21,709,850
WL-04-610 Marana WWTP Expansion (1.0 mgd)	9,300,000
WL-04-601 Roger Road WWTP Rehabilitation	6,485,643
WL-04-607 Ina Road WPCF Denitrification	4,500,000
WL-07-3L1 Roger Road Odor Control Projects	4,169,583
WL-04-602 Miscellaneous Conveyance System Rehabilitation and Repair	3,000,000
WL-04-606 Marana Regional Airport Sewer Connection	2,570,000
WL-07-3L9 Roger Rd New NdN Facility	2,500,000
WL-03-4L1 Federal Prison Sewer System	2,000,000
WL-05-4L2 Corona de Tucson WWTF 0.30 to 1.30 MGD Expansion	2,000,000
WL-06-2L1 Mission View Wash	1,268,000
WL-05-3L2 Capstan Lift Station	1,200,000
WL-04-604 Roger Road WWTP to Ina Road WPCF. Plant Interconnect	1,102,500
WL-07-5L2 Ina Road Telephone System	525,000
WL-06-3L3 Valencia Road at Mark Road, Sewer Extension	505,000
WL-05-3F1 Ina Rd WPCF Safety Railings	499,677
WL-87-427 Arivaca Junction Wastewater Treatment Facility Sewer Extension	412,000
WL-05-0L4 SCR Basin Nitrification/Denitrification Implementation Study	400,038
WL-05-3R2 Variable Frequency Drive at Pump Station No 4	366,539
WL-05-3R6 Roger Road SCADA Upgrades	350,000
WL-91-001 Ina Road WPCF Process Change and Expansion to 37.5 Mgd	303,179
WL-00-3L1 Marana Colonia Project	300,000
WL-07-5L3 Ina Road WPCF Ingress/Egress Roadways	300,000
WL-04-612 Mt. Lemmon Sewer System	250,000
WL-05-5F4 Ina Rd Recycle Line Modifications	250,000
WL-97-4L3 Tanque Verde Interceptor, Craycroft to Tucson Country Club	209,000
WL-05-3L3 Green Valley Flood Control Protection Wall	203,744
WL-07-5L4 Ina Road WPCF Power Distribution Modification - Ina JOC #02	200,000
WL-06-5L1 Ina Road Property Acquisition	198,000
WL-05-5F5 Ina Struvite Management	195,000
WL-06-3L1 Continental Ranch Regional Pump Station	152,000
WL-06-5L3 Ina Plate & Frame Heat Exchangers	150,000

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2007/2008**

For a comprehensive list of the active and new projects comprising the fiscal year 2008/12 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2007/08 Adopted
WL-07-2L5 Randolph - Clean Screens with reclaim - not potable - Ina JOC #18	124,000
WL-05-5F3 Ina Rd Scum Pumping System	100,000
WL-05-0L8 Santa Cruz Interceptor Out-of-Service	91,000
WL-05-3R5 Sodium Hypochlorite Storage	90,000
WL-07-4L6 Sabino Creek Pump Station	80,000
WL-94-4L7 Green Valley Sewer Protection	10,000
<b>Wastewater Management Total:</b>	<b>93,393,753</b>
 <u>Solid Waste Management</u>	
SW-97-002 Tangerine Closure	484,000
SW-97-004 Environmental Remediation/EI Camino Del Cerro	220,000
SW-97-001 Regional Solid Waste Management	18,000
<b>Solid Waste Management Total:</b>	<b>722,000</b>
 <u>Sheriff</u>	
SD-04-301 Regional Public Safety Communications System	15,755,456
<b>Sheriff Total:</b>	<b>15,755,456</b>
 <u>Information Technology</u>	
IT-07-002 33 N Stone IT Upgrades	1,200,000
IT-07-001 Library Phone System 2007	556,000
<b>Information Technology Total:</b>	<b>1,756,000</b>
<b>Total Capital Improvement Projects:</b>	<b>321,854,458</b>
<b>Funded by Wastewater Management:</b>	<b>(93,393,753)</b>
<b>Administrative Costs:</b>	<b>1,082,290</b>
<b>Capital Improvement Program Contingency</b>	<b>21,000,000</b>
<b>Total FY 2006/07 Adopted Capital Projects Fund:</b>	<b>250,542,995</b>

# Development Services

Expenditures: 15,342,014

FTEs 182.0

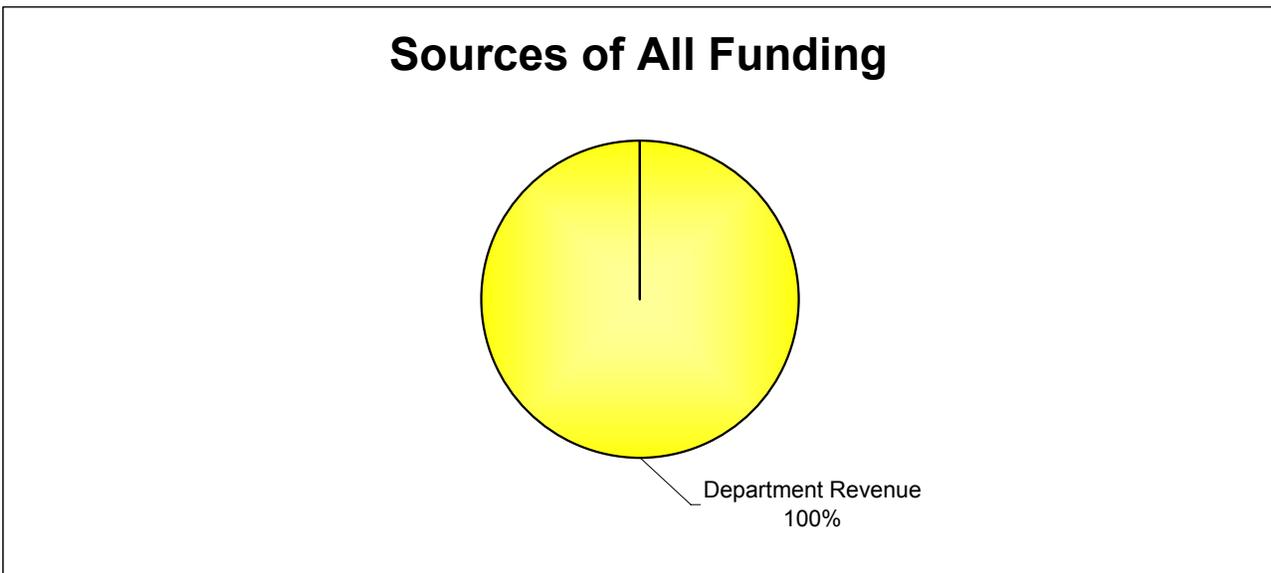
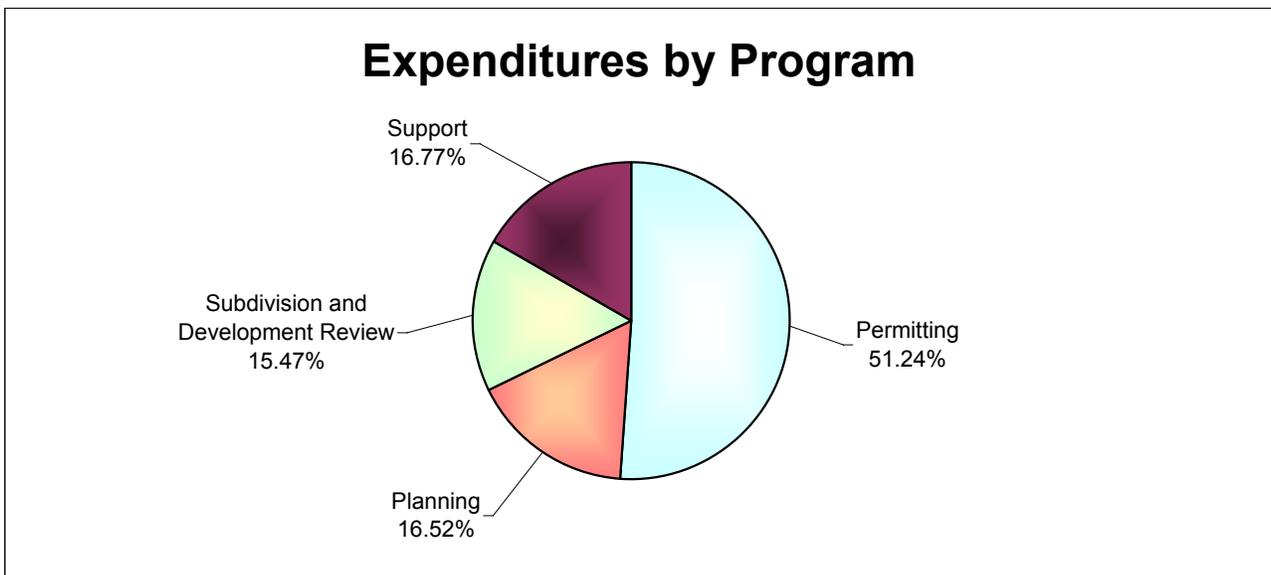
Revenues: 15,960,946

**Function Statement:**

Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes.

**Mandates:**

ARS Title 11, Chapter 2: Board of Supervisors, Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and Chapter 9: Protected Development Rights; and Pima County Code Title 15: Buildings and Construction; and Title 18: Zoning



## Department Summary by Program

Department: **DEVELOPMENT SERVICES**

<u>Expenditures by Program</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERMITTING	8,308,015	9,100,215	7,860,426
PLANNING	2,220,569	2,965,226	2,534,910
SUBDIVISION AND DEVELOPMENT REVIEW	1,635,938	2,613,160	2,373,601
SUPPORT	2,175,296	2,538,982	2,573,077
<b>Total Expenditures</b>	<b>14,339,818</b>	<b>17,217,583</b>	<b>15,342,014</b>

**Funding by Source**

**Revenues**

PERMITTING	15,763,082	15,492,476	13,579,604
PLANNING	446,686	369,800	382,327
SUBDIVISION AND DEVELOPMENT REVIEW	1,099,290	1,099,456	1,159,475
SUPPORT	634,334	278,994	839,540
<b>Total Revenues</b>	<b>17,943,392</b>	<b>17,240,726</b>	<b>15,960,946</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>(2,627,586)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(3,603,574)</b>	<b>(23,143)</b>	<b>2,008,654</b>
<b>Total Program Funding</b>	<b>14,339,818</b>	<b>17,217,583</b>	<b>15,342,014</b>

**Staffing (FTEs) by Program**

PERMITTING	100.0	111.5	109.5
PLANNING	23.8	23.8	23.8
SUBDIVISION AND DEVELOPMENT REVIEW	24.7	25.7	26.7
SUPPORT	21.5	22.0	22.0
<b>Total Staffing (FTEs)</b>	<b>170.0</b>	<b>183.0</b>	<b>182.0</b>

## Program Summary

**Department: DEVELOPMENT SERVICES**

**Program: PERMITTING**

**Function**

Ensure building safety through the review of construction plans and inspections. Ensure structural compatibility with surrounding neighborhoods, uses, and zones. Ensure proper grading, flood mitigation, and plant preservation on every lot.

**Description of Services**

Provide on-site inspections for building codes compliance and other County department requirements including septic inspections and flood plain compliance. Provide plan review of commercial and residential structures and support of those functions. Make zoning determinations and verify permitted uses, heights, and setbacks. Issue addresses and street names, create construction permit applications, issue construction permits and collect fees, review permit applications for required approvals, inspections, and fees. Schedule inspection requests from the public and maintain construction records. Reduce the physical impact of hillside development and protect aesthetics by regulating grading on private and public land. Implement processes and procedures necessary to enforce and observe rules, codes, and ordinances as adopted by Pima County. Regulate encroachment and building development within areas subject to flooding or erosion. Ensure consistent, comprehensive, and timely implementation of the Water Quality and Wastewater Management programs.

**Program Goals and Objectives**

- Provide timely, accurate processing of building permits and variance applications
- Provide clear and accessible information to help customers understand and comply with requirements
- Improve the quality of application packages submitted
- Improve the efficiency of enforcement process

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Percent of permits approved within 20 working days from point of initialization	n/a	90%	90%
Percent first pass approval of plans submitted	n/a	80%	80%
Percent zoning complaints opened and closed or compliant within 100 working days	n/a	85%	85%
Percent of zoning complainants or violators who rate employees highly in terms of assisting them in understanding the violation and remedy	n/a	80%	80%
Percent building complaints opened and closed or compliant within 100 working days	n/a	85%	85%
Percent building complaints resolved without the need to refer to County Attorney	n/a	90%	90%
Percent of variances decided upon by the Board of Adjustment within 30 working days from the time application is accepted	n/a	95%	95%
Percentage of variance customers who feel employees gave them timely and accurate access to information	n/a	80%	80%
Percent of building inspections performed on the scheduled inspection date.	n/a	100%	100%
Percent of building inspections warranting approval that are approved on the first inspection	n/a	75%	75%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	5,287,318	6,141,649	6,054,483
SUPPLIES AND SERVICES	2,431,680	2,958,566	1,805,943
CAPITAL OUTLAY	589,017	0	0
<b>Total Program Expenditures</b>	<b>8,308,015</b>	<b>9,100,215</b>	<b>7,860,426</b>
<u>Program Funding by Source</u>			
<b>Revenues</b>			
LICENSES & PERMITS	12,196,115	11,946,410	9,846,397
CHARGES FOR SERVICES	3,467,819	3,488,088	3,678,501
MISCELLANEOUS	99,148	57,978	54,706
<b>Operating Revenue Sub-Total</b>	<b>15,763,082</b>	<b>15,492,476</b>	<b>13,579,604</b>

## Program Summary

Department: **DEVELOPMENT SERVICES**

Program: **PERMITTING**

<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>(1,576,550)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(7,455,067)</b>	<b>(6,392,261)</b>	<b>(4,142,628)</b>
<b>Total Program Funding</b>	<b><u>8,308,015</u></b>	<b><u>9,100,215</u></b>	<b><u>7,860,426</u></b>
<hr/>			
<b>Program Staffing (FTEs)</b>	<b>100.0</b>	<b>111.5</b>	<b>109.5</b>

## Program Summary

**Department: DEVELOPMENT SERVICES**

**Program: PLANNING**

**Function**

Provide land use planning services including reports, reviews, ordinances, comprehensive plans, and appeals governing land use in unincorporated Pima County. Administer the comprehensive plan amendment and update processes, rezoning of land, appeals process of the Boards of Adjustment, hearing officer cases, and Design Review Committee. Prepare zoning code text amendments as required by the elected officials.

**Description of Services**

Update, amend, and maintain the comprehensive plan document, plan map, and land use database. Participate in inter-jurisdictional planning efforts. Prepare special planning area studies and airport environs planning maps and studies. Prepare reports, notifications, and analysis on rezoning, specific plans, and special appeals. Update and maintain the official zoning base maps and records. Review rezoning, specific plans, and special appeals for environmental policy compliance. Coordinate environmental policy with other Public Works departments and perform necessary field work for analysis and violation issues. Review lot splits, plat note and plat waivers, and modification requests. Prepare Board of Adjustment agenda packets and reports. Oversee and coordinate zoning code text amendments. Record and staff hearing officer cases. Prepare hearing officer appeal cases. Assist in the creation, adoption, and implementation of the Sonoran Desert Conservation Plan.

**Program Goals and Objectives**

- Meet statutory guidelines for completing plan amendments
- Provide timely, accurate processing of rezoning applications, inspection requests, and code text amendments
- Provide clear and accessible information to help customers understand and comply with requirements
- Improve the effectiveness of code text amendments

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Percent of annual Comprehensive Plan Amendment applications acted on by the Board of Supervisors (BOS) by December 15th of the application year	n/a	100%	100%
Percent of affected agencies that respond by the comment deadline for each Comprehensive Plan Amendment	n/a	100%	100%
Percent Rezoning applications approved by the BOS within 200 working days from the time accepted by the Planner on Duty	n/a	80%	80%
Percent of rezoning customers that rate employees highly in terms of assisting them in understanding the Rezoning Process	n/a	80%	80%
Percent of Code Text Amendments approved / denied by the BOS within 8 months from the time of public initiation or issuance of the case number, whichever occurs first	n/a	80%	80%
Percent code implementers / interpreters that rate the aggregate code amendments, measured annually, highly in terms of their effectiveness	n/a	80%	80%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,645,567	2,047,302	1,751,799
SUPPLIES AND SERVICES	543,781	917,924	783,111
CAPITAL OUTLAY	31,221	0	0
<b>Total Program Expenditures</b>	<b>2,220,569</b>	<b>2,965,226</b>	<b>2,534,910</b>
<u>Program Funding by Source</u>			
<b>Revenues</b>			
CHARGES FOR SERVICES	381,147	300,822	317,243
MISCELLANEOUS	65,539	68,978	65,084
<b>Operating Revenue Sub-Total</b>	<b>446,686</b>	<b>369,800</b>	<b>382,327</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>(525,518)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>1,773,883</b>	<b>2,595,426</b>	<b>2,678,101</b>
<b>Total Program Funding</b>	<b>2,220,569</b>	<b>2,965,226</b>	<b>2,534,910</b>
<b>Program Staffing (FTEs)</b>	<b>23.8</b>	<b>23.8</b>	<b>23.8</b>

## Program Summary

**Department:** DEVELOPMENT SERVICES  
**Program:** SUBDIVISION AND DEVELOPMENT REVIEW

**Function**

Review subdivision plats and development plans for conformity to Pima County codes and standards.

**Description of Services**

Review subdivision tentative and final plats for Department of Transportation, Wastewater Management (WWM), and Department of Environmental Quality (PDEQ) requirements. Review improvement plans for sanitary sewer, grading, paving and hydrology engineering design. Prepare staff reports for Planning & Zoning, Design Review Committee and Board of Adjustment meetings on infrastructure needs and considerations. Review subdivision plats for zoning compliance. Prepare reports on Design Review Committee appeals to hillside development zone, buffer overlay, and scenic gateway for the Design Review Committee. Review and enforce subdivision plats and development plans for compliance with landscaping and native plant preservation ordinances. Coordinate review and approval of subdivision plats and development plans with the Subdivision and Development Review Committee, utilities, and outside service providers.

**Program Goals and Objectives**

- Provide timely, accurate processing of development plan, subdivision plat, and improvement plan applications

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Percent of Development Plans & Subdivision Plats approved within 350 working days from the time of initialization	n/a	85%	80%
Percentage of Development Plans & Subdivisions approved on the second submittal	n/a	90%	90%
Percent of Sewer Improvements approved within 125 working days from when the time of submittal until the approval letter is distributed	n/a	90%	90%
Percent of approved Sewer Improvements not requiring a revision initiated by PDEQ, ADEQ or WWM	n/a	90%	90%
Percent of Paving and Grading Improvement Plans approved within 150 working days from the date of submittal	n/a	90%	90%
Percent of Paving and Grading Improvements approved by the third submittal	n/a	90%	90%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,222,007	1,764,105	1,828,242
SUPPLIES AND SERVICES	369,440	849,055	545,359
CAPITAL OUTLAY	44,491	0	0
<b>Total Program Expenditures</b>	<b>1,635,938</b>	<b>2,613,160</b>	<b>2,373,601</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	1,095,508	1,099,456	1,159,475
MISCELLANEOUS	3,782	0	0
<b>Operating Revenue Sub-Total</b>	<b>1,099,290</b>	<b>1,099,456</b>	<b>1,159,475</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>(525,518)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>536,648</b>	<b>1,513,704</b>	<b>1,739,644</b>
<b>Total Program Funding</b>	<b>1,635,938</b>	<b>2,613,160</b>	<b>2,373,601</b>

<u>Program Staffing (FTEs)</u>	24.7	25.7	26.7
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## Program Summary

**Department: DEVELOPMENT SERVICES**

**Program: SUPPORT**

**Function**

Provide vision and leadership to the department, develop the strategic plan, ensure compliance with mandates and Pima County administrative and fiscal policy and procedures, and pioneer the automation and deployment of technology throughout the department and its processes.

**Description of Services**

Provide administrative, policy, financial, and organizational support and direction. Provide strategic planning and organizational development. Represent department positions, decisions, and initiatives to the public, customers, and the media. Prepare and administer the budget for the department. Perform other functions as necessary in the administration of the department, in cases of emergencies, or as directed by the County Administrator or Deputy County Administrator. Ensure departmental operations have the needed information technology permitting operations support, geographic information systems (GIS) support, and computer-aided design (CAD) support for land development. Ensure departmental operations have the needed network and hardware support, Help Desk support, IT Division-controlled service survey support, and electronic government support for land development.

