

**SUMMARY OF EXPENDITURES BY FUND: PROGRAM**

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<b><u>PUBLIC WORKS</u></b>					
<b><u>CAPITAL PROJECTS</u></b>					
CAPITAL PROJECTS			155,901,786		155,901,786
TOTAL CAPITAL PROJECTS			155,901,786		155,901,786
<b><u>DEVELOPMENT SERVICES</u></b>					
PERMITTING				9,100,215	9,100,215
PLANNING				2,965,226	2,965,226
SUBDIVISION AND DEVELOPMENT REVIEW				2,613,160	2,613,160
SUPPORT				2,538,982	2,538,982
TOTAL DEVELOPMENT SERVICES				17,217,583	17,217,583
<b><u>ENVIRONMENTAL QUALITY</u></b>					
ADMINISTRATION		153,501			153,501
AIR		2,986,409			2,986,409
WASTE		264,786			264,786
WATER		1,196,777			1,196,777
TOTAL ENVIRONMENTAL QUALITY		4,601,473			4,601,473
<b><u>FACILITIES MANAGEMENT</u></b>					
ADMINISTRATION	532,666				532,666
CONSTRUCTION MANAGEMENT SERVICES	234,017				234,017
DESIGN	882,226				882,226
MAINTENANCE & OPERATIONS	11,971,367	1,425,262			13,396,629
PARKING GARAGES				1,498,042	1,498,042
PLANNING	379,273				379,273
TOTAL FACILITIES MANAGEMENT	13,999,549	1,425,262		1,498,042	16,922,853
<b><u>NATURAL RESOURCES, PARKS &amp; RECREATION</u></b>					
DEPARTMENTAL SERVICES	1,401,832				1,401,832
NATURAL RESOURCE PARKS	2,119,237	447,000			2,566,237
PLANNING & DEVELOPMENT	167,444	50,000			217,444
RECREATION	3,136,939	68,786			3,205,725
URBAN PARK OPERATIONS	7,512,399				7,512,399
TOTAL NATURAL RESOURCES, PARKS & RECREATION	14,337,851	565,786			14,903,637
<b><u>PUBLIC WORKS ADMINISTRATION</u></b>					
ADMINISTRATION	0				0
CULTURAL RESOURCES	100,000				100,000
REAL PROPERTY	0				0
TOTAL PUBLIC WORKS ADMINISTRATION	100,000				100,000
<b><u>REGIONAL FLOOD CONTROL DISTRICT</u></b>					
FLOOD CONTROL SUPPORT		3,785,418			3,785,418
FLOOD PREVENTION		2,340,131			2,340,131
INFRASTRUCTURE		1,554,235			1,554,235
RIPARIAN PROTECTION		1,063,401			1,063,401
TOTAL REGIONAL FLOOD CONTROL DISTRICT		8,743,185			8,743,185
<b><u>SOLID WASTE MANAGEMENT</u></b>					
COMMUNITY SERVICES		323,453			323,453
DEVELOPMENT, CLOSURE, AND REMEDIATION		41,711			41,711
RESOURCE MANAGEMENT		861,574			861,574
WASTE MANAGEMENT		7,241,657			7,241,657
TOTAL SOLID WASTE MANAGEMENT		8,468,395			8,468,395

**SUMMARY OF EXPENDITURES BY FUND: PROGRAM**

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<b><u>TRANSPORTATION</u></b>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		9,972,180			9,972,180
OPERATIONS AND MAINTENANCE		28,919,289			28,919,289
TRANSPORTATION INFRASTRUCTURE		2,542,465			2,542,465
TOTAL TRANSPORTATION		41,433,934			41,433,934
<b><u>WASTEWATER MANAGEMENT</u></b>					
CONVEYANCE MAINTENANCE & DEVELOPMENT				11,958,271	11,958,271
PLANNING & ENGINEERING				7,864,111	7,864,111
RESEARCH GRANTS				149,936	149,936
TREATMENT OPERATIONS				33,147,800	33,147,800
WASTEWATER MANAGEMENT ADMINISTRATION				54,073,555	54,073,555
TOTAL WASTEWATER MANAGEMENT				107,193,673	107,193,673
<b>TOTAL PUBLIC WORKS</b>	<b>28,437,400</b>	<b>65,238,035</b>	<b>155,901,786</b>	<b>125,909,298</b>	<b>375,486,519</b>
<b>INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY</b>					
<b><u>FLEET SERVICES</u></b>					
FLEET MANAGEMENT					1,929,385
FUEL SERVICE					4,043,145
OFF-ROAD EQUIPMENT MAINTENANCE					1,332,907
ON-ROAD EQUIPMENT MAINTENANCE					3,572,896
VEHICLE REPLACE/DEPRECIATE					2,906,024
TOTAL FLEET SERVICES					13,784,357
<b><u>GRAPHIC SERVICES</u></b>					
GRAPHIC SERVICES					1,893,829
<b>TOTAL INTERNAL SERVICE - PUBLIC WORKS</b>					<b>15,678,186</b>

**SUMMARY OF REVENUES BY FUND: PROGRAM**

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<b><u>PUBLIC WORKS</u></b>					
<b><u>CAPITAL PROJECTS</u></b>					
CAPITAL PROJECTS			35,206,682		35,206,682
TOTAL CAPITAL PROJECTS			35,206,682		35,206,682
<b><u>DEVELOPMENT SERVICES</u></b>					
PERMITTING				15,492,476	15,492,476
PLANNING				369,800	369,800
SUBDIVISION AND DEVELOPMENT REVIEW				1,099,456	1,099,456
SUPPORT				278,994	278,994
TOTAL DEVELOPMENT SERVICES				17,240,726	17,240,726
<b><u>ENVIRONMENTAL QUALITY</u></b>					
ADMINISTRATION		45,150			45,150
AIR		2,118,850			2,118,850
WASTE		205,025			205,025
WATER		1,442,540			1,442,540
TOTAL ENVIRONMENTAL QUALITY		3,811,565			3,811,565
<b><u>FACILITIES MANAGEMENT</u></b>					
ADMINISTRATION	76,821				76,821
MAINTENANCE & OPERATIONS	1,734,955	1,919,330			3,654,285
PARKING GARAGES				1,512,518	1,512,518
TOTAL FACILITIES MANAGEMENT	1,811,776	1,919,330		1,512,518	5,243,624
<b><u>NATURAL RESOURCES, PARKS &amp; RECREATION</u></b>					
DEPARTMENTAL SERVICES	213,325				213,325
NATURAL RESOURCE PARKS	212,475	205,950			418,425
PLANNING & DEVELOPMENT	2,600	75,000			77,600
RECREATION	231,100				231,100
URBAN PARK OPERATIONS	154,500				154,500
TOTAL NATURAL RESOURCES, PARKS & RECREATION	814,000	280,950			1,094,950
<b><u>REGIONAL FLOOD CONTROL DISTRICT</u></b>					
FLOOD CONTROL SUPPORT		22,788,193			22,788,193
RIPARIAN PROTECTION		5,000			5,000
TOTAL REGIONAL FLOOD CONTROL DISTRICT		22,793,193			22,793,193
<b><u>SOLID WASTE MANAGEMENT</u></b>					
RESOURCE MANAGEMENT		40,000			40,000
WASTE MANAGEMENT		7,083,000			7,083,000
TOTAL SOLID WASTE MANAGEMENT		7,123,000			7,123,000
<b><u>TRANSPORTATION</u></b>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		60,656,425			60,656,425
OPERATIONS AND MAINTENANCE		1,327,507			1,327,507
TRANSPORTATION INFRASTRUCTURE		735,000			735,000
TOTAL TRANSPORTATION		62,718,932			62,718,932
<b><u>WASTEWATER MANAGEMENT</u></b>					
RESEARCH GRANTS				149,936	149,936
WASTEWATER MANAGEMENT ADMINISTRATION				124,188,117	124,188,117
TOTAL WASTEWATER MANAGEMENT				124,338,053	124,338,053
<b>TOTAL PUBLIC WORKS</b>	<b>2,625,776</b>	<b>98,646,970</b>	<b>35,206,682</b>	<b>143,091,297</b>	<b>279,570,725</b>

**SUMMARY OF REVENUES BY FUND: PROGRAM**

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<b>INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY</b>					
<b><u>FLEET SERVICES</u></b>					
FLEET MANAGEMENT					14,321,347
FUEL SERVICE					680,230
VEHICLE REPLACE/DEPRECIATE					16,999
TOTAL FLEET SERVICES					15,018,576
<b><u>GRAPHIC SERVICES</u></b>					
GRAPHIC SERVICES					1,589,300
<b>TOTAL INTERNAL SERVICE - PUBLIC WORKS</b>					<b>16,607,876</b>

**SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM**

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<b><u>PUBLIC WORKS</u></b>	
<b><u>CAPITAL PROJECTS</u></b>	
CAPITAL PROJECTS	11.0
TOTAL CAPITAL PROJECTS	<u>11.0</u>
<b><u>DEVELOPMENT SERVICES</u></b>	
PERMITTING	111.5
PLANNING	23.8
SUBDIVISION AND DEVELOPMENT REVIEW	25.7
SUPPORT	22.0
TOTAL DEVELOPMENT SERVICES	<u>183.0</u>
<b><u>ENVIRONMENTAL QUALITY</u></b>	
ADMINISTRATION	13.0
AIR	29.8
WASTE	7.0
WATER	13.0
TOTAL ENVIRONMENTAL QUALITY	<u>62.8</u>
<b><u>FACILITIES MANAGEMENT</u></b>	
ADMINISTRATION	8.0
CONSTRUCTION MANAGEMENT SERVICES	6.8
DESIGN	16.5
MAINTENANCE & OPERATIONS	125.3
PARKING GARAGES	3.0
PLANNING	7.0
TOTAL FACILITIES MANAGEMENT	<u>166.6</u>
<b><u>NATURAL RESOURCES, PARKS &amp; RECREATION</u></b>	
DEPARTMENTAL SERVICES	18.0
NATURAL RESOURCE PARKS	35.3
PLANNING & DEVELOPMENT	11.0
RECREATION	83.6
URBAN PARK OPERATIONS	113.9
TOTAL NATURAL RESOURCES, PARKS & RECREATION	<u>261.8</u>
<b><u>PUBLIC WORKS ADMINISTRATION</u></b>	
ADMINISTRATION	7.5
CULTURAL RESOURCES	6.0
REAL PROPERTY	22.0
TOTAL PUBLIC WORKS ADMINISTRATION	<u>35.5</u>
<b><u>REGIONAL FLOOD CONTROL DISTRICT</u></b>	
FLOOD CONTROL SUPPORT	4.0
FLOOD PREVENTION	30.0
INFRASTRUCTURE	14.0
RIPARIAN PROTECTION	15.0
TOTAL REGIONAL FLOOD CONTROL DISTRICT	<u>63.0</u>
<b><u>SOLID WASTE MANAGEMENT</u></b>	
RESOURCE MANAGEMENT	12.8
WASTE MANAGEMENT	39.8
TOTAL SOLID WASTE MANAGEMENT	<u>52.6</u>

**SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM**

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<b><u>TRANSPORTATION</u></b>	
DIRECTOR'S OFFICE AND SUPPORT SVCS	75.2
OPERATIONS AND MAINTENANCE	234.6
TRANSPORTATION INFRASTRUCTURE	106.9
TOTAL TRANSPORTATION	<u>416.7</u>
<b><u>WASTEWATER MANAGEMENT</u></b>	
CONVEYANCE MAINTENANCE & DEVELOPMENT	142.8
PLANNING & ENGINEERING	77.0
RESEARCH GRANTS	0.5
TREATMENT OPERATIONS	283.3
WASTEWATER MANAGEMENT ADMINISTRATION	67.0
TOTAL WASTEWATER MANAGEMENT	<u>570.6</u>
<b>TOTAL PUBLIC WORKS</b>	<b><u><u>1,823.6</u></u></b>

**INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY**

<b><u>FLEET SERVICES</u></b>	
FLEET MANAGEMENT	3.0
FUEL SERVICE	2.0
OFF-ROAD EQUIPMENT MAINTENANCE	10.0
ON-ROAD EQUIPMENT MAINTENANCE	26.0
VEHICLE REPLACE/DEPRECIATE	15.0
TOTAL FLEET SERVICES	<u>56.0</u>
<b><u>GRAPHIC SERVICES</u></b>	
GRAPHIC SERVICES	20.6
TOTAL GRAPHIC SERVICES	<u>20.6</u>
<b>TOTAL INTERNAL SERVICE PUBLIC WORKS</b>	<b><u>76.6</u></b>

# Capital Projects

Expenditures: 155,901,786

FTEs 11.0

Revenues: 35,206,682

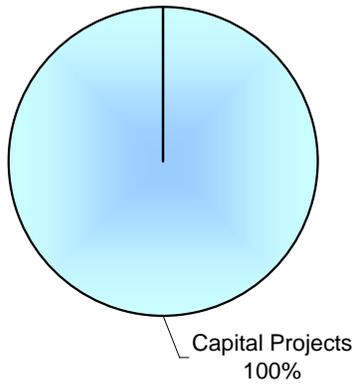
**Function Statement:**

The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at \$100,000 or more (excluding Wastewater Management Enterprise Fund projects), as detailed in the proposed Fiscal Year 2007/11 Five Year Capital Improvement Plan.

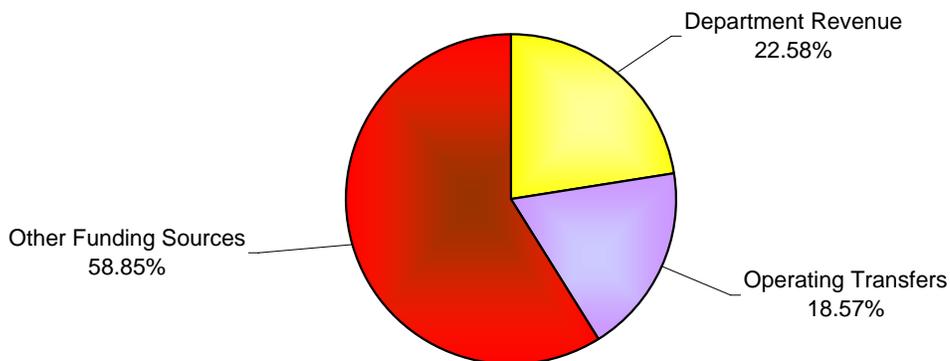
**Mandates:**

None

## Expenditures by Program



## Sources of All Funding



## Department Summary by Program

Department: CAPITAL PROJECTS

<u>Expenditures by Program</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
CAPITAL PROJECTS	127,631,980	143,776,950	155,901,786
<b>Total Expenditures</b>	<b>127,631,980</b>	<b>143,776,950</b>	<b>155,901,786</b>
<u>Funding by Source</u>			
<b>Revenues</b>			
CAPITAL PROJECTS	43,555,418	24,148,950	35,206,682
<b>Total Revenues</b>	<b>43,555,418</b>	<b>24,148,950</b>	<b>35,206,682</b>
<b>Net Operating Transfers In/(Out)</b>	<b>18,254,167</b>	<b>16,220,596</b>	<b>28,947,600</b>
<b>Other Funding Sources</b>	<b>116,200,000</b>	<b>0</b>	<b>120,000,000</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(50,377,605)</b>	<b>103,407,404</b>	<b>(28,252,496)</b>
<b>Total Program Funding</b>	<b>127,631,980</b>	<b>143,776,950</b>	<b>155,901,786</b>
<u>Staffing (FTEs) by Program</u>			
CAPITAL PROJECTS	7.0	7.3	11.0
<b>Total Staffing (FTEs)</b>	<b>7.0</b>	<b>7.3</b>	<b>11.0</b>

## Program Summary

**Department:** CAPITAL PROJECTS

**Program:** CAPITAL PROJECTS

### Function

The Capital Projects budget reflects anticipated funding for the construction of Pima County funded capital projects valued at \$100,000 or more (excluding Wastewater Management Enterprise Fund projects), as detailed in the five year Capital Improvement Plan. These projects are primarily funded through bond sales. The balance of the funding comes from Capital Projects revenue and operating transfers from other County departments.

### Description of Services

The budgeted amount of \$155,901,786 has been developed based upon the following:

Facilities Management	\$28,892,491
Transportation	53,765,504
Flood Control District	21,738,778
Natural Resources, Parks and Recreation	13,908,586
Open Space	21,715,199
Neighborhood Reinvestment	4,150,245
Solid Waste	5,862,000
Cultural Resources	4,534,256
Sheriff	414,318
CIP Administration	920,409

Total CIP	\$155,901,786
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### Program Goals and Objectives

- Complete capital projects on schedule and within cost projections for fiscal year 2006/07
- Meet the reporting requirements of Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability and Implementation
- Obtain additional outside funding to offset the cost of capital projects to County taxpayers

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Bonds sold (excludes sewer revenue bonds)	\$116,200,000	\$0	\$120,000,000
Outside revenue sources	\$43,555,418	\$24,148,950	\$35,206,682
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Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	432,326	799,786
SUPPLIES AND SERVICES	0	136,815	106,247
CAPITAL OUTLAY	127,631,980	143,207,809	154,995,753
<b>Total Program Expenditures</b>	<b>127,631,980</b>	<b>143,776,950</b>	<b>155,901,786</b>
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Program Funding by Source			
<b>Revenues</b>			
INTERGOVERNMENTAL	22,928,009	14,997,572	11,881,420
CHARGES FOR SERVICES	17,971,422	7,235,700	17,407,915
INTEREST	1,884,485	581,423	4,176,652
MISCELLANEOUS	771,502	1,334,255	1,740,695
<b>Operating Revenue Sub-Total</b>	<b>43,555,418</b>	<b>24,148,950</b>	<b>35,206,682</b>
<b>Net Operating Transfers In/(Out)</b>	<b>18,254,167</b>	<b>16,220,596</b>	<b>28,947,600</b>
<b>Other Funding Sources</b>	<b>116,200,000</b>	<b>0</b>	<b>120,000,000</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(50,377,605)</b>	<b>103,407,404</b>	<b>(28,252,496)</b>
<b>Total Program Funding</b>	<b>127,631,980</b>	<b>143,776,950</b>	<b>155,901,786</b>
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<b>Program Staffing (FTEs)</b>	<b>7.0</b>	<b>7.3</b>	<b>11.0</b>

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2006/07**

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

<u>Department/Program</u>	FY 2006/07 Adopted
<b><u>Facilities Management</u></b>	
FM-04-201 Kino Public Health Center	11,957,657
FM-04-302 Justice Court/Municipal Court Complex	4,532,804
FM-04-206 Green Valley Performing Arts Center Phase 2	2,737,037
FM-04-304 Corrections Jail Security Project	1,824,550
FM-04-444 Marana Continental Ranch New Library	1,500,000
FM-04-202 Psychiatric Hospital	1,069,000
FM-04-214 Pima Air and Space Museum - Hangar	998,397
FM-04-306 Juvenile Court Build-Out	920,972
FM-04-207 Mt. Lemmon Community Center	874,087
FM-95-055 Downtown Complex	500,268
FM-04-204 Animal Care Center	490,000
FM-05-005 Flowing Wells Library	485,150
FM-04-305 Interagency Victim Advocacy Center	400,000
FM-04-212 Arizona Sonora Desert Museum - Auditorium	228,416
FM-03-001 Flowing Wells Community Center	137,356
FM-95-011 Improve Disabled Access	129,056
FM-97-010 City of Tucson Midtown Library	107,741
<b>Facilities Management Total:</b>	<b>28,892,491</b>
<b><u>Transportation</u></b>	
TR-97-019 Craycroft Road, River Road to Sunrise Drive	9,992,250
TR-98-030 Valencia Road, Mission Road to Interstate 19	7,347,159
TR-98-001 River Road, Campbell Avenue to Alvernon Way	6,668,268
TR-98-006 Country Club Road, 36th Street to Milber	4,196,569
TR-97-034 Valencia Road, Mark Road to Camino De La Tierra	3,785,647
TR-97-018 Cortaro Farms Road, Union Pacific RR Crossing to Thornydale Rd	3,516,832
TR-97-013 Alvernon Way, Ft Lowell Road to River Road	3,024,018
TR-98-025 S. 12th Ave, 38th Street to Los Reales	2,110,007
TR-98-038 Transportation Safety Improvements	2,008,728
TR-98-028 Sunrise Drive, Craycroft Road to Kolb Road	1,425,224
TR-05-001 Canoa Road Interchange	1,407,943
TR-98-035 Mt. Lemmon Shuttle	1,300,888
TR-93-002 Veterans Memorial Overpass	1,016,000
TR-98-023 Neighborhood Transportation Improvements	1,000,000
TR-98-010 Interstate 19 Southbound (West) Frontage Rd at Continental Rd	925,000
TR-04-001 Hayhook Ranch Road Improvement District	672,023
TR-05-006 Transportation Overlay Project	480,000
TR-05-007 Sunset Villa Sidewalk/Pedestrian Enhancement	410,000
TR-05-002 Dodge Blvd: Ft Lowell Rd to River Rd Bike Lanes and Sidewalks	384,179
TR-98-037 Broadway Boulevard, Euclid Avenue to Campbell	340,000
TR-05-005 Houghton Road and Sahuarita Road	315,353
TR-05-003 Kino Parkway Overpass at 22nd Street	295,000
TR-97-026 La Canada: River Rd to Ina Road	210,000
TR-98-019 Interstate 19 Northbound Frontage Rd, Canoa TI to Continental TI	210,000
TR-98-026 Orange Grove Road, Thornydale Road to Oracle Road	210,000
TR-06-002 Camino Ojo de Agua Improvement District	131,420
TR-06-003 Laguna Elementary School Sidewalks/Landscaping	125,000
TR-06-004 Hohokam Middle School Bike Lane, Pathways, and Landscape	125,000

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2006/07**

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2006/07 Adopted
TR-97-033 Colossal Cave Rd: Acacia School to Old Vail Road	80,000
TR-95-027 ADA Pedestrian Improvements	50,000
TR-98-015 Kolb Road, Sabino Canyon Road to Sunrise Drive	2,996
<b>Transportation Total:</b>	<b>53,765,504</b>

Regional Flood Control District

FC-03-002 Urban Drainage	3,070,500
FC-04-509 Santa Cruz River Linear Park in vicinity of Continental Ranch	2,825,000
FC-97-028 Mission Wash	2,465,100
FC-92-005 Arroyo Chico Detention Basin (USACOE)	2,040,000
FC-87-046 Floodprone Land Acquisition Program	1,300,000
FC-98-006 Ajo Detention Basin Wetlands (USACOE)	1,290,000
FC-04-508 Rillito River Linear Park, Alvernon to Craycroft	1,000,000
FC-04-504 Tohono O'Odham Nation Drainage Improvements	745,000
FC-06-001 Various Additional Mt Lemmon Projects	725,000
FC-98-005 Rillito/Swan Wetlands (USACOE)	697,593
FC-04-001 Cañada del Oro Flood Hazard Mitigation Project	600,000
FC-04-502 Urban Drainage Infrastructure Program	590,241
FC-04-505 Pascua Yaqui Tribe Black Wash Urban Drainage Flood Control	500,000
FC-98-003 Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE)	500,000
FC-04-503 City of South Tucson Urban Drainage	499,000
FC-92-004 Highlands Wash	480,000
FC-04-510 Cañada del Oro River Park, Thornydale to Magee	455,013
FC-97-009 Tanque Verde Creek: Sabino Canyon to Craycroft (USACOE)	398,574
FC-03-003 Oro Valley Flood Control District Levy Drainage	321,500
FC-04-501 Floodprone and Riparian Land Acquisition	255,000
FC-03-001 El Rio Medio (USACOE Study)	240,000
FC-00-003 Tres Rios del Norte (USACOE Study)	200,000
FC-03-006 Poinsettia Drive/Oro Valley	145,000
FC-97-030 Tucson Diversion Channel Drainage Improvements	131,104
FC-97-025 Earp Wash Detention Basin - City of Tucson	100,000
FC-05-003 Cienega - Empirita Restoration	60,153
FC-05-004 Canoa Ranch Flood Control	60,000
FC-03-007 Camino Verde/Valencia Box Culvert	45,000
<b>Regional Flood Control District Total:</b>	<b>21,738,778</b>