**Program Goals and Objectives**

- Provide excellent customer service
- Invest in employees
- Continue to improve processes
- Enhance financial stability

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Percentage of customers who feel employees helped them fully understand and comply with regulatory policies and requirements	n/a	80%	80%
Percentage of employees completing Individual Development Plan training that expands core competencies to enhance job performance and achieve strategic goals	n/a	80%	80%
Percentage of core processes (all 11) that achieve measurable process improvements in time, quality and /or cost annually	n/a	100%	100%
Percentage of department operating costs covered annually by generated revenue	n/a	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,662,417	1,622,756	1,651,449
SUPPLIES AND SERVICES	952,249	796,226	841,628
CAPITAL OUTLAY	(439,370)	120,000	80,000
<b>Total Program Expenditures</b>	<b>2,175,296</b>	<b>2,538,982</b>	<b>2,573,077</b>

**Program Funding by Source**

<b>Revenues</b>			
CHARGES FOR SERVICES	294	0	0
INTEREST	554,989	264,860	780,626
MISCELLANEOUS	79,051	14,134	58,914
<b>Operating Revenue Sub-Total</b>	<b>634,334</b>	<b>278,994</b>	<b>839,540</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>1,540,962</b>	<b>2,259,988</b>	<b>1,733,537</b>
<b>Total Program Funding</b>	<b>2,175,296</b>	<b>2,538,982</b>	<b>2,573,077</b>

<b>Program Staffing (FTEs)</b>	<b>21.5</b>	<b>22.0</b>	<b>22.0</b>
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# Environmental Quality

Expenditures: 4,698,236

Revenues: 3,565,755

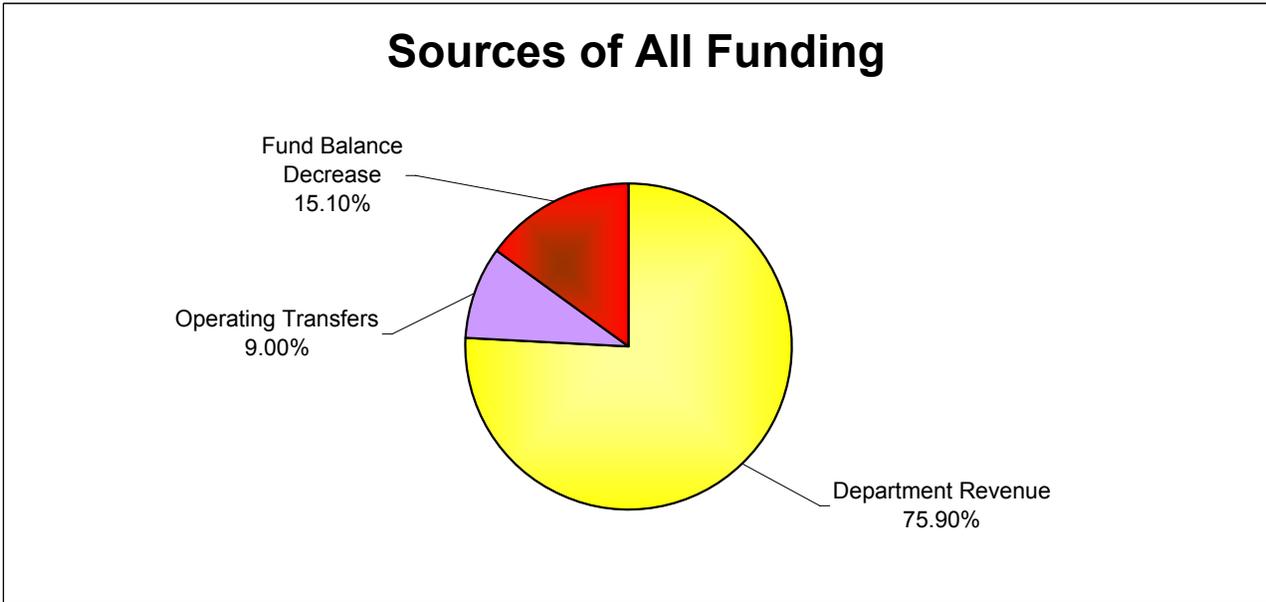
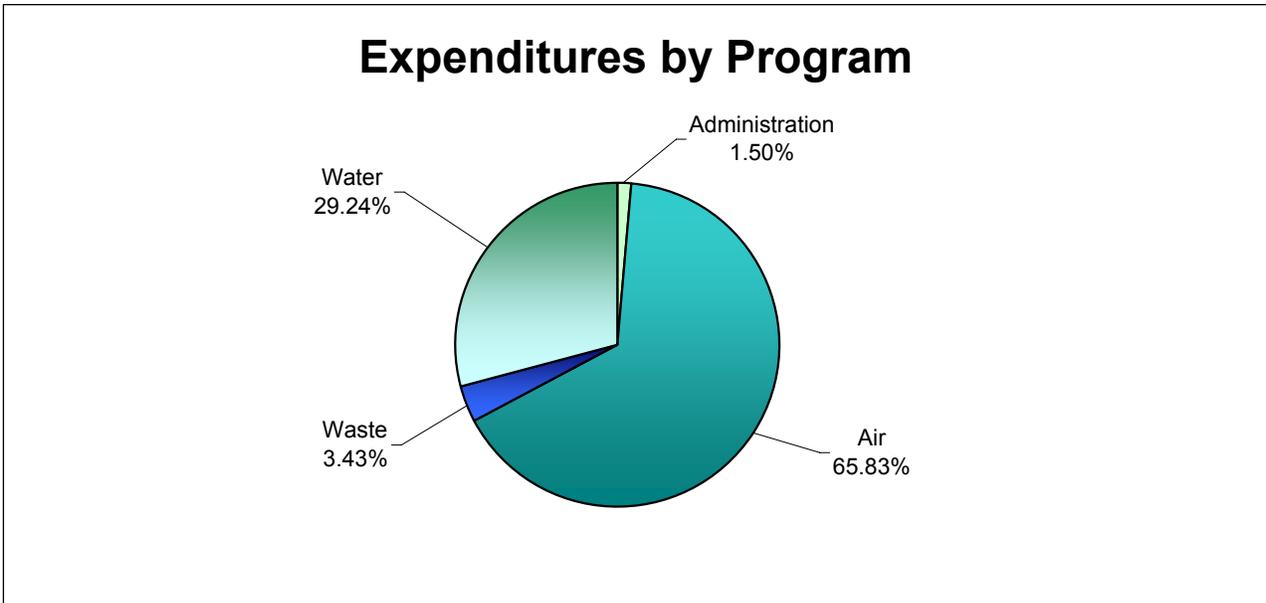
FTEs 60.4

**Function Statement:**

Preserve and protect the environment of Pima County for the long term benefit of the residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education.

**Mandates:**

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269: Recycling and Waste Reduction; Title 49, Chapter 3: Air Quality, Article 1: General Provisions, 49-402: State and County Control; Article 3: County Air Pollution Control; and Pima County Code Title 7: Environmental Quality; Title 13: Public Services; and Title 17: Air Quality Control



## Department Summary by Program

Department: ENVIRONMENTAL QUALITY

<u>Expenditures by Program</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
ADMINISTRATION	103,858	153,501	70,628
AIR	2,610,577	2,986,409	3,092,895
WASTE	350,747	264,786	160,950
WATER	616,575	1,196,777	1,373,763
<b>Total Expenditures</b>	<b>3,681,757</b>	<b>4,601,473</b>	<b>4,698,236</b>
<u>Funding by Source</u>			
<b>Revenues</b>			
ADMINISTRATION	64,020	45,150	30,550
AIR	2,227,380	2,118,850	2,157,342
WASTE	201,301	205,025	173,075
WATER	1,208,664	1,442,540	1,204,788
<b>Total Revenues</b>	<b>3,701,365</b>	<b>3,811,565</b>	<b>3,565,755</b>
<b>Net Operating Transfers In/(Out)</b>	<b>381,036</b>	<b>399,791</b>	<b>422,936</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(400,644)</b>	<b>390,117</b>	<b>709,545</b>
<b>Total Program Funding</b>	<b>3,681,757</b>	<b>4,601,473</b>	<b>4,698,236</b>
<u>Staffing (FTEs) by Program</u>			
ADMINISTRATION	9.0	13.0	12.5
AIR	31.9	29.8	28.9
WASTE	6.0	7.0	7.0
WATER	7.0	13.0	12.0
<b>Total Staffing (FTEs)</b>	<b>53.9</b>	<b>62.8</b>	<b>60.4</b>

## Program Summary

**Department:** ENVIRONMENTAL QUALITY  
**Program:** ADMINISTRATION

**Function**

Plan, organize, and direct activities of the department.

**Description of Services**

Develop and implement all financial, administrative, and policy activities of the department. Provide the County Administrator's office and elected officials with briefings, presentations, and testimony regarding department operations and activities. Develop departmental monitoring, permitting, outreach, and enforcement priorities. Represent the department at workshops, public meetings, and public hearings.

**Program Goals and Objectives**

- Provide for the timely, efficient, and cost effective delivery of departmental services
- . Have knowledgeable and professional employees
- . Develop and improve new and existing processes to meet customers' needs

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Quarterly activity reports completed	4	4	4
Training and development plans updated for all employees	n/a	100%	100%
Best management practices identified and implemented	n/a	yes	yes
Process improvements identified and implemented	n/a	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	527,914	749,598	10,128
SUPPLIES AND SERVICES	(457,350)	(701,097)	0
CAPITAL OUTLAY	33,294	105,000	60,500
<b>Total Program Expenditures</b>	<b>103,858</b>	<b>153,501</b>	<b>70,628</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
INTEREST	63,237	45,000	30,400
MISCELLANEOUS	783	150	150
<b>Operating Revenue Sub-Total</b>	<b>64,020</b>	<b>45,150</b>	<b>30,550</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>39,838</b>	<b>108,351</b>	<b>40,078</b>
<b>Total Program Funding</b>	<b>103,858</b>	<b>153,501</b>	<b>70,628</b>

<u>Program Staffing (FTEs)</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Program Staffing (FTEs)</b>	<b>9.0</b>	<b>13.0</b>	<b>12.5</b>

## Program Summary

**Department:** ENVIRONMENTAL QUALITY

**Program:** AIR

**Function**

Implement federal, state, and local air quality regulations within Pima County.

**Description of Services**

Develop air management strategies, issue permits to regulated facilities, conduct compliance activities, provide outreach and education to the public, and monitor air quality for compliance with national air quality standards.

**Program Goals and Objectives**

- Maintain and protect the air quality of Pima County through research, education, and regulation
- Meet the National Ambient Air Quality Standards (NAAQS) for air pollutants
- Meet or exceed the required air monitoring data recovery rate of 75%

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Air monitoring sites operational	23	23	30
Average air monitoring data recovery rate	98%	96%	96%
Community education events instituted	315	290	305
Stationary source inspections	59	40	50
Stationary source permits issued with revisions	8	10	10
Activity permits issued	1482	1400	1400
NAAQS air pollutant standards met	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,399,397	1,552,313	1,594,693
SUPPLIES AND SERVICES	1,123,129	1,351,996	1,401,202
CAPITAL OUTLAY	88,051	82,100	97,000
<b>Total Program Expenditures</b>	<b>2,610,577</b>	<b>2,986,409</b>	<b>3,092,895</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
LICENSES & PERMITS	897,191	885,185	807,700
INTERGOVERNMENTAL	169,700	165,047	169,353
FINES AND FORFEITS	52,775	0	0
MISCELLANEOUS	984	0	25,000
<b>Operating Revenue Sub-Total</b>	<b>1,120,650</b>	<b>1,050,232</b>	<b>1,002,053</b>
INTERGOVERNMENTAL	1,088,703	1,060,618	1,155,289
MISCELLANEOUS	18,027	8,000	0
<b>Grant Revenue Sub-Total</b>	<b>1,106,730</b>	<b>1,068,618</b>	<b>1,155,289</b>
<b>Net Operating Transfers In/(Out)</b>	<b>381,036</b>	<b>399,791</b>	<b>422,936</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>2,161</b>	<b>467,768</b>	<b>512,617</b>
<b>Total Program Funding</b>	<b>2,610,577</b>	<b>2,986,409</b>	<b>3,092,895</b>

<b>Program Staffing (FTEs)</b>	<b>31.9</b>	<b>29.8</b>	<b>28.9</b>
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## Program Summary

**Department:** ENVIRONMENTAL QUALITY

**Program:** WASTE

**Function**

Implement federal, state, and local solid and hazardous waste regulations within Pima County.

**Description of Services**

Develop solid and hazardous waste management strategies, issue permits to regulate hauled waste, conduct compliance activities, and provide outreach and education to the public. Conduct investigations, surveillance, and enforcement activities regarding illegal dumping of solid waste within Pima County. Monitor generators of solid waste with respect to the Resource Conservation and Recovery Act (RCRA) requirements. Conduct illegal dumping remediation projects on public land when responsible party cannot be identified.

**Program Goals and Objectives**

- Ensure the proper handling and disposal of solid and hazardous waste

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
RCRA inspections	48	50	50
Waste hauler permits issued	37	38	40
Illegal dumping sites investigated	625	625	625
Illegal waste removed from public lands (tons)	80	80	80

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	274,239	269,330	149,950
SUPPLIES AND SERVICES	42,360	(50,844)	0
CAPITAL OUTLAY	34,148	46,300	11,000
<b>Total Program Expenditures</b>	<b>350,747</b>	<b>264,786</b>	<b>160,950</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
LICENSES & PERMITS	161,254	165,025	173,075
MISCELLANEOUS	47	0	0
<b>Operating Revenue Sub-Total</b>	<b>161,301</b>	<b>165,025</b>	<b>173,075</b>
INTERGOVERNMENTAL	40,000	0	0
MISCELLANEOUS	0	40,000	0
<b>Grant Revenue Sub-Total</b>	<b>40,000</b>	<b>40,000</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>149,446</b>	<b>59,761</b>	<b>(12,125)</b>
<b>Total Program Funding</b>	<b>350,747</b>	<b>264,786</b>	<b>160,950</b>

<b>Program Staffing (FTEs)</b>	<b>6.0</b>	<b>7.0</b>	<b>7.0</b>
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## Program Summary

**Department:** ENVIRONMENTAL QUALITY  
**Program:** WATER

**Function**

Implement federal, state, and local regulations regarding water, wastewater, and onsite disposal systems within Pima County. Implement storm water management programs and conduct storm water sampling pursuant to Pima County's Municipal Separate Storm Sewer System (NPDES) permit. Provide outreach and education on water program issues.

**Description of Services**

Issue approvals for the construction or modification of water, wastewater, and onsite disposal systems; conduct compliance activities; and provide outreach and education to the public. Conduct sanitary surveys on public water systems. Implement storm water management, monitoring, and education activities as required by Pima County's federal storm water permit. Conduct private well testing in the Environmental Protection Agency superfund area.

**Program Goals and Objectives**

- Ensure the proper construction and operation of water, wastewater, and onsite disposal systems
- Implement requirements of Pima County's Municipal Separate Storm Sewer System (NPDES) permit
- Educate and inform the public of water programs and water quality issues

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Septic final inspections performed	n/a	1050	2520
Water and wastewater plans reviewed	882	850	735
Plans reviewed within licensing timeframe	100%	100%	100%
Storm water events sampled	10	10	10
Private wells in superfund area tested	8	8	8
Sanitary surveys conducted	48	48	48

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	411,778	711,440	817,942
SUPPLIES AND SERVICES	198,003	443,037	538,321
CAPITAL OUTLAY	6,794	42,300	17,500
<b>Total Program Expenditures</b>	<b>616,575</b>	<b>1,196,777</b>	<b>1,373,763</b>

**Program Funding by Source**

<b>Revenues</b>			
LICENSES & PERMITS	1,197,108	1,423,125	1,185,275
MISCELLANEOUS	1,011	0	0
<b>Operating Revenue Sub-Total</b>	<b>1,198,119</b>	<b>1,423,125</b>	<b>1,185,275</b>
INTERGOVERNMENTAL	10,545	19,415	19,513
<b>Grant Revenue Sub-Total</b>	<b>10,545</b>	<b>19,415</b>	<b>19,513</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(592,089)</b>	<b>(245,763)</b>	<b>168,975</b>
<b>Total Program Funding</b>	<b>616,575</b>	<b>1,196,777</b>	<b>1,373,763</b>

<b>Program Staffing (FTEs)</b>	<b>7.0</b>	<b>13.0</b>	<b>12.0</b>
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# Facilities Management

**Expenditures:** 20,101,757

**Revenues:** 7,927,294

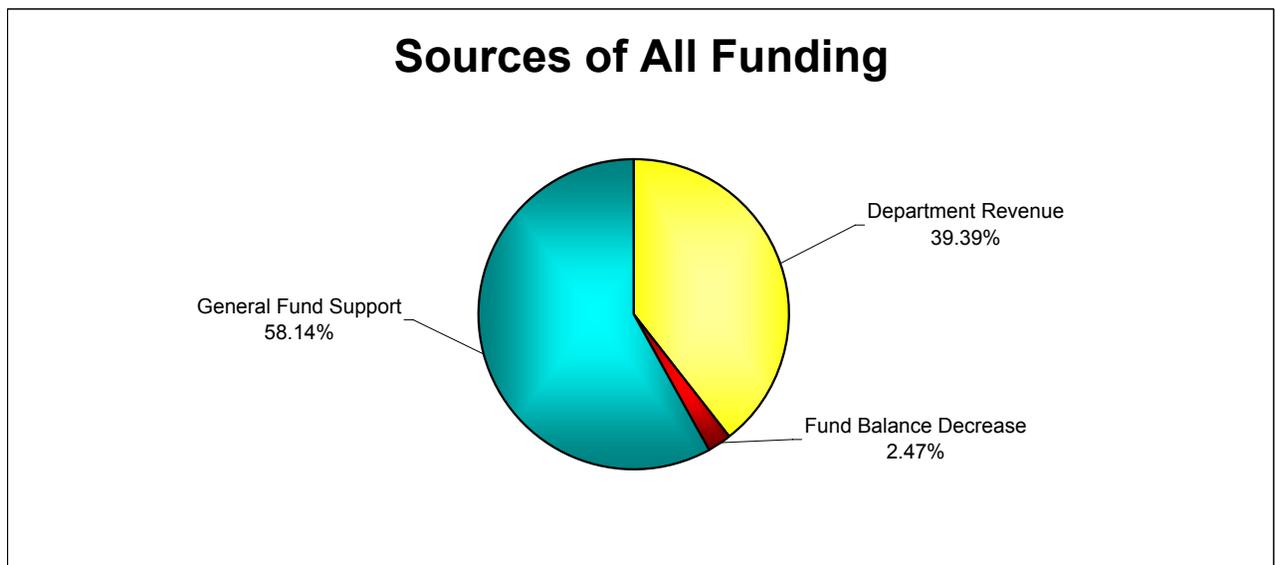
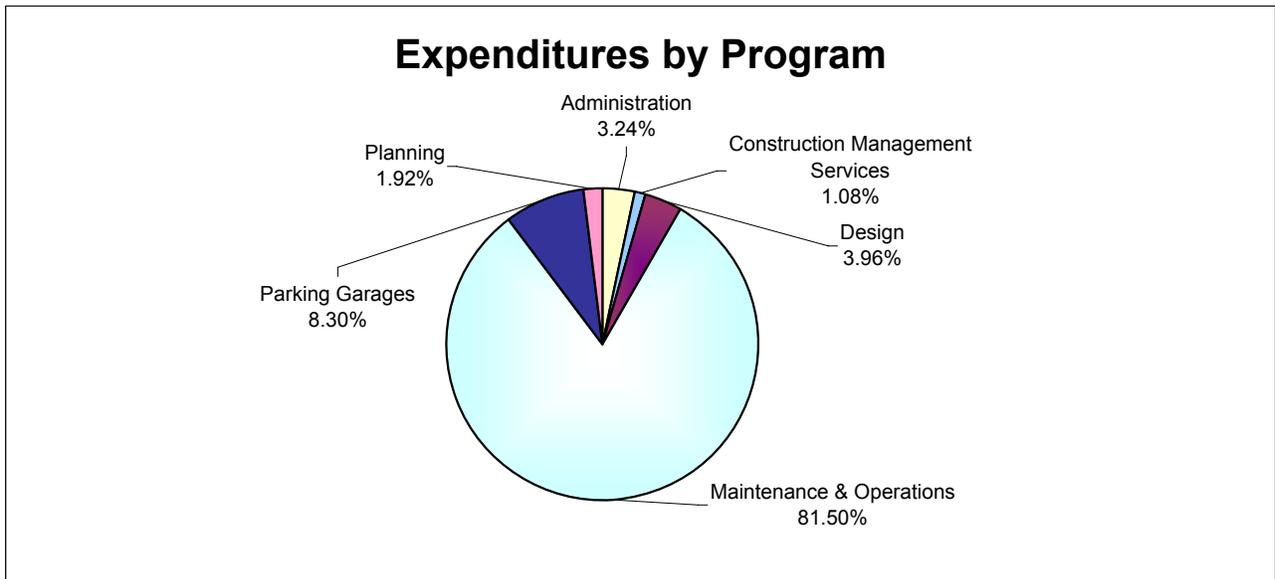
**FTEs** 173.0

**Function Statement:**

Service over 4.4 million square feet of facility space to provide a safe, clean, and functional working environment for Pima County employees and citizens visiting the facilities. Manage professionals in maintenance, refrigeration, plumbing, painting, electrical service, and electronics. Obtain and manage contracts for landscape service, janitorial service, pest control, termite eradication, and elevator maintenance and repair. Perform new, remodel, and renovation construction. Plan, design, prepare, and process bids. Operate and manage Pima County's eight revenue-generating parking facilities in order to offer safe, secure parking for employees and the public. Develop design plans for construction oversight and project acceptance.

**Mandates:**

Occupational Safety and Health Administration (OSHA) Standard 1910.1001: Toxic and Hazardous Substances; Standard 1926.1101: Toxic and Hazardous Substances; United States Code, Title 40, Part 763: Asbestos



## Department Summary by Program

Department: **FACILITIES MANAGEMENT**

<b>Expenditures by Program</b>	<b>FY2005/2006 Actual</b>	<b>FY2006/2007 Adopted</b>	<b>FY2007/2008 Adopted</b>
ADMINISTRATION	467,699	587,764	651,114
CONSTRUCTION MANAGEMENT SERVICES	131,544	234,017	217,558
DESIGN	691,847	882,226	795,380
MAINTENANCE & OPERATIONS	12,007,671	13,341,531	16,384,829
PARKING GARAGES	1,458,338	1,498,042	1,667,462
PLANNING	234,476	379,273	385,414
<b>Total Expenditures</b>	<b>14,991,575</b>	<b>16,922,853</b>	<b>20,101,757</b>

### Funding by Source

#### Revenues

ADMINISTRATION	104,048	76,821	78,509
DESIGN	22	0	0
MAINTENANCE & OPERATIONS	2,872,943	3,654,285	6,089,839
PARKING GARAGES	1,531,566	1,512,518	1,758,946
<b>Total Revenues</b>	<b>4,508,579</b>	<b>5,243,624</b>	<b>7,927,294</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>(1,900,000)</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(1,019,625)</b>	<b>525,995</b>	<b>496,186</b>
<b>General Fund Support</b>	<b>11,502,621</b>	<b>13,053,234</b>	<b>11,678,277</b>
<b>Total Program Funding</b>	<b>14,991,575</b>	<b>16,922,853</b>	<b>20,101,757</b>

### Staffing (FTEs) by Program

ADMINISTRATION	8.8	9.0	10.0
CONSTRUCTION MANAGEMENT SERVICES	5.8	6.8	7.0
DESIGN	15.5	16.5	17.0
MAINTENANCE & OPERATIONS	118.8	124.3	128.0
PARKING GARAGES	3.0	3.0	4.0
PLANNING	5.8	7.0	7.0
<b>Total Staffing (FTEs)</b>	<b>157.7</b>	<b>166.6</b>	<b>173.0</b>

## Program Summary

**Department: FACILITIES MANAGEMENT**

**Program: ADMINISTRATION**

**Function**

Provide financial management, personnel support, and public and tenant services for Facilities Management.

**Description of Services**

Process invoices, prepare deposit permits, maintain contracts and purchase orders. Prepare County required financial reports and prepare the department's budget. Prepare bi-weekly payroll and process labor distributions. Provide personnel support to include new hire orientation, benefits, maintenance of employee files, and preparation of Personnel Action Forms (PAFs). Prepare new legal instruments in order to sell or lease real property for County departments, including lease renewals and required tenant improvements. Conduct due diligence inspections and prepare legal documents to acquire new real property for County departments. Prepare legal instruments needed for the public to use County facilities for special events.

**Program Goals and Objectives**

- Process promptly all invoices received for payment
- Deposit promptly all incoming checks with Treasurer's office
- Prepare the department's budget by required deadline
- Complete payroll by Finance's deadline
- Complete labor distribution by Finance's deadline
- Complete all PAFs by deadline to avoid \$50 late fee
- Update employee records in a timely manner
- Provide new hire orientations promptly
- Negotiate new leases and prepare legal instruments to meet the operational needs of County departments
- Renew leases as provided in the lease agreement prior to expiration date
- Prepare legal instruments needed for the public use of County facilities for special events

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Payroll submitted by deadline	100%	100%	100%
Labor distributions completed by deadline	100%	100%	100%
Invoices processed within 2 days of receipt	96%	99%	100%
Payments deposited within 1 day of receipt	100%	99%	100%
Annual budget submitted by deadline	100%	100%	100%
Employee records updated within 3 days of change	92%	98%	100%
New hire orientation provided on 1st day of work	100%	100%	100%
PAFs turned in by deadline	85%	90%	100%
Legal instruments prepared by deadline set by mgmt	100%	100%	100%
New leases negotiated by deadline set by mgmt	100%	100%	100%
Leases renewed prior to expiration date	95%	95%	100%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	452,523	565,361	616,229
SUPPLIES AND SERVICES	14,035	20,603	34,885
CAPITAL OUTLAY	1,141	1,800	0
<b>Total Program Expenditures</b>	<b>467,699</b>	<b>587,764</b>	<b>651,114</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
MISCELLANEOUS	104,048	76,821	78,509
<b>Operating Revenue Sub-Total</b>	<b>104,048</b>	<b>76,821</b>	<b>78,509</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund Support</b>	<b>363,651</b>	<b>510,943</b>	<b>572,605</b>
<b>Total Program Funding</b>	<b>467,699</b>	<b>587,764</b>	<b>651,114</b>

<b>Program Staffing (FTEs)</b>	<b>8.8</b>	<b>9.0</b>	<b>10.0</b>
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## Program Summary

**Department: FACILITIES MANAGEMENT**

**Program: CONSTRUCTION MANAGEMENT SERVICES**

**Function**

Provide construction management and document review for all Facilities Management projects.

**Description of Services**

Represent and protect Pima County's interests by providing construction management from the bidding phase through the end of the construction phase. Review specifications and drawings during the various phases of design using documents prepared by in-house staff or contracted consultants for contractibility and conformance to Pima County Design Standards.

**Program Goals and Objectives**

- Minimize cost overruns with the accumulative cost of all non-additive scope changes to within 5% of accepted bid per construction project
- Minimize construction schedule overruns to within 110% of original calendar days per contract schedule
- Minimize amount of turn-around time for document review

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Reviews completed within 7 days of receipt	98%	100%	100%
Cost overruns within 5% of bid	90%	95%	100%
Projects completed within 110% of schedule	90%	95%	100%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	153,911	214,632	159,422
SUPPLIES AND SERVICES	(31,076)	885	39,136
CAPITAL OUTLAY	8,709	18,500	19,000
<b>Total Program Expenditures</b>	<b>131,544</b>	<b>234,017</b>	<b>217,558</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
<b>General Fund Support</b>	<b>131,544</b>	<b>234,017</b>	<b>217,558</b>
<b>Total Program Funding</b>	<b>131,544</b>	<b>234,017</b>	<b>217,558</b>

<u>Program Staffing (FTEs)</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Program Staffing (FTEs)</b>	<b>5.8</b>	<b>6.8</b>	<b>7.0</b>

## Program Summary

**Department:** FACILITIES MANAGEMENT  
**Program:** DESIGN

**Function**

Provide interior design and building design project coordination for outsourced services and in-house staff services for new construction and remodel projects.

**Description of Services**

Provide interior design services utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction, including some CIP bond projects. Provide building design services, including architectural, mechanical, electrical, plumbing, structural, and civil disciplines, by utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction, excluding CIP bond projects.

**Program Goals and Objectives**

- Provide prompt technical support for all Facilities Management department staff related to interior design, building design, and code compliance issues
- Develop, publish, and enforce interior design standards and Facilities Management design standards for use by all Facilities Management department staff and outsourced consultants and contractors
- Participate in the recruitment, evaluation, selection, and training of new employees to provide interior design services and building design services
- Participate in the Solicitation of Qualifications (SOQ) process to identify certified outsourced consultants and licensed contractors to provide interior design goods and services, building design services and remodeling, and tenant improvement construction services
- Administer multiple interior design projects for bidding and installation of interior design goods and services
- Administer multiple building design projects and produce contract documents for bidding and construction
- Coordinate relocation and moving services associated with interior design goods and services

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
SOQ submittals evaluated within 7 days of receipt	80%	95%	100%
Interior design and design standards updated within identified timetable	87%	95%	100%
Direction for interior design and design issues provided within 3 days	83%	95%	100%
Various interior design projects provided on time	85%	95%	100%
Various remodeling or tenant improvement projects provided on time	80%	95%	100%
Various moving projects provided on time	85%	95%	100%
Employee interviews scheduled within 7 days of receipt of certified lists	90%	95%	100%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	694,818	840,842	700,919
SUPPLIES AND SERVICES	(12,615)	23,184	84,561
CAPITAL OUTLAY	9,644	18,200	9,900
<b>Total Program Expenditures</b>	<b>691,847</b>	<b>882,226</b>	<b>795,380</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
MISCELLANEOUS	22	0	0
<b>Operating Revenue Sub-Total</b>	<b>22</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund Support</b>	<b>691,825</b>	<b>882,226</b>	<b>795,380</b>
<b>Total Program Funding</b>	<b>691,847</b>	<b>882,226</b>	<b>795,380</b>

<b>Program Staffing (FTEs)</b>	<b>15.5</b>	<b>16.5</b>	<b>17.0</b>
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## Program Summary

**Department:** FACILITIES MANAGEMENT  
**Program:** MAINTENANCE & OPERATIONS

**Function**

Provide for Pima County buildings and facilities the required preventive maintenance, repairs, upgrades, replacements, and remodeling according to recommended scheduling for equipment, machinery, and service requests from other County departments.

**Description of Services**

Provide preventive maintenance services in accordance with manufacturer's recommendations in order to prolong the life of the equipment, maintain warranties, and save money on premature replacement costs. Complete repairs, upgrades, replacements, and remodels in a cost effective and timely manner. Respond in a timely manner to service requests received from Pima County departments and tenants for facility maintenance and repairs.

**Program Goals and Objectives**

- Service all equipment at least annually
- Keep the required level of personnel doing preventive maintenance (PM)
- Abide by the procurement process in a timely manner
- Promptly install requested materials and parts
- Respond to service requests promptly
- Reduce the number of third service requests

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Procurement initiated within 48 hrs of request	90%	95%	100%
Parts/materials installed within 48 hrs of request	90%	93%	100%
Service requests responded to within 48 hrs	93%	95%	100%
Reduction in third service requests	75%	90%	100%
Equipment serviced annually	78%	80%	100%
Scheduled personnel doing PM	75%	75%	100%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	5,115,809	6,021,208	6,068,548
SUPPLIES AND SERVICES	6,855,240	7,283,748	10,154,169
CAPITAL OUTLAY	36,622	36,575	162,112
<b>Total Program Expenditures</b>	<b>12,007,671</b>	<b>13,341,531</b>	<b>16,384,829</b>
<b>Program Funding by Source</b>			
<b>Revenues</b>			
MISCELLANEOUS	882,595	1,734,955	4,596,876
<b>Operating Revenue Sub-Total</b>	<b>882,595</b>	<b>1,734,955</b>	<b>4,596,876</b>
INTEREST	137,364	88,337	95,460
MISCELLANEOUS	1,852,984	1,830,993	1,397,503
<b>Special Programs Revenue Sub-Total</b>	<b>1,990,348</b>	<b>1,919,330</b>	<b>1,492,963</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>(1,900,000)</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(946,397)</b>	<b>540,471</b>	<b>587,670</b>
<b>General Fund Support</b>	<b>10,081,125</b>	<b>11,046,775</b>	<b>9,707,320</b>
<b>Total Program Funding</b>	<b>12,007,671</b>	<b>13,341,531</b>	<b>16,384,829</b>
<b>Program Staffing (FTEs)</b>	<b>118.8</b>	<b>124.3</b>	<b>128.0</b>

**Supplemental Packages Approved**

Supplemental Package D - Maintenance & Operations at 6920 E. Broadway - is associated with this program. Funding of this package provides \$4,848 in personal services and \$85,274 in supplies and services to maintain the property. The data presented on this page includes \$90,122 in expenditures.

## Program Summary

**Department: FACILITIES MANAGEMENT**

**Program: PARKING GARAGES**

**Function**

Operate and provide preventive maintenance for parking facilities managed by Pima County.

**Description of Services**

In accordance with the directive of the Board of Supervisors, provide motor vehicle parking services in eight County facilities in compliance with Administrative Procedure 51-2. Provide timely invoicing of accounts, adhere to financial accounting and tracking standards, and produce revenue for Pima County.

**Program Goals and Objectives**

- Develop equipment inventory
- Complete replacement schedule
- Comply with annual state and County audit
- Reconcile with the Treasurer's cash balances

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Audit recommendations received	0	0	0
Cash reconciled to Treasurer's balance	100%	100%	100%
Equipment inventory developed	70%	90%	95%
Replacement schedule completed	85%	90%	95%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	208,396	172,301	242,409
SUPPLIES AND SERVICES	1,248,568	1,323,741	1,425,053
CAPITAL OUTLAY	1,374	2,000	0
<b>Total Program Expenditures</b>	<b>1,458,338</b>	<b>1,498,042</b>	<b>1,667,462</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
INTEREST	46,344	53,664	60,000
MISCELLANEOUS	1,485,222	1,458,854	1,698,946
<b>Special Programs Revenue Sub-Total</b>	<b>1,531,566</b>	<b>1,512,518</b>	<b>1,758,946</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(73,228)</b>	<b>(14,476)</b>	<b>(91,484)</b>
<b>General Fund Support</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Program Funding</b>	<b>1,458,338</b>	<b>1,498,042</b>	<b>1,667,462</b>

<u>Program Staffing (FTEs)</u>	<u>3.0</u>	<u>3.0</u>	<u>4.0</u>

## Program Summary

**Department: FACILITIES MANAGEMENT**

**Program: PLANNING**

**Function**

Provide Capital Improvement Project (CIP) delivery, development, and space planning.

**Description of Services**

Optimize use of existing County buildings and accurately forecast and plan for future space needs by maintaining present building inventory and projecting future facility needs. CIP Delivery: Utilize project management services to represent the County, facilitate the process, and report on the design, procurement, construction, and commissioning of new capital facilities and capital equipment replacement projects. CIP Development: Develop and maintain necessary reports for the department's annual capital budget requests. Assess scope of development to accurately estimate costs, schedule, and impact of each project. Gather information and formulate needs assessment.

**Program Goals and Objectives**

- Complete an update of the annual inventory of space occupancy within first quarter of each fiscal year
- Respond to County departments' requests for space programming and planning services within two weeks of evaluation
- Complete initial inventory and assessment of capital needs to meet departmental budget development deadlines and the County's CIP Program requirements
- Complete project analysis and initial reports to meet departmental budget development deadlines and the County's CIP Program requirements
- Prepare final reports to meet departmental budget submission requirements and the County's CIP Program requirements
- Keep Facilities Management projects within 5% of the scheduled completion time
- Stay within the approved budget for the fiscal year

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Inventory completed within deadlines	70%	80%	100%
Project analyses completed within deadlines	90%	95%	100%
Final CIP reports completed within deadlines	100%	100%	100%
Projects completed within +/- 5% of scheduled date	90%	95%	100%
Projects completed within approved budget	89%	100%	100%
Space inventory completed by 1st quarter of fiscal year	no	no	yes
Service requests responded to within 2 weeks	80%	90%	100%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	243,433	327,995	296,237
SUPPLIES AND SERVICES	(13,353)	51,278	83,477
CAPITAL OUTLAY	4,396	0	5,700
<b>Total Program Expenditures</b>	<b>234,476</b>	<b>379,273</b>	<b>385,414</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	234,476	379,273	385,414
<b>Total Program Funding</b>	<b>234,476</b>	<b>379,273</b>	<b>385,414</b>

<b>Program Staffing (FTEs)</b>	<b>5.8</b>	<b>7.0</b>	<b>7.0</b>
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# Fleet Services

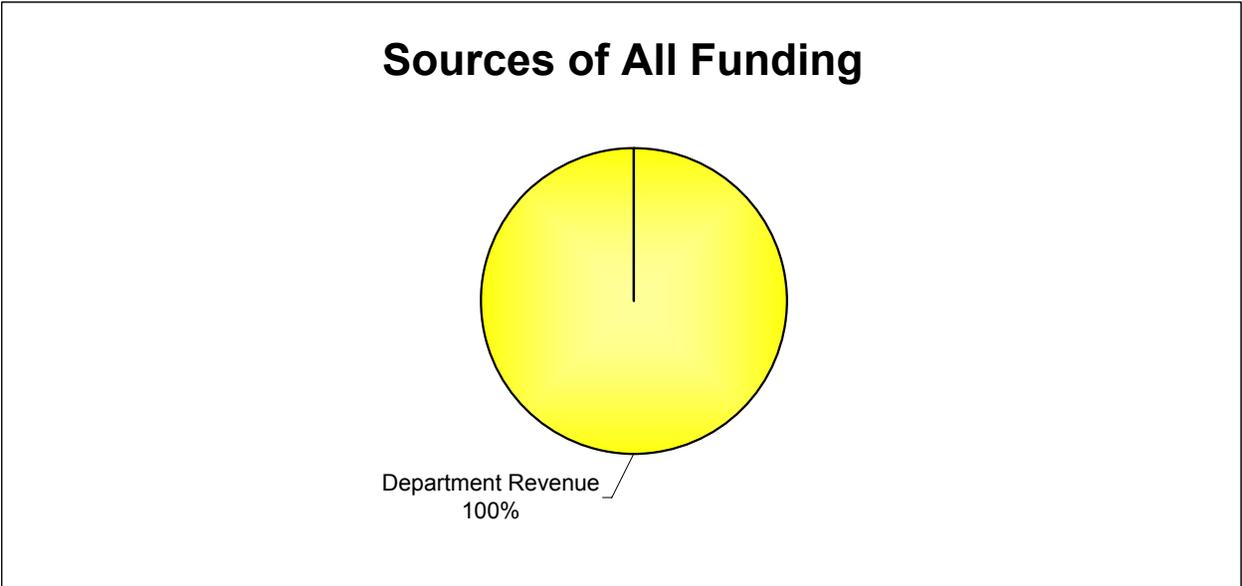
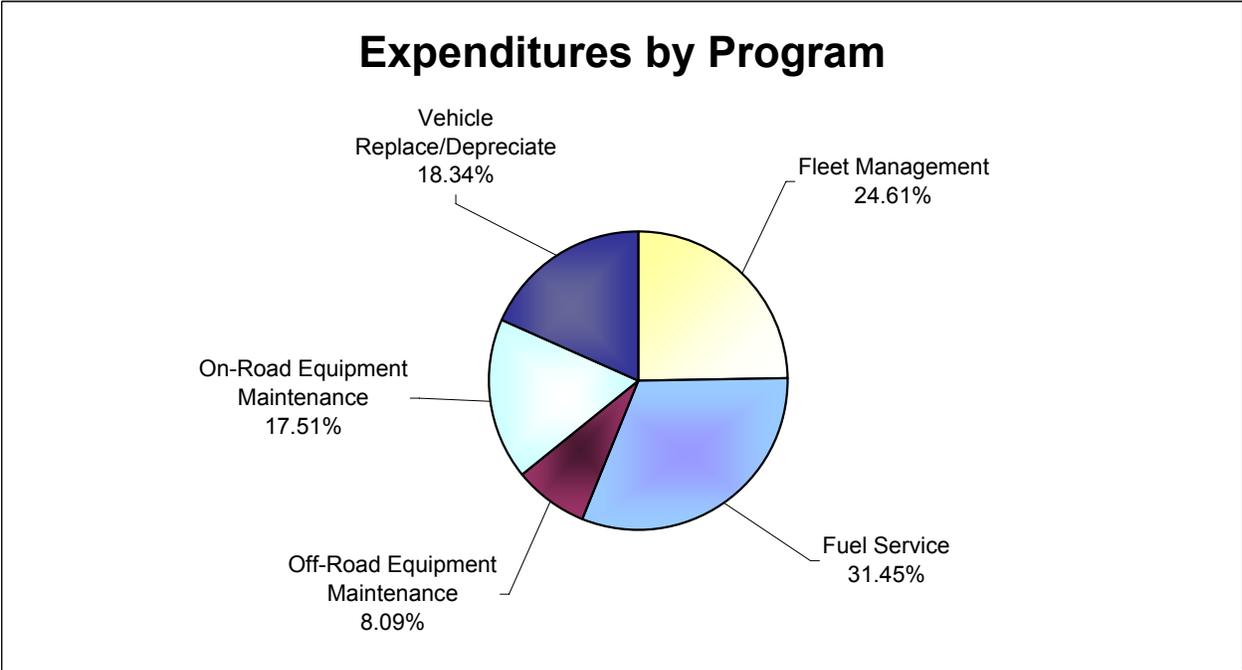
**Expenditures:** 14,227,926

FTEs 57.0

**Revenues:** 19,484,204

**Function Statement:** Purchase, maintain, and dispose of cars and light trucks, heavy trucks, and off-road heavy equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, and parts.

**Mandates:** None



## Department Summary by Program

Department: **FLEET SERVICES**

<u>Expenditures by Program</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
COMMUNICATION EQUIPMENT MAINTENANCE	606,898	0	0
FLEET MANAGEMENT	3,853,973	1,929,385	3,502,021
FUEL SERVICE	4,584,935	4,043,145	4,474,122
OFF-ROAD EQUIPMENT MAINTENANCE	890,917	1,332,907	1,150,834
ON-ROAD EQUIPMENT MAINTENANCE	2,001,117	3,572,896	2,491,569
VEHICLE REPLACE/DEPRECIATE	2,456,543	2,906,024	2,609,380
<b>Total Expenditures</b>	<b>14,394,383</b>	<b>13,784,357</b>	<b>14,227,926</b>

### Funding by Source

**Revenues**

FLEET MANAGEMENT	12,521,750	14,321,347	17,209,204
FUEL SERVICE	986,395	680,230	775,000
OFF-ROAD EQUIPMENT MAINTENANCE	1,528,826	0	1,000,000
ON-ROAD EQUIPMENT MAINTENANCE	302,358	0	500,000
VEHICLE REPLACE/DEPRECIATE	26,327	16,999	0
<b>Total Revenues</b>	<b>15,365,656</b>	<b>15,018,576</b>	<b>19,484,204</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(971,273)</b>	<b>(1,234,219)</b>	<b>(5,256,278)</b>
<b>Total Program Funding</b>	<b>14,394,383</b>	<b>13,784,357</b>	<b>14,227,926</b>

### Staffing (FTEs) by Program

COMMUNICATION EQUIPMENT MAINTENANCE	5.5	0.0	0.0
FLEET MANAGEMENT	5.5	3.0	3.0
FUEL SERVICE	2.0	2.0	2.0
OFF-ROAD EQUIPMENT MAINTENANCE	10.0	10.0	10.0
ON-ROAD EQUIPMENT MAINTENANCE	23.5	26.0	27.0
VEHICLE REPLACE/DEPRECIATE	13.0	15.0	15.0
<b>Total Staffing (FTEs)</b>	<b>59.5</b>	<b>56.0</b>	<b>57.0</b>

Note: Effective January 1, 2006, Wireless Radio Communications was transferred to the Communications Internal Service Fund, including five existing positions. For the second half of fiscal year 2005/06, Fleet Services covered the costs since the services were built into the current motor pool rates. For fiscal years 2006/07 and 2007/08 the funding for these costs are covered by a monthly radio fee charged by the Communications Internal Service Fund.

## Program Summary

**Department: FLEET SERVICES**

**Program: COMMUNICATION EQUIPMENT MAINTENANCE**

**Function**

Provide support for Pima County's inventory of radio communications equipment and vehicular emergency warning devices.  
 (Note: The communications program has been moved to the Information Technology Department effective January 1, 2006. This information has been provided for historical purposes only.)

**Description of Services**

Provide engineering, maintenance, installation, and management of wireless voice and data communications systems, support infrastructure, end user subscriber equipment, and various forms of vehicular signaling, warning, safety, and special equipment.

**Program Goals and Objectives**

- Maintain 800 megahertz trunking radio system and support infrastructure at maximum efficiency
- Standardize and upgrade user equipment
- Provide support of radio users
- Increase reliability and coverage of radio systems
- Conduct performance renewal program (PRP) twice a year
- Provide technical support for Pima County Wireless Integrated Network
- Test antennas for maximum radio frequency performance

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
PRPs conducted in fiscal year	2	n/a	n/a
Training sessions conducted	8	n/a	n/a
Control computers replaced	1	n/a	n/a

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	298,702	0	0
SUPPLIES AND SERVICES	308,118	0	0
CAPITAL OUTLAY	78	0	0
<b>Total Program Expenditures</b>	<b>606,898</b>	<b>0</b>	<b>0</b>
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	606,898	0	0
<b>Total Program Funding</b>	<b>606,898</b>	<b>0</b>	<b>0</b>
<b>Program Staffing (FTEs)</b>	<b>5.5</b>	<b>0.0</b>	<b>0.0</b>

## Program Summary

**Department:** FLEET SERVICES  
**Program:** FLEET MANAGEMENT

**Function**

Provide management and disposal of Pima County's vehicle fleet equipment.

**Description of Services**

Provide a centralized program to fund all of the Fleet Services Department's required expense obligations: central administration, insurance, Public Works administration, safety support, information systems technical support, and licenses and permits.

**Program Goals and Objectives**

- Provide management of the Fleet Services Department's resources in a manner consistent with the policies and expectations of the Board of Supervisors, County Administrator, and Deputy County Administrator for Public Works
- Provide funding as required for Fleet Services' share of the costs for support from General Fund departments
- Provide funding as required for all costs related to services provided by municipal, state, and federal agencies
- Manage departmental operations in support of the fleet to maintain average fleet rates less than \$0.85 per mile
- Provide funding to County departments for general administrative support at the level prescribed
- Provide funding to the Finance & Risk Management Department for vehicle liability insurance at the level prescribed
- Provide funding to the Public Works Administration Department for general administrative support at the level prescribed
- Provide funding as necessary to the State of Arizona Motor Vehicle Division for vehicle licenses and title application fees
- Provide funding to the State of Arizona Department for Environmental Quality for vehicle emission inspection permit fees

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Average fleet cost per mile	\$0.52	<\$0.64	<\$0.85
Prescribed costs funded	100%	100%	100%
Vehicle licenses and titles paid	100%	100%	100%
Vehicle emission inspection fees paid	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	363,801	349,605	341,609
SUPPLIES AND SERVICES	3,490,172	1,579,780	3,160,412
<b>Total Program Expenditures</b>	<b>3,853,973</b>	<b>1,929,385</b>	<b>3,502,021</b>

**Program Funding by Source**

<u>Revenues</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
INTERGOVERNMENTAL	21,856	34,000	40,000
CHARGES FOR SERVICES	11,921,165	13,947,347	16,619,204
INTEREST	99,303	30,000	100,000
MISCELLANEOUS	204,679	100,000	150,000
MEMO REVENUE	274,747	210,000	300,000
<b>Operating Revenue Sub-Total</b>	<b>12,521,750</b>	<b>14,321,347</b>	<b>17,209,204</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(8,667,777)</b>	<b>(12,391,962)</b>	<b>(13,707,183)</b>
<b>Total Program Funding</b>	<b>3,853,973</b>	<b>1,929,385</b>	<b>3,502,021</b>

<b>Program Staffing (FTEs)</b>	<b>5.5</b>	<b>3.0</b>	<b>3.0</b>
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## Program Summary

**Department: FLEET SERVICES**

**Program: FUEL SERVICE**

**Function**

Provide fuel and maintain a fuel supply infrastructure for the operation of County owned and external customer owned vehicles and equipment.

**Description of Services**

Purchase inventory and dispense gasoline and diesel fuel from nine fueling stations. Operate two fueling trucks to dispense fuel on-site to heavy equipment. Operate a motor pool for County employees.

**Program Goals and Objectives**

- Procure fuel in the most cost effective method and in compliance with State of Arizona Procurement Statutes
- Store and dispense fuel in a safe and environmentally correct manner and maintain appropriate records
- Provide a centralized motor pool to increase vehicle utilization and limit fleet size
- Utilize cooperative purchasing agreements and a competitive bid process to acquire fuel at a cost of at least three cents below Tucson average track (wholesale) rate
- Meet all state and federal regulations for safe and environmentally sound practices of fuel storage
- Increase revenues by charging external customers a minimum of an additional ten cents per gallon of fuel sold
- Provide internal customers with an appropriate Motor Pool vehicle for their intermittent needs by fulfilling a minimum of 95% of all requests

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Cost of fuel below Tucson track rate	\$0.03	\$0.03	\$0.03
Fuel dispensers replaced	2	3	0
Citations received from state/federal regulators	0	0	0
Additional charge per gallon received from external customers	\$0.10	\$0.10	\$0.10
Motor pool vehicle requests fulfilled	96%	95%	95%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	123,969	114,444	120,997
SUPPLIES AND SERVICES	4,460,966	3,928,701	4,353,125
<b>Total Program Expenditures</b>	<b>4,584,935</b>	<b>4,043,145</b>	<b>4,474,122</b>

**Program Funding by Source**

<b>Revenues</b>			
CHARGES FOR SERVICES	159,511	0	0
MISCELLANEOUS	826,884	680,230	775,000
<b>Operating Revenue Sub-Total</b>	<b>986,395</b>	<b>680,230</b>	<b>775,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>3,598,540</b>	<b>3,362,915</b>	<b>3,699,122</b>
<b>Total Program Funding</b>	<b>4,584,935</b>	<b>4,043,145</b>	<b>4,474,122</b>

<b>Program Staffing (FTEs)</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>
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## Program Summary

**Department: FLEET SERVICES**

**Program: OFF-ROAD EQUIPMENT MAINTENANCE**

**Function**

Provide routine and preventive maintenance and repairs to Pima County's fleet of off-road vehicles, heavy construction equipment, and welding and fabrication services.