Natural Resources, Parks & Recreation

PR-04-418 Flowing Wells Community Center	3,110,544
PR-04-424 Brandi Fenton Memorial Park (River Bend)	2,959,577
PR-04-421 Curtis Park - Flowing Wells East	1,588,720
PR-04-429 Picture Rocks Pool	1,035,507
P-31 Rillito River Park - Campbell to Alvernon	602,562
P-05 Tucson Athletic and Play Field Improvements	450,000
P-46 Columbus Park	443,000
PR-04-420 Sports Field Lighting of Existing Fields	377,750
PR-04-426 Rillito Race Track	370,988
PR-04-431 Northside Community Park	358,400
PR-04-428 Feliz Paseos Universal Access Park	350,650
PR-04-440 Tortolita Trail System	283,000

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2006/07**

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2006/07 Adopted
P-34 Oro Valley Cañada Del Oro River Park	215,459
PR-04-419 Southeast Regional Park/Shooting Range - Phase II	206,000
PR-04-439 Marana Cultural and Heritage Park	204,281
P-11 Yaqui Park Improvements	188,000
PR-04-433 Houghton Greenway	180,000
PR-04-438 Rio Vista Natural Resource Park	165,000
P-32 Rillito Park at Columbus Boulevard District Park	133,210
PR-04-437 Pantano River Park, 22nd Street to Michael Perry Park	121,679
PR-04-422 Catalina Community Park	120,000
P-51 Lawrence Community Center	90,000
PR-04-425 Mehl-Foothills Park	82,000
T-23 Various Trail Acquisitions	59,259
T-19 36th Street Trailhead	52,000
T-21 Various Trailhead Parking/Staging	50,000
PR-04-434 Julian Wash Linear Park	40,000
PR-04-432 Southeast Community Park	30,000
P-45 Marana Rattlesnake Park (Continental Ranch)	20,000
PR-04-423 Dan Felix Memorial Park - Pegler Wash	15,000
PR-04-430 Eastside Sports Complex and Senior Center	6,000
<b>Natural Resources, Parks &amp; Recreation Total:</b>	<b>13,908,586</b>
 <u>Open Space</u>	
OS-04-127 San Pedro Project Area	10,000,000
OS-04-120 Davis Monthan Encroachment Prevention	5,000,000
OS-04-123 Altar Valley Project Area	2,400,000
OS-04-107 Canoa Ranch Parcels	1,155,199
OS-04-102 Tucson Mountain Park - Camino de Oeste	1,000,000
OS-04-121 Southeast Project Area	1,000,000
OS-04-124 Avra Valley Project Area	760,000
OS-04-122 Santa Cruz Basin Project Area	400,000
<b>Open Space Total:</b>	<b>21,715,199</b>
 <u>Neighborhood/Housing Reinvestment</u>	
HR-04-210 Housing Reinvestment	1,747,000
HR-04-209 Neighborhood Reinvestment (2004 Authorization)	1,557,681
NR-1 Neighborhood Reinvestment	845,564
<b>Neighborhood Housing/Conservation Total:</b>	<b>4,150,245</b>
 <u>Cultural Resources</u>	
HP-04-403 Juan Bautista de Anza National Historic Trail	980,881
HP-97-007 Anza National Trail and Campsites	712,078
HP-04-404 Fort Lowell Acquisition & San Pedro Chapel	638,825
HP-04-411 Honey Bee Village Site Acquisition	608,000
HP-97-006 Canoa Ranch Buildings Rehabilitation	569,541
HP-04-402 Canoa Ranch Buildings Rehabilitation	324,013
HP-97-003 Empirita Ranch Buildings Rehabilitation	193,814
HP-04-407 Binghampton Historic Buildings Rehabilitation	147,250
HP-04-401 Empirita Ranch Buildings Rehabilitation	118,117
HP-04-417 Dunbar School	99,838
HP-04-409 Dakota Wash Site Acquisition	65,000

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2006/07**

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2006/07 Adopted
HP-04-414 Los Morteros Preservation	40,899
HP-04-415 Pantano Townsite Preservation	13,000
HP-04-406 Steam Pump Ranch Rehabilitation	10,000
HP-04-405 Helvetia Townsite Acquisition	7,000
HP-04-416 Ajo Curley School Art Institute	6,000
<b>Cultural Resources Total:</b>	<b>4,534,256</b>

Wastewater Management

WL-04-603 Santa Cruz Interceptor, Prince to Franklin	12,035,687
WL-04-610 Marana WWTP Expansion (1.0 mgd)	8,226,606
WL-04-611 Miscellaneous Water Reclamation Facilities	6,000,000
WL-04-601 Roger Road WWTP Rehabilitation	3,939,365
WL-03-4L1 Federal Prison Sewer System	2,747,822
WL-05-0L4 SCR Basin Nitrification/Denitrification Implementation Study	1,300,000
WL-05-4L4 Corona de Tucson WWTF Interim Improvements	900,000
WL-05-3L2 Capstan Lift Station	732,000
WL-05-3R1 Sludge Line CCTV Inspection	696,715
WL-04-602 Miscellaneous Conveyance System Rehabilitation and Repair	644,600
WL-05-4L3 Sabino Canyon Crossing	510,000
WL-04-606 Marana Regional Airport Sewer Connection	500,000
WL-05-3R6 Roger Road SCADA Upgrades	500,000
WL-05-3R3 Stormwater Basin Rehabilitation	375,000
WL-91-001 Ina Road WPCF Process Change and Expansion to 37.5 mgd	370,365
WL-04-604 Roger Road WWTP to Ina Road WPCF Plant Interconnect	350,000
WL-05-3L3 Green Valley Flood Control Protection Wall	265,000
WL-04-612 Mt Lemmon Sewer System	250,000
WL-05-1L1 Richey Yard Field Operations Division Facility	230,000
WL-06-3L1 Continental Ranch Regional Pump Station	192,000
WL-05-2L1 Kino Environmental Restoration Chlorination/Dechlorination	175,000
WL-94-5L6 West Branch Santa Cruz River Sewer Crossing Protection	161,195
WL-02-3L3 Roger Road WWTF Admin Building	150,000
WL-05-5F1 Ina Road - Replace Pond #3 Liner	150,000
WL-97-4L3 Tanque Verde Interceptor, Craycroft to Tucson Country Club	110,000
WL-87-427 Arivaca Junction Wastewater Treatment Facility Sewer Extension	100,000
WL-94-4L7 Green Valley Sewer Protection	88,000
WL-02-3L4 Roger Road WWTF Security	85,000
WL-05-5L2 Ina Road Biosolids Building and Equipment	85,000
WL-06-3L2 Continental Ranch Regional Pump Station Electric Room	66,000
WL-05-4L2 Corona de Tucson WWTF Expansion 0.3 mgd to 1.30 mgd	30,000
WL-05-3L4 Green Valley Recharge Monitoring System	4,000
<b>Wastewater Management Total:</b>	<b>41,969,355</b>

Solid Waste Management

SW-97-003 Sahuarita Expansion	4,550,000
SW-97-004 Environmental Remediation/El Camino Del Cerro	508,000
SW-04-211 Waste Tire Collection Site Relocation	484,000
SW-97-002 Tangerine Closure	320,000
<b>Solid Waste Management Total:</b>	<b>5,862,000</b>

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS**  
**Fiscal Year 2006/07**

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2006/07 Adopted
<u>Sheriff</u>	
SD-04-301 Regional Public Safety Communications System	414,318
<b>Communications System Total:</b>	<b>414,318</b>
 <b>Total Capital Improvement Projects:</b>	 <b>196,950,732</b>
 <b>Funded by Wastewater Management:</b>	 <b>(41,969,355)</b>
 <b>Administrative Costs:</b>	 <b>920,409</b>
 <b>Total FY 2006/07 Adopted Capital Projects Fund:</b>	 <b>155,901,786</b>

# Development Services

Expenditures: 17,217,583

FTEs 183.0

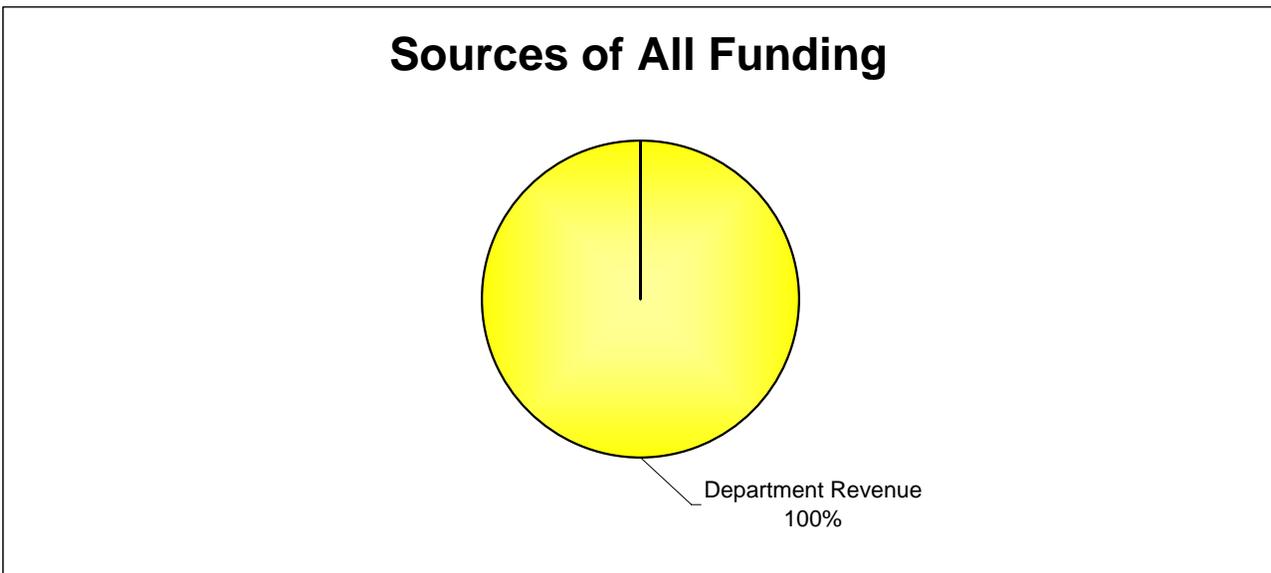
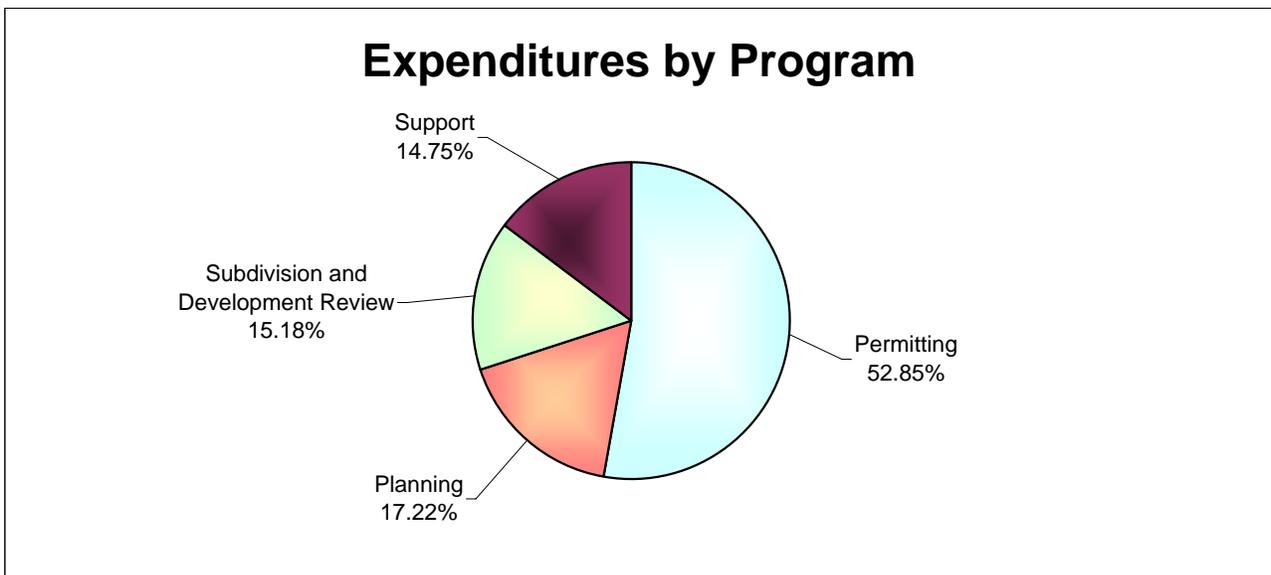
Revenues: 17,240,726

**Function Statement:**

Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes.

**Mandates:**

ARS Title 11, Chapter 2: Board of Supervisors, Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and Chapter 9: Protected Development Rights; and Pima County Code Title 15: Buildings and Construction; and Title 18: Zoning



## Department Summary by Program

Department: **DEVELOPMENT SERVICES**

<u>Expenditures by Program</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERMITTING	5,890,444	6,871,678	9,100,215
PLANNING	1,715,184	2,442,724	2,965,226
SUBDIVISION AND DEVELOPMENT REVIEW	901,918	1,523,203	2,613,160
SUPPORT	2,269,497	2,580,906	2,538,982
<b>Total Expenditures</b>	<b>10,777,043</b>	<b>13,418,511</b>	<b>17,217,583</b>

**Funding by Source**

**Revenues**

PERMITTING	13,772,798	12,841,327	15,492,476
PLANNING	382,094	451,573	369,800
SUBDIVISION AND DEVELOPMENT REVIEW	740,415	731,048	1,099,456
SUPPORT	241,135	151,696	278,994
<b>Total Revenues</b>	<b>15,136,442</b>	<b>14,175,644</b>	<b>17,240,726</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(4,359,399)</b>	<b>(757,133)</b>	<b>(23,143)</b>
<b>Total Program Funding</b>	<b>10,777,043</b>	<b>13,418,511</b>	<b>17,217,583</b>

**Staffing (FTEs) by Program**

PERMITTING	91.0	100.0	111.5
PLANNING	24.0	23.8	23.8
SUBDIVISION AND DEVELOPMENT REVIEW	24.0	24.7	25.7
SUPPORT	22.5	21.5	22.0
<b>Total Staffing (FTEs)</b>	<b>161.5</b>	<b>170.0</b>	<b>183.0</b>

## Program Summary

**Department: DEVELOPMENT SERVICES**

**Program: PERMITTING**

**Function**

Ensure building safety through the review of construction plans and inspections. Ensure structural compatibility with surrounding neighborhoods, uses, and zones. Ensure proper grading, flood mitigation, and plant preservation on every lot.

**Description of Services**

Provide on-site inspections for building codes compliance and other County department requirements including septic inspections and flood plain compliance. Provide plan review of commercial and residential structures and support of those functions. Make zoning determinations and verify permitted uses, heights, and setbacks. Issue addresses and street names, create construction permit applications, issue construction permits and collect fees, review permit applications for required approvals, inspections, and fees. Schedule inspection requests from the public and maintain construction records. Reduce the physical impact of hillside development and protect aesthetics by regulating grading on private and public land. Implement processes and procedures necessary to enforce and observe rules, codes, and ordinances as adopted by Pima County. Regulate encroachment and building development within areas subject to flooding or erosion. Ensure consistent, comprehensive, and timely implementation of the Water Quality and Wastewater Management programs.

**Program Goals and Objectives**

- Protect and enhance public health, safety, and welfare and promote the sound stewardship of the natural and built environment by providing high quality and timely permitting services
  - . Provide timely and accurate review of permit applications within the specified timeframe
  - . Ensure timely and consistent inspections through ongoing training
  - . Provide resolution of zoning violations within four (4) months

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Residential and commercial plans reviewed within 16 days	n/a	90%	100%
Scheduled inspections completed daily	98%	98%	100%
Inspectors attend minimum of two technical classes per year and required certifications	90%	90%	100%
Cases responded to within 30 days of initial complaint and subsequent follow-ups within 5 days of deadlines	n/a	90%	100%
Permit applications reviewed within three days	98%	90%	100%
Model reviews completed in four days	99%	90%	100%
Address reviews of plats and plans completed within deadline	100%	100%	100%
Addresses assigned within 5 days	100%	100%	100%
Inspection results updated within 3 days	50%	90%	100%
Permit files created within 1 day	97%	90%	100%
Department of Environmental Quality plans reviewed in 7 days	n/a	90%	100%
Type II hillside grading plans reviewed in 5 days	n/a	90%	100%
Large wastewater plans issued connection fees in 5 days	n/a	90%	100%
Right of way permit applications approved in 2 days	85%	90%	100%
Customers greeted within 15 minutes	95%	90%	100%
Plans reviewed by zoning within 5 days	75%	90%	100%
Completed development plans reviewed within 30 days	95%	95%	100%
Complaint cases opened within 1 week after receiving complaint	75%	75%	100%
Zoning violation complaints resolved or citations issued within 4 months	75%	75%	100%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	4,403,841	4,937,439	6,141,649
SUPPLIES AND SERVICES	1,387,869	1,900,739	2,958,566
CAPITAL OUTLAY	98,734	33,500	0
<b>Total Program Expenditures</b>	<b>5,890,444</b>	<b>6,871,678</b>	<b>9,100,215</b>

## Program Summary

Department: **DEVELOPMENT SERVICES**

Program: **PERMITTING**

**Program Funding by Source**

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<b>Revenues</b>			
LICENSES & PERMITS	10,879,686	10,050,279	11,946,410
CHARGES FOR SERVICES	2,791,412	2,701,533	3,488,088
MISCELLANEOUS	101,700	89,515	57,978
<b>Operating Revenue Sub-Total</b>	<b>13,772,798</b>	<b>12,841,327</b>	<b>15,492,476</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(7,882,354)</b>	<b>(5,969,649)</b>	<b>(6,392,261)</b>
<b>Total Program Funding</b>	<b>5,890,444</b>	<b>6,871,678</b>	<b>9,100,215</b>

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<b>Program Staffing (FTEs)</b>	<b>91.0</b>	<b>100.0</b>	<b>111.5</b>
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**Supplemental Packages Approved**

Supplemental Package B - Office Space Expansion and Remodel - is associated with this program. Partial funding of this package provides for office space expansion and renovation after the Regional Flood Control District moves to the 97 East Congress building. The package requested \$2,500,000 in expenditures for supplies and services. Data presented on the preceding page includes \$720,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

## Program Summary

**Department: DEVELOPMENT SERVICES**

**Program: PLANNING**

**Function**

Provide land use planning services including reports, reviews, ordinances, comprehensive plan, and appeals governing land use in unincorporated Pima County. Administer the comprehensive plan amendment and update processes, rezoning of land, appeals process of the Boards of Adjustment, Hearing Officer cases, and Design Review Committee. Prepare zoning code text amendments as required by the elected officials.

**Description of Services**

Update, amend, and maintain the comprehensive plan document, plan map, and land use database. Participate in inter-jurisdictional planning efforts. Prepare special planning area studies and airport environs planning maps and studies. Prepare reports, notifications, and analysis on rezoning, specific plans, and special appeals. Update and maintain the official zoning base maps and records. Review rezoning, specific plans, and special appeals for environmental policy compliance. Coordinate environmental policy with other Public Works departments and perform necessary field work for analysis and violation issues. Review lot splits, plat note and plat waivers, and modification requests. Prepare Board of Adjustment agenda packets and reports. Oversee and coordinate zoning code text amendments. Record and staff hearing officer cases. Prepare hearing officer appeal cases. Assist in the creation, adoption, and implementation of the Sonoran Desert Conservation Plan.

**Program Goals and Objectives**

- Promote the sound stewardship of the natural and built environment by providing high quality and timely land use planning services
- . Prepare and process all reports, plan amendments, and reviews for completeness in a timely manner
- . Develop appropriate development review standards to govern developments in environmentally sensitive areas

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Geographic information system map updates incorporated after Board of Supervisors decision on plan amendments	n/a	100%	100%
Plan amendment reports drafted 10 days prior to Planning & Zoning (P&Z) Commission hearing	n/a	100%	100%
Rezoning cases adhering to published schedule from date site analysis is declared complete to initial P&Z Commission hearing	n/a	95%	95%
Board of Supervisors packets for rezoning and special action cases transmitted to Clerk of Board within 6 weeks of P&Z Commission recommendation	n/a	95%	95%
Total native plant reviews completed within 20 working days	n/a	95%	95%
Initial single lot native plant reviews completed within 10 working days from date of receipt of completed application	n/a	95%	95%
Total landscaping plans completed within 20 days	n/a	95%	95%
Variance staff reports completed 10 days prior to variance hearing	n/a	95%	95%
Zoning code text amendments or administrative policy changes, actively in progress, designed to improve one or more processes	n/a	10	10
Applications completed by statute (ARS 11-809) from date application deemed complete until date of approval (which is to occur within 30 days)	n/a	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	1,237,496	1,548,296	2,047,302
SUPPLIES AND SERVICES	468,099	886,940	917,924
CAPITAL OUTLAY	9,589	7,488	0
<b>Total Program Expenditures</b>	<b>1,715,184</b>	<b>2,442,724</b>	<b>2,965,226</b>

## Program Summary

Department: **DEVELOPMENT SERVICES**

Program: **PLANNING**

**Program Funding by Source**

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<b>Revenues</b>			
CHARGES FOR SERVICES	318,301	391,501	300,822
MISCELLANEOUS	63,793	60,072	68,978
<b>Operating Revenue Sub-Total</b>	<b>382,094</b>	<b>451,573</b>	<b>369,800</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>1,333,090</b>	<b>1,991,151</b>	<b>2,595,426</b>
<b>Total Program Funding</b>	<b>1,715,184</b>	<b>2,442,724</b>	<b>2,965,226</b>
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<b>Program Staffing (FTEs)</b>	<b>24.0</b>	<b>23.8</b>	<b>23.8</b>

**Supplemental Packages Approved**

Supplemental Package B - Office Space Expansion and Remodel - is associated with this program. Partial funding of this package provides for office space expansion and renovation after the Regional Flood Control District moves to the 97 East Congress building. The package requested \$2,500,000 in expenditures for supplies and services. Data presented on the preceding page includes \$240,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

## Program Summary

**Department: DEVELOPMENT SERVICES**

**Program: SUBDIVISION AND DEVELOPMENT REVIEW**

**Function**

Review subdivision plats and development plans for conformity to Pima County codes and standards.

**Description of Services**

Review subdivision tentative and final plats for Department of Transportation, Wastewater Management, and Department of Environmental Quality requirements. Review improvement plans for sanitary sewer, grading, paving and hydrology engineering design. Prepare staff reports for Planning & Zoning, Design Review Committee and Board of Adjustment meetings on infrastructure needs and considerations. Review subdivision plats for zoning compliance. Prepare reports on Design Review Committee appeals to hillside development zone, buffer overlay, and scenic gateway for the Design Review Committee. Review and enforce subdivision plats and development plans for compliance with landscaping and native plant preservation ordinances. Coordinate review and approval of subdivision plats and development plans with the Subdivision and Development Review Committee, utilities, and outside service providers.

**Program Goals and Objectives**

- Promote the sound stewardship of the natural and built environment by providing high quality and timely development review services
- Review development plans and subdivision plats in a timely manner
- Provide quality customer service by communicating with customer in a timely manner
- . Conduct seminars and workshops to convey standards and guidelines to improve quality of submittals

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Transmittals completed within 3 working days	n/a	90%	100%
Training seminars held for private consulting engineers to assist with the preparation of submittals	2	2	2
Plans reviewed within 20 working days	75%	90%	100%
Staff reports for the Planning & Zoning Commission, Design Review Committee and Board of Adjustment completed by the requested transmittal date	n/a	90%	100%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	737,059	910,463	1,764,105
SUPPLIES AND SERVICES	148,069	611,740	849,055
CAPITAL OUTLAY	16,790	1,000	0
<b>Total Program Expenditures</b>	<b>901,918</b>	<b>1,523,203</b>	<b>2,613,160</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	740,415	731,048	1,099,456
<b>Operating Revenue Sub-Total</b>	<b>740,415</b>	<b>731,048</b>	<b>1,099,456</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>161,503</b>	<b>792,155</b>	<b>1,513,704</b>
<b>Total Program Funding</b>	<b>901,918</b>	<b>1,523,203</b>	<b>2,613,160</b>

<b>Program Staffing (FTEs)</b>	<b>24.0</b>	<b>24.7</b>	<b>25.7</b>
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**Supplemental Packages Approved**

Supplemental Package B - Office Space Expansion and Remodel - is associated with this program. Partial funding of this package provides for office space expansion and renovation after the Regional Flood Control District moves to the 97 East Congress building. The package requested \$2,500,000 in expenditures for supplies and services. Data presented on this page includes \$240,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

## Program Summary

**Department: DEVELOPMENT SERVICES**

**Program: SUPPORT**

**Function**

Provide vision and leadership to the department, develop the strategic plan, ensure compliance with mandates and Pima County administrative and fiscal policy and procedures, and pioneer the automation and deployment of technology throughout the department and its processes.