**Description of Services**

Perform field service and perform routine and unscheduled repairs as needed to crawler tractors, motor graders, scrapers, loaders, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

**Program Goals and Objectives**

- Keep maintenance expenses to a minimum
- Maximize equipment "uptime"
- Maintain and operate the shop and conduct field service with an emphasis on safety
- Perform corrective maintenance correctly the first time at least 95% of the time to avoid repeat work
- Perform preventive maintenance on schedule at least 95% of the time to reduce unscheduled maintenance
- Maintain heavy equipment fleet at a level to ensure at least 75% availability
- Reduce on-the-job injuries
- Reduce employee Industrial Commission of Arizona (ICA) hours

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Repeat work	4%	<5%	<5%
Late preventive maintenance	3%	<5%	<5%
Equipment availability	80%	>75%	>75%
On the job injuries	1	<2	<2
Employee ICA hours	208	<45	<45

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	517,150	569,283	586,834
SUPPLIES AND SERVICES	373,767	763,624	564,000
<b>Total Program Expenditures</b>	<b>890,917</b>	<b>1,332,907</b>	<b>1,150,834</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	1,528,826	0	1,000,000
<b>Operating Revenue Sub-Total</b>	<b>1,528,826</b>	<b>0</b>	<b>1,000,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(637,909)</b>	<b>1,332,907</b>	<b>150,834</b>
<b>Total Program Funding</b>	<b>890,917</b>	<b>1,332,907</b>	<b>1,150,834</b>

<b>Program Staffing (FTEs)</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>
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## Program Summary

**Department: FLEET SERVICES**

**Program: ON-ROAD EQUIPMENT MAINTENANCE**

**Function**

Provide routine and preventive maintenance and repairs to Pima County's fleet of on-road licensed vehicles, including cars and light, medium, and heavy trucks.

**Description of Services**

Perform routine and unscheduled repairs as needed on cars, light trucks, medium trucks, heavy trucks, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

**Program Goals and Objectives**

- Minimize fleet maintenance expenses
- Maximize fleet "uptime"
- Maintain and operate the shops with an emphasis on safety
- Maintain compliance with State of Arizona's emission requirements for all on-road vehicles
- Perform corrective maintenance correctly the first time at least 95% of the time to avoid repeat work
- Perform preventive maintenance on schedule at least 95% of the time to reduce unscheduled maintenance
- Maintain the fleet at a level to ensure at least 95% availability
- Reduce on-the-job injuries
- Reduce employee Industrial Commission of Arizona (ICA) hours
- Employ a minimum of three State of Arizona certified gasoline emissions inspectors
- Employ a minimum of three State of Arizona certified diesel emissions inspectors
- Have available a minimum of one State of Arizona Certified emissions gas analyzer

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Repeat work	5%	<5%	<5%
Late preventive maintenance	4%	<5%	<5%
Fleet availability	97%	>95%	>95%
On the job injuries	0	<5	<5
Employee ICA hours	0	40	40
Certified gasoline inspectors	3	5	5
Certified diesel inspectors	3	3	3
Certified emissions analyzers	3	3	3

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,101,376	1,298,966	1,382,928
SUPPLIES AND SERVICES	897,741	2,273,930	1,108,641
CAPITAL OUTLAY	2,000	0	0
<b>Total Program Expenditures</b>	<b>2,001,117</b>	<b>3,572,896</b>	<b>2,491,569</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	300,729	0	500,000
MISCELLANEOUS	1,629	0	0
<b>Operating Revenue Sub-Total</b>	<b>302,358</b>	<b>0</b>	<b>500,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>1,698,759</b>	<b>3,572,896</b>	<b>1,991,569</b>
<b>Total Program Funding</b>	<b>2,001,117</b>	<b>3,572,896</b>	<b>2,491,569</b>

<b>Program Staffing (FTEs)</b>	<b>23.5</b>	<b>26.0</b>	<b>27.0</b>
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## Program Summary

**Department:** FLEET SERVICES  
**Program:** VEHICLE REPLACE/DEPRECIATE

**Function**

Provide all administrative services, accounting for depreciation, and vehicle and equipment replacement funding.

**Description of Services**

Provide vehicle and equipment replacement funding and depreciation. Provide maintenance parts funding and inventory control. Provide administrative services, budget, and cost accounting services.

**Program Goals and Objectives**

- Ensure that client departments' obsolete and/or unreliable vehicles and equipment are replaced with safe, reliable, cost efficient vehicles, and that the equipment is appropriate to their operational needs
- Dispose of obsolete surplus vehicles and equipment
- Maintain accurate and reliable inventory, budget, and cost accounting records
- Replace 140 vehicles that have reached the end of their useful life
- Replace five pieces of off-road heavy equipment that have reached the end of their useful life
- Conduct a minimum of 20 internet auctions to dispose of obsolete surplus vehicles and equipment
- Maintain financial records in conformance with established policies and procedures to assure adequate control
- Maintain cost accounting records in conformance with established policies and procedures to assure adequate control
- Maintain parts inventory and inventory records in conformance with established policies and procedures to assure adequate control

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Vehicles replaced	109	93	140
Pieces of off-road heavy equipment replaced	0	6	5
Internet auctions conducted	27	26	20
Annual audit findings	0	0	0

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	589,172	677,412	667,930
SUPPLIES AND SERVICES	1,852,415	2,209,612	1,930,450
CAPITAL OUTLAY	14,956	19,000	11,000
<b>Total Program Expenditures</b>	<b>2,456,543</b>	<b>2,906,024</b>	<b>2,609,380</b>
<u>Program Funding by Source</u>			
<b>Revenues</b>			
MISCELLANEOUS	26,327	16,999	0
<b>Operating Revenue Sub-Total</b>	<b>26,327</b>	<b>16,999</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>2,430,216</b>	<b>2,889,025</b>	<b>2,609,380</b>
<b>Total Program Funding</b>	<b>2,456,543</b>	<b>2,906,024</b>	<b>2,609,380</b>
<b>Program Staffing (FTEs)</b>	<b>13.0</b>	<b>15.0</b>	<b>15.0</b>

# Graphic Services

Expenditures: 1,832,422

FTEs 20.6

Revenues: 1,552,000

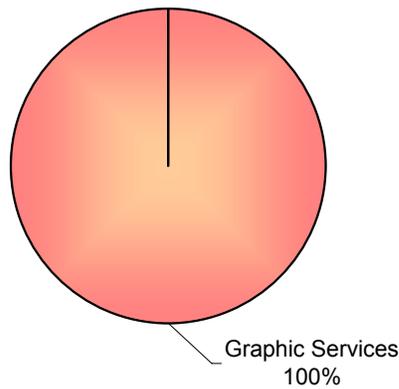
**Function Statement:**

Provide graphic design, printing, and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

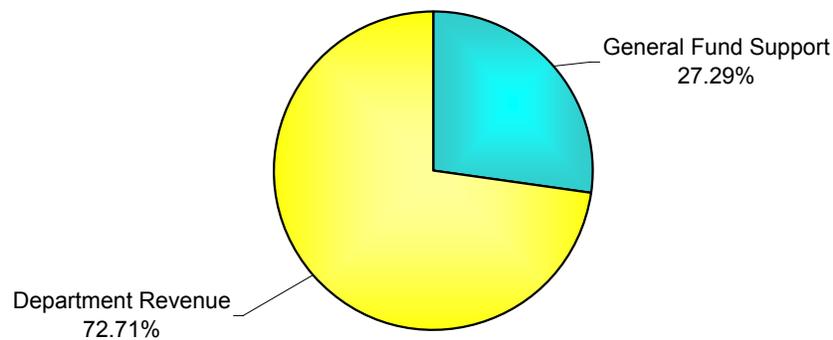
**Mandates:**

None

## Expenditures by Program



## Sources of All Funding



## Department Summary by Program

Department: GRAPHIC SERVICES

<u>Expenditures by Program</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
GRAPHIC SERVICES	1,858,373	1,893,829	1,832,422
<b>Total Expenditures</b>	<b>1,858,373</b>	<b>1,893,829</b>	<b>1,832,422</b>
 <u>Funding by Source</u>			
<b>Revenues</b>			
GRAPHIC SERVICES	1,412,716	1,589,300	1,552,000
<b>Total Revenues</b>	<b>1,412,716</b>	<b>1,589,300</b>	<b>1,552,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>626,205</b>	<b>587,078</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(180,548)</b>	<b>(282,549)</b>	<b>(219,633)</b>
<b>General Fund Support</b>	<b>0</b>	<b>0</b>	<b>500,055</b>
<b>Total Program Funding</b>	<b>1,858,373</b>	<b>1,893,829</b>	<b>1,832,422</b>
 <u>Staffing (FTEs) by Program</u>			
GRAPHIC SERVICES	20.5	20.6	20.6
<b>Total Staffing (FTEs)</b>	<b>20.5</b>	<b>20.6</b>	<b>20.6</b>

Note: Beginning in fiscal year 2007/08, Graphic Services Design, formerly the design component of Graphic Services, is a department in the General Fund. The production portion of Graphic Services remains in the internal service fund for fiscal year 2007/08 and the department is renamed Graphic Services Production.

## Program Summary

**Department: GRAPHIC SERVICES**

**Program: GRAPHIC SERVICES**

**Function**

Provide graphic design, printing, and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

**Description of Services**

Provide graphic design, computer graphics, desktop publishing, technical illustration, cartography, displays, and Web-site design and development services. Serve as the County webmaster. Utilize traditional and digital art media and illustration techniques, and manage all stages of publication production including layout, design, typography, editing, proofing, pre-press and printing processes and costs. Other services include digital imaging, signage design, and the production of large exhibits. Provide forms design; high-speed color as well as black and white scanning; high-speed black and white and color printing and copying; offset printing; finishing and bindery services including: collating, folding, comb, velo, coil, tape and steel edge; drilling and punching and numbering. Provide pick-up and delivery services to all downtown County departments.

**Program Goals and Objectives**

- Increase revenues
  - . Increase graphic designer billable time
  - . Process more jobs by improving turn-around time by process improvement and improved communication
  - . Increase County staff awareness of Administrative Procedure 3-15 by notifying staff twice a year
  - . Create a quality control process
- Maintain a secure and united workforce
  - . Enhance lines of communication between work force and management
  - . Hold monthly departmental meetings to share information
- Increase customer service satisfaction
  - . Implement a job tracking system to provide immediate status reports
  - . Complete standard press jobs within 10 working days
  - . Conduct customer satisfaction surveys
  - . Receive ratings of good or better for overall customer satisfaction on 90% of survey responses

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Graphic designer time billed	55%	62%	68%
Survey responses of very good or better for overall customer satisfaction	n/a	90%	95%
Press jobs ready in 10 days	n/a	75%	85%
Departmental meetings held	6	5	8
Job tracking system implemented	no	no	yes

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,029,686	1,077,720	1,152,037
SUPPLIES AND SERVICES	823,990	813,511	672,685
CAPITAL OUTLAY	4,697	2,598	7,700
<b>Total Program Expenditures</b>	<b>1,858,373</b>	<b>1,893,829</b>	<b>1,832,422</b>

**Program Funding by Source**

<b>Revenues</b>			
CHARGES FOR SERVICES	1,405,467	1,579,150	1,240,000
MISCELLANEOUS	7,249	10,150	1,000
<b>Operating Revenue Sub-Total</b>	<b>1,412,716</b>	<b>1,589,300</b>	<b>1,241,000</b>
CHARGES FOR SERVICES	0	0	310,000
MISCELLANEOUS	0	0	1,000
<b>Special Programs Revenue Sub-Total</b>	<b>0</b>	<b>0</b>	<b>311,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>626,205</b>	<b>587,078</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(180,548)</b>	<b>(282,549)</b>	<b>(219,633)</b>
<b>General Fund Support</b>	<b>0</b>	<b>0</b>	<b>500,055</b>
<b>Total Program Funding</b>	<b>1,858,373</b>	<b>1,893,829</b>	<b>1,832,422</b>
<b>Program Staffing (FTEs)</b>	<b>20.5</b>	<b>20.6</b>	<b>20.6</b>

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# Natural Resources, Parks & Recreation

Expenditures: 17,196,102

FTEs 283.8

Revenues: 1,155,721

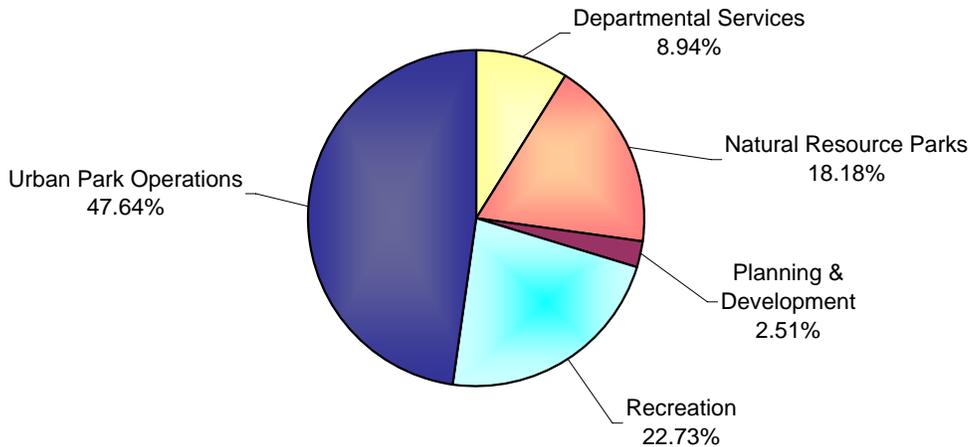
**Function Statement:**

Manage Pima County natural resources, urban parks, and recreational programs. Lead community efforts to conserve the Sonoran Desert and enhance the urban environment. Provide quality recreation, education, and leisure activities.

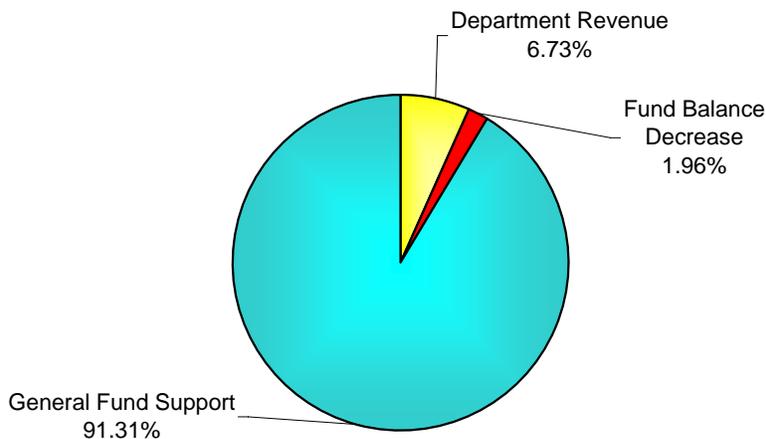
**Mandates:**

None

## Expenditures by Program



## Sources of All Funding



## Department Summary by Program

Department: NATURAL RESOURCES, PARKS & RECREATION

<u>Expenditures by Program</u>	FY2005/2006 Actual	FY2006/2007 Adopted	FY2007/2008 Adopted
DEPARTMENTAL SERVICES	1,374,977	1,401,832	1,536,552
NATURAL RESOURCE PARKS	2,163,237	2,566,237	3,126,351
PLANNING & DEVELOPMENT	167,111	217,444	432,003
RECREATION	2,815,905	3,205,725	3,909,011
URBAN PARK OPERATIONS	6,671,630	7,512,399	8,192,185
<b>Total Expenditures</b>	<b>13,192,860</b>	<b>14,903,637</b>	<b>17,196,102</b>

### Funding by Source

**Revenues**

DEPARTMENTAL SERVICES	266,888	213,325	72,000
NATURAL RESOURCE PARKS	450,552	418,425	563,746
PLANNING & DEVELOPMENT	86,077	77,600	77,600
RECREATION	329,234	231,100	303,350
URBAN PARK OPERATIONS	182,822	154,500	139,025
<b>Total Revenues</b>	<b>1,315,573</b>	<b>1,094,950</b>	<b>1,155,721</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(273,705)</b>	<b>284,836</b>	<b>337,050</b>
<b>General Fund Support</b>	<b>12,150,992</b>	<b>13,523,851</b>	<b>15,703,331</b>
<b>Total Program Funding</b>	<b>13,192,860</b>	<b>14,903,637</b>	<b>17,196,102</b>

### Staffing (FTEs) by Program

DEPARTMENTAL SERVICES	20.0	18.0	18.0
NATURAL RESOURCE PARKS	33.9	35.3	39.2
PLANNING & DEVELOPMENT	10.0	11.0	11.0
RECREATION	77.4	83.6	97.0
URBAN PARK OPERATIONS	105.6	113.9	118.6
<b>Total Staffing (FTEs)</b>	<b>246.9</b>	<b>261.8</b>	<b>283.8</b>

## Program Summary

**Department: NATURAL RESOURCES, PARKS & RECREATION**

**Program: DEPARTMENTAL SERVICES**

**Function**

Provide management, leadership, and strategic and master planning for a very large parks and natural resource system. Provide and oversee accounts payable, accounts receivable, payroll, human resources, and contract administration services.

**Description of Services**

Work with other programs and departments in planning urban parks, natural resource parks, and recreation programs. Act as department representative at interdepartmental and intergovernmental relations meetings. Prepare the department for the addition of new parcels of land purchased for the preservation of Pima County's unique heritage and diverse wildlife.

Create a good first impression while providing greeting and assistance services to customers visiting the Natural Resources, Parks & Recreation (NRPR) headquarters complex. Provide training for new employees, ongoing training in Synergen, purchasing, and internal policies. Perform research upon request for the Board of Supervisors, County administration, and other entities both public and private. Review research performed by the Natural Resources program.

Work with the Capital Improvement Program team to ensure they remain on budget. Administer and monitor grants and contracts. Prepare and oversee the department budget.

**Program Goals and Objectives**

- Manage/complete grant projects on time
- Improve communication between the NRPR headquarters complex and field staff
- Install wireless DSL in 14 parks and recreation centers to give field staff access to e-mail, Synergen, and personal folders
- Process invoices within 5 days
- Ensure the department meets its budget

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Grant projects completed on time	90%	95%	100%
Parks and recreation centers with wireless DSL service	1	3	5
Average number of days to process an invoice	15	8	5

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	946,642	1,012,757	1,178,865
SUPPLIES AND SERVICES	415,526	335,277	302,389
CAPITAL OUTLAY	12,809	53,798	55,298
<b>Total Program Expenditures</b>	<b>1,374,977</b>	<b>1,401,832</b>	<b>1,536,552</b>

**Program Funding by Source**

<b>Revenues</b>			
CHARGES FOR SERVICES	(1,111)	0	2,000
MISCELLANEOUS	267,999	213,325	0
<b>Operating Revenue Sub-Total</b>	<b>266,888</b>	<b>213,325</b>	<b>2,000</b>
MISCELLANEOUS	0	0	70,000
<b>Special Programs Revenue Sub-Total</b>	<b>0</b>	<b>0</b>	<b>70,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>(21,000)</b>
<b>General Fund Support</b>	<b>1,108,089</b>	<b>1,188,507</b>	<b>1,485,552</b>
<b>Total Program Funding</b>	<b>1,374,977</b>	<b>1,401,832</b>	<b>1,536,552</b>

<b>Program Staffing (FTEs)</b>	<b>20.0</b>	<b>18.0</b>	<b>18.0</b>
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## Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: DEPARTMENTAL SERVICES

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### Supplemental Packages Approved

Supplemental Package B - CIP/Park Projects First Quarter FY 07/08 - is associated with this program. Partial funding of this package provides for operations and maintenance for new facilities at Foothills Park and Dan Felix Memorial Park, the new Flowing Wells Community Center, the new Mount Lemmon Community Center, and a trails, trailhead, and cultural resource property crew. The package requested a total of \$1,272,926 in expenditures (\$654,041 for personal services, \$374,785 for supplies and services, and \$244,100 for capital) and \$33,000 of revenue. Data presented on the preceding page includes \$2,000 of revenue. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

## Program Summary

**Department: NATURAL RESOURCES, PARKS & RECREATION**

**Program: NATURAL RESOURCE PARKS**

**Function**

Manage, maintain, protect, and educate the public about natural resource areas, mountain parks, open space lands, and cultural resource lands.

**Description of Services**

Manage and protect mountain parks, natural preserves, special use areas, trails, trailheads, open space, and cultural resource sites. Develop an invasive species management program.

**Program Goals and Objectives**

- Increase the level of public participation in environmental education programs
- Document new open space properties
- Develop new management plans for open space properties
- Routinely monitor and maintain non urban trail system and associated trail heads
- Monitor and provide operations and maintenance support for new cultural resource lands

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Environmental education program participants	19,983	23,000	25,000
Miles of trails maintained	20	66	86
Acres of park, ranch, open space, and cultural resource lands maintained	166,658	175,000	185,000
Comprehensive management plans completed	2	10	8

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,261,593	1,327,679	1,678,422
SUPPLIES AND SERVICES	700,654	1,176,558	1,312,929
CAPITAL OUTLAY	200,990	62,000	135,000
<b>Total Program Expenditures</b>	<b>2,163,237</b>	<b>2,566,237</b>	<b>3,126,351</b>
<u>Program Funding by Source</u>			
<b>Revenues</b>			
CHARGES FOR SERVICES	134,126	170,075	150,000
MISCELLANEOUS	48,371	42,400	52,400
<b>Operating Revenue Sub-Total</b>	<b>182,497</b>	<b>212,475</b>	<b>202,400</b>
INTEREST	2,589	0	0
MISCELLANEOUS	257,230	200,000	300,000
<b>Special Programs Revenue Sub-Total</b>	<b>259,819</b>	<b>200,000</b>	<b>300,000</b>
INTERGOVERNMENTAL	8,236	5,950	61,346
<b>Grant Revenue Sub-Total</b>	<b>8,236</b>	<b>5,950</b>	<b>61,346</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(189,867)</b>	<b>241,050</b>	<b>183,050</b>
<b>General Fund Support</b>	<b>1,902,552</b>	<b>1,906,762</b>	<b>2,379,555</b>
<b>Total Program Funding</b>	<b>2,163,237</b>	<b>2,566,237</b>	<b>3,126,351</b>

<b>Program Staffing (FTEs)</b>	<b>33.9</b>	<b>35.3</b>	<b>39.2</b>
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## Program Summary

Department: **NATURAL RESOURCES, PARKS & RECREATION**

Program: **NATURAL RESOURCE PARKS**

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### Supplemental Packages Approved

Supplemental Package B - CIP/Park Projects First Quarter FY 07/08 - is associated with this program. Partial funding of this package provides for operations and maintenance for new facilities at Foothills Park and Dan Felix Memorial Park, the new Flowing Wells Community Center, the new Mount Lemmon Community Center, and a trails, trailhead, and cultural resource property crew. The package requested a total of \$1,272,926 in expenditures (\$654,041 for personal services, \$374,785 for supplies and services, and \$244,100 for capital) and \$33,000 of revenue. Data presented on the preceding page includes \$240,595 in expenditures. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package I - Open Space O&M Team - is associated with this program. Partial funding of this package provides for maintenance of structures, other improvements, and land on open space properties. The package requested a total of \$413,912 in expenditures (\$154,322 for personal services, \$130,590 for supplies and services, and \$129,000 for capital). Data presented on the preceding page includes \$122,456 in expenditures.