**Description of Services**

Provide administrative, policy, financial, and organizational support and direction. Provide strategic planning and organizational development. Represent department positions, decisions, and initiatives to the public, customers, and the media. Prepare and administer the budget for the department. Perform other functions as necessary in the administration of the department, in cases of emergencies, or as directed by the County Administrator or Deputy County Administrator. Ensure departmental operations have the needed information technology permitting operations support, geographic information systems (GIS) support, and computer-aided design (CAD) support for land development. Ensure departmental operations have the needed network and hardware support, Help Desk support, IT Division-controlled service survey support, and electronic government support for land development.

**Program Goals and Objectives**

- Provide leadership, technological, and administrative direction and support in the delivery of land use planning, development review, and permitting services
  - . Ensure progress and completion towards strategic goals and objectives
  - . Respond and communicate with customers, staff, county administration, and board offices in a timely manner
  - . Return 80% of phone calls received in Director's office within 24 hours
  - . Manage the department budget to achieve expenditures at or below approved budget amounts
  - . Ensure the departmental operations have the needed information technology permitting operations support
  - . Ensure the departmental operations have the needed Help Desk Support, IT Division-controlled service survey support, and electronic government support for land development
  - . Ensure the departmental operations have the needed GIS and CAD support for land development

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Strategic objectives completed within timeframe	90%	95%	95%
Quarterly reports completed	90%	95%	95%
Phone calls to the director's office returned on time	80%	80%	80%
Department expenditures at or under budget	no	no	yes
Availability of business operations permitting operations during operating hours	99%	99%	99%
Technological solutions for streamlining processes documented in a process improvement plan with resources committed to implementing the plan	2	2	2
Availability of PimaXpress.com website	99%	99%	99%
Availability of GIS and CAD support during departmental operating hours	99%	99%	99%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	1,359,628	1,513,676	1,622,756
SUPPLIES AND SERVICES	938,922	931,930	796,226
CAPITAL OUTLAY	(29,053)	135,300	120,000
<b>Total Program Expenditures</b>	<b>2,269,497</b>	<b>2,580,906</b>	<b>2,538,982</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	177	0	0
INTEREST	205,565	116,396	264,860
MISCELLANEOUS	35,393	35,300	14,134
<b>Operating Revenue Sub-Total</b>	<b>241,135</b>	<b>151,696</b>	<b>278,994</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>2,028,362</b>	<b>2,429,210</b>	<b>2,259,988</b>
<b>Total Program Funding</b>	<b>2,269,497</b>	<b>2,580,906</b>	<b>2,538,982</b>

<b>Program Staffing (FTEs)</b>	<b>22.5</b>	<b>21.5</b>	<b>22.0</b>
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# Environmental Quality

Expenditures: 4,601,473

Revenues: 3,811,565

FTEs 62.8

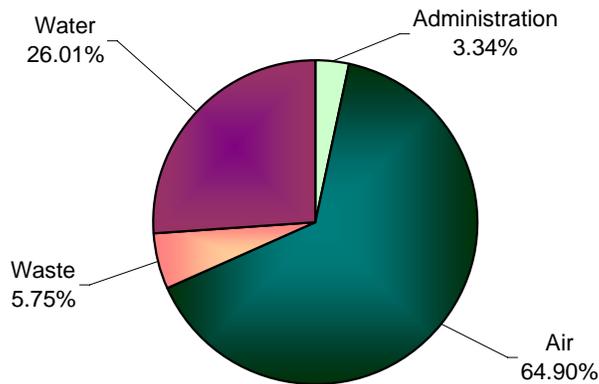
**Function Statement:**

Preserve and protect the environment of Pima County for the long term benefit of the residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education.

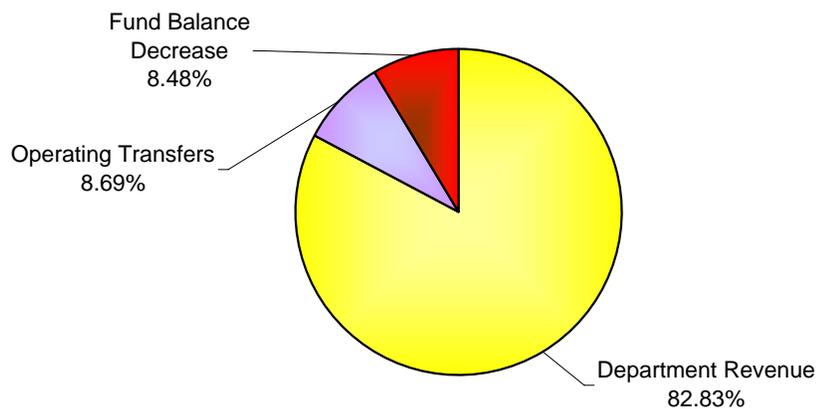
**Mandates:**

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269: Recycling and Waste Reduction; Title 49, Chapter 3: Air Quality, Article 1: General Provisions, 49-402: State and County Control; Article 3: County Air Pollution Control; and Pima County Code Title 7: Environmental Quality; Title 13: Public Services; and Title 17: Air Quality Control

## Expenditures by Program



## Sources of All Funding



## Department Summary by Program

Department: ENVIRONMENTAL QUALITY

<u>Expenditures by Program</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
ADMINISTRATION	41,131	44,215	153,501
AIR	2,776,080	2,853,007	2,986,409
WASTE	399,143	288,512	264,786
WATER	686,301	706,724	1,196,777
<b>Total Expenditures</b>	<b>3,902,655</b>	<b>3,892,458</b>	<b>4,601,473</b>

### Funding by Source

**Revenues**

ADMINISTRATION	22,345	14,150	45,150
AIR	2,410,125	2,161,780	2,118,850
WASTE	362,980	163,350	205,025
WATER	1,138,647	995,320	1,442,540
<b>Total Revenues</b>	<b>3,934,097</b>	<b>3,334,600</b>	<b>3,811,565</b>
<b>Net Operating Transfers In/(Out)</b>	<b>362,788</b>	<b>381,036</b>	<b>399,791</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(394,230)</b>	<b>176,822</b>	<b>390,117</b>
<b>Total Program Funding</b>	<b>3,902,655</b>	<b>3,892,458</b>	<b>4,601,473</b>

### Staffing (FTEs) by Program

ADMINISTRATION	8.0	9.0	13.0
AIR	32.6	31.9	29.8
WASTE	13.0	6.0	7.0
WATER	7.0	7.0	13.0
<b>Total Staffing (FTEs)</b>	<b>60.6</b>	<b>53.9</b>	<b>62.8</b>

## Program Summary

**Department:** ENVIRONMENTAL QUALITY  
**Program:** ADMINISTRATION

**Function**

Plan, organize, and direct activities of the department.

**Description of Services**

Develop and implement all financial, administrative, and policy activities of the department. Provide the County Administrator's office and elected officials with briefings, presentations, and testimony regarding department operations and activities. Develop departmental monitoring, permitting, outreach, and enforcement priorities. Represent the department at workshops, public meetings, and public hearings.

**Program Goals and Objectives**

- Provide for the timely, efficient, and cost effective delivery of departmental services
- . Have knowledgeable and professional employees
- . Develop and improve new and existing processes to meet customers' needs

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Quarterly activity reports completed	4	4	4
Training and development plans updated for all employees	n/a	n/a	yes
Best management practices identified and implemented	n/a	n/a	yes
Process improvements identified and implemented	n/a	n/a	yes

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	331,111	13,215	749,598
SUPPLIES AND SERVICES	(308,763)	0	(701,097)
CAPITAL OUTLAY	18,783	31,000	105,000
<b>Total Program Expenditures</b>	<b>41,131</b>	<b>44,215</b>	<b>153,501</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
INTEREST	22,018	14,000	45,000
MISCELLANEOUS	327	150	150
<b>Operating Revenue Sub-Total</b>	<b>22,345</b>	<b>14,150</b>	<b>45,150</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>18,786</b>	<b>30,065</b>	<b>108,351</b>
<b>Total Program Funding</b>	<b>41,131</b>	<b>44,215</b>	<b>153,501</b>

<u>Program Staffing (FTEs)</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Program Staffing (FTEs)</b>	<b>8.0</b>	<b>9.0</b>	<b>13.0</b>

## Program Summary

**Department:** ENVIRONMENTAL QUALITY

**Program:** AIR

**Function**

Implement federal, state, and local air quality regulations within Pima County.

**Description of Services**

Develop air management strategies, issue permits to regulated facilities, conduct compliance activities, provide outreach and education to the public, and monitor air quality for compliance with national air quality standards.

**Program Goals and Objectives**

- Maintain and protect the air quality of Pima County through research, education, and regulation
- Meet the National Ambient Air Quality Standards (NAAQS) for air pollutants
- Meet the required air monitoring data recovery rate of 75%

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Air monitoring sites operational	23	23	23
Average air monitoring data recovery rate	98%	96%	96%
Community education events instituted	549	307	625
Stationary source inspections	62	95	95
Stationary source permits issued with revisions	13	26	26
Activity permits issued	593	1,000	1,000
NAAQS air pollutant standards met	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	1,541,356	1,455,872	1,552,313
SUPPLIES AND SERVICES	1,073,070	1,263,735	1,351,996
CAPITAL OUTLAY	161,654	133,400	82,100
<b>Total Program Expenditures</b>	<b>2,776,080</b>	<b>2,853,007</b>	<b>2,986,409</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
LICENSES & PERMITS	957,722	830,355	885,185
INTERGOVERNMENTAL	186,881	171,763	165,047
FINES AND FORFEITS	37,613	0	0
MISCELLANEOUS	732	0	0
<b>Operating Revenue Sub-Total</b>	<b>1,182,948</b>	<b>1,002,118</b>	<b>1,050,232</b>
INTERGOVERNMENTAL	1,227,177	1,159,662	1,060,618
MISCELLANEOUS	0	0	8,000
<b>Grant Revenue Sub-Total</b>	<b>1,227,177</b>	<b>1,159,662</b>	<b>1,068,618</b>
<b>Net Operating Transfers In/(Out)</b>	<b>362,788</b>	<b>381,036</b>	<b>399,791</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>3,167</b>	<b>310,191</b>	<b>467,768</b>
<b>Total Program Funding</b>	<b>2,776,080</b>	<b>2,853,007</b>	<b>2,986,409</b>

<u>Program Staffing (FTEs)</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
Program Staffing (FTEs)	32.6	31.9	29.8

## Program Summary

Department: ENVIRONMENTAL QUALITY

Program: WASTE

**Function**

Implement federal, state, and local solid and hazardous waste regulations within Pima County.

**Description of Services**

Develop solid and hazardous waste management strategies, issue permits to regulate hauled waste, conduct compliance activities, and provide outreach and education to the public. Conduct investigations, surveillance, and enforcement activities regarding illegal dumping of solid waste within Pima County. Monitor generators of solid waste with respect to the Resource Conservation and Recovery Act (RCRA) requirements.

**Program Goals and Objectives**

- Ensure the proper handling and disposal of solid and hazardous waste

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
RCRA inspections	48	54	54
Waste hauler permits issued	40	40	40
Illegal dumping sites investigated	631	636	625
Illegal waste removed from public lands (tons)	61	60	80

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	500,863	146,512	269,330
SUPPLIES AND SERVICES	(103,084)	140,500	(50,844)
CAPITAL OUTLAY	1,364	1,500	46,300
<b>Total Program Expenditures</b>	<b>399,143</b>	<b>288,512</b>	<b>264,786</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
LICENSES & PERMITS	189,893	163,350	165,025
INTERGOVERNMENTAL	140,990	0	0
CHARGES FOR SERVICES	11,923	0	0
FINES AND FORFEITS	49	0	0
MISCELLANEOUS	20,125	0	0
<b>Operating Revenue Sub-Total</b>	<b>362,980</b>	<b>163,350</b>	<b>165,025</b>
MISCELLANEOUS	0	0	40,000
<b>Grant Revenue Sub-Total</b>	<b>0</b>	<b>0</b>	<b>40,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>36,163</b>	<b>125,162</b>	<b>59,761</b>
<b>Total Program Funding</b>	<b>399,143</b>	<b>288,512</b>	<b>264,786</b>

<u>Program Staffing (FTEs)</u>	<u>13.0</u>	<u>6.0</u>	<u>7.0</u>

## Program Summary

**Department:** ENVIRONMENTAL QUALITY

**Program:** WATER

**Function**

Implement federal, state, and local regulations regarding water, wastewater, and onsite disposal systems within Pima County. Implement storm water management programs and conduct storm water sampling pursuant to Pima County's Municipal Separate Storm Sewer System (NPDES) permit. Provide outreach and education on water program issues.

**Description of Services**

Issue approvals for the construction or modification of water, wastewater, and onsite disposal systems; conduct compliance activities; and provide outreach and education to the public. Conduct sanitary surveys on public water systems. Implement storm water management, monitoring, and education activities as required by Pima County's federal storm water permit. Conduct private well testing in the Environmental Protection Agency superfund area.

**Program Goals and Objectives**

- Ensure the proper construction and operation of water, wastewater, and onsite disposal systems
- Implement requirements of Pima County's Municipal Separate Storm Sewer System (NPDES) permit
- Educate and inform the public of water programs and water quality issues

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Septic site suitability and final inspections performed	94	30	1,990
Water and wastewater plans reviewed	843	1,036	1,275
Plans reviewed within licensing timeframe	100%	100%	100%
Storm water events sampled	10	9	10
Private wells in superfund area tested	8	8	8
Sanitary surveys conducted	73	75	80

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	375,222	272,650	711,440
SUPPLIES AND SERVICES	303,391	426,574	443,037
CAPITAL OUTLAY	7,688	7,500	42,300
<b>Total Program Expenditures</b>	<b>686,301</b>	<b>706,724</b>	<b>1,196,777</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
LICENSES & PERMITS	1,125,458	975,350	1,423,125
MISCELLANEOUS	464	0	0
<b>Operating Revenue Sub-Total</b>	<b>1,125,922</b>	<b>975,350</b>	<b>1,423,125</b>
INTERGOVERNMENTAL	12,725	19,970	19,415
<b>Grant Revenue Sub-Total</b>	<b>12,725</b>	<b>19,970</b>	<b>19,415</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(452,346)</b>	<b>(288,596)</b>	<b>(245,763)</b>
<b>Total Program Funding</b>	<b>686,301</b>	<b>706,724</b>	<b>1,196,777</b>

<u>Program Staffing (FTEs)</u>	7.0	7.0	13.0
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# Facilities Management

**Expenditures:** 16,922,853

**Revenues:** 5,243,624

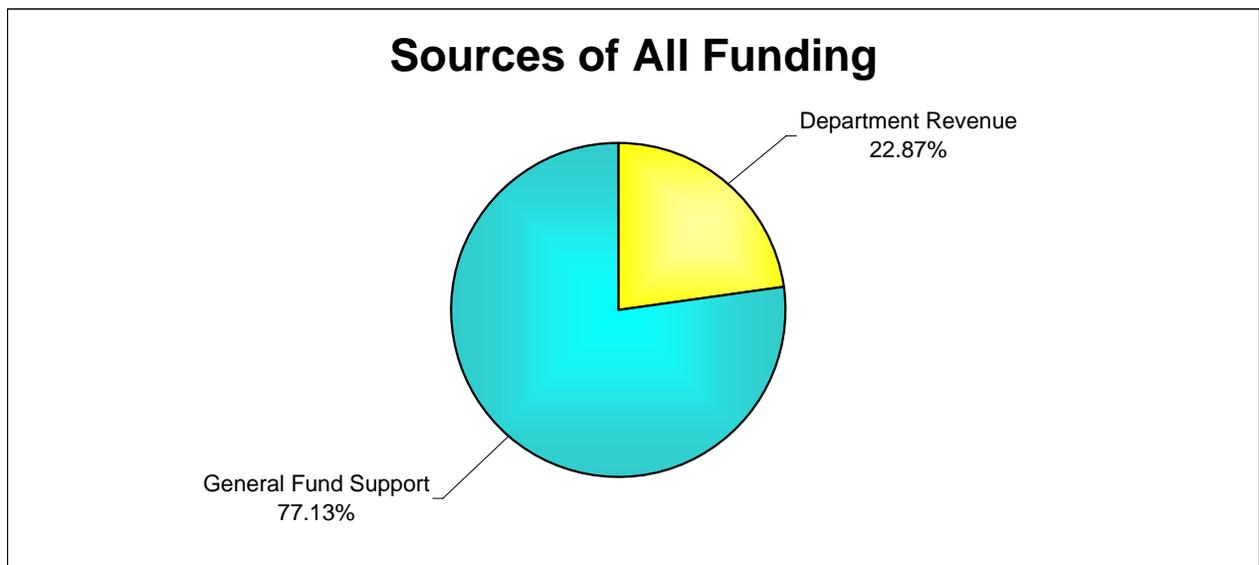
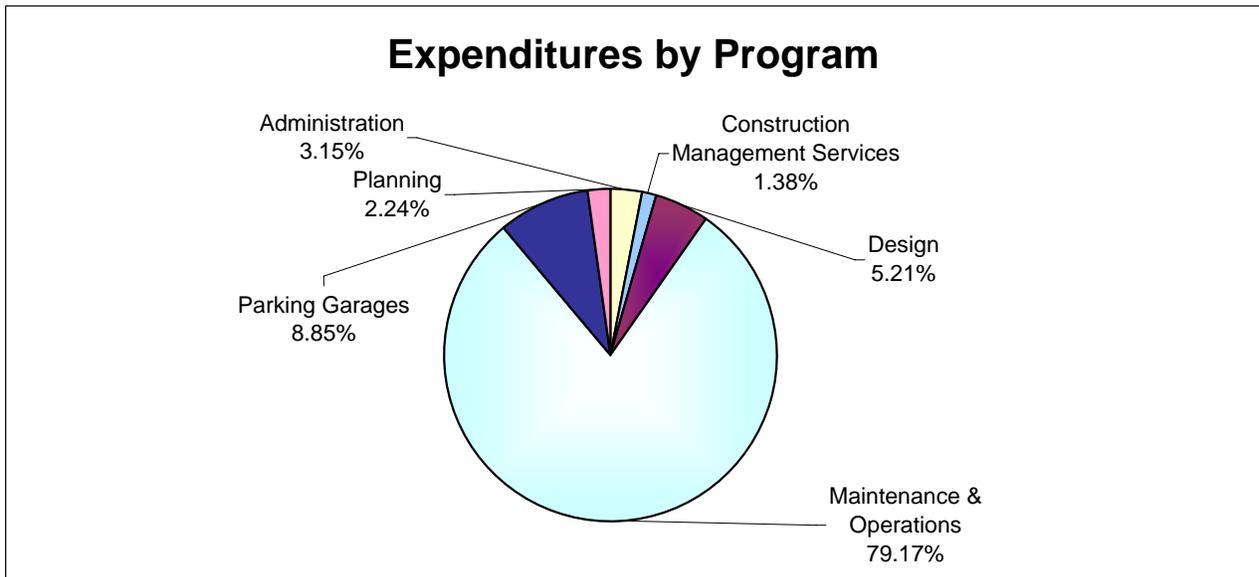
**FTEs** 166.6

**Function Statement:**

Service over 4.6 million square feet of facility space to provide a safe, clean, and functional working environment for Pima County employees and citizens visiting the facilities. Manage professionals in maintenance, refrigeration, plumbing, painting, electrical service, and electronics. Obtain and manage contracts for landscape service, janitorial service, pest control, termite eradication, and elevator maintenance and repair. Perform new, remodel, and renovation construction. Plan, design, prepare, and process bids. Operate and manage Pima County's eight revenue-generating parking garage facilities in order to offer safe, secure parking for employees and the public. Develop design plans for construction oversight and project acceptance.

**Mandates:**

Occupational Safety and Health Administration (OSHA) Standard 1910.1001: Toxic and Hazardous Substances; Standard 1926.1101: Toxic and Hazardous Substances; United States Code, Title 40, Part 763: Asbestos



### Department Summary by Program

Department: **FACILITIES MANAGEMENT**

<u>Expenditures by Program</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
ADMINISTRATION	300,510	552,054	532,666
CONSTRUCTION MANAGEMENT SERVICES	127,013	188,117	234,017
DESIGN	586,769	822,314	882,226
MAINTENANCE & OPERATIONS	10,954,139	12,853,982	13,396,629
PARKING GARAGES	1,468,181	1,356,340	1,498,042
PLANNING	229,724	323,746	379,273
<b>Total Expenditures</b>	<b>13,666,336</b>	<b>16,096,553</b>	<b>16,922,853</b>

**Funding by Source**

**Revenues**

ADMINISTRATION	191,130	96,858	76,821
CONSTRUCTION MANAGEMENT SERVICES	42	0	0
MAINTENANCE & OPERATIONS	2,334,901	2,916,576	3,654,285
PARKING GARAGES	1,564,655	1,503,040	1,512,518
<b>Total Revenues</b>	<b>4,090,728</b>	<b>4,516,474</b>	<b>5,243,624</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>(1,900,000)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(1,229,311)</b>	<b>(844,979)</b>	<b>525,995</b>
<b>General Fund Support</b>	<b>10,804,919</b>	<b>12,425,058</b>	<b>13,053,234</b>
<b>Total Program Funding</b>	<b>13,666,336</b>	<b>16,096,553</b>	<b>16,922,853</b>

**Staffing (FTEs) by Program**

ADMINISTRATION	6.0	7.8	8.0
CONSTRUCTION MANAGEMENT SERVICES	5.0	5.8	6.8
DESIGN	14.0	15.5	16.5
MAINTENANCE & OPERATIONS	109.9	119.8	125.3
PARKING GARAGES	3.0	3.0	3.0
PLANNING	5.0	5.8	7.0
<b>Total Staffing (FTEs)</b>	<b>142.9</b>	<b>157.7</b>	<b>166.6</b>

## Program Summary

**Department: FACILITIES MANAGEMENT**  
**Program: ADMINISTRATION**

**Function**

Provide financial management and public and tenant services for Facilities Management.

**Description of Services**

Process invoices, prepare deposit permits, maintain contracts and purchase orders, prepare County required reports, and prepare the department's budget. Respond properly to service requests so the appropriate corrective action is taken by designated staff. Prepare the employee payroll biweekly and process the labor distribution biweekly. Update and maintain employees' profile information and process annual reviews.

**Program Goals and Objectives**

- Process all invoices received for payment
- Deposit all incoming checks with Treasurer's office
- Complete payroll by deadline
- Complete the labor distribution by deadline
- Update all personnel action forms (PAFs) by deadline to avoid \$50 late fee

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Invoices processed within 2 days of receipt	90%	96%	99%
Payments deposited within 1 day of receipt	100%	100%	100%
Payroll turned in by deadline	100%	100%	100%
Labor distribution completed by deadline	100%	100%	100%
PAFs turned in by deadline	90%	90%	99%
Phones attended	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	282,039	487,276	514,008
SUPPLIES AND SERVICES	17,193	59,378	16,858
CAPITAL OUTLAY	1,278	5,400	1,800
<b>Total Program Expenditures</b>	<b>300,510</b>	<b>552,054</b>	<b>532,666</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
LICENSES & PERMITS	1	0	0
MISCELLANEOUS	191,109	96,858	76,821
MEMO REVENUE	20	0	0
<b>Operating Revenue Sub-Total</b>	<b>191,130</b>	<b>96,858</b>	<b>76,821</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund Support</b>	<b>109,380</b>	<b>455,196</b>	<b>455,845</b>
<b>Total Program Funding</b>	<b>300,510</b>	<b>552,054</b>	<b>532,666</b>

<b>Program Staffing (FTEs)</b>	<b>6.0</b>	<b>7.8</b>	<b>8.0</b>
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## Program Summary

**Department: FACILITIES MANAGEMENT**

**Program: CONSTRUCTION MANAGEMENT SERVICES**

**Function**

Provide construction management and document review for all Facilities Management projects.

**Description of Services**

Represent and protect Pima County's interests by providing construction management from the bidding phase through the end of the construction phase. Review specifications and drawings during the design phase for constructability and conformance to Pima County design standards using in-house documents or those prepared by a consultant.

**Program Goals and Objectives**

- Minimize cost overruns with the accumulative cost of all non-additive scope of work changes to within 5% of the accepted bid per construction project
- Minimize construction schedule overruns to within 110% of original calendar days per contract schedule
- Minimize amount of turn-around time for document review

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Cost overruns within 5% of bid	65%	85%	90%
Projects completed within 110% schedule	80%	85%	90%
Reviews completed within 7 days of receipt	85%	95%	95%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	252,346	277,310	214,632
SUPPLIES AND SERVICES	(127,797)	(99,434)	885
CAPITAL OUTLAY	2,464	10,241	18,500
<b>Total Program Expenditures</b>	<b>127,013</b>	<b>188,117</b>	<b>234,017</b>

**Program Funding by Source**

<b>Revenues</b>			
MISCELLANEOUS	42	0	0
<b>Operating Revenue Sub-Total</b>	<b>42</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund Support</b>	<b>126,971</b>	<b>188,117</b>	<b>234,017</b>
<b>Total Program Funding</b>	<b>127,013</b>	<b>188,117</b>	<b>234,017</b>

<b>Program Staffing (FTEs)</b>	<b>5.0</b>	<b>5.8</b>	<b>6.8</b>
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**Supplemental Packages Approved**

Supplemental Package E - CMS Administrative Position - is associated with this program. Funding of this package provides \$20,853 in personal services, \$3,765 in supplies and services, and \$2,000 in capital to fund one new position to address increased service demands relating to Construction Management Services. The data presented on this page includes \$26,618 in expenditures.

## Program Summary

**Department:** FACILITIES MANAGEMENT  
**Program:** DESIGN

**Function**

Provide design and project coordination for outsourced services and in-house staff services for new construction and remodel projects.

**Description of Services**

Manage outsourced professional consultants and contractors to provide design and construction for projects which are too complex for current Facilities Management resources. Utilize Facilities Management design staff, whenever possible, to provide design and construction for new construction and remodeling projects.

**Program Goals and Objectives**

- Provide client consultation to determine needs and project program requirements
- Prepare required scope of services for in-house focus or for outsourced solicitation of qualifications (SOQ), evaluate SOQs, and recommend consultant for contract award in a timely fashion
- Provide contract documents (CD) for competitive bidding, evaluate bids, and make recommendation for general construction awards
- Provide professionally trained staff to directly address smaller scope projects within the department's current resource capabilities
- Provide prompt administration of multiple small construction contracts as required by the department staff in order to adhere to the limitations of the Pima County Procurement Code
- Provide professional support for Facilities Management construction management division staff on larger scale construction and remodel projects

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Initial client meetings held within 5 days	85%	95%	95%
SOQs recommended within 7 days	85%	95%	95%
CD reviews responded to within 7 days	85%	95%	95%
Construction bids recommended within 7 days	85%	95%	95%
Outsourced projects reviewed within 7 days	90%	95%	95%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	903,780	943,622	840,842
SUPPLIES AND SERVICES	(317,011)	(138,008)	23,184
CAPITAL OUTLAY	0	16,700	18,200
<b>Total Program Expenditures</b>	<b>586,769</b>	<b>822,314</b>	<b>882,226</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	586,769	822,314	882,226
<b>Total Program Funding</b>	<b>586,769</b>	<b>822,314</b>	<b>882,226</b>

<u>Program Staffing (FTEs)</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
	14.0	15.5	16.5

**Supplemental Packages Approved**

Supplemental Package C - Design Staff - is associated with this program. Funding of this package provides \$40,701 in personal services, \$1,317 in supplies and services, and \$4,200 in capital to fund two new positions to address increased service demands relating to Design Services. The data presented on this page includes \$46,218 in expenditures.

## Program Summary

**Department:** FACILITIES MANAGEMENT  
**Program:** MAINTENANCE & OPERATIONS

**Function**

Provider of Pima County buildings and facilities and the required preventive maintenance, repairs, upgrades, replacements, and remodeling according to recommended scheduling for equipment, machinery, and service requests from other County departments.

**Description of Services**

Provide preventive maintenance services in accordance with the manufacturers' recommendations to prolong the life of the equipment, maintain warranties, and save money on premature replacements. Repair, upgrade, replace, and remodel County facilities in a cost effective and timely manner. Provide timely responses to service requests received from Pima County departments for facility maintenance and repairs.

**Program Goals and Objectives**

- Service all equipment annually
- Schedule personnel to do preventive maintenance (PM)
- Abide by the County's procurement process
- Install requested materials and parts within 48 hours of request
- Respond to service requests within 48 hours of request
- Reduce the number of third service requests

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Equipment serviced annually	75%	80%	85%
Assigned personnel doing PM	90%	90%	95%
Procurement initiated within 48 hrs of request	90%	95%	96%
Parts/materials installed within 48 hrs of request	90%	90%	93%
Service requests responded to within 48 hrs	95%	95%	95%
Reduction in third service requests	75%	90%	90%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	5,503,876	6,291,875	6,072,561
SUPPLIES AND SERVICES	5,303,396	6,542,507	7,287,493
CAPITAL OUTLAY	146,867	19,600	36,575
<b>Total Program Expenditures</b>	<b>10,954,139</b>	<b>12,853,982</b>	<b>13,396,629</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
MISCELLANEOUS	285,693	917,749	1,734,955
<b>Operating Revenue Sub-Total</b>	<b>285,693</b>	<b>917,749</b>	<b>1,734,955</b>
INTEREST	49,282	34,544	88,337
MISCELLANEOUS	1,999,926	1,964,283	1,830,993
<b>Special Programs Revenue Sub-Total</b>	<b>2,049,208</b>	<b>1,998,827</b>	<b>1,919,330</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>(1,900,000)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(1,132,837)</b>	<b>(698,279)</b>	<b>540,471</b>
<b>General Fund Support</b>	<b>9,752,075</b>	<b>10,635,685</b>	<b>11,101,873</b>
<b>Total Program Funding</b>	<b>10,954,139</b>	<b>12,853,982</b>	<b>13,396,629</b>

<u>Program Staffing (FTEs)</u>	<u>109.9</u>	<u>119.8</u>	<u>125.3</u>

**Supplemental Packages Approved**

Supplemental Package F - Assistant Manager-Maintenance - is associated with this program. Funding of this package provides \$36,928 in personal services, \$39 in supplies and services, and \$2,500 in capital to fund one new position to address increased service demands relating to Maintenance Operations. The data presented on this page includes \$39,467 in expenditures.

## Program Summary

**Department:** FACILITIES MANAGEMENT  
**Program:** PARKING GARAGES

**Function**

Operate and provide preventive maintenance to parking facilities managed by Pima County.

**Description of Services**

Provide timely invoicing of accounts, adhere to financial accounting and tracking standards, and produce revenue for Pima County.  
 Provide motor vehicle parking services in eight County facilities in compliance with the policies of the Board of Supervisors and Administrative Procedure 51-2.

**Program Goals and Objectives**

- Comply with annual state and County audits
- Reconcile cash to the Treasurer's cash balance
- Replace failed gate arms promptly

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Audit recommendations received	0	0	0
Cash reconciled to Treasurer's balance	100%	100%	100%
Failed gate arms replaced within 2 hours	10	10	8

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	155,676	162,148	172,301
SUPPLIES AND SERVICES	1,310,485	1,189,682	1,323,741
CAPITAL OUTLAY	2,020	4,510	2,000
<b>Total Program Expenditures</b>	<b>1,468,181</b>	<b>1,356,340</b>	<b>1,498,042</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
INTEREST	57,234	10,000	53,664
MISCELLANEOUS	1,507,421	1,493,040	1,458,854
<b>Special Programs Revenue Sub-Total</b>	<b>1,564,655</b>	<b>1,503,040</b>	<b>1,512,518</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(96,474)</b>	<b>(146,700)</b>	<b>(14,476)</b>
<b>General Fund Support</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Program Funding</b>	<b>1,468,181</b>	<b>1,356,340</b>	<b>1,498,042</b>

<u>Program Staffing (FTEs)</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Program Staffing (FTEs)</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>

## Program Summary

**Department: FACILITIES MANAGEMENT**

**Program: PLANNING**

**Function**

Provide Capital Improvement Project (CIP) delivery, development, and space planning.

**Description of Services**

Provide project management services on behalf of the County. Report on the design, procurement, construction, and commissioning of new capital facilities projects and capital equipment replacement projects. Gather information and formulate needs assessments. Develop projections to accurately estimate the scope, cost, scheduling, and other impacts of each project. Design and maintain reports for the department's annual capital budget requests. Continue to update and maintain the County's building inventory in order to optimize the use of existing County buildings and accurately forecast and plan for future space requirements.

**Program Goals and Objectives**

- Stay within 5% of the scheduled completion date for all CIP projects
- Stay within the approved budget at fiscal year end for all Facilities Management (FM) managed projects

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Projects completed within +/- 5% of scheduled date	85%	85%	100%
Projects completed within approved budget	85%	90%	100%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	341,010	390,904	327,995
SUPPLIES AND SERVICES	(111,286)	(69,458)	51,278
CAPITAL OUTLAY	0	2,300	0
<b>Total Program Expenditures</b>	<b>229,724</b>	<b>323,746</b>	<b>379,273</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	229,724	323,746	379,273
<b>Total Program Funding</b>	<b>229,724</b>	<b>323,746</b>	<b>379,273</b>

<u>Program Staffing (FTEs)</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
	5.0	5.8	7.0

# Fleet Services

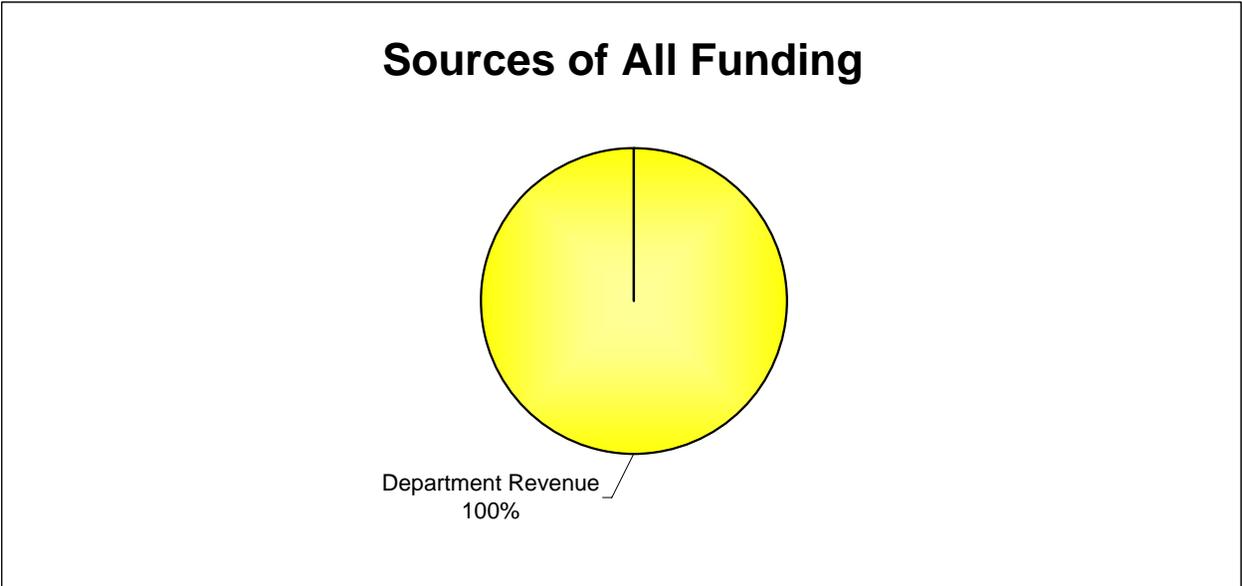
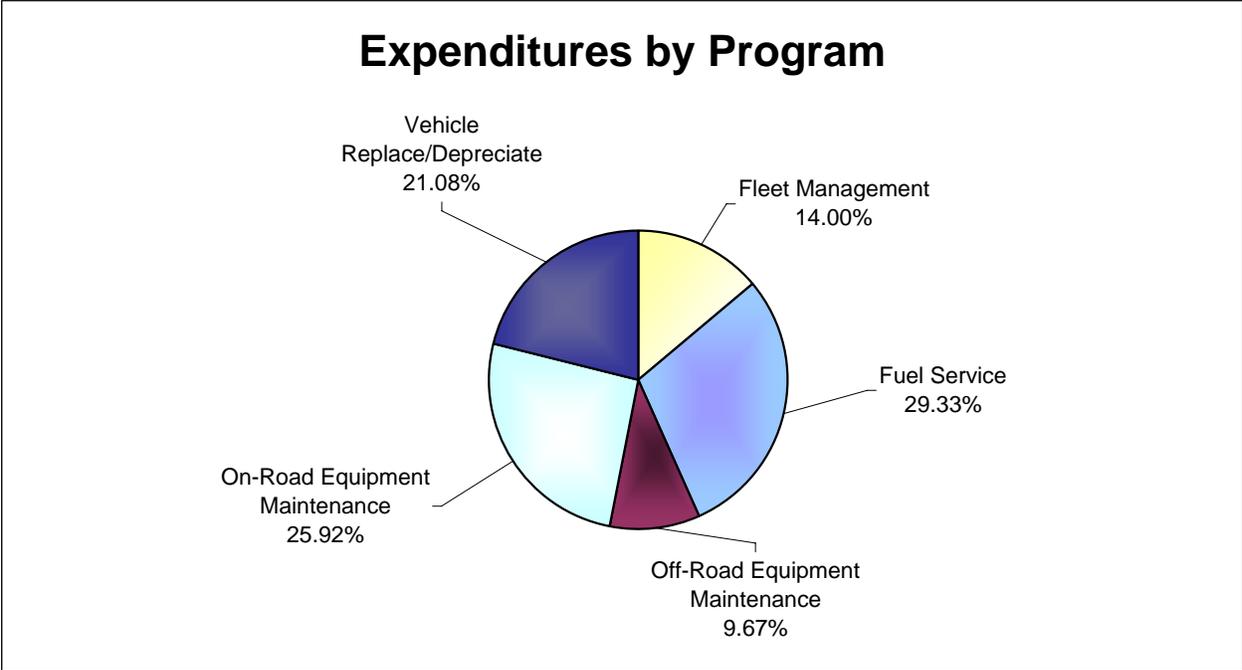
**Expenditures:** 13,784,357

**Revenues:** 15,018,576

**FTEs** 56.0

**Function Statement:** Purchase, maintain, and dispose of cars and light trucks, heavy trucks, and off-road heavy equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, and parts.

**Mandates:** None



## Department Summary by Program

Department: **FLEET SERVICES**

<b>Expenditures by Program</b>	<b>FY2004/05 Actual</b>	<b>FY2005/06 Adopted</b>	<b>FY2006/07 Adopted</b>
COMMUNICATION EQUIPMENT MAINTENANCE	599,816	535,485	0
FLEET MANAGEMENT	3,205,334	1,855,682	1,929,385
FUEL SERVICE	3,232,547	3,345,788	4,043,145
OFF-ROAD EQUIPMENT MAINTENANCE	1,041,895	1,538,200	1,332,907
ON-ROAD EQUIPMENT MAINTENANCE	1,816,883	3,352,188	3,572,896
VEHICLE REPLACE/DEPRECIATE	2,282,280	2,470,388	2,906,024
<b>Total Expenditures</b>	<b>12,178,755</b>	<b>13,097,731</b>	<b>13,784,357</b>

### Funding by Source

**Revenues**

COMMUNICATION EQUIPMENT MAINTENANCE	0	543,561	0
FLEET MANAGEMENT	10,737,652	1,859,027	14,321,347
FUEL SERVICE	706,238	3,380,965	680,230
OFF-ROAD EQUIPMENT MAINTENANCE	1,524,318	1,547,710	0
ON-ROAD EQUIPMENT MAINTENANCE	375,502	3,383,515	0
VEHICLE REPLACE/DEPRECIATE	71,251	3,030,888	16,999
<b>Total Revenues</b>	<b>13,414,961</b>	<b>13,745,666</b>	<b>15,018,576</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(1,236,206)</b>	<b>(647,935)</b>	<b>(1,234,219)</b>
<b>Total Program Funding</b>	<b>12,178,755</b>	<b>13,097,731</b>	<b>13,784,357</b>

### Staffing (FTEs) by Program

COMMUNICATION EQUIPMENT MAINTENANCE	5.5	5.5	0.0
FLEET MANAGEMENT	4.0	5.5	3.0
FUEL SERVICE	2.0	2.0	2.0
OFF-ROAD EQUIPMENT MAINTENANCE	10.0	10.0	10.0
ON-ROAD EQUIPMENT MAINTENANCE	23.5	23.5	26.0
VEHICLE REPLACE/DEPRECIATE	11.0	13.0	15.0
<b>Total Staffing (FTEs)</b>	<b>56.0</b>	<b>59.5</b>	<b>56.0</b>

Note: Effective January 1, 2006, Wireless Radio Communications was transferred to the Communications Internal Service Fund, including five existing positions. For the second half of fiscal year 2005/06, Fleet Services covered the costs since the services were built into the current motor pool rates. For fiscal year 2006/07, the funding for these costs are covered by a monthly radio fee charged by the Communications Internal Service Fund.

## Program Summary

**Department:** FLEET SERVICES

**Program:** COMMUNICATION EQUIPMENT MAINTENANCE

**Function**

Provide support for Pima County's inventory of radio communications equipment and vehicular emergency warning devices. (Note: The communications program has been moved to the Information Technology Department effective January 1, 2006. This information has been provided for historical purposes only.)

**Description of Services**

Provide engineering, maintenance, installation, and management of wireless voice and data communications systems, support infrastructure, end user subscriber equipment, and various forms of vehicular signaling, warning, safety, and special equipment.

**Program Goals and Objectives**

- Maintain 800 megahertz trunking radio system and support infrastructure at maximum efficiency
- Standardize and upgrade user equipment
- Provide support of radio users
- Increase reliability and coverage of radio systems
- Conduct performance renewal program (PRP) twice a year
- Provide technical support for Pima County Wireless Integrated Network
- Test antennas for maximum radio frequency performance

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
PRPs conducted in fiscal year	2	2	n/a
Training sessions conducted	3	8	n/a
Control computers replaced	9	1	n/a

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	320,634	310,629	0
SUPPLIES AND SERVICES	279,182	224,856	0
<b>Total Program Expenditures</b>	<b>599,816</b>	<b>535,485</b>	<b>0</b>
<u>Program Funding by Source</u>			
<b>Revenues</b>			
CHARGES FOR SERVICES	0	543,561	0
<b>Operating Revenue Sub-Total</b>	<b>0</b>	<b>543,561</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>599,816</b>	<b>(8,076)</b>	<b>0</b>
<b>Total Program Funding</b>	<b>599,816</b>	<b>535,485</b>	<b>0</b>
<b>Program Staffing (FTEs)</b>	<b>5.5</b>	<b>5.5</b>	<b>0.0</b>

## Program Summary

**Department:** FLEET SERVICES  
**Program:** FLEET MANAGEMENT

**Function**

Provide fleet management and disposal of Pima County's vehicle fleet equipment.

**Description of Services**

Provide a centralized program to fund all of the Fleet Services Department's required expense obligations: central administration, insurance, Public Works administration, safety support, information systems technical support, and licenses and permits.

**Program Goals and Objectives**

- Provide management of the Fleet Services Department's resources in a manner consistent with the policies and expectations of the Board of Supervisors, County Administrator, and Deputy County Administrator for Public Works
- Provide funding as required for Fleet Services' share of the costs for support from General Fund departments
- Provide funding as required for all costs related to services provided by municipal, state, and federal agencies
- Manage departmental operations in support of the fleet to maintain average fleet rates less than \$0.588 per mile
- Provide funding to County departments for general administrative support at the level prescribed
- Provide funding to the Risk Management Department for vehicle liability insurance at the level prescribed
- Provide funding to the Public Works Administration Department for general administrative support at the level prescribed
- Provide funding to the Wastewater Management Department for safety program support at the level prescribed
- Provide funding to the Transportation Department for IS network support at the level prescribed
- Provide funding as necessary to the State of Arizona Motor Vehicle Division for vehicle licenses and title application fees
- Provide funding to the State of Arizona Department for Environmental Quality for vehicle emission inspection permit fees
- Provide funding as necessary to the Federal Communications Commission for broadcasting license fees

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Average fleet cost per mile	\$0.59	<\$0.48	<\$0.588
Prescribed costs funded	100%	100%	100%
Vehicle licenses and titles paid	100%	100%	100%
Vehicle emission inspection fees paid	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	420,613	552,766	349,605
SUPPLIES AND SERVICES	2,784,721	1,302,916	1,579,780
<b>Total Program Expenditures</b>	<b>3,205,334</b>	<b>1,855,682</b>	<b>1,929,385</b>

Program Funding by Source	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
<b>Revenues</b>			
INTERGOVERNMENTAL	19,097	37,000	34,000
CHARGES FOR SERVICES	10,214,764	1,041,217	13,947,347
INTEREST	53,672	30,000	30,000
MISCELLANEOUS	216,523	526,555	100,000
MEMO REVENUE	233,596	224,255	210,000
<b>Operating Revenue Sub-Total</b>	<b>10,737,652</b>	<b>1,859,027</b>	<b>14,321,347</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(7,532,318)</b>	<b>(3,345)</b>	<b>(12,391,962)</b>
<b>Total Program Funding</b>	<b>3,205,334</b>	<b>1,855,682</b>	<b>1,929,385</b>

<b>Program Staffing (FTEs)</b>	<b>4.0</b>	<b>5.5</b>	<b>3.0</b>
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## Program Summary

**Department: FLEET SERVICES**

**Program: FUEL SERVICE**

**Function**

Provide fuel and maintain a fuel supply infrastructure for the operation of County owned and external customer owned vehicles and equipment.

**Description of Services**

Purchase inventory and dispense gasoline and diesel fuel from nine fueling stations. Operate two fueling trucks to dispense fuel on-site to heavy equipment. Operate a motor pool for County employees.

**Program Goals and Objectives**

- Procure fuel in the most cost effective method and in compliance with State of Arizona Procurement Statutes
- Store and dispense fuel in a safe and environmentally correct manner and maintain appropriate records
- Provide a centralized motor pool to increase vehicle utilization and limit fleet size
- Utilize cooperative purchasing agreements and a competitive bid process to acquire fuel at a cost minimum of one cent below Tucson average track rate
- Replace obsolete fuel dispensers at the Mission Road Station
- Meet all state and federal regulations for safe and environmentally sound practices of fuel storage
- Increase revenues by charging external customers a minimum of an additional four cents per gallon of fuel sold
- Provide internal customers with an appropriate Motor Pool vehicle for their intermittent needs by fulfilling a minimum of 95% of all requests

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Cost of fuel received compared to Tucson average	<\$0.01	<\$0.01	<\$0.01
Fuel dispensers replaced	4	3	3
Citations received from state/fed regulators	0	0	0
Additional revenue from external customers	\$0.05	\$0.04	\$0.05
Motor pool vehicle requests fulfilled	95%	95%	95%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	109,678	108,696	114,444
SUPPLIES AND SERVICES	3,122,869	3,237,092	3,928,701
<b>Total Program Expenditures</b>	<b>3,232,547</b>	<b>3,345,788</b>	<b>4,043,145</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
INTERGOVERNMENTAL	19,487	0	0
CHARGES FOR SERVICES	142,796	3,380,965	0
MISCELLANEOUS	543,955	0	680,230
<b>Operating Revenue Sub-Total</b>	<b>706,238</b>	<b>3,380,965</b>	<b>680,230</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>2,526,309</b>	<b>(35,177)</b>	<b>3,362,915</b>
<b>Total Program Funding</b>	<b>3,232,547</b>	<b>3,345,788</b>	<b>4,043,145</b>

<b>Program Staffing (FTEs)</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>
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## Program Summary

**Department: FLEET SERVICES**

**Program: OFF-ROAD EQUIPMENT MAINTENANCE**

**Function**

Provide routine and preventive maintenance and repair to Pima County's fleet of off-road vehicles, heavy construction equipment, and welding and fabrication service.