## Program Summary

**Department:** NATURAL RESOURCES, PARKS & RECREATION

**Program:** PLANNING & DEVELOPMENT

**Function**

Manage and implement various planning, design, and construction projects which include Capital Improvement Program (CIP)/Bond and a number of grant funded capital projects. This responsibility includes the management of professional consultant and construction contracts and the development of related intergovernmental agreements and grants.

**Description of Services**

Plan, design, and develop trails, open space, and land use considerations. Administer and manage the CIP and various other funded capital projects.

**Program Goals and Objectives**

- Identify, establish, and complete CIP, Community Development Block Grants, and various other federal and state funded projects

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
CIP standards met	95%	100%	100%
Regulatory agency standards met	100%	100%	100%
Federal and state program standards met	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	215,630	118,962	121,330
SUPPLIES AND SERVICES	(55,221)	88,982	300,673
CAPITAL OUTLAY	6,702	9,500	10,000
<b>Total Program Expenditures</b>	<b>167,111</b>	<b>217,444</b>	<b>432,003</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	2,400	2,600	2,600
<b>Operating Revenue Sub-Total</b>	<b>2,400</b>	<b>2,600</b>	<b>2,600</b>
CHARGES FOR SERVICES	81,135	75,000	75,000
INTEREST	2,542	0	0
<b>Special Programs Revenue Sub-Total</b>	<b>83,677</b>	<b>75,000</b>	<b>75,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(83,677)</b>	<b>(25,000)</b>	<b>175,000</b>
<b>General Fund Support</b>	<b>164,711</b>	<b>164,844</b>	<b>179,403</b>
<b>Total Program Funding</b>	<b>167,111</b>	<b>217,444</b>	<b>432,003</b>

<u>Program Staffing (FTEs)</u>	<u>10.0</u>	<u>11.0</u>	<u>11.0</u>

## Program Summary

**Department: NATURAL RESOURCES, PARKS & RECREATION**

**Program: RECREATION**

**Function**

Operate community centers, swimming pools, art and leisure classes, fairs, a performing arts center, a boxing gym, and three shooting ranges.

**Description of Services**

Provide special interest classes, workshops, garden/arts and crafts/antique fairs, aquatics, sports, skill contests, teen dances, outdoor education, shooting sports, camping, hiking, community nutrition programs, related social services, and special events. Offer room rentals, performing arts space, and cooperative management with other agencies and private nonprofit groups. Offer activities to meet the unique interests of various age groups and populations. Offer age-appropriate, supervised activities in a welcoming and safe environment.

**Program Goals and Objectives**

- Design and implement first class education, recreation, and leisure programs at all sites, with a focus on the environment
- Plan for the future of recreation in Pima County
- Meet requirements of state, federal, and County regulations
- Ensure safety of all participants

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Recreation/community centers operated	16	17	19
Recreation/community center participants	210,681	220,000	250,000
Swimming pools operated	9	10	10
Aquatics program participants	122,465	130,000	130,000
Antique fairs participants	46,750	50,000	50,000
Shooting range users	11,399	14,000	14,000
Volunteer hours	17,218	20,000	22,000
Notices of significant regulatory violation	0	0	0
Notices of minor regulatory violation	1	0	0
Regulatory fines	\$0	\$0	\$0
Staff safety training seminars held	3	3	3
Accidents reported within 2 days	90%	95%	95%
Serious injuries requiring ambulance	2	3	3

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	2,168,961	2,503,430	3,115,107
SUPPLIES AND SERVICES	636,354	630,871	717,804
CAPITAL OUTLAY	10,590	71,424	76,100
<b>Total Program Expenditures</b>	<b>2,815,905</b>	<b>3,205,725</b>	<b>3,909,011</b>
<u>Program Funding by Source</u>			
<b>Revenues</b>			
CHARGES FOR SERVICES	316,229	227,100	299,350
MISCELLANEOUS	2,400	4,000	4,000
<b>Operating Revenue Sub-Total</b>	<b>318,629</b>	<b>231,100</b>	<b>303,350</b>
INTEREST	1,906	0	0
<b>Special Programs Revenue Sub-Total</b>	<b>1,906</b>	<b>0</b>	<b>0</b>
MISCELLANEOUS	8,699	0	0
<b>Grant Revenue Sub-Total</b>	<b>8,699</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: RECREATION

Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(161)	68,786	0
General Fund Support	2,486,832	2,905,839	3,605,661
<b>Total Program Funding</b>	<b>2,815,905</b>	<b>3,205,725</b>	<b>3,909,011</b>
<hr/>			
Program Staffing (FTEs)	77.4	83.6	97.0

**Supplemental Packages Approved**

Supplemental Package B - CIP/Park Projects First Quarter FY 07/08 - is associated with this program. Partial funding of this package provides for operations and maintenance for new facilities at Foothills Park and Dan Felix Memorial Park, the new Flowing Wells Community Center, the new Mount Lemmon Community Center, and a trails, trailhead, and cultural resource property crew. The package requested a total of \$1,272,926 in expenditures (\$654,041 for personal services, \$374,785 for supplies and services, and \$244,100 for capital) and \$33,000 of revenue. Data presented on the preceding page includes \$406,477 in expenditures and \$26,000 of revenue. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package L - SESR & TMP Shooting Sports - is associated with this program. Partial funding of this package provides for a program manager devoted to shooting sports and associated supplies. The package requested a total of \$208,682 in expenditures (\$165,382 for personal services, \$29,500 for supplies and services, and \$13,800 for capital) and \$30,000 of revenue. Data presented on the preceding page includes \$80,889 in expenditures and \$30,000 of revenue.

## Program Summary

**Department: NATURAL RESOURCES, PARKS & RECREATION**

**Program: URBAN PARK OPERATIONS**

**Function**

Manage, operate, and maintain Pima County's urban park system, river parks system (in partnership with the Pima County Regional Flood Control District), and trailheads. Manage and support the intergovernmental agreements with four school districts. Provide maintenance, repair, and construction support for all parks, facilities, open space properties and ranches, and cultural resource sites throughout Pima County. Coordinate and schedule the 85 ball fields, of which 58 are lighted, for sports leagues and special events. Develop and coordinate the division's industrial safety program and perform related work as required.

**Description of Services**

Manage, operate, and maintain 41 parks, with 85 ball fields (58 lighted) while scheduling and coordinating with various sports organizations using the ball fields. Provide skilled maintenance support for 14 recreation centers, various open space properties and ranches, natural resource parks and preserves, seven public swimming pools, various government and community buildings, and water works systems throughout Pima County (over 250 wells). Maintain the grounds of the downtown government complex. Develop, implement, and administer a comprehensive division safety program.

**Program Goals and Objectives**

- Prolong the life of equipment and facilities
- Respond to at least 85% of customer inquiries in one day
- Repair at least 75% of vandalized property within 72 hours

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Customer inquiries responded to within 1 work day	80%	80%	85%
Vandalized property repaired within 72 hours	70%	50%	75%
Urban parks operated and maintained	36	40	41
Lighted ball fields operated, maintained, and scheduled	45	51	58
Ball fields operated, maintained, and scheduled	78	84	85
Customer complaints average resolution time	2 days	3 days	2 days

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	4,157,427	4,953,324	5,305,686
SUPPLIES AND SERVICES	2,198,054	2,309,730	2,657,454
CAPITAL OUTLAY	316,149	249,345	229,045
<b>Total Program Expenditures</b>	<b>6,671,630</b>	<b>7,512,399</b>	<b>8,192,185</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	93,565	103,600	112,025
MISCELLANEOUS	89,257	50,900	27,000
<b>Operating Revenue Sub-Total</b>	<b>182,822</b>	<b>154,500</b>	<b>139,025</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund Support</b>	<b>6,488,808</b>	<b>7,357,899</b>	<b>8,053,160</b>
<b>Total Program Funding</b>	<b>6,671,630</b>	<b>7,512,399</b>	<b>8,192,185</b>

<b>Program Staffing (FTEs)</b>	<b>105.6</b>	<b>113.9</b>	<b>118.6</b>
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## Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: URBAN PARK OPERATIONS

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### Supplemental Packages Approved

Supplemental Package B - CIP/Park Projects First Quarter FY 07/08 - is associated with this program. Partial funding of this package provides for operations and maintenance for new facilities at Foothills Park and Dan Felix Memorial Park, the new Flowing Wells Community Center, the new Mount Lemmon Community Center, and a trails, trailhead, and cultural resource property crew. The package requested a total of \$1,272,926 in expenditures (\$654,041 for personal services, \$374,785 for supplies and services, and \$244,100 for capital) and \$33,000 of revenue. Data presented on the preceding page includes \$182,087 in expenditures and \$5,000 of revenue. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package C - CIP/Park Projects Second Quarter FY 07/08 - is associated with this program. Partial funding of this package provides for operations and maintenance of new soccer fields and other improvements at Rillito Park. The package requested a total of \$140,420 in expenditures (\$71,452 for personal services, \$21,968 for supplies and services, and \$47,000 for capital) and \$1,200 of revenue. Data presented on the preceding page includes \$55,135 in expenditures and \$1,200 of revenue.

Supplemental Package D - CIP/Park Projects Third Quarter FY 07/08 - is associated with this program. Partial funding of this package provides for operations and maintenance of the new Robles Park. The package requested a total of \$84,121 in expenditures (\$26,881 for personal services, \$29,740 for supplies and services, and \$27,500 for capital). Data presented on the preceding page includes \$31,006 in expenditures.

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# Public Works Administration

Expenditures: 100,000

FTEs 37.5

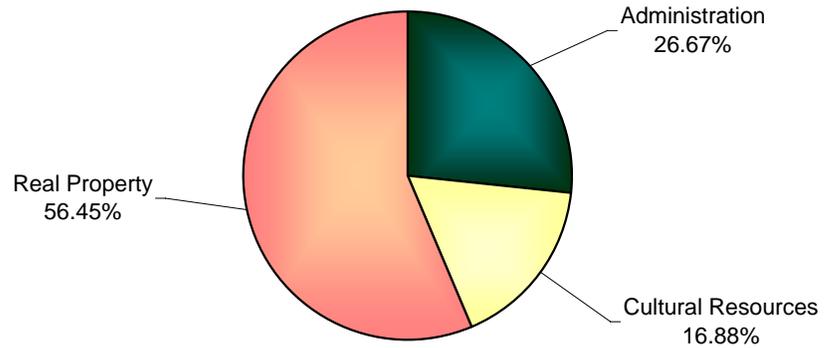
Revenues: 0

**Function Statement:** Provide administrative services and cultural resources services and direct the real property function for the departments within the Public Works functional area.

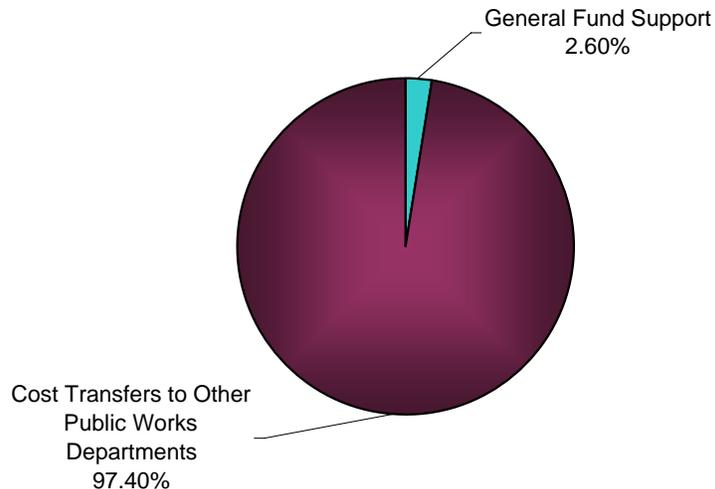
**Mandates:** None

**Note:** Expenditure percentages for Administration, Cultural Resources, and Real Property are shown only for illustrative purposes, as all of the costs of these programs except \$100,000 of Cultural Resources are transferred to other Public Works departments.

## Expenditures by Program



## Sources of All Funding



## Department Summary by Program

Department: PUBLIC WORKS ADMINISTRATION

<u>Expenditures by Program</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
ADMINISTRATION	2	0	0
CULTURAL RESOURCES	15,478	100,000	100,000
REAL PROPERTY	1	0	0
<b>Total Expenditures</b>	<b>15,481</b>	<b>100,000</b>	<b>100,000</b>
<u>Funding by Source</u>			
<b>Revenues</b>			
REAL PROPERTY	67	0	0
<b>Total Revenues</b>	<b>67</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund Support</b>	<b>15,414</b>	<b>100,000</b>	<b>100,000</b>
<b>Total Program Funding</b>	<b>15,481</b>	<b>100,000</b>	<b>100,000</b>
<u>Staffing (FTEs) by Program</u>			
ADMINISTRATION	6.0	7.5	9.0
CULTURAL RESOURCES	5.0	6.0	7.0
REAL PROPERTY	21.5	22.0	21.5
<b>Total Staffing (FTEs)</b>	<b>32.5</b>	<b>35.5</b>	<b>37.5</b>

## Program Summary

**Department: PUBLIC WORKS ADMINISTRATION**

**Program: ADMINISTRATION**

**Function**

Provide administrative direction and support services to departments within the Public Works functional area.

**Description of Services**

Manage capital projects, community relations, and other administrative services. Provide administration, management, and planning to Real Property Services, Cultural Resources & Historic Preservation Services, Geographic Information Services, Capital Improvement Program, and all departments within the Public Works functional area. Oversee, guide, and direct as necessary the implementation of County policies, capital projects, community relations, and other administrative services. Provide management and administrative support to regional planning efforts, the four County consortium, and sister region of Puerto Penasco, Mexico.

(Note: The program's expenditures will be allocated in full to the other departments in the Public Works functional area. Therefore, all budgeted expenditures will net to zero.)

**Program Goals and Objectives**

- Ensure quality public service by providing efficient and effective management services to the Public Works departments
- Coordinate efforts of Public Works departments in support of the Public Works mission and vision
- Coordinate and facilitate the collaboration between the Public Works departments
- Manage Public Works departments to measurable progress in providing professional, progressive, fiscally responsible, and timely services to Pima County
- Assist and coordinate regional development and planning efforts between Pima County and Cochise, Santa Cruz, and Pinal counties and Puerto Penasco, Mexico

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Each department's strategic plan and work plan updated annually and reviewed at mid-year	100%	100%	100%
Reports obtained from each department detailing activities related to providing progressive, fiscally responsible, and timely services	100%	100%	100%
Joint projects undertaken and completed	9	11	11

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
SUPPLIES AND SERVICES	(4,325)	0	0
CAPITAL OUTLAY	4,327	0	0
<b>Total Program Expenditures</b>	<b>2</b>	<b>0</b>	<b>0</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	2	0	0
<b>Total Program Funding</b>	<b>2</b>	<b>0</b>	<b>0</b>

<u>Program Staffing (FTEs)</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
	6.0	7.5	9.0

## Program Summary

**Department: PUBLIC WORKS ADMINISTRATION**

**Program: CULTURAL RESOURCES**

**Function**

Provide management, technical, and administrative services to all County departments and the public ensuring compliance with federal, state, and County historic preservation laws and policies. Promote cultural resource conservation and implement historic preservation projects throughout Pima County.

**Description of Services**

Review all County Capital Improvement Program projects, review all private sector development proposals and plans, manage and protect County owned cultural resources. Procure and administer grants, provide public information and heritage education, develop and implement Sonoran Desert Conservation Plan (SDCP) policies for cultural resources and ranching, and develop and implement 1997 and 2004 bond program historic preservation projects.

**Program Goals and Objectives**

- Review and ensure compliance of County and private sector development projects
- Implement mitigation measures
- Implement the 1997 and 2004 Historic Preservation Bond program
- Complete defined project scopes
- Procure additional grant funds
- Develop and implement SDCP cultural resources and ranch conservation goals and policies
- Manage and protect County owned cultural resources
- Develop plans for Cultural Resources and Open Space preservation

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Compliance actions for County projects	200	200	250
Compliance reviews for private development	200	200	300
Preservation bond funds expended	\$3,000,000	\$5,500,000	\$5,500,000

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	143,089	100,000	100,000
SUPPLIES AND SERVICES	(133,704)	0	0
CAPITAL OUTLAY	6,093	0	0
<b>Total Program Expenditures</b>	<b>15,478</b>	<b>100,000</b>	<b>100,000</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	15,478	100,000	100,000
<b>Total Program Funding</b>	<b>15,478</b>	<b>100,000</b>	<b>100,000</b>

<u>Program Staffing (FTEs)</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Program Staffing (FTEs)</b>	<b>5.0</b>	<b>6.0</b>	<b>7.0</b>

## Program Summary

**Department: PUBLIC WORKS ADMINISTRATION**

**Program: REAL PROPERTY**

**Function**

Direct and administer the real property function for Pima County departments.

**Description of Services**

Provide appraisal, acquisition, relocation, property management, and property disposal services to Pima County departments. License the use of County rights-of-way for encroachments and water franchises.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works functional area. Therefore, all budgeted expenditures net to zero.)

**Program Goals and Objectives**

- Track the number of appraisals and acquisitions per year
- Monitor all expenditures and charge expenditures to Public Works departments in an accurate and timely manner

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Appraisals/Nominals per year	120	291	210
Acquisition agreements per year	250	270	205
Escrow closings per year	280	245	200
Percent compliance for insurance on licenses	62%	60%	62%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	173,082	0	0
SUPPLIES AND SERVICES	(179,883)	0	0
CAPITAL OUTLAY	6,802	0	0
<b>Total Program Expenditures</b>	<b>1</b>	<b>0</b>	<b>0</b>

**Program Funding by Source**

<b>Revenues</b>			
MISCELLANEOUS	67	0	0
<b>Operating Revenue Sub-Total</b>	<b>67</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund Support</b>	<b>(66)</b>	<b>0</b>	<b>0</b>
<b>Total Program Funding</b>	<b>1</b>	<b>0</b>	<b>0</b>

<b>Program Staffing (FTEs)</b>	<b>21.5</b>	<b>22.0</b>	<b>21.5</b>
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# Regional Flood Control District

**Expenditures:** 17,074,685

**Revenues:** 30,098,208

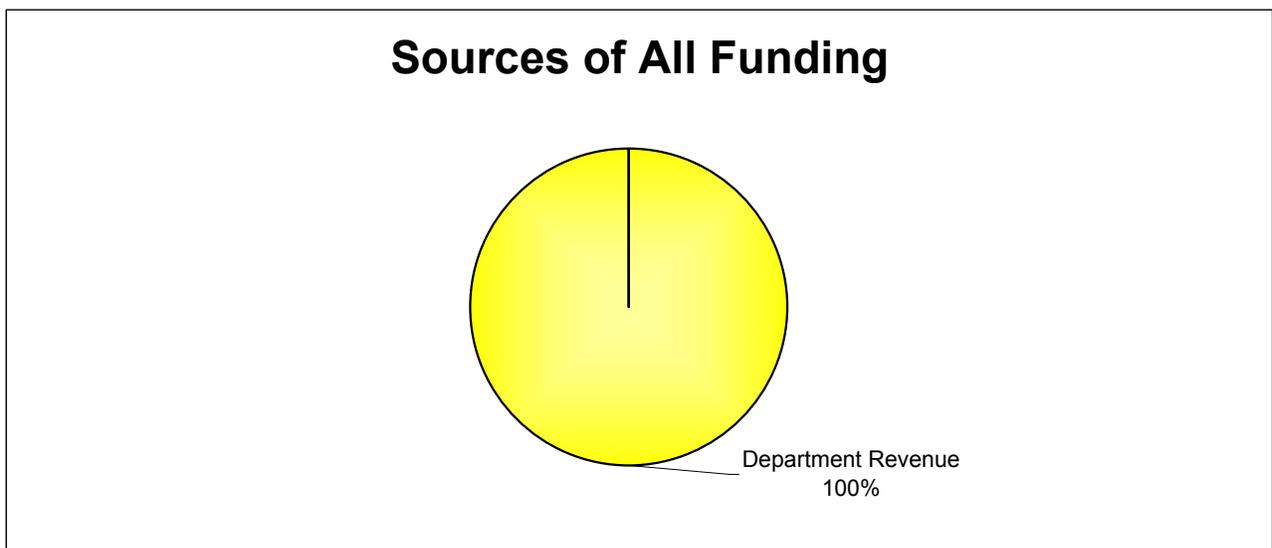
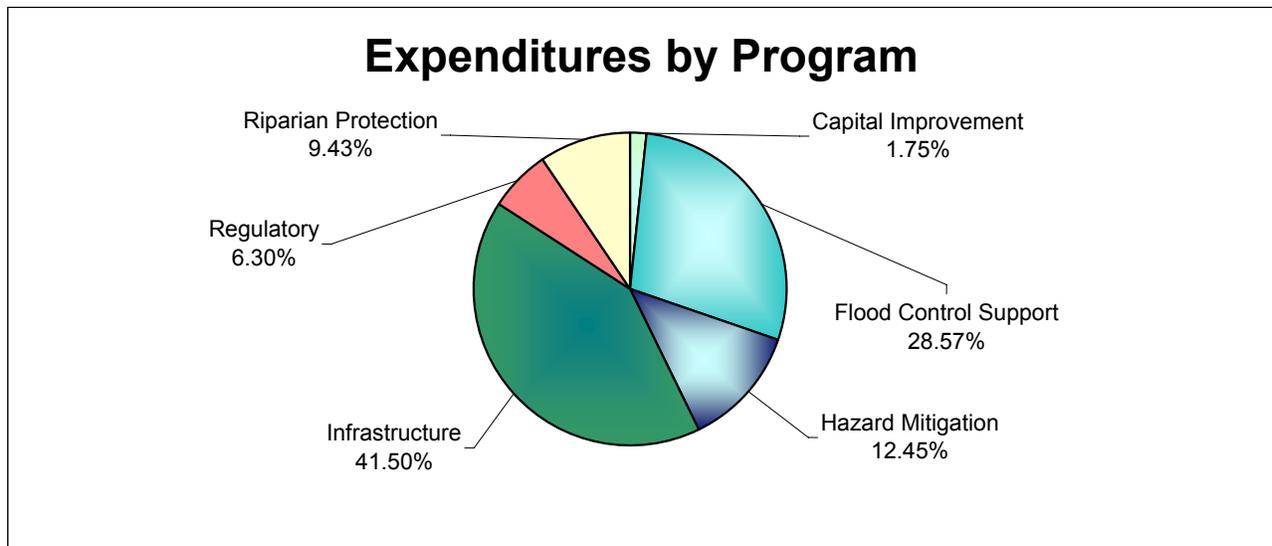
**FTEs** 75.4

**Function Statement:**

Protect public health, safety, and welfare by implementing structural flood control solutions and provide comprehensive nonstructural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan.