**Description of Services**

Perform field service and perform routine and unscheduled repairs as needed to crawler tractors, motor graders, scrapers, loaders, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

**Program Goals and Objectives**

- Keep maintenance expenses to a minimum
- Maximize equipment "uptime"
- Maintain and operate the shop and conduct field service with an emphasis on safety
- Perform corrective maintenance correctly the first time at least 95% of the time to avoid repeat work
- Perform preventive maintenance on schedule at least 95% of the time to reduce unscheduled maintenance
- Maintain heavy equipment fleet at a level to ensure at least 75% availability
- Reduce on the job injuries
- Reduce employee Industrial Commission of Arizona (ICA) hours

**Program Performance Measures**

	<b>FY2004/05 Actual</b>	<b>FY2005/06 Estimated</b>	<b>FY2006/07 Planned</b>
Repeat work	<5%	<5%	<5%
Late preventive maintenance	<5%	<5%	<5%
Equipment availability	>75%	>75%	>75%
On the job injuries	2	<2	<2
Employee ICA hours	45	<45	<45

**Program Expenditures by Object**

	<b>FY2004/05 Actual</b>	<b>FY2005/06 Adopted</b>	<b>FY2006/07 Adopted</b>
PERSONAL SERVICES	524,326	548,710	569,283
SUPPLIES AND SERVICES	515,282	989,490	763,624
CAPITAL OUTLAY	2,287	0	0
<b>Total Program Expenditures</b>	<b>1,041,895</b>	<b>1,538,200</b>	<b>1,332,907</b>

**Program Funding by Source**

<b>Revenues</b>			
CHARGES FOR SERVICES	1,520,918	1,547,710	0
MISCELLANEOUS	3,400	0	0
<b>Operating Revenue Sub-Total</b>	<b>1,524,318</b>	<b>1,547,710</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(482,423)</b>	<b>(9,510)</b>	<b>1,332,907</b>
<b>Total Program Funding</b>	<b>1,041,895</b>	<b>1,538,200</b>	<b>1,332,907</b>

**Program Staffing (FTEs)**

	10.0	10.0	10.0
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## Program Summary

**Department: FLEET SERVICES**

**Program: ON-ROAD EQUIPMENT MAINTENANCE**

**Function**

Provide routine and preventive maintenance and repair to Pima County's fleet of on-road licensed vehicles, including cars and light, medium, and heavy trucks.

**Description of Services**

Perform routine and unscheduled repairs as needed on cars, light trucks, medium trucks, heavy trucks, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

**Program Goals and Objectives**

- Minimize fleet maintenance expenses
- Maximize fleet "uptime"
- Maintain and operate the shops with an emphasis on safety
- Maintain compliance with State of Arizona's emission requirements for all on-road vehicles
- Perform corrective maintenance correctly the first time at least 95% of the time to avoid repeat work
- Perform preventive maintenance on schedule at least 95% of the time to reduce unscheduled maintenance
- Maintain the fleet at a level to ensure at least 95% availability
- Reduce on the job injuries
- Reduce employee Industrial Commission of Arizona (ICA) hours
- Employ a minimum of three State of Arizona certified gasoline emissions inspectors
- Employ a minimum of three State of Arizona certified diesel emissions inspectors
- Have available a minimum of one State of Arizona Certified emissions gas analyzer

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Repeat work	<5%	<5%	<5%
Late preventive maintenance	<5%	<5%	<5%
Fleet availability	>95%	>95%	>95%
On the job injuries	6	<6	<6
Employee ICA hours	80	75	75
Certified gasoline inspectors	2	3	3
Certified diesel inspectors	2	3	3
Certified emissions analyzers	1	1	1

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	1,098,140	1,142,713	1,298,966
SUPPLIES AND SERVICES	718,743	2,193,575	2,273,930
CAPITAL OUTLAY	0	15,900	0
<b>Total Program Expenditures</b>	<b>1,816,883</b>	<b>3,352,188</b>	<b>3,572,896</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	375,723	3,383,515	0
MISCELLANEOUS	(221)	0	0
<b>Operating Revenue Sub-Total</b>	<b>375,502</b>	<b>3,383,515</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>1,441,381</b>	<b>(31,327)</b>	<b>3,572,896</b>
<b>Total Program Funding</b>	<b>1,816,883</b>	<b>3,352,188</b>	<b>3,572,896</b>

<b>Program Staffing (FTEs)</b>	<b>23.5</b>	<b>23.5</b>	<b>26.0</b>
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## Program Summary

**Department:** FLEET SERVICES  
**Program:** VEHICLE REPLACE/DEPRECIATE

**Function**

Provide all administrative services, accounting for depreciation, and vehicle and equipment replacement funding.

**Description of Services**

Provide vehicle and equipment replacement funding and depreciation. Provide maintenance parts funding and inventory control. Provide administrative services, budget, and cost accounting services.

**Program Goals and Objectives**

- Ensure client departments' obsolete and/or unreliable vehicles and equipment are replaced with safe, reliable, cost efficient vehicles, and equipment appropriate to their operational needs
- Dispose of obsolete surplus vehicles and equipment
- Maintain accurate and reliable inventory, budget, and cost accounting records
- Replace 86 vehicles that have reached the end of their useful life
- Replace five pieces of off-road heavy equipment that have reached the end of their useful life
- Conduct a minimum of ten public auctions to dispose of obsolete surplus vehicles and equipment
- Maintain financial records in conformance with established policies and procedures to assure adequate control
- Maintain cost accounting records in conformance with established policies and procedures to assure adequate control
- Maintain parts inventory and inventory records in conformance with established policies and procedures to assure adequate control

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Vehicles replaced	84	86	85
Pieces of off-road heavy equipment replaced	8	5	6
Public auctions conducted	4	4	10
Annual audit findings	0	0	0

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	489,843	529,160	677,412
SUPPLIES AND SERVICES	1,740,267	1,925,228	2,209,612
CAPITAL OUTLAY	52,170	16,000	19,000
<b>Total Program Expenditures</b>	<b>2,282,280</b>	<b>2,470,388</b>	<b>2,906,024</b>

**Program Funding by Source**

<u>Revenues</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
CHARGES FOR SERVICES	47,456	3,030,888	0
MISCELLANEOUS	24,229	0	16,999
MEMO REVENUE	(434)	0	0
<b>Operating Revenue Sub-Total</b>	<b>71,251</b>	<b>3,030,888</b>	<b>16,999</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>2,211,029</b>	<b>(560,500)</b>	<b>2,889,025</b>
<b>Total Program Funding</b>	<b>2,282,280</b>	<b>2,470,388</b>	<b>2,906,024</b>

<b>Program Staffing (FTEs)</b>	<b>11.0</b>	<b>13.0</b>	<b>15.0</b>
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# Graphic Services

Expenditures: 1,893,829

FTEs 20.6

Revenues: 1,589,300

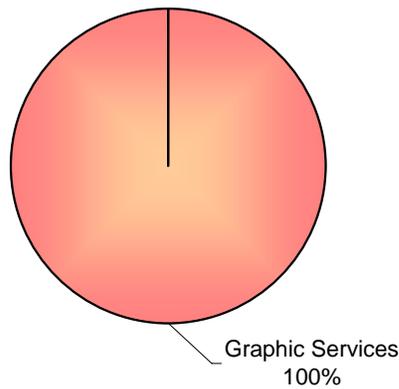
**Function Statement:**

Provide graphic design and printing and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

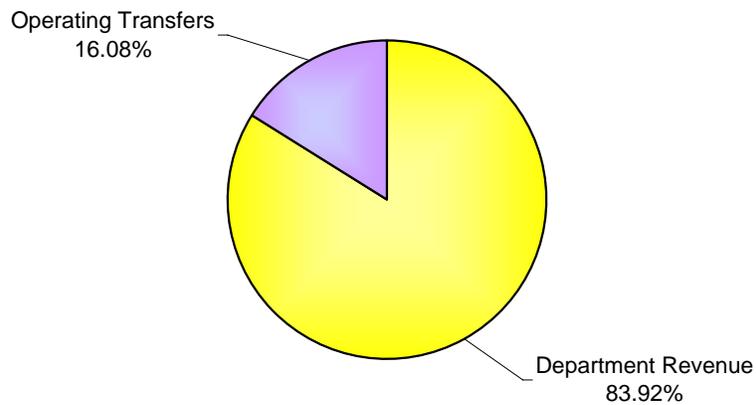
**Mandates:**

None

## Expenditures by Program



## Sources of All Funding



### Department Summary by Program

Department: GRAPHIC SERVICES

<u>Expenditures by Program</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
GRAPHIC SERVICES	1,646,138	1,811,457	1,893,829
<b>Total Expenditures</b>	<b>1,646,138</b>	<b>1,811,457</b>	<b>1,893,829</b>
<u>Funding by Source</u>			
<b>Revenues</b>			
GRAPHIC SERVICES	1,468,025	1,490,270	1,589,300
<b>Total Revenues</b>	<b>1,468,025</b>	<b>1,490,270</b>	<b>1,589,300</b>
<b>Net Operating Transfers In/(Out)</b>	<b>198,540</b>	<b>1,005,279</b>	<b>587,078</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(20,427)</b>	<b>(684,092)</b>	<b>(282,549)</b>
<b>Total Program Funding</b>	<b>1,646,138</b>	<b>1,811,457</b>	<b>1,893,829</b>
<u>Staffing (FTEs) by Program</u>			
GRAPHIC SERVICES	25.0	20.5	20.6
<b>Total Staffing (FTEs)</b>	<b>25.0</b>	<b>20.5</b>	<b>20.6</b>

## Program Summary

**Department: GRAPHIC SERVICES**

**Program: GRAPHIC SERVICES**

**Function**

Provide graphic design and printing and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

**Description of Services**

Provide graphic design, computer graphics, desktop publishing, technical illustration, cartography, displays, and Web-site design and development services. Serve as the County webmaster. Utilize traditional and digital art media and illustration techniques, and manage all stages of publication production including layout, design, typography, editing, proofing, pre-press and printing processes and costs. Other services include digital imaging, signage design and the production of large exhibits. Provide forms design; high-speed color as well as black and white scanning; high-speed black and white and color printing and copying; offset printing; finishing and bindery services including collating, folding, comb, velo, coil, tape and steel edge; drilling and punching and numbering. Provide pick-up and delivery services to all downtown County departments.

**Program Goals and Objectives**

- Increase revenues
  - . Increase graphic designer billable time
  - . Process more jobs by improving turn-around time by process improvement and by replacement of old equipment when possible
  - . Continue ongoing analysis of service portfolio
- Maintain a secure and united workforce
  - . Enhance lines of communication between work force and management
  - . Hold monthly departmental meetings to share information
- Increase customer service satisfaction
  - . Implement a job tracking system to provide immediate status reports
  - . Complete standard press jobs within 10 working days
  - . Conduct customer satisfaction surveys
  - . Receive ratings of good or better for overall customer satisfaction on 90% of survey responses

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Graphic designer billable time	42%	50%	55%
Standard press jobs completed in 10 working days	n/a	65%	100%
Departmental meetings held	4	8	12
Customer satisfaction survey responses of good or better	n/a	n/a	90%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	939,947	1,033,026	1,077,720
SUPPLIES AND SERVICES	706,191	778,431	813,511
CAPITAL OUTLAY	0	0	2,598
<b>Total Program Expenditures</b>	<b>1,646,138</b>	<b>1,811,457</b>	<b>1,893,829</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	1,467,882	1,490,270	1,579,150
MISCELLANEOUS	143	0	10,150
<b>Operating Revenue Sub-Total</b>	<b>1,468,025</b>	<b>1,490,270</b>	<b>1,589,300</b>
<b>Net Operating Transfers In/(Out)</b>	<b>198,540</b>	<b>1,005,279</b>	<b>587,078</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(20,427)</b>	<b>(684,092)</b>	<b>(282,549)</b>
<b>Total Program Funding</b>	<b>1,646,138</b>	<b>1,811,457</b>	<b>1,893,829</b>

<u>Program Staffing (FTEs)</u>	<u>25.0</u>	<u>20.5</u>	<u>20.6</u>

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# Natural Resources, Parks & Recreation

Expenditures: 14,903,637

FTEs 261.8

Revenues: 1,094,950

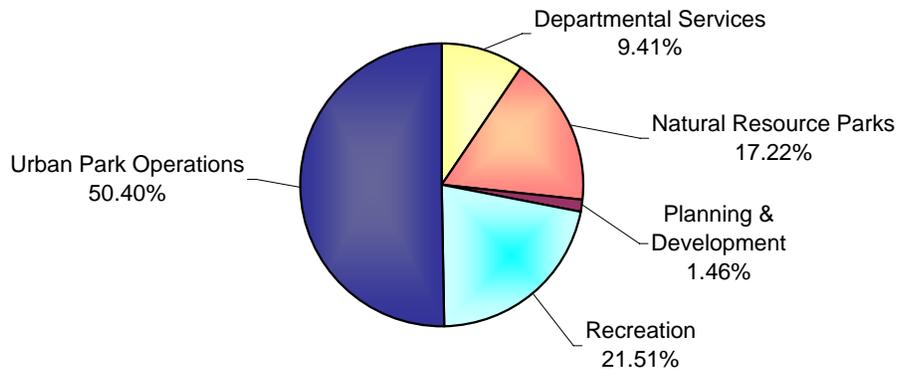
**Function Statement:**

Manage Pima County natural resources, urban parks, and recreation programs. Lead community efforts to conserve the Sonoran Desert and enhance the urban environment. Provide quality recreation, education, and leisure activities.

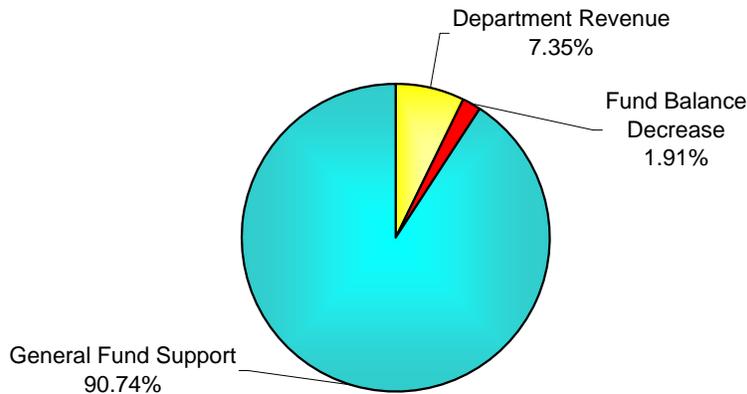
**Mandates:**

None

## Expenditures by Program



## Sources of All Funding



### Department Summary by Program

Department: NATURAL RESOURCES, PARKS & RECREATION

<u>Expenditures by Program</u>	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
DEPARTMENTAL SERVICES	1,205,630	1,458,417	1,401,832
NATURAL RESOURCE PARKS	1,585,687	2,144,593	2,566,237
PLANNING & DEVELOPMENT	24,250	202,614	217,444
RECREATION	2,547,725	2,773,356	3,205,725
URBAN PARK OPERATIONS	5,918,489	6,707,711	7,512,399
<b>Total Expenditures</b>	<b>11,281,781</b>	<b>13,286,691</b>	<b>14,903,637</b>

<u>Funding by Source</u>			
<b>Revenues</b>			
DEPARTMENTAL SERVICES	223,101	116,388	213,325
NATURAL RESOURCE PARKS	526,534	272,375	418,425
PLANNING & DEVELOPMENT	34,742	57,600	77,600
RECREATION	276,809	216,600	231,100
URBAN PARK OPERATIONS	193,653	158,700	154,500
<b>Total Revenues</b>	<b>1,254,839</b>	<b>821,663</b>	<b>1,094,950</b>
<b>Net Operating Transfers In/(Out)</b>	<b>5,429</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(300,585)</b>	<b>(5,000)</b>	<b>284,836</b>
<b>General Fund Support</b>	<b>10,322,098</b>	<b>12,470,028</b>	<b>13,523,851</b>
<b>Total Program Funding</b>	<b>11,281,781</b>	<b>13,286,691</b>	<b>14,903,637</b>

<u>Staffing (FTEs) by Program</u>			
DEPARTMENTAL SERVICES	20.0	20.0	18.0
NATURAL RESOURCE PARKS	26.0	33.9	35.3
PLANNING & DEVELOPMENT	10.0	10.0	11.0
RECREATION	78.0	77.4	83.6
URBAN PARK OPERATIONS	93.6	105.6	113.9
<b>Total Staffing (FTEs)</b>	<b>227.6</b>	<b>246.9</b>	<b>261.8</b>

## Program Summary

**Department: NATURAL RESOURCES, PARKS & RECREATION**

**Program: DEPARTMENTAL SERVICES**

**Function**

Provide management, leadership, and strategic and master planning for a very large parks and natural resource system. Provide and oversee accounts payable, accounts receivable, payroll, human resources, and contract administration services.

**Description of Services**

Work with other programs and departments in planning urban parks, natural resource parks, and recreation programs. Act as department representative at interdepartmental and intergovernmental relations meetings. Negotiate and administer leased property facilities contracts. Prepare the department for the addition of new parcels of land purchased for the preservation of Pima County's unique heritage and diverse wildlife.

Create a good first impression while providing greeting and assistance services to customers visiting the Natural Resources, Parks & Recreation (NRPR) headquarters complex. Provide training for new employees and ongoing training in Synergen, purchasing, and internal policies. Perform research upon request for the Board of Supervisors, County administration, and other entities both public and private. Review research performed by the Natural Resources program.

Work with the Capital Improvement Program team to ensure they remain on budget. Administer and monitor grants and contracts. Prepare and oversee the department budget.

**Program Goals and Objectives**

- Ensure the department meets its budget
- Manage/complete grant projects on time
- Improve communication between the NRPR headquarters complex and field staff
- Install wireless DSL in 14 parks and recreation centers to give field staff access to e-mail, Synergen, and personal folders
- Process invoices within 5 days

<b>Program Performance Measures</b>	<b>FY2004/05 Actual</b>	<b>FY2005/06 Estimated</b>	<b>FY2006/07 Planned</b>
Grant projects completed on time	85%	100%	100%
Parks and recreation centers with wireless DSL service	0	1	3
Average number of days to process an invoice	7	5	3

<b>Program Expenditures by Object</b>	<b>FY2004/05 Actual</b>	<b>FY2005/06 Adopted</b>	<b>FY2006/07 Adopted</b>
PERSONAL SERVICES	990,660	1,052,374	1,012,757
SUPPLIES AND SERVICES	184,525	349,647	335,277
CAPITAL OUTLAY	30,445	56,396	53,798
<b>Total Program Expenditures</b>	<b>1,205,630</b>	<b>1,458,417</b>	<b>1,401,832</b>

**Program Funding by Source**

<b>Revenues</b>			
CHARGES FOR SERVICES	9,739	0	0
MISCELLANEOUS	213,362	116,388	213,325
<b>Operating Revenue Sub-Total</b>	<b>223,101</b>	<b>116,388</b>	<b>213,325</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund Support</b>	<b>982,529</b>	<b>1,342,029</b>	<b>1,188,507</b>
<b>Total Program Funding</b>	<b>1,205,630</b>	<b>1,458,417</b>	<b>1,401,832</b>

<b>Program Staffing (FTEs)</b>	<b>20.0</b>	<b>20.0</b>	<b>18.0</b>
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## Program Summary

**Department:** NATURAL RESOURCES, PARKS & RECREATION

**Program:** NATURAL RESOURCE PARKS

**Function**

Manage, maintain, and protect natural resource areas, mountain parks, and new open space lands.

**Description of Services**

Manage and protect mountain parks, natural preserves, special use areas, trails, trailheads, and open space. Manage outside lease agreements.

**Program Goals and Objectives**

- Increase the level of public participation in environmental education programs
- Document new open space properties
- Maintain or reduce the operating cost per acre
- Develop new management plans for open space properties

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Environmental education programs participants	14,963	19,000	25,000
Trailhead parking spaces provided	225	250	275
Acres of park, ranch, and open space lands maintained	44,998	120,000	150,000
Comprehensive management plans completed	0	1	4
Operating cost per acre of new open space lands	\$32	\$15	\$14

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	1,009,238	1,281,812	1,327,679
SUPPLIES AND SERVICES	472,897	576,931	1,176,558
CAPITAL OUTLAY	103,552	285,850	62,000
<b>Total Program Expenditures</b>	<b>1,585,687</b>	<b>2,144,593</b>	<b>2,566,237</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	171,621	169,975	170,075
MISCELLANEOUS	47,442	2,400	42,400
<b>Operating Revenue Sub-Total</b>	<b>219,063</b>	<b>172,375</b>	<b>212,475</b>
INTEREST	145	0	0
MISCELLANEOUS	175,424	100,000	200,000
<b>Special Programs Revenue Sub-Total</b>	<b>175,569</b>	<b>100,000</b>	<b>200,000</b>
INTERGOVERNMENTAL	36,902	0	5,950
MISCELLANEOUS	95,000	0	0
<b>Grant Revenue Sub-Total</b>	<b>131,902</b>	<b>0</b>	<b>5,950</b>
<b>Net Operating Transfers In/(Out)</b>	<b>5,429</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(270,143)</b>	<b>(5,000)</b>	<b>241,050</b>
<b>General Fund Support</b>	<b>1,323,867</b>	<b>1,877,218</b>	<b>1,906,762</b>
<b>Total Program Funding</b>	<b>1,585,687</b>	<b>2,144,593</b>	<b>2,566,237</b>

<b>Program Staffing (FTEs)</b>	26.0	33.9	35.3
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## Program Summary

Department: **NATURAL RESOURCES, PARKS & RECREATION**

Program: **NATURAL RESOURCE PARKS**

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### Supplemental Packages Approved

Supplemental Package C - CIP/Park Projects Second Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Brandi Fenton Memorial Park, the new Picture Rocks Pool, and environmental education activities. The package requested a total of \$398,317 in expenditures (\$157,620 for personal services, \$177,697 for supplies and services, and \$63,000 for capital), and \$10,000 of revenue. Data presented on the preceding page includes \$5,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package D - CIP/Park Projects Third Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Curtis Park, Catalina Community Park, and McDonald Park. The package requested a total of \$426,924 in expenditures (\$155,024 for personal services, \$128,400 for supplies and services, and \$143,500 for capital), and \$1,000 of revenue. Data presented on the preceding page includes \$194,494 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package N - Invasive Plant Management Coordination - is associated with this program. Partial funding of this package provides support for a contract with the University of Arizona. The package requested a total of \$75,000 for supplies and services. Data presented on the preceding page includes \$25,000 in expenditures.

## Program Summary

**Department:** NATURAL RESOURCES, PARKS & RECREATION

**Program:** PLANNING & DEVELOPMENT

**Function**

Manage land acquisitions, design, planning, and construction projects.

**Description of Services**

Plan trails, open space, and land use. Administer and manage the Capital Improvement Projects (CIP).

**Program Goals and Objectives**

- Identify, establish, and complete CIP, Community Development Block Grants, and various other federal and state funded projects

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
CIP standards met	85%	95%	100%
Regulatory agency standards met	100%	100%	100%
Federal and state program standards met	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	50,459	86,390	118,962
SUPPLIES AND SERVICES	(26,209)	106,224	88,982
CAPITAL OUTLAY	0	10,000	9,500
<b>Total Program Expenditures</b>	<b>24,250</b>	<b>202,614</b>	<b>217,444</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	1,020	2,600	2,600
MISCELLANEOUS	22	0	0
<b>Operating Revenue Sub-Total</b>	<b>1,042</b>	<b>2,600</b>	<b>2,600</b>
CHARGES FOR SERVICES	33,700	55,000	75,000
<b>Special Programs Revenue Sub-Total</b>	<b>33,700</b>	<b>55,000</b>	<b>75,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(33,700)</b>	<b>0</b>	<b>(25,000)</b>
<b>General Fund Support</b>	<b>23,208</b>	<b>145,014</b>	<b>164,844</b>
<b>Total Program Funding</b>	<b>24,250</b>	<b>202,614</b>	<b>217,444</b>

<u>Program Staffing (FTEs)</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Program Staffing (FTEs)</b>	<b>10.0</b>	<b>10.0</b>	<b>11.0</b>

## Program Summary

**Department:** NATURAL RESOURCES, PARKS & RECREATION

**Program:** RECREATION

**Function**

Operate community centers, swimming pools, art and leisure classes, fairs, a performing arts center, and three shooting ranges.

**Description of Services**

Provide special interest classes, workshops, garden/arts and crafts/antique fairs, aquatics, sports, skill contests, teen dances, outdoor education, shooting sports, camping, hiking, community nutrition programs, related social services, and special events. Offer room rentals, performing arts space, and cooperative management with other agencies and private non-profit groups. Offer activities to meet the unique interests of various age groups and populations. Offer age-appropriate, supervised activities in a welcoming and safe environment.

**Program Goals and Objectives**

- Design and implement first class education, recreation, and leisure programs at all sites, with a focus on the environment
- Ensure safety of all participants
- Plan for the future of recreation in Pima County
- Meet requirements of state, federal and County regulations, as well as budget and revenue expectations

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Recreation/community centers operated	9	9	10
Recreation/community center participants	215,543	216,500	234,090
Swimming pools operated	8	9	10
Aquatics program participants	126,560	126,600	136,072
Antique fairs participants	42,000	45,500	47,250
Shooting range users	3,989	9,000	11,500
Volunteer hours	23,785	18,000	19,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,946,288	2,219,248	2,503,430
SUPPLIES AND SERVICES	576,951	554,108	630,871
CAPITAL OUTLAY	24,486	0	71,424
<b>Total Program Expenditures</b>	<b>2,547,725</b>	<b>2,773,356</b>	<b>3,205,725</b>
Program Funding by Source			
<b>Revenues</b>			
CHARGES FOR SERVICES	266,187	216,600	227,100
MISCELLANEOUS	4,950	0	4,000
<b>Operating Revenue Sub-Total</b>	<b>271,137</b>	<b>216,600</b>	<b>231,100</b>
CHARGES FOR SERVICES	2,000	0	0
INTEREST	1,254	0	0
<b>Special Programs Revenue Sub-Total</b>	<b>3,254</b>	<b>0</b>	<b>0</b>
CHARGES FOR SERVICES	2,418	0	0
<b>Grant Revenue Sub-Total</b>	<b>2,418</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>3,258</b>	<b>0</b>	<b>68,786</b>
<b>General Fund Support</b>	<b>2,267,658</b>	<b>2,556,756</b>	<b>2,905,839</b>
<b>Total Program Funding</b>	<b>2,547,725</b>	<b>2,773,356</b>	<b>3,205,725</b>

<b>Program Staffing (FTEs)</b>	<b>78.0</b>	<b>77.4</b>	<b>83.6</b>
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## Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: RECREATION

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### Supplemental Packages Approved

Supplemental Package C - CIP/Park Projects Second Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Brandi Fenton Memorial Park, the new Picture Rocks Pool, and environmental education activities. The package requested a total of \$398,317 in expenditures (\$157,620 for personal services, \$177,697 for supplies and services, and \$63,000 for capital), and \$10,000 of revenue. Data presented on the preceding page includes \$140,547 in expenditures and \$10,000 in revenue. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package P - Breast Cancer Boot Camp - is associated with this program. Funding of this package provides for a new fitness and support program for breast cancer survivors. The package requested a total of \$25,000 in expenditures (\$16,245 for personal services and \$8,755 for supplies and services), and \$2,500 in revenue. Data presented on the preceding page includes \$25,000 in expenditures and \$2,500 in revenue.

## Program Summary

**Department: NATURAL RESOURCES, PARKS & RECREATION**

**Program: URBAN PARK OPERATIONS**

**Function**

Manage, operate, and maintain Pima County's urban park system, river parks system (in partnership with the Pima County Regional Flood Control District), and trailheads. Manage and support the intergovernmental agreements with four school districts and the various leases of County property including the Pima Air Museum, Arthur Pack Golf Course, Ajo Country Club, and Sportspark. Provide maintenance, repair, and construction support for all parks, facilities, open space, and cultural resource sites throughout Pima County. Coordinate and schedule the 80 ball fields, of which 45 are lighted, for sports leagues and special events. Develop and coordinate the department's industrial safety program and perform related work as required.

**Description of Services**

Manage, operate, and maintain 36 county parks, with 88 ball fields (54 lighted) that we schedule and coordinate with various sports organizations. Provide skilled maintenance support for our 10 recreation centers, various open space properties, natural resource parks, eight public swimming pools, various government and community buildings, leased properties, and water works systems throughout Pima County. Maintain the grounds of the downtown government complex. Develop, implement, and administer a comprehensive department safety program.

**Program Goals and Objectives**

- Increase efficiency of water use
- Prolong the life of equipment and facilities
- Respond to at least 90% of customer inquiries in one day
- Repair at least 90% of vandalized property within 72 hours
- Review all safety programs annually

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Park water auditor programs developed	1	2	4
Customer inquiries responded to within 1 work day	80%	85%	90%
Vandalized property repaired within 72 hours	80%	85%	90%
Urban parks operated and maintained	35	36	38
Lighted ball fields operated, maintained, and scheduled	33	45	54
Ball fields operated, maintained, and scheduled	73	80	88
Customer complaints average resolution time	2 days	2 days	2 days

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	3,693,789	4,451,982	4,953,324
SUPPLIES AND SERVICES	2,060,449	2,050,614	2,309,730
CAPITAL OUTLAY	164,251	205,115	249,345
<b>Total Program Expenditures</b>	<b>5,918,489</b>	<b>6,707,711</b>	<b>7,512,399</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	74,894	90,300	103,600
MISCELLANEOUS	117,959	68,400	50,900
MEMO REVENUE	800	0	0
<b>Operating Revenue Sub-Total</b>	<b>193,653</b>	<b>158,700</b>	<b>154,500</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Fund Support</b>	<b>5,724,836</b>	<b>6,549,011</b>	<b>7,357,899</b>
<b>Total Program Funding</b>	<b>5,918,489</b>	<b>6,707,711</b>	<b>7,512,399</b>

<b>Program Staffing (FTEs)</b>	<b>93.6</b>	<b>105.6</b>	<b>113.9</b>
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## Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: URBAN PARK OPERATIONS

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### Supplemental Packages Approved

Supplemental Package B - CIP/Park Projects First Quarter 06/07 - is associated with this program. Partial funding of this package provides for operations and maintenance of new or improved facilities at the Robles Ranch Community Center, the Northwest YMCA Community Center fields, and the Amado Food Bank. The package requested a total of \$229,823 in expenditures (\$151,373 for personal services, \$49,450 for supplies and services, and \$29,000 for capital), and \$500 in revenue. Data presented on the preceding page includes \$135,842 in expenditures and \$500 in revenue.

Supplemental Package C - CIP/Park Projects Second Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Brandi Fenton Memorial Park, the new Picture Rocks Pool, and environmental education activities. The package requested a total of \$398,317 in expenditures (\$157,620 for personal services, \$177,697 for supplies and services, and \$63,000 for capital), and \$10,000 of revenue. Data presented on the preceding page includes \$252,770 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package D - CIP/Park Projects Third Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Curtis Park, Catalina Community Park, and McDonald Park. The package requested a total of \$426,924 in expenditures (\$155,024 for personal services, \$128,400 for supplies and services, and \$143,500 for capital), and \$1,000 of revenue. Data presented on the preceding page includes \$232,430 in expenditures and \$1,000 in revenue. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

# Public Works Administration

Expenditures: 100,000

FTEs 35.5

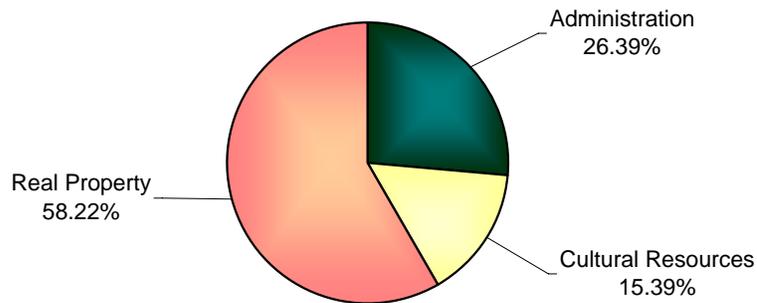
Revenues: 0

**Function Statement:** Provide administrative services and cultural resources services and direct the real property function for the departments within the Public Works functional area.

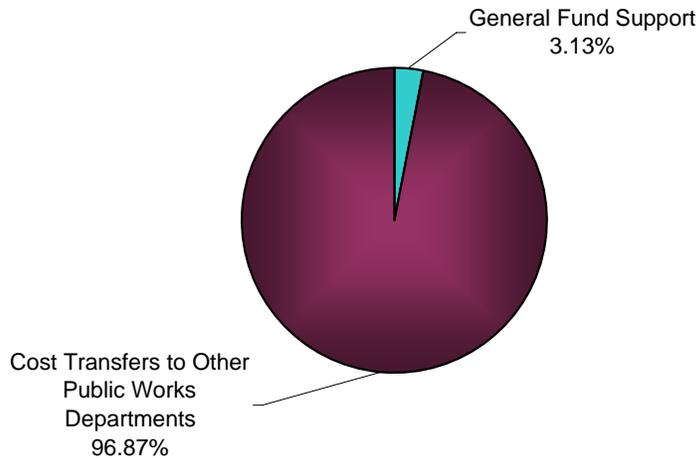
**Mandates:** None

**Note:** Expenditure percentages for Administration, Cultural Resources, and Real Property are shown only for illustrative purposes, as all of the costs of these programs except \$100,000 of Cultural Resources are transferred to other Public Works departments.

## Expenditures by Program



## Sources of All Funding



## Department Summary by Program

Department: PUBLIC WORKS ADMINISTRATION

<u>Expenditures by Program</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
ADMINISTRATION	27,841	0	0
CULTURAL RESOURCES	1,361	100,000	100,000
REAL PROPERTY	564	0	0
<b>Total Expenditures</b>	<b>29,766</b>	<b>100,000</b>	<b>100,000</b>
<u>Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	29,766	100,000	100,000
<b>Total Program Funding</b>	<b>29,766</b>	<b>100,000</b>	<b>100,000</b>
<u>Staffing (FTEs) by Program</u>			
ADMINISTRATION	6.0	6.0	7.5
CULTURAL RESOURCES	4.7	5.0	6.0
REAL PROPERTY	22.0	21.5	22.0
<b>Total Staffing (FTEs)</b>	<b>32.7</b>	<b>32.5</b>	<b>35.5</b>

## Program Summary

**Department: PUBLIC WORKS ADMINISTRATION**

**Program: ADMINISTRATION**

**Function**

Provide administrative direction and support services to departments within the Public Works functional area.

**Description of Services**

Manage capital projects, community relations, and other administrative services. Provide Real Property Services, Cultural Resources Services, and Capital Improvement Program administration; management guidance; and planning in these and other areas for departments within the Public Works functional area. Oversee, guide, and direct as necessary the implementation of County policies, capital projects, community relations, and other administrative services.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works functional area; therefore, all budgeted expenditures net to zero.)

**Program Goals and Objectives**

- Ensure quality public service by providing efficient and effective management services to the Public Works departments
- Coordinate efforts of Public Works departments in support of the Public Works mission and vision
- Coordinate and facilitate the collaboration between the Public Works departments
- Manage Public Works departments to measurable progress in providing professional and progressive services to Pima County

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Each department's strategic plan and work plan updated annually and reviewed at mid-year	100%	100%	100%
Reports obtained from each department detailing activities related to providing progressive, fiscally responsible, and timely services	100%	100%	100%
Joint projects undertaken and completed	8	9	10

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	27,842	0	0
SUPPLIES AND SERVICES	(3,551)	0	0
CAPITAL OUTLAY	3,550	0	0
<b>Total Program Expenditures</b>	<b>27,841</b>	<b>0</b>	<b>0</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	27,841	0	0
<b>Total Program Funding</b>	<b>27,841</b>	<b>0</b>	<b>0</b>

<u>Program Staffing (FTEs)</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Program Staffing (FTEs)</b>	<b>6.0</b>	<b>6.0</b>	<b>7.5</b>

## Program Summary

**Department: PUBLIC WORKS ADMINISTRATION**

**Program: CULTURAL RESOURCES**

**Function**

Provide management, technical, and administrative services to all County departments and the public to ensure compliance with federal, state, and County historic preservation laws and policies. Promote cultural resource conservation and implement historic preservation projects throughout Pima County.

**Description of Services**

Review all County Capital Improvement Program projects, review all private sector development proposals and plans, manage and protect County owned cultural resources, procure and administer grants, provide public information and heritage education, develop and implement Sonoran Desert Conservation Plan (SDCP) policies for cultural resources and ranching, and develop and implement 1997 and 2004 bond program historic preservation projects.

(Note: The Cultural Resources Office was consolidated from County Administration and the Transportation Department into Public Works Administration in fiscal year 2004/05. It is intended that most of the program's expenditures will be allocated to the other departments in the Public Works.)

**Program Goals and Objectives**

- Review and ensure compliance of County and private sector development projects
- Implement mitigation measures
- Implement the 1997 and 2004 Historic Preservation Bond program
- Complete defined project scopes
- Procure additional grant funds
- Develop and implement SDCP cultural resources and ranch conservation goals and policies
- Manage and protect County owned cultural resources
- Develop plans for open space preservation

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Compliance actions for County projects	181	180	200
Compliance reviews for private development	165	192	200
Preservation bond funds expended	\$3,017,352	\$2,500,000	\$3,000,000

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	105,623	100,000	100,000
SUPPLIES AND SERVICES	(104,262)	0	0
<b>Total Program Expenditures</b>	<b>1,361</b>	<b>100,000</b>	<b>100,000</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	1,361	100,000	100,000
<b>Total Program Funding</b>	<b>1,361</b>	<b>100,000</b>	<b>100,000</b>

<u>Program Staffing (FTEs)</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
Program Staffing (FTEs)	4.7	5.0	6.0

## Program Summary

**Department: PUBLIC WORKS ADMINISTRATION**

**Program: REAL PROPERTY**

**Function**

Direct and administer the real property function for Public Works departments.

**Description of Services**

Provide appraisal, acquisition, relocation, property management, and property disposal services to Public Works departments. License the use of County rights-of-way for encroachments and franchises.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works functional area; therefore, all budgeted expenditures net to zero.)

**Program Goals and Objectives**

- Track the number of appraisals and acquisitions per year
- Monitor all expenditures and charge expenditures to Public Works departments in an accurate and timely manner

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Appraisals per year	98	120	210
Acquisition agreements per year	150	250	280
Escrow closings per year	160	280	285
Percent compliance for insurance on licenses	59%	62%	90%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	155,466	0	0
SUPPLIES AND SERVICES	(163,782)	0	0
CAPITAL OUTLAY	8,880	0	0
<b>Total Program Expenditures</b>	<b>564</b>	<b>0</b>	<b>0</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	564	0	0
<b>Total Program Funding</b>	<b>564</b>	<b>0</b>	<b>0</b>

<u>Program Staffing (FTEs)</u>	<u>22.0</u>	<u>21.5</u>	<u>22.0</u>
	22.0	21.5	22.0

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# Regional Flood Control District

Expenditures: 8,743,185

FTEs 63.0

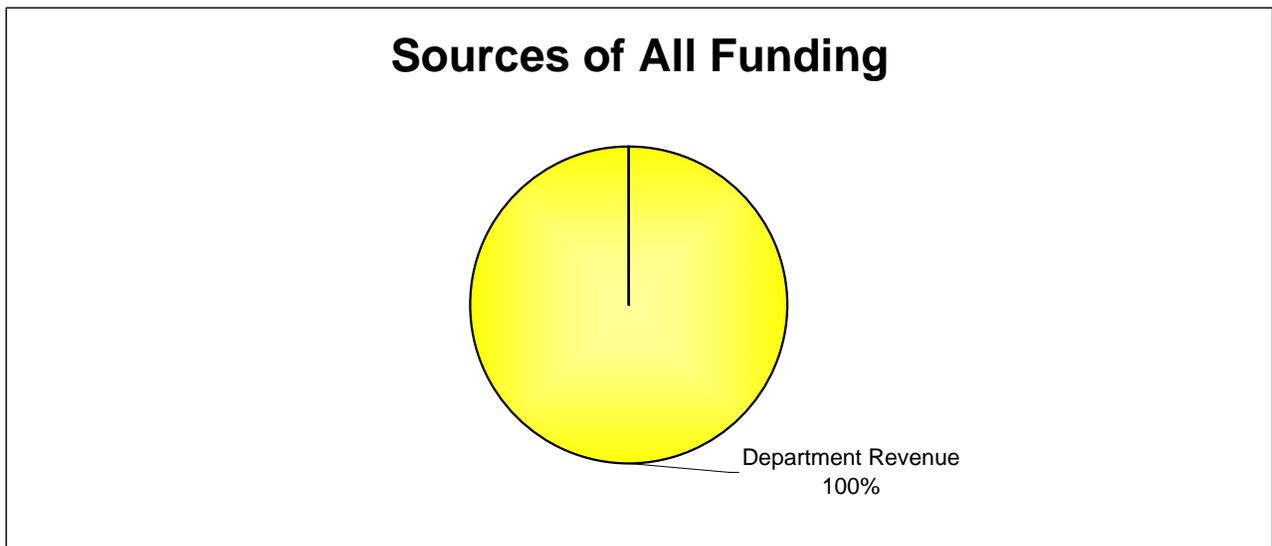
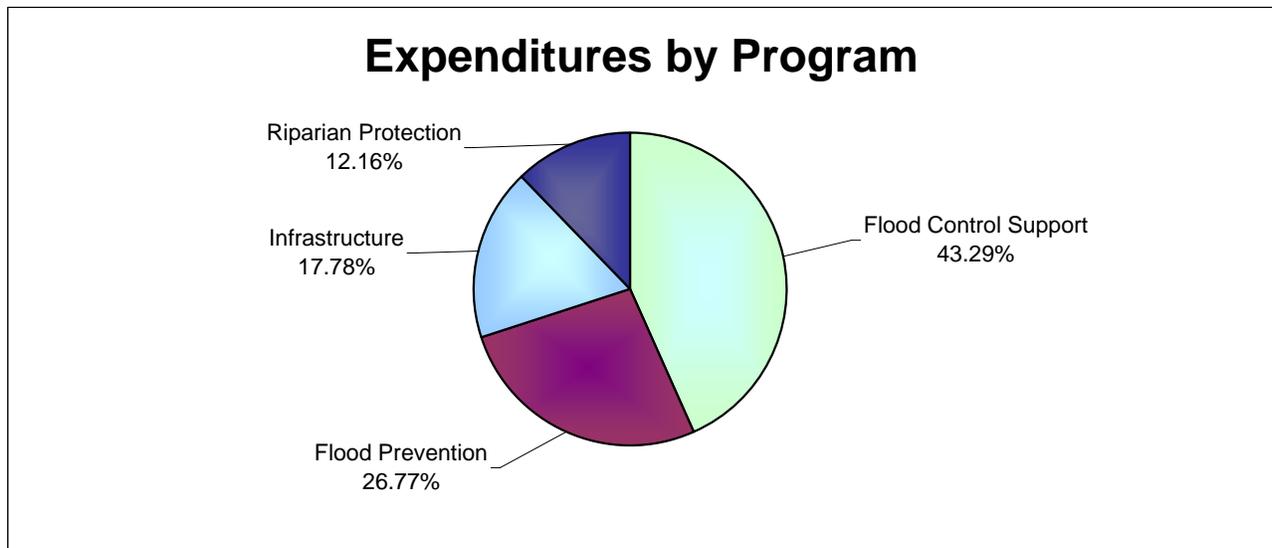
Revenues: 22,793,193

**Function Statement:**

Protect public health, safety, and welfare by implementing structural flood control solutions and provide comprehensive nonstructural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan.

**Mandates:**

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties; 11-257: Flood Water Control Works, Tax Levy; Title 48, Chapter 21: Flood Control Districts; and Pima County Code Title 16: Floodplain and Erosion Hazard Management



## Department Summary by Program

Department: REGIONAL FLOOD CONTROL DISTRICT

<b>Expenditures by Program</b>	<b>FY2004/05 Actual</b>	<b>FY2005/06 Adopted</b>	<b>FY2006/07 Adopted</b>
FLOOD CONTROL SUPPORT	3,368,161	3,983,902	3,785,418
FLOOD PREVENTION	1,777,361	2,172,990	2,340,131
INFRASTRUCTURE	848,527	1,901,147	1,554,235
RIPARIAN PROTECTION	703,425	1,282,658	1,063,401
<b>Total Expenditures</b>	<b>6,697,474</b>	<b>9,340,697</b>	<b>8,743,185</b>

**Funding by Source**

**Revenues**

FLOOD CONTROL SUPPORT	17,628,300	19,840,939	22,788,193
FLOOD PREVENTION	8,634	0	0
RIPARIAN PROTECTION	53,034	33,600	5,000
<b>Total Revenues</b>	<b>17,689,968</b>	<b>19,874,539</b>	<b>22,793,193</b>
<b>Net Operating Transfers In/(Out)</b>	<b>(9,150,808)</b>	<b>(10,153,457)</b>	<b>(14,744,261)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(1,841,686)</b>	<b>(380,385)</b>	<b>694,253</b>
<b>Total Program Funding</b>	<b>6,697,474</b>	<b>9,340,697</b>	<b>8,743,185</b>

**Staffing (FTEs) by Program**

FLOOD CONTROL SUPPORT	2.0	4.0	4.0
FLOOD PREVENTION	26.0	28.5	30.0
INFRASTRUCTURE	12.0	13.5	14.0
RIPARIAN PROTECTION	14.0	14.8	15.0
<b>Total Staffing (FTEs)</b>	<b>54.0</b>	<b>60.8</b>	<b>63.0</b>

Pursuant to the Intergovernmental Agreement between Pima County and the Regional Flood Control District Cost Sharing Agreement for Cooperative Support Services Contract No. 01-59-P-135988-0505 (dated May 3, 2005, recorded in Docket 12459 at Page 1313 on May 10, 2005), employees performing work for the Regional Flood Control District are Pima County employees assigned to do work for the Regional Flood Control District. For budgetary purposes only, these employees are shown as FTEs within the Regional Flood Control District. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules. The Intergovernmental Agreement terminates on May 10, 2015.

## Program Summary

**Department:** REGIONAL FLOOD CONTROL DISTRICT

**Program:** FLOOD CONTROL SUPPORT

**Function**

Direct, lead, and support the district floodplain management and flood control activities in incorporated and unincorporated areas of Pima County by maintaining a fiscally responsible, environmentally conscientious, and multi-objective approach to managing regional watercourses, floodplains, water resources, and riparian habitats.

**Description of Services**

Provide leadership, financial management, and personnel for district operations. Provide direction and set policies for short range and long range regional flood control planning; provide administrative support services to procure, manage and audit contracts and services for the district; provide procurement services; initiate contracts and audits; create annual budgets; and ensure district activities conform to federal and state laws, flood insurance standards, and floodplain management goals. Services, activities and programs are provided to ensure the District meets the Federal Emergency Management Agency (FEMA) goals for local flood control activities and programs to prevent flood damage and mitigate potential flood hazards. Through FEMA's Community Rating System (CRS) the community's flood control services and programs are rated. Favorable ratings result in lower flood insurance rates to residents and businesses and the community is eligible for flood mitigation grants and disaster assistance.