**Mandates:**

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties; 11-257: Flood Water Control Works, Tax Levy; Title 48, Chapter 21: Flood Control Districts; and Pima County Code Title 16: Floodplain and Erosion Hazard Management



### Department Summary by Program

Department: REGIONAL FLOOD CONTROL DISTRICT

<b>Expenditures by Program</b>	<b>FY2005/2006 Actual</b>	<b>FY2006/2007 Adopted</b>	<b>FY2007/2008 Adopted</b>
CAPITAL IMPROVEMENT	252,670	188,735	298,624
FLOOD CONTROL SUPPORT	4,768,328	3,785,418	4,878,731
HAZARD MITIGATION	0	0	2,126,386
INFRASTRUCTURE	1,081,716	1,365,500	7,084,841
REGULATORY	2,134,367	2,340,131	1,075,742
RIPARIAN PROTECTION	978,150	1,063,401	1,610,361
<b>Total Expenditures</b>	<b>9,215,231</b>	<b>8,743,185</b>	<b>17,074,685</b>

**Funding by Source**

**Revenues**

CAPITAL IMPROVEMENT	250	0	0
FLOOD CONTROL SUPPORT	20,314,781	22,788,193	25,433,208
INFRASTRUCTURE	569	0	4,500,000
RIPARIAN PROTECTION	2,357	5,000	165,000
<b>Total Revenues</b>	<b>20,317,957</b>	<b>22,793,193</b>	<b>30,098,208</b>
<b>Net Operating Transfers In/(Out)</b>	<b>(10,153,457)</b>	<b>(14,744,261)</b>	<b>(11,401,261)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(949,269)</b>	<b>694,253</b>	<b>(1,622,262)</b>
<b>Total Program Funding</b>	<b>9,215,231</b>	<b>8,743,185</b>	<b>17,074,685</b>

**Staffing (FTEs) by Program**

CAPITAL IMPROVEMENT	13.5	14.0	9.0
FLOOD CONTROL SUPPORT	4.0	4.0	8.0
HAZARD MITIGATION	0.0	0.0	14.0
INFRASTRUCTURE	0.0	0.0	13.4
REGULATORY	28.5	30.0	18.0
RIPARIAN PROTECTION	14.8	15.0	13.0
<b>Total Staffing (FTEs)</b>	<b>60.8</b>	<b>63.0</b>	<b>75.4</b>



## Program Summary

**Department:** REGIONAL FLOOD CONTROL DISTRICT

**Program:** FLOOD CONTROL SUPPORT

**Function**

Direct, lead and support the district floodplain management and flood control activities in the incorporated and unincorporated areas of Pima County by maintaining a fiscally responsible, environmentally conscientious, and multi-objective approach to managing regional watercourses, floodplains, water resources, and riparian habitats.

**Description of Services**

Provide leadership, financial management, and personnel for district operations. Provide direction and set policies for short range and long range regional flood control planning. Provide administrative support services to procure, manage, and audit contracts and services for the district. Ensure district activities conform to federal and state laws, flood insurance standards, and floodplain management goals. Ensure the District meets the Federal Emergency Management Agency (FEMA) goals for local flood control activities and programs to prevent flood damage and mitigate potential flood hazards resulting in lower flood insurance rates to residents and businesses and making the community eligible for flood mitigation grants and disaster assistance.

**Program Goals and Objectives**

- Operate the District in a responsible manner that is protective of public safety, reduces future flood hazards, and meets Federal Flood Insurance Program goals
- . Be rated as a top community in floodplain management and flood prevention as determined by FEMA's Community Rating System
- Provide up-to-date, accurate floodplain information to the general public and municipalities in the county including providing digital mapping and GIS information on floodplains, water resources, and associated comprehensive planning data for flood control
- . Provide a regional flood control plan and long-term flood prevention strategy and implementation plan

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Maintain actual expenditures within 1% of budget	97%	97%	97%
Divisions that developed a one-year and five-year operating plan	97%	97%	97%
Percentage of projects with no discrepancies in schedule or budget	n/a	n/a	97%
FEMA's rating for Pima County	6	6	5
Percentage of savings on Flood Insurance premiums in Pima County	20%	20%	25%
Total Flood Insurance policies in Pima County	2,366	2,500	2,700

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,349,329	1,496,891	2,168,237
SUPPLIES AND SERVICES	3,381,369	2,258,527	2,710,494
CAPITAL OUTLAY	37,630	30,000	0
<b>Total Program Expenditures</b>	<b>4,768,328</b>	<b>3,785,418</b>	<b>4,878,731</b>

**Program Funding by Source**

<b>Revenues</b>			
TAXES	19,821,655	22,664,193	25,112,708
INTERGOVERNMENTAL	0	2,500	0
CHARGES FOR SERVICES	4,321	1,500	100,000
INTEREST	327,053	100,000	200,000
MISCELLANEOUS	161,752	20,000	20,500
<b>Operating Revenue Sub-Total</b>	<b>20,314,781</b>	<b>22,788,193</b>	<b>25,433,208</b>
<b>Net Operating Transfers In/(Out)</b>	<b>(10,153,457)</b>	<b>(14,744,261)</b>	<b>(11,401,261)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(5,392,996)</b>	<b>(4,258,514)</b>	<b>(9,153,216)</b>
<b>Total Program Funding</b>	<b>4,768,328</b>	<b>3,785,418</b>	<b>4,878,731</b>

<b>Program Staffing (FTEs)</b>	<b>4.0</b>	<b>4.0</b>	<b>8.0</b>
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## Program Summary

**Department:** REGIONAL FLOOD CONTROL DISTRICT  
**Program:** HAZARD MITIGATION

**Function**

Provide flood hazard mapping and information resources to protect Pima County residents from flooding and associated hazards. Conduct long-range planning services to promote wise and environmentally sound developments in and adjacent to flood hazard areas. Ensure compliance of federal, state, and local regulations for development projects impacting Pima County regional watercourses, floodplains, and riparian areas.

**Description of Services**

Provide compliance with floodplain management regulation and emergency preparedness as required to meet federal and state laws and local mandates governing floodplains. Review plans, issue permits, perform investigations, conduct hydrologic and hydraulic studies, interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development. Escalating private development activities have increased for both the number of permits issued annually and floodplain status inquiries for refinancing, subdivision plan reviews, and compliance investigations. Conduct comprehensive river and basin management studies and prepare financial program reports. Coordinate management of the Flood Insurance Rate Maps, the Community Rating System and flood hazard mitigation and emergency repair activities with FEMA. Provide the following core services: conduct and review flood insurance studies; review development plans for compliance; coordinate mapping changes flood hazard mitigation efforts with FEMA; participate in the National Flood Insurance Program and the Community Rating Systems; initiate flood education & awareness activities; identify, plan, and study needs; prepare plans or studies, develops scopes of works, and oversees work to completion; prepare annual report; and prepare Five Year Comprehensive Report.

**Program Goals and Objectives**

- Discourage development in flood and erosion hazard areas
- Encourage natural resource protection
- Continue participating in the Flood Insurance Program
- Identify cost-effective solutions to flood and erosion hazards
- Encourage interagency cooperation
- Meet or exceed state and federal requirements for preserving and protecting environmental resources, including those mandated by Threatened and Endangered Species Act and the Sonoran Desert Conservation Plan

Program Performance Measures	FY2005/2006 Actual	FY2006/2007 Estimated	FY2007/2008 Planned
Percentage of development project plans that are received, logged in, and reviewed within time frame established by Pima County Development Services	n/a	70%	80%
Percentage of FEMA reviews received, logged in, and reviewed within a four-week period	n/a	n/a	50%
Percentage of floodplain residents that receive informational and/or educational materials, e.g. floodplain map change notices, educational brochures	n/a	20%	25%
Acres of watersheds studied annually to update flood hazard information	n/a	60,000	150,000
Linear miles of rivers studied and reviewed annually	n/a	25	50
Percentage of rezonings and plans that provide for natural washes and preserve floodplains	n/a	50%	60%

Program Expenditures by Object	FY2005/2006 Actual	FY2006/2007 Adopted	FY2007/2008 Adopted
PERSONAL SERVICES	0	0	942,128
SUPPLIES AND SERVICES	0	0	1,178,658
CAPITAL OUTLAY	0	0	5,600
<b>Total Program Expenditures</b>	<b>0</b>	<b>0</b>	<b>2,126,386</b>

Program Funding by Source	FY2005/2006 Actual	FY2006/2007 Adopted	FY2007/2008 Adopted
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	2,126,386
<b>Total Program Funding</b>	<b>0</b>	<b>0</b>	<b>2,126,386</b>

<b>Program Staffing (FTEs)</b>	<b>0.0</b>	<b>0.0</b>	<b>14.0</b>
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## Program Summary

**Department:** REGIONAL FLOOD CONTROL DISTRICT

**Program:** INFRASTRUCTURE

**Function**

Protect the health, safety, and welfare of Pima County residents by providing comprehensive maintenance, operation, and development of flood control infrastructure through a balanced, multi-objective approach to managing regional watercourses, floodplains, and storm water resources.

**Description of Services**

Inspect, construct, and maintain flood control facilities. Develop operation and maintenance plans for flood control infrastructure including emergency preparedness and incorporating environmentally sensitive solutions for flood control. Coordinate maintenance activities with external departments and agencies at the city, County, state, and federal levels.

Develop and maintain an Asset Management Program containing a complete inventory of all district flood control and related infrastructure including real property, bank protection, drainage ways, easements, and other flood conveyance structures. Develop plans for the operation and maintenance of the real property including coordination with other County departments and local and state agencies.

**Program Goals and Objectives**

- Provide inspection and maintenance of flood control improvements for the benefit of County residents that embody sound maintenance principles in a cost effective manner
- Establish data management procedures that provide support to the various programs within the District including data sources as well as geographic information data sources

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Percentage of district property inventoried in geographical information system (GIS) database	n/a	n/a	100%
Percentage of infrastructure assets inventoried in GIS database	n/a	n/a	75%
Number of assets inventoried	n/a	n/a	5,000
Percent of Subdivision Release of Assurance inspections completed within 10 days of request.	n/a	n/a	95%
Percent of infrastructure inventory inspected annually	n/a	n/a	33%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	104,605	0	1,152,166
SUPPLIES AND SERVICES	977,111	1,365,500	5,921,975
CAPITAL OUTLAY	0	0	10,700
<b>Total Program Expenditures</b>	<b>1,081,716</b>	<b>1,365,500</b>	<b>7,084,841</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
INTERGOVERNMENTAL	0	0	4,500,000
MISCELLANEOUS	569	0	0
<b>Operating Revenue Sub-Total</b>	<b>569</b>	<b>0</b>	<b>4,500,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>1,081,147</b>	<b>1,365,500</b>	<b>2,584,841</b>
<b>Total Program Funding</b>	<b>1,081,716</b>	<b>1,365,500</b>	<b>7,084,841</b>

<b>Program Staffing (FTEs)</b>	<b>0.0</b>	<b>0.0</b>	<b>13.4</b>
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## Program Summary

**Department:** REGIONAL FLOOD CONTROL DISTRICT

**Program:** REGULATORY

**Function**

Protect the health, safety, and welfare of Pima County residents by providing comprehensive compliance plan and customer service programs through a balanced, fiscally responsible, multi-objective approach to managing local and regional watercourses, floodplains, and riparian resources.

**Description of Services**

Ensure compliance with floodplain management regulations as required by federal and state laws and local mandates governing floodplains. Implement a regulatory permitting and compliance program to provide information and outreach services explaining floodplain requirements. Review applications, plans, and engineering studies for conformance with standards and requirements and issuing permits if acceptable. Perform site investigations in order to verify that improvements were constructed in compliance and initiate enforcement activities for construction not in compliance. Conduct hydrologic and hydraulic studies. Interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development.

**Program Goals and Objectives**

- Meet or exceed federal and state requirements for floodplain management, including those mandated for participation in the National Flood Insurance Program
- Ensure that development activities in flood hazard areas are in compliance with federal and state laws and the Floodplain and Erosion Hazard Management Ordinance
- Provide floodplain management plans that embody sound engineering principles and preserve natural resources
- Provide consistent and comprehensive information regarding flood and erosion hazards, and impacts to riparian areas in order to assist in creating awareness of the issues, and promote development with the least impact within these areas

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Number of Flood Hazard Information Sheets completed	5,750	4,400	4,500
Number of outreach events to inform residents about flood hazards	5	5	5
Number of well trained staff, as determined are Certified Floodplain Managers	9	11	11
Percent of Floodplain Use Permit applications initially reviewed within 15 business days (either approved or comment letter)	n/a	n/a	80%
Percent of complaints responded to within 10 business days	n/a	n/a	80%
Percentage of completed elevation certificates returned	n/a	n/a	90%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,442,520	1,567,513	953,590
SUPPLIES AND SERVICES	668,447	755,118	110,202
CAPITAL OUTLAY	23,400	17,500	11,950
<b>Total Program Expenditures</b>	<b>2,134,367</b>	<b>2,340,131</b>	<b>1,075,742</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,134,367	2,340,131	1,075,742
<b>Total Program Funding</b>	<b>2,134,367</b>	<b>2,340,131</b>	<b>1,075,742</b>

<u>Program Staffing (FTEs)</u>	<u>28.5</u>	<u>30.0</u>	<u>18.0</u>

## Program Summary

**Department:** REGIONAL FLOOD CONTROL DISTRICT

**Program:** RIPARIAN PROTECTION

**Function**

Enhance floodplain characteristics and ecosystem functions by preserving, protecting, and restoring the natural resources within Pima County, including those activities mandated by federal, state, and local regulations as well as activities that fulfill the mission set forth by the Pima County Board of Directors in the Sonoran Desert Conservation Plan (SDCP), as it pertains to riparian and water resource protection.

**Description of Services**

Manage and administer the riparian protection elements of the SDCP and the Floodplain and Erosion Hazard Management Ordinance (Floodplain Ordinance) through coordination, review, and enforcement of land use improvement plans for both private and public development. Oversee the planning, design, construction and maintenance of riparian habitat/ecosystem restoration projects. Evaluate and make recommendations on properties for flood-prone, riparian habitat, and open space acquisition. Manage Regional Flood Control District (RFCD) property including unique high value riparian preserves. Participate with other governmental and nongovernmental entities on riparian area conservation and management. Administer the biological inventory of riparian and aquatic ecosystems. Assist in the development of the SDCP, the Multi-Species Conservation Plan, and the Section 10 Permit, including oversight of the SDCP Science Technical Advisory Committee and the Science Commission.

Administer the ownership inventory of surface water, groundwater, and effluent credits. Determine water needs for RFCD riparian habitat areas and ecosystem restoration projects. Participate with other County departments, governmental agencies, and nongovernmental entities on water needs, availability, and conservation. Review and comment on possible water resource impacts of a proposed development. Identify concerns surrounding water usage and availability and develop policies that help to address these issues. Oversee the planning, design, construction, operation, and maintenance of groundwater recharge projects. Maintain, operate, and expand the Automated Local Evaluation In Real Time (ALERT) system to ensure rainfall and stream flow is accurately measured and the data is collected and assessed in real-time. Monitor rainfall and stream flow runoff to determine potential flooding and coordinate with appropriate emergency response agencies during significant events.

**Program Goals and Objectives**

- Support and ensure compliance with Floodplain Ordinance and the SDCP as it applies to floodplains, riparian habitat and RFCD property
  - . Develop, regulate, and enforce riparian measures that serve to preserve and protect valued ecosystem habitat
  - . Evaluate and make recommendations on potential acquisition of flood-prone, riparian, and open space land
  - . Assist in the development and implementation of the SDCP, the MSCP, and the Section 10 permit application
- Preserve, protect, and restore riparian habitat and ecosystem function
  - . Manage RFCD property in a manner that protects and enhances natural resources using appropriate environmental sensitivity means
  - . Plan, design, construct, and maintain cost effective high valued riparian habitat ecosystem restoration projects
  - . Work with other governmental and nongovernmental entities on riparian area conservation and management
- Maintain and operate an integrated flood warning and emergency response system in cooperation with the National Weather Service, Pima County Office of Emergency Management, and the state
  - . Monitor rainfall and runoff to determine probability of flooding
  - . Maintain, operate and expand ALERT to ensure the system functions properly
  - . Provide timely storm related information and system analysis to County personnel and others emergency response agencies

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Percentage of riparian habitat mitigation plan permits inspected annually for regulatory compliance based on permits issued.	n/a	5%	8%
Acres of riparian habitat preserved or restored annually.	n/a	100	100
Percentage of non-functional ALERT field site sensors repaired or replaced within two weeks, weather and hardware permitting.	95%	95%	95%
Number of flood preparedness emergency planning briefings and/or exercises held annually with emergency response personnel and agencies.	3	3	3

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	661,497	612,441	822,295
SUPPLIES AND SERVICES	283,653	370,410	687,366
CAPITAL OUTLAY	33,000	80,550	100,700
<b>Total Program Expenditures</b>	<b>978,150</b>	<b>1,063,401</b>	<b>1,610,361</b>

## Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: RIPARIAN PROTECTION

**Program Funding by Source**

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<b>Revenues</b>			
INTERGOVERNMENTAL	2,157	0	0
MISCELLANEOUS	200	5,000	165,000
<b>Operating Revenue Sub-Total</b>	<b>2,357</b>	<b>5,000</b>	<b>165,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>975,793</b>	<b>1,058,401</b>	<b>1,445,361</b>
<b>Total Program Funding</b>	<b>978,150</b>	<b>1,063,401</b>	<b>1,610,361</b>
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<b>Program Staffing (FTEs)</b>	<b>14.8</b>	<b>15.0</b>	<b>13.0</b>

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# Solid Waste Management

Expenditures: **8,561,778**

Revenues: **6,977,400**

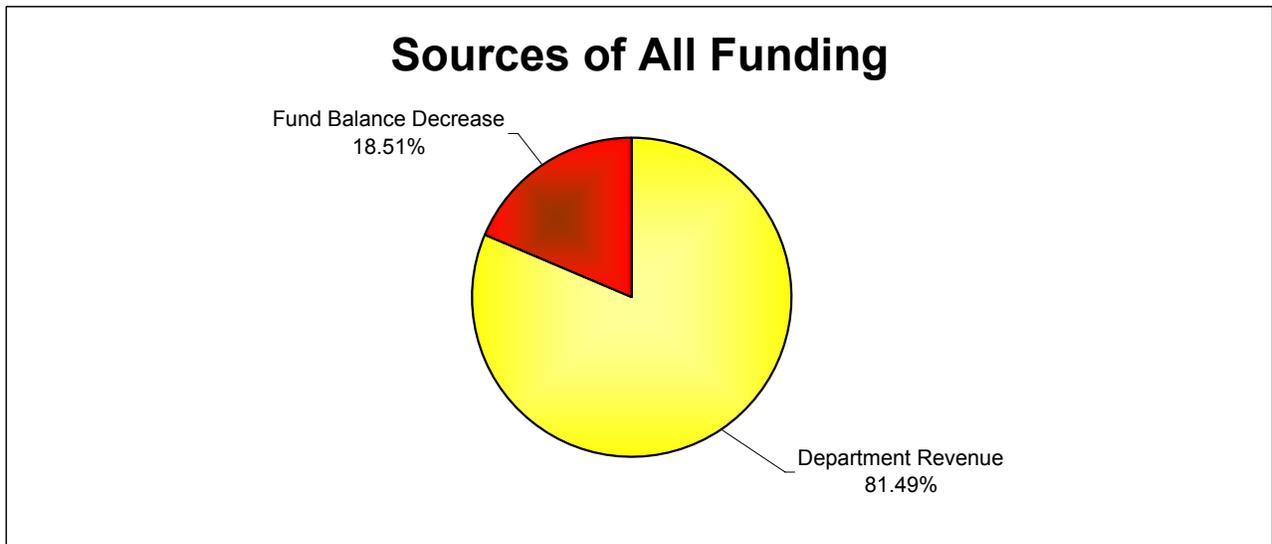
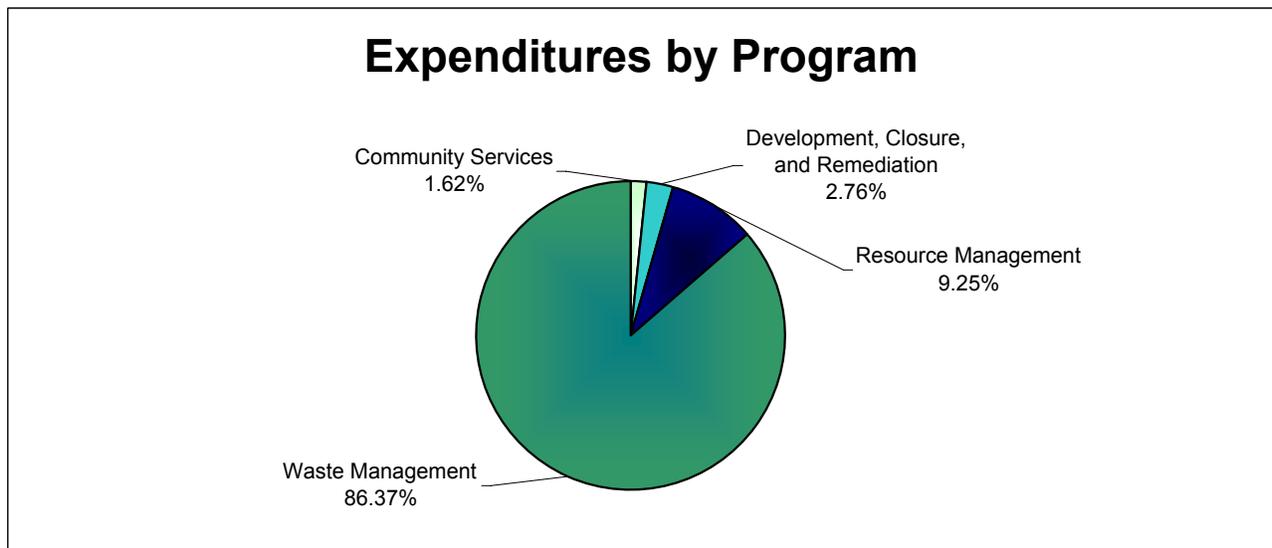
FTEs **53.0**

**Function Statement:**

Provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction.

**Mandates:**

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269 Recycling and waste reduction; Title 49, Chapter 4: Solid Waste Management; and Pima County Code Title 7: Environmental Quality, 7.25: Waste Collection; 7.29: Solid Waste; and 7.33: Removal of Rubbish, Trash Weeds, Filth, and Debris



### Department Summary by Program

Department: **SOLID WASTE MANAGEMENT**

<b>Expenditures by Program</b>	<b>FY2005/2006 Actual</b>	<b>FY2006/2007 Adopted</b>	<b>FY2007/2008 Adopted</b>
COMMUNITY SERVICES	255,305	323,453	138,537
DEVELOPMENT, CLOSURE, AND REMEDIATION	69,339	41,711	236,065
RESOURCE MANAGEMENT	667,886	861,574	791,870
WASTE MANAGEMENT	5,278,903	7,241,657	7,395,306
<b>Total Expenditures</b>	<b>6,271,433</b>	<b>8,468,395</b>	<b>8,561,778</b>

<b>Funding by Source</b>			
<b>Revenues</b>			
RESOURCE MANAGEMENT	143,150	40,000	45,000
WASTE MANAGEMENT	5,790,127	7,083,000	6,932,400
<b>Total Revenues</b>	<b>5,933,277</b>	<b>7,123,000</b>	<b>6,977,400</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>338,156</b>	<b>1,345,395</b>	<b>1,584,378</b>
<b>Total Program Funding</b>	<b>6,271,433</b>	<b>8,468,395</b>	<b>8,561,778</b>

<b>Staffing (FTEs) by Program</b>			
RESOURCE MANAGEMENT	14.0	12.8	11.0
WASTE MANAGEMENT	38.5	39.8	42.0
<b>Total Staffing (FTEs)</b>	<b>52.5</b>	<b>52.6</b>	<b>53.0</b>

An outside consultant performed an audit of the County's Solid Waste program. This audit projects an operating loss for the program in fiscal year 2007/08. In response to this report the Board of Supervisors has taken some actions affecting the solid waste operations, and may take further actions next fiscal year. However in order to prevent a deficit in fiscal year 2007/08, \$500,000 is being reserved in the Contingency Fund to cover losses that exceed the department's available fund balance.

## Program Summary

**Department: SOLID WASTE MANAGEMENT**

**Program: COMMUNITY SERVICES**

**Function**

Provide funding, using Solid Waste tipping fees if available, for the Pima County Department of Environmental Quality Wildcat Dump Program. Provide staffing and equipment to support community clean up operations and the Wildcat Dump Program.

**Description of Services**

Provide bins and drivers at no charge and waive tipping fees for organized Pima County community clean up operations, Board of Supervisors clean up requests, and the Pima County Department of Environmental Quality Wildcat Dump Program. Provide funding, if available, for the Wildcat Dump Program.

**Program Goals and Objectives**

- Keep Pima County clean
- Provide resources, if available, to support community neighborhood and Wildcat Dump clean up operations

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Community Service clean ups performed	51	22	20
Complaints received regarding community clean ups	0	3	0
Annual Community Service report prepared	yes	yes	yes
Illegal dumping sites investigated	625	625	625
Illegal waste removed from public lands (tons)	80	80	80

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	30,858	64,509	5,344
SUPPLIES AND SERVICES	224,447	258,944	133,193
<b>Total Program Expenditures</b>	<b>255,305</b>	<b>323,453</b>	<b>138,537</b>
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	255,305	323,453	138,537
<b>Total Program Funding</b>	<b>255,305</b>	<b>323,453</b>	<b>138,537</b>
<b>Program Staffing (FTEs)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## Program Summary

**Department: SOLID WASTE MANAGEMENT**

**Program: DEVELOPMENT, CLOSURE, AND REMEDIATION**

**Function**

Plan and manage all Solid Waste development, closure, and remediation activities. Closure indicates that a landfill facility, or a portion of a landfill facility, has reached capacity, stopped receiving waste, and disposal operations have ceased. Closure refers to all closure and post-closure activities. Remediation includes investigation, design, and construction for remedial activities associated with waste sites.

**Description of Services**

Implement requisite facility development and interim closure activities at County landfills. Plan and manage remediation services to include investigation, design, and construction.

**Program Goals and Objectives**

- Track waste management capacity, and remediation services capability
- Plan and manage the development, expansion, closure, and required remediation at County landfills

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Monthly waste data tracking completed	yes	yes	yes
Landfill forecasts updated semi-annually	yes	yes	yes
Facilities re-permitted	1	1	2
Facilities expanded	0	2	2
Groundwater wells and gas probes monitored	22	44	44

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	12,647	6,392	1,950
SUPPLIES AND SERVICES	56,692	35,319	234,115
<b>Total Program Expenditures</b>	<b>69,339</b>	<b>41,711</b>	<b>236,065</b>
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	69,339	41,711	236,065
<b>Total Program Funding</b>	<b>69,339</b>	<b>41,711</b>	<b>236,065</b>
<b>Program Staffing (FTEs)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## Program Summary

**Department: SOLID WASTE MANAGEMENT**

**Program: RESOURCE MANAGEMENT**

**Function**

Provide financial management, procurement, and administrative support services. Project for the timely replacement of equipment.

**Description of Services**

Manage department administration and equipment replacement.

**Program Goals and Objectives**

- Provide administration for integrated solid waste management development, operations, landfill facilities closure, and post-closure activities
- Manage financial, staffing, and administrative resources
- Project equipment funding and request replacement

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Invoices prepared by 7th of each month	100%	100%	100%
Equipment plan updated	yes	yes	yes
Long range staffing plan updated	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	541,694	337,072	227,391
SUPPLIES AND SERVICES	106,868	512,502	523,479
CAPITAL OUTLAY	19,324	12,000	41,000
<b>Total Program Expenditures</b>	<b>667,886</b>	<b>861,574</b>	<b>791,870</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	5,518	0	5,000
INTEREST	124,896	40,000	40,000
MISCELLANEOUS	12,736	0	0
<b>Operating Revenue Sub-Total</b>	<b>143,150</b>	<b>40,000</b>	<b>45,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>524,736</b>	<b>821,574</b>	<b>746,870</b>
<b>Total Program Funding</b>	<b>667,886</b>	<b>861,574</b>	<b>791,870</b>

<b>Program Staffing (FTEs)</b>	<b>14.0</b>	<b>12.8</b>	<b>11.0</b>
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## Program Summary

**Department: SOLID WASTE MANAGEMENT**

**Program: WASTE MANAGEMENT**

**Function**

Perform integrated waste management at all Pima County solid waste facilities. Plan for future expansions of existing landfill facilities.

**Description of Services**

Provide landfill, transfer station, and recycling operations, including waste tire collection and recycling. Prepare annual Solid Waste Development Plan update. Plan and manage the appropriate development of expansions at existing landfill facilities.

**Program Goals and Objectives**

- Provide long term integrated solid waste management services
- Develop, operate, and close facilities to meet County needs in compliance with applicable laws and regulations
- Plan, develop, and implement new solid waste management facilities in response to County needs

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Arizona Department of Environmental Quality inspections passed	100%	100%	100%
Accidents resulting in lost time	2	0	0
Landfills operated	4	4	4
Transfer stations operated	2	2	2
Rural collection centers operated	13	14	14
Waste tonnage handled	172,072	178,000	218,000
Tire tonnage recycled	12,895	16,000	12,000
Other materials tonnage recycled	2,531	1,600	2,000

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	1,762,990	1,954,165	2,168,027
SUPPLIES AND SERVICES	3,490,186	5,253,492	5,050,779
CAPITAL OUTLAY	25,727	34,000	176,500
<b>Total Program Expenditures</b>	<b>5,278,903</b>	<b>7,241,657</b>	<b>7,395,306</b>

**Program Funding by Source**

<b>Revenues</b>			
CHARGES FOR SERVICES	4,417,155	5,682,000	5,418,500
MISCELLANEOUS	100,576	101,000	93,000
<b>Operating Revenue Sub-Total</b>	<b>4,517,731</b>	<b>5,783,000</b>	<b>5,511,500</b>
INTERGOVERNMENTAL	1,136,454	1,200,000	1,200,000
CHARGES FOR SERVICES	108,755	100,000	130,000
INTEREST	18,794	0	90,900
MISCELLANEOUS	8,393	0	0
<b>Special Programs Revenue Sub-Total</b>	<b>1,272,396</b>	<b>1,300,000</b>	<b>1,420,900</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(511,224)</b>	<b>158,657</b>	<b>462,906</b>
<b>Total Program Funding</b>	<b>5,278,903</b>	<b>7,241,657</b>	<b>7,395,306</b>

<b>Program Staffing (FTEs)</b>	<b>38.5</b>	<b>39.8</b>	<b>42.0</b>
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# Transportation

Expenditures: 47,337,071

FTEs 425.9

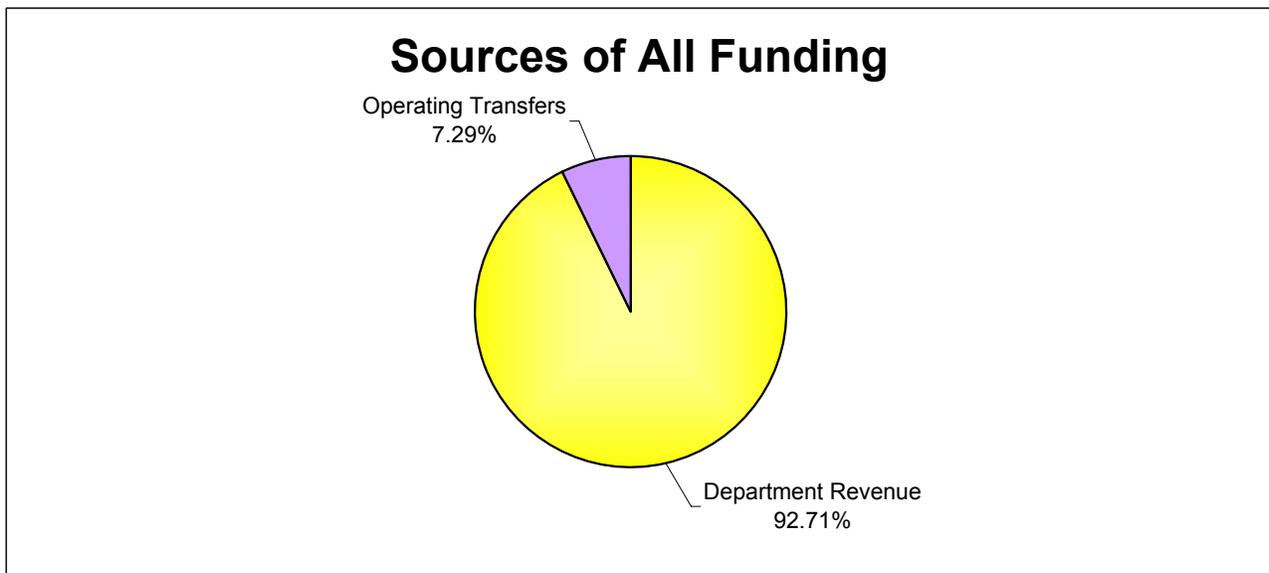
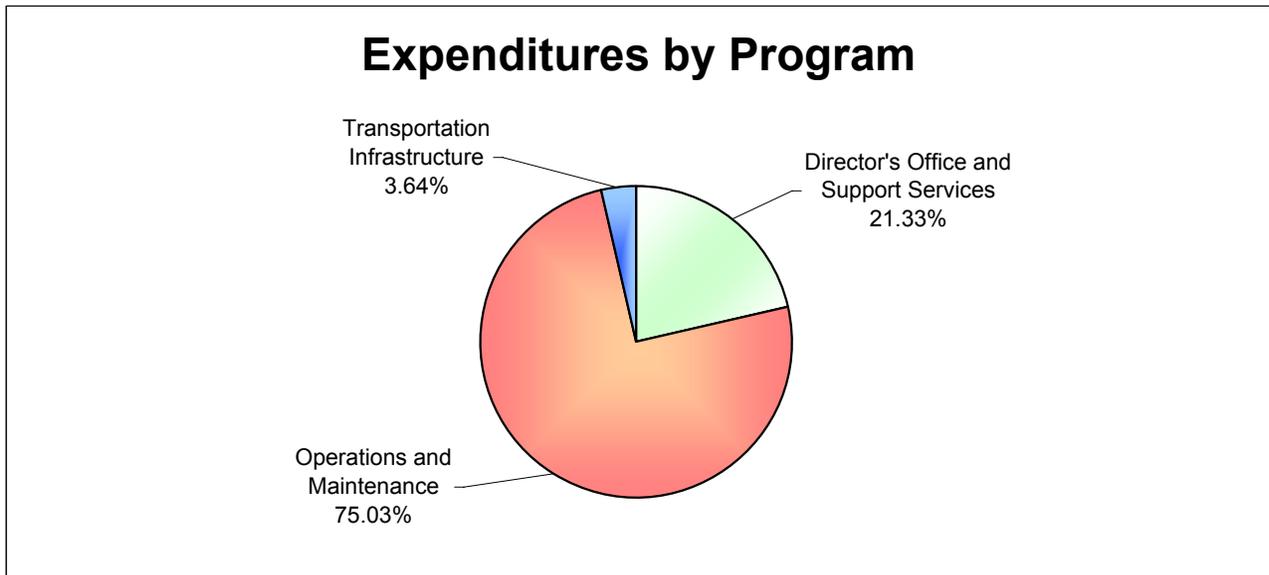
Revenues: 67,688,523

**Function Statement:**

Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new developments relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities, management/geographic information system. Continue implementation and development of the records modernization program. Form and administer improvement districts.

**Mandates:**

ARS Title 28, Chapter 19: County Highways; and Pima County Code Title 10: Traffic and Highways



### Department Summary by Program

Department: **TRANSPORTATION**

<u>Expenditures by Program</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
DIRECTOR'S OFFICE AND SUPPORT SVCS	6,818,395	9,972,180	10,098,301
SYSTEMS, OPERATIONS AND MAINTENANCE	31,342,246	28,919,289	35,516,931
TRANSPORTATION INFRASTRUCTURE	1,175,029	2,542,465	1,721,839
<b>Total Expenditures</b>	<b>39,335,670</b>	<b>41,433,934</b>	<b>47,337,071</b>
<u>Funding by Source</u>			
<b>Revenues</b>			
DIRECTOR'S OFFICE AND SUPPORT SVCS	59,491,552	60,656,425	64,257,867
SYSTEMS, OPERATIONS AND MAINTENANCE	1,282,358	1,327,507	2,335,656
TRANSPORTATION INFRASTRUCTURE	1,546,365	735,000	1,095,000
<b>Total Revenues</b>	<b>62,320,275</b>	<b>62,718,932</b>	<b>67,688,523</b>
<b>Net Operating Transfers In/(Out)</b>	<b>(24,895,542)</b>	<b>(32,807,845)</b>	<b>(21,472,048)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>1,910,937</b>	<b>11,522,847</b>	<b>1,120,596</b>
<b>Total Program Funding</b>	<b>39,335,670</b>	<b>41,433,934</b>	<b>47,337,071</b>
<u>Staffing (FTEs) by Program</u>			
DIRECTOR'S OFFICE AND SUPPORT SVCS	76.6	75.2	80.9
SYSTEMS, OPERATIONS AND MAINTENANCE	231.1	234.6	239.5
TRANSPORTATION INFRASTRUCTURE	109.8	106.9	105.5
<b>Total Staffing (FTEs)</b>	<b>417.5</b>	<b>416.7</b>	<b>425.9</b>

## Program Summary

**Department:** TRANSPORTATION

**Program:** DIRECTOR'S OFFICE AND SUPPORT SVCS

**Function**

Provide leadership and support to the department in the areas of strategic planning and capital programming, administration, intergovernmental relations, environmental compliance, finance, real property, and technical services.

**Description of Services**

Provide direction and leadership to organize, manage, and administer the activities of the department management and staff. Implement departmental procedures consistent with County ordinances, policies, and directives. Serve as a liaison between the department, County Administrator, Board of Supervisors, and taxpayers. Manage public education and the community relations activities of the department. Act as the primary liaison with the community, government agencies, neighborhood organizations, and special interest groups. Ensure intergovernmental document quality, coordination, department review, and comment on key state and federal legislation. Provide training and consultation on process improvement, budgeting, planning, and organizational development. Ensure appropriate compliance of the department's activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, and advisory and defense support of departmental tort-related claims and lawsuits. Provide administrative support, including employee services, procurement, financial management, and general services to the department. Provide Capital Improvement Plan (CIP) administrative management services including documentation of CIP project expenditures and project progress, development of reimbursement requests from federal, state, and local agencies and compilation of audit files/audit capable documentation.

**Program Goals and Objectives**

- Develop and operate the department within the approved current fiscal year budget
  - . Ensure that the department's budget meets approved and planned work objectives and lead the department's annual budget development process
  - . Provide the most current and complete financial data for the County's Capital Improvement Plan
- Continue the development and implementation of a strategic plan ensuring alignment with the policies, ordinances, and directives of the Board of Supervisors, the County Administrator and the Deputy County Administrator for Public Works
  - . Plan, calendar, and lead all department planning and Quality Council sessions
- Develop and retain a high performing workforce
  - . Provide consistent technical and personal development skills training and coaching within the divisions throughout the year
- Meet customer requests by completing acquisitions and giving possession of property to customers for facility development
  - . Track the number of appraisals and acquisitions per year
- Provide premier customer service by promptly responding to all constituent inquiries and concerns and requests from the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
  - . Track the number and response time of each inquiry, concern, or request received

**Program Performance Measures**

	<b>FY2005/2006 Actual</b>	<b>FY2006/2007 Estimated</b>	<b>FY2007/2008 Planned</b>
Percentage of very good or excellent ratings, as measured in the annual Internal Customer Survey	80%	80%	80%
Number of constituent inquiries and concerns received	3,800	3,850	4,200
Percentage of constituent inquiries and concerns responded to or resolved within 24 hours of receipt	88%	89%	89%
Number of technical assistance and /or environmental documents reviewed annually	n/a	282	100
Percentage of introduced bills having an impact on the department that receive divisional review and are reported in writing to the Chief Deputy County Administrator	100%	100%	100%
Percentage of quarterly financial data updates provided to the County's CIP unit within 4 weeks of obtaining the quarterly actual expenditures	100%	100%	100%
Percentage of employees with an approved training and development plan on September 30 of each year	100%	100%	100%
Percentage of invoices processed within 5 business days of receipt	100%	100%	100%
Percentage of budget unit requests submitted on time	100%	100%	100%

**Program Expenditures by Object**

	<b>FY2005/2006 Actual</b>	<b>FY2006/2007 Adopted</b>	<b>FY2007/2008 Adopted</b>
PERSONAL SERVICES	3,214,668	3,902,365	4,069,925
SUPPLIES AND SERVICES	3,574,536	5,986,415	6,005,876
CAPITAL OUTLAY	29,191	83,400	22,500
<b>Total Program Expenditures</b>	<b>6,818,395</b>	<b>9,972,180</b>	<b>10,098,301</b>

## Program Summary

Department: TRANSPORTATION

Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

**Program Funding by Source**

<b>Revenues</b>			
LICENSES & PERMITS	40,110	20,000	36,000
INTERGOVERNMENTAL	57,238,471	60,137,025	63,522,267
CHARGES FOR SERVICES	384,081	50,000	180,000
INTEREST	737,645	300,000	400,000
MISCELLANEOUS	612,606	149,400	119,600
MEMO REVENUE	376,422	0	0
<b>Operating Revenue Sub-Total</b>	<u><b>59,389,335</b></u>	<u><b>60,656,425</b></u>	<u><b>64,257,867</b></u>
INTEREST	102,217	0	0
<b>Special Programs Revenue Sub-Total</b>	<u><b>102,217</b></u>	<u><b>0</b></u>	<u><b>0</b></u>
<b>Net Operating Transfers In/(Out)</b>	<b>(24,895,542)</b>	<b>(32,807,845)</b>	<b>(21,472,048)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<u><b>(27,777,615)</b></u>	<u><b>(17,876,400)</b></u>	<u><b>(32,687,518)</b></u>
<b>Total Program Funding</b>	<u><u><b>6,818,395</b></u></u>	<u><u><b>9,972,180</b></u></u>	<u><u><b>10,098,301</b></u></u>
<hr/>			
<b>Program Staffing (FTEs)</b>	<b>76.6</b>	<b>75.2</b>	<b>80.9</b>

## Program Summary

**Department:** TRANSPORTATION

**Program:** SYSTEMS, OPERATIONS AND MAINTENANCE

**Function**

Operate and maintain a safe and efficient transportation system including roadway infrastructure, several traffic control systems, bicycle and pedestrian facilities, Ajo airport, transit services, and geographic information services.

**Description of Services**

Perform routine pavement maintenance to ensure safe driving surfaces for vehicles. Perform road grading, shoulder grading and repair, pothole patching, street sweeping, vegetation management, storm cleanup, snow and ice control, emergency response, and other incidental support functions. Provide roadway surface treatments to enhance, preserve, and improve the existing infrastructure. Conduct roadway and transportation related safety improvements consisting of dust control, hazard identification and elimination, safety standard upgrades of existing facilities, and other special projects as identified. Provide planning, design, and construction of projects that exceed the scope of pavement preservation (surface treatments), yet do not reach the scope of the traditional CIP definition. Provide drainage maintenance services under assignment from the Flood Control District. Install and maintain active traffic control systems (signing, striping, signals, and street lighting) to safely and efficiently control and monitor the traffic flow of vehicle drivers, pedestrians, and bicyclists. Respond to citizen traffic concerns with appropriate studies. Perform planning and design reviews for new roadway projects related to the County's roadway network, partnering with residents to minimize traffic impacts in neighborhoods, and actively participating in the regional Intelligent Transportation System (ITS) led by the Pima Association of Governments (PAG). Establish necessary safety projects, develop scope and program of projects, and manage design and construction of projects using funding and priorities from the Arizona Department of Transportation's DOT-57 program, the PAG Regional Transportation Authority (RTA) program, and traffic impact fees. Develop safety projects for potential 2008 GO bond program. Provide Geographic Information System (GIS) programming and analysis, data conversion, and storage, along with related services and support to Pima County departments. Implement a records modernization program. Provide Internet-related GIS technical support to all County departments.

**Program Goals and Objectives**

- Investigate, study, and respond to inquiries from internal and external customers in a timely manner regarding the safe and efficient traffic flow on the Pima County roadway network
  - . Investigate citizen requests and take action to deliver appropriate service in a timely manner
- Reduce stops and delays to drivers on Pima County arterial roadways in the County and across jurisdictional boundaries
- Design and implement various ITS projects (wireless signal communication system, previous component of Countywide emergency signal preempt system has been completed with signal power supply back-up system underway in fiscal year 2006/07 and will be expanded as funding is available)
- Make Pima County roads safer to drive on
  - . Reduce fatal accidents on Pima County roadway system
  - . Coordinate engineering and enforcement functions through monthly meetings with Sheriff's Operations Bureau
  - . Perform detailed crash reports for all critical and fatal crashes and perform follow up improvements as resources permit
  - . Provide annual update to Safety Management System report
- Provide for the safe and efficient movement of people, goods, and services by performing routine roadway and bridge maintenance
  - . Provide routine maintenance of road grading, shoulder grading, and street sweeping on regular established cycle times
- Preserve, improve, and extend the useful life of roadway facilities in such a manner that the facility is maintained in a condition as near as originally constructed as possible
  - . Increase preventive surface treatments of roadway facilities every year
- Provide up-to-date, accurate GIS information
  - . Apply GIS data and metadata updates within a specified time frame utilizing automated processes and modern spatial data technology
  - . Improve the spatial accuracy and information content of GIS data layers through the integration of GPS and digital imagery by establishing and maintaining open relationship with GIS data providers within the region

Program Performance Measures	FY2005/2006 Actual	FY2006/2007 Estimated	FY2007/2008 Planned
Percentage of internal customers rating geographic information services as good or excellent	95%	95%	95%
Percentage of very good or excellent ratings, as measured in the annual Internal Customer Survey for engineering information services	100%	100%	100%
Number of GIS projects completed (includes Sonoran Desert Conservation Plan projects)	700	850	900
Number of sections of GIS parcel land base rectified to digital orthophotos	75	125	150
Percentage of very good or excellent ratings, as measured in the annual Internal Customer Survey for maintenance services	80%	80%	80%
Percentage of routine roadway maintenance activities performed by established cycle times	80%	80%	80%
Percentage of roadways receiving annual surface treatments	4%	4%	4%

## Program Summary

**Department: TRANSPORTATION**

**Program: SYSTEMS, OPERATIONS AND MAINTENANCE**

Number of neighborhood improvement plans implemented each year	10	10	10
Number of preventive maintenance and unscheduled field service calls on the traffic signal system	950	580	650
Number of sign item actions per sign installer	2,000	2,000	1,500
Number of total road tube volume/speed counts collected	1,250	1,250	1,250
Percentage of very good or excellent ratings, as measured in the annual Internal Customer Survey for planning and funding services	95%	95%	95%
Ratio of complaints received per passenger	.00025	.00020	.00020
Percentage of target dates achieved for each open automation plan project	91%	92%	92%
Annual targeted minimum grant funding secured for bicycle/pedestrian facilities and safety programs	\$1,500,000	\$1,500,000	\$1,500,000

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	10,387,787	11,336,961	11,403,365
SUPPLIES AND SERVICES	19,450,256	16,267,428	23,559,195
CAPITAL OUTLAY	1,504,203	1,314,900	554,371
<b>Total Program Expenditures</b>	<b>31,342,246</b>	<b>28,919,289</b>	<b>35,516,931</b>
<b>Program Funding by Source</b>			
<b>Revenues</b>			
INTERGOVERNMENTAL	1,129,754	1,281,707	2,309,156
CHARGES FOR SERVICES	13,585	10,100	10,000
MISCELLANEOUS	139,019	35,700	16,500
<b>Operating Revenue Sub-Total</b>	<b>1,282,358</b>	<b>1,327,507</b>	<b>2,335,656</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>30,059,888</b>	<b>27,591,782</b>	<b>33,181,275</b>
<b>Total Program Funding</b>	<b>31,342,246</b>	<b>28,919,289</b>	<b>35,516,931</b>
<b>Program Staffing (FTEs)</b>	<b>231.1</b>	<b>234.6</b>	<b>239.5</b>

## Program Summary

**Department:** TRANSPORTATION

**Program:** TRANSPORTATION INFRASTRUCTURE

**Function**

Plan, design, and construct a safe, efficient and equitable transportation system including roadway infrastructure, bicycle and pedestrian facilities, and transit services.