**Program Goals and Objectives**

- Operate the District in a responsible manner that is protective of public safety, reduces future flood hazards, and meets Federal Flood Insurance Program goals
- . Be rated as a top community in floodplain management and flood prevention as determined by FEMA's Community Rating System
- Provide up-to-date, accurate floodplain information to the general public and municipalities including providing digital mapping and GIS information on floodplains, water resources, and associated comprehensive planning data for flood control
- . Provide a regional flood control plan and long-term flood prevention strategy and implementation plan

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
FEMA Community Rating System rating	97%	98%	97%

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	1,373,986	1,442,815	1,496,891
SUPPLIES AND SERVICES	1,994,175	2,537,087	2,258,527
CAPITAL OUTLAY	0	4,000	30,000
<b>Total Program Expenditures</b>	<b>3,368,161</b>	<b>3,983,902</b>	<b>3,785,418</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
TAXES	17,381,100	19,720,839	22,664,193
INTERGOVERNMENTAL	3,825	3,100	2,500
CHARGES FOR SERVICES	46,440	0	1,500
INTEREST	121,950	100,000	100,000
MISCELLANEOUS	74,985	17,000	20,000
<b>Operating Revenue Sub-Total</b>	<b>17,628,300</b>	<b>19,840,939</b>	<b>22,788,193</b>
<b>Net Operating Transfers In/(Out)</b>	<b>(9,150,808)</b>	<b>(10,153,457)</b>	<b>(14,744,261)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(5,109,331)</b>	<b>(5,703,580)</b>	<b>(4,258,514)</b>
<b>Total Program Funding</b>	<b>3,368,161</b>	<b>3,983,902</b>	<b>3,785,418</b>

<u>Program Staffing (FTEs)</u>	<u>2.0</u>	<u>4.0</u>	<u>4.0</u>

## Program Summary

**Department: REGIONAL FLOOD CONTROL DISTRICT**

**Program: FLOOD PREVENTION**

**Function**

Protect the health, safety, and welfare of Pima County residents by providing comprehensive operational and infrastructure flood prevention services through a balanced, fiscally responsible, multi-objective approach for management of regional watercourses, floodplains, and water and natural resources.

**Description of Services**

Provide compliance with floodplain management regulation and emergency preparedness as required to meet federal and state laws and local mandates governing floodplains. Review plans, issue permits, perform investigations, conduct hydrologic and hydraulic studies, interface with other governmental agencies, instill public awareness, respond to flood events, and operate a flood warning system. Provide comprehensive planning and review of flood control infrastructure constructed by private development. Escalating private development activities have increased for both the number of permits issued annually and floodplain status inquiries for refinancing, subdivision plan reviews, and compliance investigations.

**Program Goals and Objectives**

- Meet or exceed federal and state requirements for floodplain management, including those mandated for participation in the National Flood Insurance Program
- Ensure that development activities in flood hazard areas are in compliance with federal and state laws and the Floodplain Ordinance
- Provide floodplain management plans that embody sound engineering principles and preserve natural resources

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Floodplain permits issued	833	608	1,000
Floodplain status responses issued	5,999	6,336	7,000
Public education events held	6	6	6
Significant storm events responded to under the Flood Warning System	23	10	15
Drainage complaints received	289	350	450
Drainage complaints resolved	287	352	450

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	1,322,855	1,523,489	1,567,513
SUPPLIES AND SERVICES	445,369	633,501	755,118
CAPITAL OUTLAY	9,137	16,000	17,500
<b>Total Program Expenditures</b>	<b>1,777,361</b>	<b>2,172,990</b>	<b>2,340,131</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
MISCELLANEOUS	8,634	0	0
<b>Operating Revenue Sub-Total</b>	<b>8,634</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>1,768,727</b>	<b>2,172,990</b>	<b>2,340,131</b>
<b>Total Program Funding</b>	<b>1,777,361</b>	<b>2,172,990</b>	<b>2,340,131</b>

<b>Program Staffing (FTEs)</b>	<b>26.0</b>	<b>28.5</b>	<b>30.0</b>
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## Program Summary

**Department:** REGIONAL FLOOD CONTROL DISTRICT  
**Program:** INFRASTRUCTURE

**Function**

Protect the health, safety, and welfare of Pima County residents by providing comprehensive maintenance, operation, and development of flood control infrastructure through a balanced, multi-objective approach to managing regional watercourses, floodplains, and storm water resources.

**Description of Services**

Design, construct, and maintain flood control facilities. Develop concept plans for flood control needs and develop cost effective, environmentally sensitive structural solutions for flood control. Evaluate alternative solutions, calculate engineering parameters, prepare construction plans and specifications, oversee construction, and perform maintenance as needed. Provide for operation and maintenance of the flood control infrastructure and emergency preparedness. Planning, design, and construction of Flood Control District structural improvements adopted in the Capital Improvement Program in recent years has increased with the District expected to complete the projects authorized in the 1997 and 2004 Bond elections. Partnering with both federal and state agencies for the planning, design, and construction of flood control and riparian restoration infrastructure including significant work elements associated with the US Army Corps of Engineers flood control and environmental projects in Pima County, the District continues to work at completing on-going projects.

**Program Goals and Objectives**

- Provide flood control improvements for the benefit of County residents that meet the program goals authorized by the voters' approval of the 1997 and 2004 General Obligation Bond Program
  - . Implement and manage the CIP budget and projects in a fiscally responsible manner
- Obtain federal and state funds and grants to assist in construction of local flood control projects

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
2004 Bond Program completed	2%	12%	21%
1997 Bond Program completed	80%	86%	93%
Federal and state funding received for CIP	\$14,100,000	\$12,000,000	\$10,000,000

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	187,157	336,327	402,015
SUPPLIES AND SERVICES	650,798	1,535,820	1,120,420
CAPITAL OUTLAY	10,572	29,000	31,800
<b>Total Program Expenditures</b>	<b>848,527</b>	<b>1,901,147</b>	<b>1,554,235</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	848,527	1,901,147	1,554,235
<b>Total Program Funding</b>	<b>848,527</b>	<b>1,901,147</b>	<b>1,554,235</b>

<u>Program Staffing (FTEs)</u>	<u>12.0</u>	<u>13.5</u>	<u>14.0</u>
	12.0	13.5	14.0

## Program Summary

**Department:** REGIONAL FLOOD CONTROL DISTRICT

**Program:** RIPARIAN PROTECTION

**Function**

Preserve, protect, and restore environmental and water resources within Pima County to fulfill the mission set forth by the Board of Directors in the Sonoran Desert Conservation Plan as it pertains to resource protection and enable Pima County to submit an application to the U.S. Fish and Wildlife Service to obtain a Section 10(a) Permit under the Endangered Species Act.

**Description of Services**

Manage and plan as required to meet and enforce federal laws and local mandates governing riparian species including the development of land management plans in riparian conservation properties purchased under the Floodprone Land Acquisition Program. Review riparian plans and issue riparian mitigation permits for private and public development. Perform environmental and water resources investigations and studies, coordinate floodprone land acquisitions with the County's conservation land acquisition for the Sonoran Desert Conservation Plan, and interface with federal, state, and local agencies on issues relating to the Sonoran Desert Conservation Plan and riparian protection. Design, construct, and maintain riparian habitat restoration projects.

**Program Goals and Objectives**

- Support and comply with the Sonoran Desert Conservation Plan
  - . Acquire riparian habitat conservation lands
  - . Develop environmentally sensitive land management plans
- Preserve and protect riparian habitat
  - . Develop mitigation and protection standards
  - . Enforce riparian habitat preservation and protection measures

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Riparian Habitat Plan permits issued	32	45	50
Floodprone acres acquired	64	200	250
Riparian habitat conservation land management plans completed	5	7	8

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	583,251	788,798	612,441
SUPPLIES AND SERVICES	76,412	424,660	370,410
CAPITAL OUTLAY	43,762	69,200	80,550
<b>Total Program Expenditures</b>	<b>703,425</b>	<b>1,282,658</b>	<b>1,063,401</b>

**Program Funding by Source**

<b>Revenues</b>			
INTERGOVERNMENTAL	19,415	28,600	0
MISCELLANEOUS	33,619	5,000	5,000
<b>Operating Revenue Sub-Total</b>	<b>53,034</b>	<b>33,600</b>	<b>5,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>650,391</b>	<b>1,249,058</b>	<b>1,058,401</b>
<b>Total Program Funding</b>	<b>703,425</b>	<b>1,282,658</b>	<b>1,063,401</b>

<b>Program Staffing (FTEs)</b>	<b>14.0</b>	<b>14.8</b>	<b>15.0</b>
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# Solid Waste Management

Expenditures: 8,468,395

FTEs 52.6

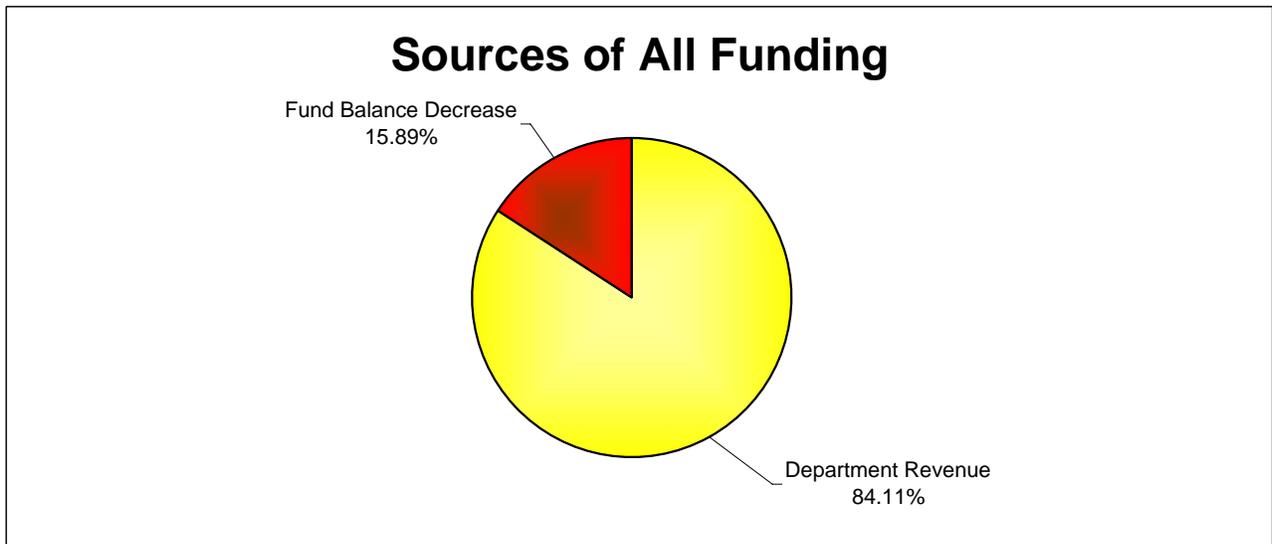
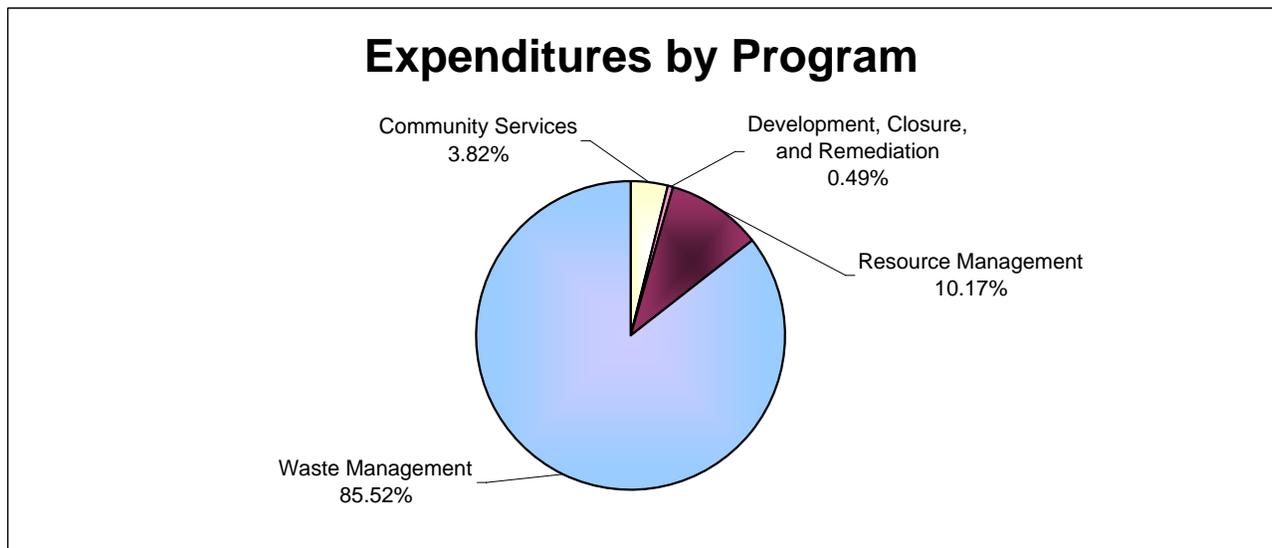
Revenues: 7,123,000

**Function Statement:**

Provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction.

**Mandates:**

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269 Recycling and waste reduction; Title 49, Chapter 4: Solid Waste Management; and Pima County Code Title 7: Environmental Quality, 7.25: Waste Collection; 7.29: Solid Waste; and 7.33: Removal of Rubbish, Trash Weeds, Filth, and Debris



## Department Summary by Program

Department: **SOLID WASTE MANAGEMENT**

<b>Expenditures by Program</b>	<b>FY2004/05 Actual</b>	<b>FY2005/06 Adopted</b>	<b>FY2006/07 Adopted</b>
COMMUNITY SERVICES	195,345	381,631	323,453
DEVELOPMENT, CLOSURE, AND REMEDIATION	26,162	93,357	41,711
RESOURCE MANAGEMENT	1,118,881	751,688	861,574
WASTE MANAGEMENT	4,511,696	7,118,240	7,241,657
<b>Total Expenditures</b>	<b>5,852,084</b>	<b>8,344,916</b>	<b>8,468,395</b>
<b>Funding by Source</b>			
<b>Revenues</b>			
DEVELOPMENT, CLOSURE, AND REMEDIATION	6,046	0	0
RESOURCE MANAGEMENT	469,319	40,000	40,000
WASTE MANAGEMENT	6,017,539	6,506,000	7,083,000
<b>Total Revenues</b>	<b>6,492,904</b>	<b>6,546,000</b>	<b>7,123,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>(52,742)</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(588,078)</b>	<b>1,798,916</b>	<b>1,345,395</b>
<b>Total Program Funding</b>	<b>5,852,084</b>	<b>8,344,916</b>	<b>8,468,395</b>
<b>Staffing (FTEs) by Program</b>			
RESOURCE MANAGEMENT	12.3	14.0	12.8
WASTE MANAGEMENT	36.5	38.5	39.8
<b>Total Staffing (FTEs)</b>	<b>48.8</b>	<b>52.5</b>	<b>52.6</b>

## Program Summary

**Department: SOLID WASTE MANAGEMENT**

**Program: COMMUNITY SERVICES**

**Function**

Provide funding, using Solid Waste tipping fees if available, for the Pima County Department of Environmental Quality Wildcat Dump Program. Provide staffing and equipment to support community clean up operations and the Wildcat Dump Program.

**Description of Services**

Provide bins and drivers at no charge and waive tipping fees for organized Pima County community clean up operations, Board of Supervisors clean up requests, and the Pima County Department of Environmental Quality Wildcat Dump Program. Provide funding, if available, for the Wildcat Dump Program.

**Program Goals and Objectives**

- Keep Pima County clean
- Provide resources, if available, to support community neighborhood and Wildcat Dump clean up operations

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Community Service clean ups performed	48	56	as requested
Complaints received regarding community clean ups	0	0	0
Annual Community Service report prepared	yes	yes	yes
Illegal dumping sites investigated	631	636	625
Illegal waste removed from public lands (tons)	61	60	80

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	5,404	25,021	64,509
SUPPLIES AND SERVICES	188,537	356,610	258,944
CAPITAL OUTLAY	1,404	0	0
<b>Total Program Expenditures</b>	<b>195,345</b>	<b>381,631</b>	<b>323,453</b>
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	(52,742)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	248,087	381,631	323,453
<b>Total Program Funding</b>	<b>195,345</b>	<b>381,631</b>	<b>323,453</b>
<b>Program Staffing (FTEs)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## Program Summary

**Department: SOLID WASTE MANAGEMENT**

**Program: DEVELOPMENT, CLOSURE, AND REMEDIATION**

**Function**

Plan and manage all Solid Waste development, closure, and remediation activities. Closure indicates that a landfill facility, or a portion of a landfill facility, has reached capacity, stopped receiving waste, and disposal operations have ceased. Closure refers to all closure and post-closure activities. Remediation includes investigation, design, and construction for remedial activities associated with waste sites.

**Description of Services**

Implement requisite facility development and interim closure activities at County landfills. Plan and manage remediation services to include investigation, design, and construction.

**Program Goals and Objectives**

- Track waste management capacity, and remediation services capability
- Plan and manage the development, expansion, closure, and required remediation at County landfills

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Monthly waste data tracking completed	yes	yes	yes
Landfill forecasts updated semi-annually	yes	yes	yes
Facilities re-permitted	1	1	2
Facilities expanded	0	1	2
Groundwater wells and gas probes monitored	22	22	23

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	3,723	15,234	6,392
SUPPLIES AND SERVICES	22,439	78,123	35,319
<b>Total Program Expenditures</b>	<b>26,162</b>	<b>93,357</b>	<b>41,711</b>

**Program Funding by Source**

<b>Revenues</b>			
INTEREST	6,046	0	0
<b>Operating Revenue Sub-Total</b>	<b>6,046</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>20,116</b>	<b>93,357</b>	<b>41,711</b>
<b>Total Program Funding</b>	<b>26,162</b>	<b>93,357</b>	<b>41,711</b>

<b>Program Staffing (FTEs)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
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## Program Summary

**Department: SOLID WASTE MANAGEMENT**

**Program: RESOURCE MANAGEMENT**

**Function**

Provide financial management, procurement, and administrative support services. Project for the timely replacement of equipment.

**Description of Services**

Manage department administration and equipment replacement.

**Program Goals and Objectives**

- Provide administration for integrated solid waste management development, operations, landfill facilities closure, and post-closure
- Manage financial, staffing, and administrative resources
- Project equipment funding and request replacement

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Invoices prepared by 7th of each month	100%	100%	100%
Equipment plan updated	yes	yes	yes
Long range staffing plan updated	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	586,971	566,694	337,072
SUPPLIES AND SERVICES	321,478	122,994	512,502
CAPITAL OUTLAY	210,432	62,000	12,000
<b>Total Program Expenditures</b>	<b>1,118,881</b>	<b>751,688</b>	<b>861,574</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	6,044	0	0
INTEREST	71,973	40,000	40,000
MISCELLANEOUS	391,302	0	0
<b>Operating Revenue Sub-Total</b>	<b>469,319</b>	<b>40,000</b>	<b>40,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>649,562</b>	<b>711,688</b>	<b>821,574</b>
<b>Total Program Funding</b>	<b>1,118,881</b>	<b>751,688</b>	<b>861,574</b>

<b>Program Staffing (FTEs)</b>	<b>12.3</b>	<b>14.0</b>	<b>12.8</b>
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## Program Summary

**Department: SOLID WASTE MANAGEMENT**

**Program: WASTE MANAGEMENT**

**Function**

Perform integrated waste management at all Pima County solid waste facilities. Plan for future expansions of existing landfill facilities.

**Description of Services**

Provide landfill, transfer station, and recycling operations, including waste tire collection and recycling. Prepare annual Solid Waste Development Plan update. Plan and manage the appropriate development of expansions at existing landfill facilities.

**Program Goals and Objectives**

- Provide long term integrated solid waste management services
- Develop, operate, and close facilities to meet County needs in compliance with applicable laws and regulations
- Plan, develop, and implement new solid waste management facilities in response to County needs

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Arizona Department of Environmental Quality inspections passed	100%	100%	100%
Accidents resulting in lost time	1	5	0
Expansion planning for all landfills initiated	100%	100%	100%
Landfills operated	4	4	4
Transfer stations operated	2	2	2
Rural collection centers operated	13	14	14
Waste tonnage handled	188,344	182,000	230,000
Tire tonnage recycled	12,751	15,500	15,500
Other materials tonnage recycled	1,471	4,000	4,000

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	1,594,654	1,842,576	1,954,165
SUPPLIES AND SERVICES	2,902,110	4,889,666	5,253,492
CAPITAL OUTLAY	14,932	385,998	34,000
<b>Total Program Expenditures</b>	<b>4,511,696</b>	<b>7,118,240</b>	<b>7,241,657</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
CHARGES FOR SERVICES	4,547,497	5,235,000	5,682,000
MISCELLANEOUS	186,767	86,000	101,000
<b>Operating Revenue Sub-Total</b>	<b>4,734,264</b>	<b>5,321,000</b>	<b>5,783,000</b>
INTERGOVERNMENTAL	1,162,869	1,090,000	1,200,000
CHARGES FOR SERVICES	116,888	95,000	100,000
MISCELLANEOUS	3,518	0	0
<b>Special Programs Revenue Sub-Total</b>	<b>1,283,275</b>	<b>1,185,000</b>	<b>1,300,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(1,505,843)</b>	<b>612,240</b>	<b>158,657</b>
<b>Total Program Funding</b>	<b>4,511,696</b>	<b>7,118,240</b>	<b>7,241,657</b>

<u>Program Staffing (FTEs)</u>	<u>36.5</u>	<u>38.5</u>	<u>39.8</u>

# Transportation

Expenditures: 41,433,934

FTEs 416.7

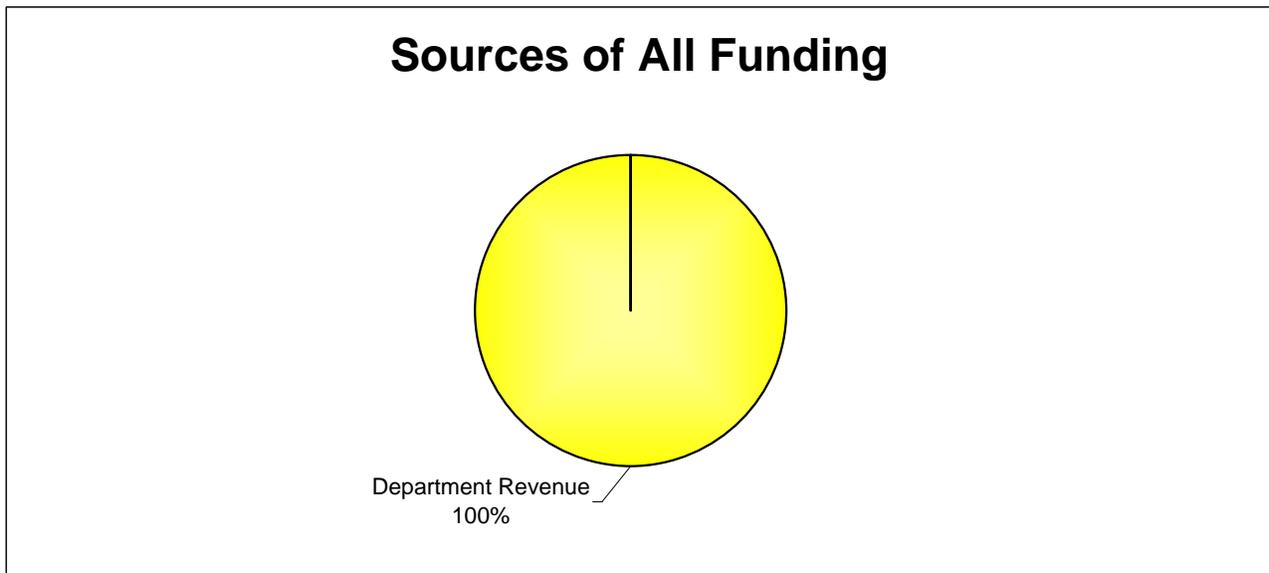
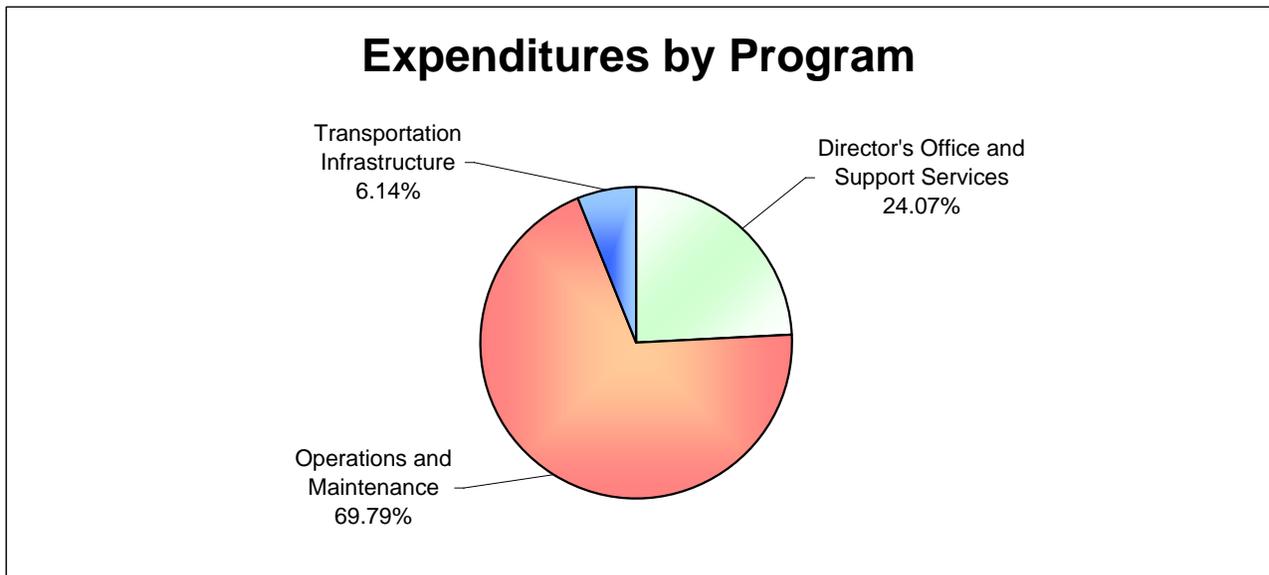
Revenues: 62,718,932

**Function Statement:**

Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new developments relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities, management/geographic information system. Continue implementation and development of the records modernization program. Form and administer improvement districts.