**Description of Services**

Develop short and long range County roadway system plans in concert with other regional planning agencies. Program capital improvements on a five-year and longer term basis. Apply for regional and state funds and allocate all funds received. Recommend and monitor changes in the department's operations with respect to the current capital improvement plan. Administer and oversee the impact fee ordinance and technical data pertaining to fee assessments and collections.

Manage the design and construction of transportation projects, including roadways, bridges, airports, and roadway related drainage improvements. Prepare reports, plans, specifications, estimates, and bid documents for transportation construction projects. Provide technical review of all local, County, and state projects that impact the County transportation system. Inspect, inventory, and maintain records on all bridge crossings. Perform land survey, construction inspection, material testing, and contract administration for capital improvement construction projects in addition to utility and private construction work in the public right-of-way.

**Program Goals and Objectives**

- Ensure federal and regional transportation funds are equitably allocated to projects in unincorporated areas
  - . Within five years, have the regional fund allocation proportional to Pima County unincorporated population
- Manage, in a cost effective manner, the planning, design, and construction of transportation projects
  - . Construct projects within 5% of engineering estimate
- Ensure all construction materials and workmanship meet or exceed requirements

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Percentage of planned project completions based on fiscal year adopted budget	n/a	n/a	85%
Percentage of planned expenditures to fiscal year adopted budget	n/a	n/a	85%
Construction start dates within 180 days of adopted baseline schedule	n/a	n/a	80%
Percentage of very good or excellent ratings, as measured in the annual External Customer Survey for subdivision/permit inspection services	85%	85%	75%
Percentage of projects completed by proposed due date as agreed upon by both parties	85%	85%	80%
Percentage of independent assurance samples that achieves scores of 3 or greater	90%	90%	85%
Percentage of right-of-way encroachments successfully resolved prior to legal action	100%	90%	80%
Number of negative findings from certification acceptance inspections and other audits	0	0	0
Total dollars spent on roadway construction	\$22,000,000	\$30,000,000	\$20,000,000
Percentage of employees with an approved training and development plan on September 30 of each year	100%	100%	100%
Percentage of very good or excellent ratings, as measured in the annual Internal Customer Survey for design services	83%	85%	85%
Percentage of project Notice to Proceed dates achieved annually as per the CIP 5-year plan or approved through variance reporting	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	2,630,227	3,917,660	2,103,352
SUPPLIES AND SERVICES	(1,575,424)	(1,575,485)	(564,513)
CAPITAL OUTLAY	120,226	200,290	183,000
<b>Total Program Expenditures</b>	<b>1,175,029</b>	<b>2,542,465</b>	<b>1,721,839</b>

## Program Summary

Department: **TRANSPORTATION**

Program: **TRANSPORTATION INFRASTRUCTURE**

**Program Funding by Source**

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<b>Revenues</b>			
LICENSES & PERMITS	327,709	275,000	275,000
CHARGES FOR SERVICES	1,204,832	460,000	820,000
MISCELLANEOUS	13,824	0	0
<b>Operating Revenue Sub-Total</b>	<b>1,546,365</b>	<b>735,000</b>	<b>1,095,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(371,336)</b>	<b>1,807,465</b>	<b>626,839</b>
<b>Total Program Funding</b>	<b>1,175,029</b>	<b>2,542,465</b>	<b>1,721,839</b>
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<b>Program Staffing (FTEs)</b>	<b>109.8</b>	<b>106.9</b>	<b>105.5</b>

# Wastewater Management

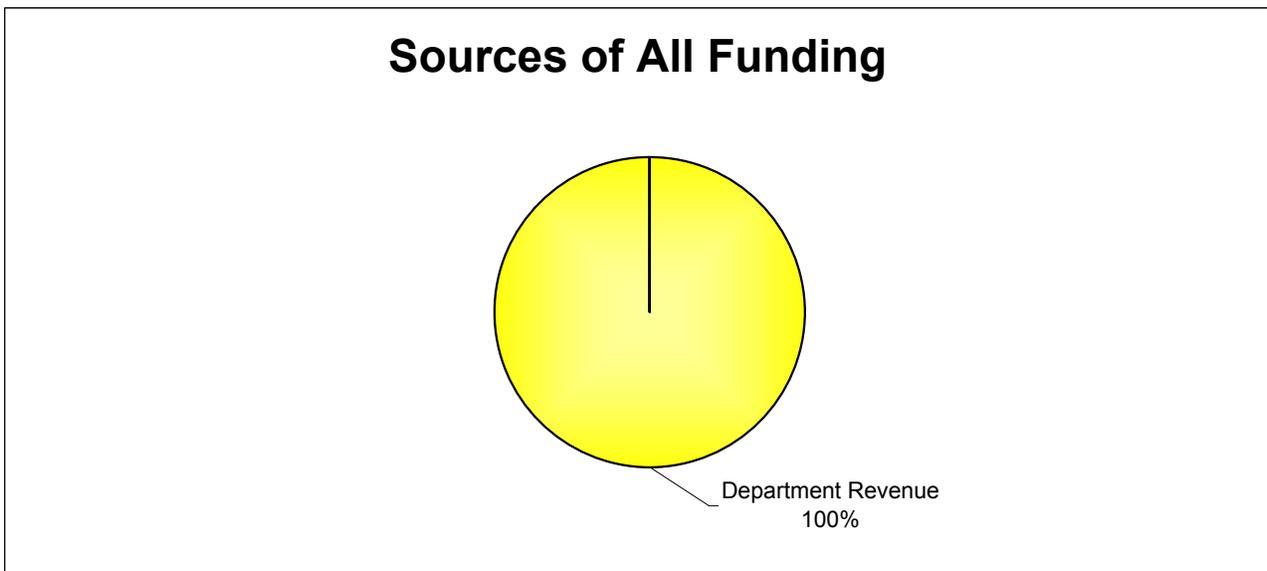
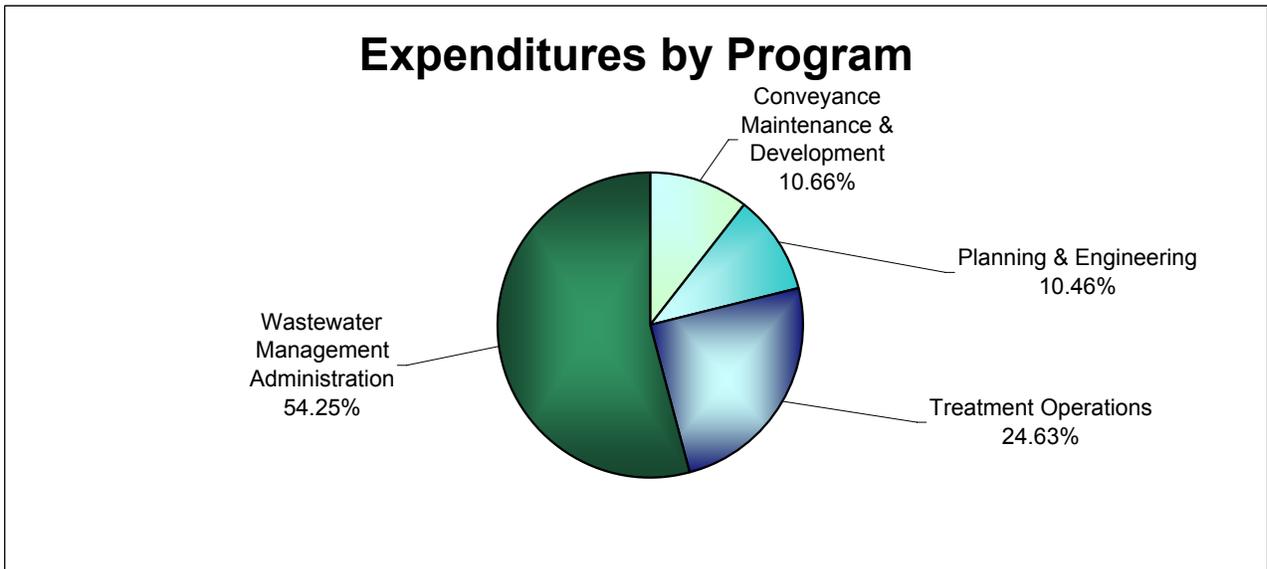
Expenditures: 125,254,174

FTEs 583.7

Revenues: 129,530,336

**Function Statement:** Protect the public health and environment in Pima County through the safe delivery, treatment, and reuse of wastewater.

**Mandates:** ARS Title 11, Chapter 2: Board of Supervisors, 11-264: Authority to operate a sewage system; liens; sewage system fees; Title 14, Chapter 14: Sanitary Districts; and Pima County Code Title 7: Environmental Quality, 7.21: Liquid Waste



## Department Summary by Program

Department: **WASTEWATER MANAGEMENT**

<b>Expenditures by Program</b>	<b>FY2005/2006 Actual</b>	<b>FY2006/2007 Adopted</b>	<b>FY2007/2008 Adopted</b>
CONVEYANCE MAINTENANCE & DEVELOPMENT	8,822,571	11,958,271	13,350,713
PLANNING & ENGINEERING	5,342,452	7,529,569	13,098,441
RESEARCH GRANTS	606,419	149,936	0
TREATMENT OPERATIONS	23,485,809	28,523,109	30,844,620
WASTEWATER MANAGEMENT ADMINISTRATION	43,820,813	59,032,788	67,960,400
<b>Total Expenditures</b>	<b>82,078,064</b>	<b>107,193,673</b>	<b>125,254,174</b>

### **Funding by Source**

**Revenues**

CONVEYANCE MAINTENANCE & DEVELOPMENT	7,855	0	0
PLANNING & ENGINEERING	1,050,543	0	0
RESEARCH GRANTS	582,488	149,936	0
TREATMENT OPERATIONS	(54,721)	0	0
WASTEWATER MANAGEMENT ADMINISTRATION	120,753,821	124,188,117	129,530,336
<b>Total Revenues</b>	<b>122,339,986</b>	<b>124,338,053</b>	<b>129,530,336</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>1,085,658</b>	<b>33,500,000</b>	<b>50,000,000</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(41,347,580)</b>	<b>(50,644,380)</b>	<b>(54,276,162)</b>
<b>Total Program Funding</b>	<b>82,078,064</b>	<b>107,193,673</b>	<b>125,254,174</b>

### **Staffing (FTEs) by Program**

CONVEYANCE MAINTENANCE & DEVELOPMENT	129.5	142.8	145.3
PLANNING & ENGINEERING	65.8	75.3	82.0
RESEARCH GRANTS	2.0	0.5	0.0
TREATMENT OPERATIONS	202.0	217.3	221.0
WASTEWATER MANAGEMENT ADMINISTRATION	132.5	134.8	135.4
<b>Total Staffing (FTEs)</b>	<b>531.8</b>	<b>570.7</b>	<b>583.7</b>

Federal funding of the Arid West Quality Research Program ended on April 30, 2007 and information on this page for Research Grants is for historical purposes only.

## Program Summary

**Department: WASTEWATER MANAGEMENT**

**Program: CONVEYANCE MAINTENANCE & DEVELOPMENT**

**Function**

Provide the community with an environmentally sound, effective, and efficient sanitary sewage conveyance system.

**Description of Services**

Provide inspection services to repair, rehabilitate and/or construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities in compliance with federal, state, and local regulatory requirements; including National Pollution Discharge Elimination System (NPDES), Arizona Pollution Discharge Elimination System (AZPDES), sanitary sewerage overflow (SSO), aquifer protection, storm water, air pollution, endangered species, critical habitat, the Sonoran Desert Conservation Plan, and Section 401 and 404 requirements. Provide mapping and records services. Operate a proactive, comprehensive preventive maintenance program for the sanitary sewage conveyance system. This includes inspection, cleaning, and systematic vector (roach) control and odor mitigation programs for more than 3,080 miles of public gravity sanitary sewers and 34 public wastewater pumping systems, throughout the 350 square mile public sewerage service area of eastern Pima County.

**Program Goals and Objectives**

- Provide public sewage conveyance facilities (gravity and pumping systems) that are reliable and adequate to minimize the possibility of unintended/unauthorized releases of sewage to the environment (sanitary sewage overflows)
- Operate the sanitary sewage conveyance system (gravity sewers and pumping systems) effectively, efficiently, and in compliance with federal and state mandates and regulations
- Maintain an effective vector control program by providing treatment applications to 50% of the conveyance system manholes
- Respond efficiently and effectively to requests for mapping, sewer records, connection information, and engineering records not available on the Internet
- Respond efficiently to requests for flow monitoring, system capacity, and other information

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Public sanitary sewerage overflows	82	100	85
Conveyance system miles serviced	2,309	2,500	2,700
Vector control program completed	yes	yes	yes
Information request responses	31,225	28,000	30,000
Meter flow requests fulfilled	191	210	225

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	5,842,921	7,927,509	8,289,252
SUPPLIES AND SERVICES	2,559,168	3,995,962	4,739,962
CAPITAL OUTLAY	420,482	34,800	321,499
<b>Total Program Expenditures</b>	<b>8,822,571</b>	<b>11,958,271</b>	<b>13,350,713</b>

**Program Funding by Source**

<b>Revenues</b>			
MISCELLANEOUS	7,855	0	0
<b>Operating Revenue Sub-Total</b>	<b>7,855</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>8,814,716</b>	<b>11,958,271</b>	<b>13,350,713</b>
<b>Total Program Funding</b>	<b>8,822,571</b>	<b>11,958,271</b>	<b>13,350,713</b>

<b>Program Staffing (FTEs)</b>	<b>129.5</b>	<b>142.8</b>	<b>145.3</b>
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## Program Summary

**Department: WASTEWATER MANAGEMENT**

**Program: PLANNING & ENGINEERING**

**Function**

Develop and implement the Capital Improvement Program (CIP) of the department, including initial project concepts, design, and completion of construction.

**Description of Services**

Develop and implement long range facility plans (metro and non-metro). Research, monitor, review, and follow environmental policy that may effect system operations and facility planning. Provide project development engineering design and oversight of consultant design efforts, coordinate cultural and real property needs for CIP projects, provide project planning, project management, CIP over-site/coordination, and construction management services. Provide Blue Stake location services. Manage system models, rehabilitation projects, system design standards, and other special projects of a technical nature. Prepare intergovernmental agreements. Coordinate Wastewater Management Advisory Committee. Represent the department with wastewater industry and research groups.

**Program Goals and Objectives**

- Develop, initiate, manage, and complete CIP Projects
- Review CIP projects twice each month
- Update the biennial Metropolitan Area Facility Plan
- Assist with the updating of the annual financial plan (CIP components)
- Respond to Blue Stake location requests within 48 hours as required by law
- Update the biennial Non-Metropolitan Area Facility Plan

<b>Program Performance Measures</b>	<b>FY2005/2006 Actual</b>	<b>FY2006/2007 Estimated</b>	<b>FY2007/2008 Planned</b>
CIP project expenses	\$18.5m	\$41.9m	\$93.4m
Value of design and construction contracts initiated	\$33.8m	\$70m	\$80-\$110M
CIP project review sessions held	24	24	24
Wastewater Management Advisory Committee meetings held	10	10	10
Metropolitan Area Facility Plan updated	yes	n/a	yes
Non-Metropolitan Area Facility Plan updated	yes	n/a	yes
Financial plan updated	yes	n/a	yes
Blue Stake locates performed	99,000	105,000	110,000
Blue Stake locate requests responded to on time	100%	100%	100%

<b>Program Expenditures by Object</b>	<b>FY2005/2006 Actual</b>	<b>FY2006/2007 Adopted</b>	<b>FY2007/2008 Adopted</b>
PERSONAL SERVICES	3,735,828	5,048,224	5,089,963
SUPPLIES AND SERVICES	(2,808,742)	2,445,265	7,950,778
CAPITAL OUTLAY	4,415,366	36,080	57,700
<b>Total Program Expenditures</b>	<b>5,342,452</b>	<b>7,529,569</b>	<b>13,098,441</b>

<b>Program Funding by Source</b>	<b>FY2005/2006 Actual</b>	<b>FY2006/2007 Adopted</b>	<b>FY2007/2008 Adopted</b>
<b>Revenues</b>			
MISCELLANEOUS	60,272	0	0
<b>Operating Revenue Sub-Total</b>	<b>60,272</b>	<b>0</b>	<b>0</b>
INTERGOVERNMENTAL	906,953	0	0
INTEREST	(45)	0	0
MISCELLANEOUS	83,363	0	0
<b>Special Programs Revenue Sub-Total</b>	<b>990,271</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>4,291,909</b>	<b>7,529,569</b>	<b>13,098,441</b>
<b>Total Program Funding</b>	<b>5,342,452</b>	<b>7,529,569</b>	<b>13,098,441</b>

<b>Program Staffing (FTEs)</b>	<b>65.8</b>	<b>75.3</b>	<b>82.0</b>
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## Program Summary

**Department: WASTEWATER MANAGEMENT**

**Program: TREATMENT OPERATIONS**

**Function**

Protect the public health and environment through the operation of wastewater treatment facilities that comply with federal and state standards.

**Description of Services**

Operate and maintain wastewater treatment facilities to treat over 60 million gallons of sanitary sewage daily, including associated biosolid facilities. Permit, inspect, sample, and enforce the approved industrial pretreatment program. Implement the EPA mandated industrial pretreatment program. Conduct investigations and studies on treatment related issues and concerns.

**Program Goals and Objectives**

- Treat over 60 million gallons of sanitary sewage daily in compliance with federal and state standards
- Exceed mandated biochemical oxygen demand removal rate of 93%
- Effectively administer the industrial pretreatment program
- Effectively operate the treatment facilities to ensure that permit limits are met and to prevent pass through, interference, and upset at the Publicly Owned Treatment Works (POTW)

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Cubic feet of methane converted to energy	92 million	125 million	153 million
Gallons of wastewater treated	24.514 billion	25.343 billion	27.827 billion
Exceed biochemical oxygen demand removal rate	93%	93%	93%
No discharge interference or upset at POTW	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	10,254,417	12,292,525	12,423,333
SUPPLIES AND SERVICES	12,632,657	16,191,334	18,298,687
CAPITAL OUTLAY	598,735	39,250	122,600
<b>Total Program Expenditures</b>	<b>23,485,809</b>	<b>28,523,109</b>	<b>30,844,620</b>

<u>Program Funding by Source</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
<b>Revenues</b>			
MISCELLANEOUS	(54,721)	0	0
<b>Operating Revenue Sub-Total</b>	<b>(54,721)</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>23,540,530</b>	<b>28,523,109</b>	<b>30,844,620</b>
<b>Total Program Funding</b>	<b>23,485,809</b>	<b>28,523,109</b>	<b>30,844,620</b>

<u>Program Staffing (FTEs)</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
	202.0	217.3	221.0

## Program Summary

**Department: WASTEWATER MANAGEMENT**

**Program: WASTEWATER MANAGEMENT ADMINISTRATION**

**Function**

Direct department operations and short and long term financial planning. Provide administrative support services for the department. Provide technical and regulatory compliance services for wastewater treatment facilities. Identify sources and monitor the department's revenue. Identify, secure, and monitor bond and non-bond funding for capital projects.

**Description of Services**

Supervise, monitor, and direct department operations, short and long term financial planning, and capital improvement planning. Provide system development funds (SDF) for capital projects, monitor expenses, and allocate and reconcile funds. Provide revenue, financial, payroll, and employment services for the department. Develop and coordinate capital planning for the five-year Capital Improvement Plan (CIP) and track CIP expenses. Develop department financial plan and rate increase proposals, identify and secure alternative funding sources (such as grants or system development funds), and recommend bond sales. Record and monitor annual depreciation charges related to fixed assets, debt service costs of current bonds and outstanding loans, and department revenue. Operate a state licensed laboratory to test samples for regulatory compliance. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements.

**Program Goals and Objectives**

- Allocate system development funds (SDF)
- Comply with CIP Bond implementation plans
- Provide administrative, revenue collection, financial, and personnel services
- Develop and implement financial plans that sustain the operating and capital improvement budgets
- Reduce the introduction of kitchen grease into the sanitary sewer system through a proactive public education program
- Provide assurance that federal and state permit reporting requirements for wastewater treatment facilities are met
- Obtain 34,000 quality assured regulatory compliance samples for the environmental laboratory

<u>Program Performance Measures</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Estimated</u>	<u>FY2007/2008 Planned</u>
Delinquency rate of sewer user accounts	1.75%	1.75%	1.75%
Personnel action forms processed	583	633	683
Invoices processed	1,874	1,224	750
Long term debt financing obtained	\$1,085,658	\$50,000,000	\$50,000,000
System development funds allocated	Quarterly	Quarterly	Quarterly
Number of sewer accounts serviced	246,821	250,523	255,534
Customer inquiries promptly responded to	n/a	17,500	17,850
Change Orders (Synergen as of April 1, 2006)	176	751	600
Pending Resolution Issues (Synergen)	237	892	700
Permit reporting requirements met	100%	100%	100%
Regulatory compliance samples obtained	21,560	26,000	34,164

<u>Program Expenditures by Object</u>	<u>FY2005/2006 Actual</u>	<u>FY2006/2007 Adopted</u>	<u>FY2007/2008 Adopted</u>
PERSONAL SERVICES	7,912,050	8,841,945	8,937,699
SUPPLIES AND SERVICES	35,469,892	49,729,933	58,644,891
CAPITAL OUTLAY	438,871	460,910	377,810
<b>Total Program Expenditures</b>	<b>43,820,813</b>	<b>59,032,788</b>	<b>67,960,400</b>
<u>Program Funding by Source</u>			
<b>Revenues</b>			
LICENSES & PERMITS	17,191	20,000	5,000
CHARGES FOR SERVICES	103,984,114	103,359,317	112,053,936
FINES AND FORFEITS	41,715	58,800	58,800
INTEREST	1,783,919	400,000	2,312,600
MISCELLANEOUS	319,146	350,000	100,000
MEMO REVENUE	14,607,736	20,000,000	15,000,000
<b>Operating Revenue Sub-Total</b>	<b>120,753,821</b>	<b>124,188,117</b>	<b>129,530,336</b>

## Program Summary

Department: WASTEWATER MANAGEMENT

Program: WASTEWATER MANAGEMENT ADMINISTRATION

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	1,085,658	33,500,000	50,000,000
Fund Balance Decrease/(Increase)	(78,018,666)	(98,655,329)	(111,569,936)
<b>Total Program Funding</b>	<b>43,820,813</b>	<b>59,032,788</b>	<b>67,960,400</b>
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<b>Program Staffing (FTEs)</b>	<b>132.5</b>	<b>134.8</b>	<b>135.4</b>

**Supplemental Packages Approved**

Supplemental Package B - Revenue Enhancement - is associated with this program. Approval of this package provides \$3,524,388 in additional revenue from increased sewer user fees. Data on the previous page includes \$3,524,388 in revenues.