**Mandates:**

ARS Title 28, Chapter 19: County Highways; and Pima County Code Title 10: Traffic and Highways



### Department Summary by Program

Department: **TRANSPORTATION**

<u>Expenditures by Program</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
DIRECTOR'S OFFICE AND SUPPORT SVCS	9,314,604	8,893,573	9,972,180
OPERATIONS AND MAINTENANCE	27,686,509	31,181,709	28,919,289
TRANSPORTATION INFRASTRUCTURE	1,347,883	2,501,827	2,542,465
<b>Total Expenditures</b>	<b>38,348,996</b>	<b>42,577,109</b>	<b>41,433,934</b>

<u>Funding by Source</u>			
<b>Revenues</b>			
DIRECTOR'S OFFICE AND SUPPORT SVCS	55,082,673	55,283,056	60,656,425
OPERATIONS AND MAINTENANCE	1,931,588	1,407,837	1,327,507
TRANSPORTATION INFRASTRUCTURE	821,742	735,000	735,000
<b>Total Revenues</b>	<b>57,836,003</b>	<b>57,425,893</b>	<b>62,718,932</b>
<b>Net Operating Transfers In/(Out)</b>	<b>(16,486,685)</b>	<b>(23,548,468)</b>	<b>(32,807,845)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(3,000,322)</b>	<b>8,699,684</b>	<b>11,522,847</b>
<b>Total Program Funding</b>	<b>38,348,996</b>	<b>42,577,109</b>	<b>41,433,934</b>

<u>Staffing (FTEs) by Program</u>			
DIRECTOR'S OFFICE AND SUPPORT SVCS	78.5	76.6	75.2
OPERATIONS AND MAINTENANCE	235.7	231.1	234.6
TRANSPORTATION INFRASTRUCTURE	108.0	109.8	106.9
<b>Total Staffing (FTEs)</b>	<b>422.2</b>	<b>417.5</b>	<b>416.7</b>

## Program Summary

**Department:** TRANSPORTATION

**Program:** DIRECTOR'S OFFICE AND SUPPORT SVCS

**Function**

Provide leadership and support to the department in the areas of strategic planning and capital programming, administration, intergovernmental relations, environmental compliance, finance, real property, and technical services.

**Description of Services**

Provide direction and leadership to organize, manage, and administer the activities of the department management and staff. Implement departmental procedures consistent with County ordinances, policies and directives. Serve as a liaison between the department, County Administrator, Board of Supervisors and taxpayers. Manage public education and the community relations activities of the department. Act as the primary liaison with the community, government agencies, neighborhood organizations and special interest groups. Ensure intergovernmental document quality, coordination, and department review. Comment on key state and federal legislation. Provide training and consultation on process improvement, budgeting, planning, and organizational development. Ensure appropriate compliance of the department's activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, advisory, and defense support of departmental tort related claims and lawsuits. Provide administrative support, including employee services, procurement, financial management, and general services to the department. Provide Capital Improvement Plan (CIP) administrative management services including documentation of CIP project expenditures and project progress, development of pay requests from federal, state and local agencies, and compilation of audit files/audit capable documentation.

**Program Goals and Objectives**

- Develop and operate the department within the approved current fiscal year budget
  - . Ensure that the department's budget meets approved and planned work objectives and lead the department's annual budget development process
  - . Provide the most current and complete financial data to the County's CIP unit
- Continue the development and implementation of a strategic plan ensuring alignment with the policies, ordinances, and directives of the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
  - . Plan, calendar, and lead all department planning and Quality Council sessions
- Develop and retain a high performing workforce
  - . Provide consistent technical and personal development skills training and coaching within the divisions throughout the year
- Meet customer requests by completing acquisitions and giving possession of property to customers for facility development
  - . Track the number of appraisals and acquisitions per year
- Provide premier customer service by promptly responding to all constituent inquiries and concerns and requests from the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
  - . Track the number and response time of each inquiry, concern, or request received

**Program Performance Measures**

	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Quarterly financial data updates provided to the County's CIP unit within four weeks of obtaining the quarterly actual expenditures	100%	100%	100%
Employees actively involved in balanced scorecard implementation work teams	58.5%	60.0%	60.0%
Employees with an approved training and development plan on September 30 of each year	100%	100%	100%
Very good or excellent ratings as measured in the annual Internal Customer Survey	67%	80%	80%
Environmental procedures/programs reviewed and updated or developed and approved	56	57	58
Constituent inquiries and concerns received	3,621	3,800	3,850
Constituent inquiries and concerns responded to or resolved within 24 hours of receipt	85%	88%	89%
Introduced bills having an impact on the department that receive review and are reported in writing to the Chief Deputy County Administrator	100%	100%	100%

**Program Expenditures by Object**

	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	3,520,185	3,289,605	3,902,365
SUPPLIES AND SERVICES	5,775,134	5,551,147	5,986,415
CAPITAL OUTLAY	19,285	52,821	83,400
<b>Total Program Expenditures</b>	<b>9,314,604</b>	<b>8,893,573</b>	<b>9,972,180</b>

## Program Summary

Department: **TRANSPORTATION**

Program: **DIRECTOR'S OFFICE AND SUPPORT SVCS**

**Program Funding by Source**

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<b>Revenues</b>			
LICENSES & PERMITS	47,581	10,000	20,000
INTERGOVERNMENTAL	54,105,713	54,763,056	60,137,025
CHARGES FOR SERVICES	158,417	50,000	50,000
INTEREST	322,717	300,000	300,000
MISCELLANEOUS	348,098	160,000	149,400
MEMO REVENUE	16,850	0	0
<b>Operating Revenue Sub-Total</b>	<b>54,999,376</b>	<b>55,283,056</b>	<b>60,656,425</b>
INTEREST	83,297	0	0
<b>Special Programs Revenue Sub-Total</b>	<b>83,297</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>(16,353,087)</b>	<b>(23,548,468)</b>	<b>(32,807,845)</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(29,414,982)</b>	<b>(22,841,015)</b>	<b>(17,876,400)</b>
<b>Total Program Funding</b>	<b>9,314,604</b>	<b>8,893,573</b>	<b>9,972,180</b>
<hr/>			
<b>Program Staffing (FTEs)</b>	<b>78.5</b>	<b>76.6</b>	<b>75.2</b>

## Program Summary

**Department: TRANSPORTATION**

**Program: OPERATIONS AND MAINTENANCE**

**Function**

Operate and maintain a safe and efficient transportation system including roadway infrastructure, bicycle and pedestrian facilities, Ajo airport, transit services, and geographic information services.

**Description of Services**

Perform routine pavement maintenance to ensure safe driving surfaces for vehicles. Perform road grading, shoulder grading and repair, pothole patching, street sweeping, vegetation management, storm cleanup, snow and ice control, emergency response, and other incidental support functions. Provide roadway surface treatments to enhance, preserve, and improve the existing infrastructure. Conduct roadway and transportation related safety improvements consisting of dust control, hazard identification and elimination, safety standard upgrades of existing facilities, and other special projects as identified. Provide planning, design, and construction of projects that exceed the scope of pavement preservation (surface treatments), yet do not reach the scope of the traditional capital improvement program definition. Provide drainage maintenance services under assignment from the Flood Control District.

Install and maintain active traffic control systems (signing, striping, signals, street lighting) to safely and efficiently control and monitor the traffic flow of vehicle drivers, pedestrians, and bicyclists. Respond to citizen traffic concerns with appropriate studies. Perform planning and design reviews for new roadway projects related to the County's roadway network, partnering with residents to minimize traffic impacts in neighborhoods, and actively participating in the regional Intelligent Transportation System (ITS) led by the Pima Association of Governments.

Provide Geographic Information System (GIS) programming and analysis, data conversion and storage, along with related services and support to Pima County departments. Implement a records modernization program. Provide Internet related GIS technical support to all County departments.

**Program Goals and Objectives**

- Investigate, study, and respond to inquiries regarding the safe and efficient traffic flow on the Pima County roadway network from internal and external customers in a timely manner
  - . Investigate citizen requests and take action to deliver appropriate service in a timely manner
- Reduce stops and delays to drivers on Pima County arterial roadways in the County and across jurisdictional boundaries
- Design and implement various ITS projects (wireless signal communication system, countywide emergency signal preempt system, and signal power supply back-up system)
- Make Pima County roads safer
  - . Reduce fatal accidents on Pima County roadway system
- Provide for the safe and efficient movement of people, goods and services by performing routine roadway and bridge maintenance
  - . Provide routine maintenance of road grading, shoulder grading, and street sweeping on regular established cycle times
- Preserve, improve, and extend the useful life of roadway facilities in such a manner that the facility is maintained in a condition as near as originally constructed as possible
  - . Increase preventive surface treatments of roadway facilities every year
- Provide up-to-date, accurate GIS information
  - . Apply GIS data and metadata updates within a specified time frame utilizing automated processes and modern spatial data technology
  - . Improve the spatial accuracy and information content of GIS data layers through the integration of GPS and digital imagery by establishing and maintaining open relationships with regional GIS data providers

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Employees with an approved training and development plan on September 30 of each year	100%	100%	100%
Routine roadway maintenance activities performed by established cycle times	76%	80%	80%
Very good or excellent ratings for Maintenance services as measured in the annual internal customer survey	70%	80%	80%
Roadways receiving annual surface treatments	3.4%	4.0%	4.0%
Internal customers rating GIS as good or excellent	92%	95%	95%
GIS projects completed	594	700	850
Very good or excellent ratings for Engineering Information services as measured in the annual internal customer survey	98%	100%	100%
Sections of GIS parcel land base rectified to digital orthophotos	58	75	125
Preventive maintenance and unscheduled field service calls on the system of traffic signals	949	950	950
Total road tube volume/speed counts collected	1,248	1,250	1,255

## Program Summary

**Department: TRANSPORTATION**

**Program: OPERATIONS AND MAINTENANCE**

Neighborhood improvement plans implemented	5	10	10
Very good or excellent ratings for Planning and Funding services as measured in the annual internal customer survey	95%	95%	95%
Ratio of complaints received per passenger	.00026	.00025	.00020
Target dates achieved for each open automation plan project	90%	91%	92%
New funding secured for bicycle/pedestrian facilities and safely programs	\$1,600,000	\$1,500,000	\$1,500,000
<hr/>			
<b>Program Expenditures by Object</b>	<b>FY2004/05 Actual</b>	<b>FY2005/06 Adopted</b>	<b>FY2006/07 Adopted</b>
PERSONAL SERVICES	9,503,905	10,897,612	11,336,961
SUPPLIES AND SERVICES	16,978,542	19,020,011	16,267,428
CAPITAL OUTLAY	1,204,062	1,264,086	1,314,900
<b>Total Program Expenditures</b>	<b>27,686,509</b>	<b>31,181,709</b>	<b>28,919,289</b>
<hr/>			
<b>Program Funding by Source</b>			
<b>Revenues</b>			
INTERGOVERNMENTAL	1,686,679	1,372,637	1,281,707
CHARGES FOR SERVICES	7,440	500	10,100
MISCELLANEOUS	237,469	34,700	35,700
<b>Operating Revenue Sub-Total</b>	<b>1,931,588</b>	<b>1,407,837</b>	<b>1,327,507</b>
<b>Net Operating Transfers In/(Out)</b>	<b>(133,598)</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>25,888,519</b>	<b>29,773,872</b>	<b>27,591,782</b>
<b>Total Program Funding</b>	<b>27,686,509</b>	<b>31,181,709</b>	<b>28,919,289</b>
<hr/>			
<b>Program Staffing (FTEs)</b>	<b>235.7</b>	<b>231.1</b>	<b>234.6</b>

## Program Summary

**Department:** TRANSPORTATION

**Program:** TRANSPORTATION INFRASTRUCTURE

**Function**

Plan, design, and construct a safe, efficient, and equitable transportation system including roadway infrastructure, bicycle and pedestrian facilities, and transit services.

**Description of Services**

Develop short and long range County roadway system plans in concert with other regional planning agencies. Program capital improvements on a five-year and longer term basis. Apply for regional and state funds and allocate funds. Recommend and monitor changes in the department's operations with respect to the current capital improvement plan. Administer and oversee the impact fee ordinance and technical data pertaining to fee assessments and collections.

Manage the design and construction of transportation projects, including roadways, bridges, airports, and roadway related drainage improvements. Prepare reports, plans, specifications, estimates, and bid documents for transportation construction projects. Provide technical review of all local, County, and state projects that impact the County transportation system. Inspect, inventory, and maintain records on all bridge crossings. Perform land survey, construction inspection, material testing, and contract administration for capital improvement construction projects, and utility and private construction work in the public right-of-way.

**Program Goals and Objectives**

- Ensure federal and regional transportation funds are equitably allocated to projects in unincorporated areas
  - . Within five years have the regional transportation funds allocation be proportional to Pima County unincorporated population
- Manage, in a cost effective manner, the planning, design, and construction of transportation projects
  - . Construct projects within 5% of engineering estimate
- Ensure all construction materials and workmanship meet or exceed requirements
  - . Minimize the number of negative findings from certification acceptance inspections and other audits

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Quarterly financial data updates provided to the County's CIP unit within four weeks of obtaining the quarterly actual expenditures	100%	100%	100%
Notifications made to the County's CIP unit within 2 days upon learning of significant changes in financial data	100%	100%	100%
Independent assurance samples that achieve scores of 3 or greater	94%	90%	90%
Negative findings from certification acceptance inspections and other audits	0	0	0
Right-of-way encroachments successfully resolved prior to legal action	100%	100%	90%
Employees with an approved training and development plan on September 30 of each year	100%	100%	100%
CIP dollars spent on roadway construction	\$31m	\$22m	\$30m
Very good or excellent ratings for Subdivision/Permit Inspection services as measured in the annual external customer survey	85%	85%	85%
Scores of 4 or better on a scale of 1 - 5 on stakeholder project closeout surveys	95%	90%	90%
Very good or excellent ratings for Design services as measured in the annual internal customer survey	58%	80%	80%
Active design projects fully funded within five year plan	100%	100%	100%
Final project construction cost compared to bid amount	108%	105%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,746,108	4,249,434	3,917,660
SUPPLIES AND SERVICES	(1,536,946)	(1,974,807)	(1,575,485)
CAPITAL OUTLAY	138,721	227,200	200,290
<b>Total Program Expenditures</b>	<b>1,347,883</b>	<b>2,501,827</b>	<b>2,542,465</b>

## Program Summary

Department: TRANSPORTATION

Program: TRANSPORTATION INFRASTRUCTURE

**Program Funding by Source**

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<b>Revenues</b>			
LICENSES & PERMITS	299,234	275,000	275,000
CHARGES FOR SERVICES	521,071	460,000	460,000
MISCELLANEOUS	1,437	0	0
<b>Operating Revenue Sub-Total</b>	<b>821,742</b>	<b>735,000</b>	<b>735,000</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>526,141</b>	<b>1,766,827</b>	<b>1,807,465</b>
<b>Total Program Funding</b>	<b>1,347,883</b>	<b>2,501,827</b>	<b>2,542,465</b>
<hr/>			
<b>Program Staffing (FTEs)</b>	<b>108.0</b>	<b>109.8</b>	<b>106.9</b>

# Wastewater Management

**Expenditures:** 107,193,673

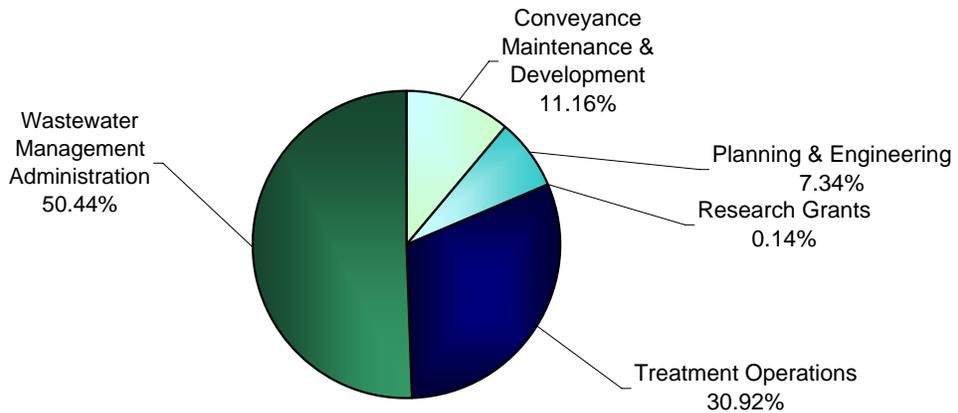
FTEs 570.6

**Revenues:** 124,338,053

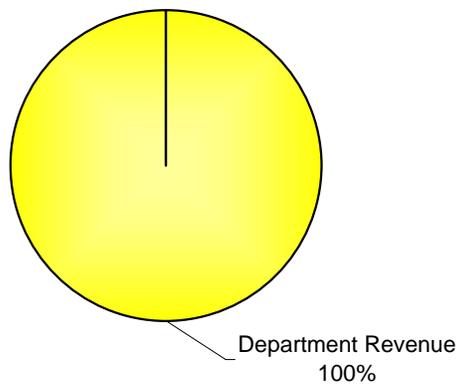
**Function Statement:** Protect the public health and environment in Pima County through the safe delivery, treatment, and reuse of wastewater.

**Mandates:** ARS Title 11, Chapter 2: Board of Supervisors, 11-264: Authority to operate a sewage system; liens; sewage system fees; Title 14, Chapter 14: Sanitary Districts; and Pima County Code Title 7: Environmental Quality, 7.21: Liquid Waste

## Expenditures by Program



## Sources of All Funding



## Department Summary by Program

Department: **WASTEWATER MANAGEMENT**

<u>Expenditures by Program</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
CONVEYANCE MAINTENANCE & DEVELOPMENT	7,398,288	11,373,377	11,958,271
PLANNING & ENGINEERING	6,262,249	8,312,730	7,864,111
RESEARCH GRANTS	564,966	550,720	149,936
TREATMENT OPERATIONS	21,604,698	32,110,719	33,147,800
WASTEWATER MANAGEMENT ADMINISTRATION	34,173,781	48,122,486	54,073,555
<b>Total Expenditures</b>	<b>70,003,982</b>	<b>100,470,032</b>	<b>107,193,673</b>

Funding by Source

**Revenues**

PLANNING & ENGINEERING	761,712	0	0
RESEARCH GRANTS	405,063	551,368	149,936
TREATMENT OPERATIONS	1,410	0	0
WASTEWATER MANAGEMENT ADMINISTRATION	109,892,895	119,203,496	124,188,117
<b>Total Revenues</b>	<b>111,061,080</b>	<b>119,754,864</b>	<b>124,338,053</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>10,400,000</b>	<b>33,500,000</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(41,057,098)</b>	<b>(29,684,832)</b>	<b>(50,644,380)</b>
<b>Total Program Funding</b>	<b>70,003,982</b>	<b>100,470,032</b>	<b>107,193,673</b>

Staffing (FTEs) by Program

CONVEYANCE MAINTENANCE & DEVELOPMENT	115.0	129.5	142.8
PLANNING & ENGINEERING	54.0	66.8	77.0
RESEARCH GRANTS	2.0	2.0	0.5
TREATMENT OPERATIONS	248.8	267.5	283.3
WASTEWATER MANAGEMENT ADMINISTRATION	86.7	66.0	67.0
<b>Total Staffing (FTEs)</b>	<b>506.5</b>	<b>531.8</b>	<b>570.6</b>

Note: In fiscal year 2006/07, \$41,969,355 of fund balance is budgeted to be spent on system development.

## Program Summary

**Department: WASTEWATER MANAGEMENT**

**Program: CONVEYANCE MAINTENANCE & DEVELOPMENT**

**Function**

Provide the community with an environmentally sound, effective, and efficient sanitary sewage conveyance system.

**Description of Services**

Provide inspection services to repair, rehabilitate and/or construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities in compliance with federal, state, and local regulatory requirements; including National Pollution Discharge Elimination System (NPDES), Arizona Pollution Discharge Elimination System (AZPDES), sanitary sewerage overflow (SSO), aquifer protection, storm water, air pollution, endangered species, critical habitat, the Sonoran Desert Conservation Plan, and Section 401 and 404 requirements. Provide mapping and records services. Operate a proactive, comprehensive preventive maintenance program for the sanitary sewage conveyance system. This includes inspection, cleaning, and systematic vector (roach) control and odor mitigation programs for more than 3,080 miles of public gravity sanitary sewers and 34 public wastewater pumping systems, throughout the 350 square mile public sewerage service area of eastern Pima County.

**Program Goals and Objectives**

- Provide public sewage conveyance facilities (gravity and pumping systems) that are reliable and adequate to minimize the possibility of unintended/unauthorized releases of sewage to the environment (sanitary sewage overflows)
- Operate the sanitary sewage conveyance system (gravity sewers and pumping systems) effectively, efficiently, and in compliance with federal and state mandates and regulations
- Maintain an effective vector control program by providing treatment applications to 50% of the conveyance system man holes
- Respond efficiently and effectively to requests for mapping, sewer records, connection information, and engineering records not available on the Internet
- Respond efficiently to requests for flow monitoring, system capacity, and other information

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Public sanitary sewerage overflows	120	100	90
Conveyance system miles serviced	1,674	1,827	2,000
Vector control program completed	n/a	yes	yes
Information request responses	34,079	30,731	25,000
Meter flow requests fulfilled	156	182	210

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	5,435,307	6,597,040	7,927,509
SUPPLIES AND SERVICES	1,874,514	4,613,552	3,995,962
CAPITAL OUTLAY	88,467	162,785	34,800
<b>Total Program Expenditures</b>	<b>7,398,288</b>	<b>11,373,377</b>	<b>11,958,271</b>

<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	7,398,288	11,373,377	11,958,271
<b>Total Program Funding</b>	<b>7,398,288</b>	<b>11,373,377</b>	<b>11,958,271</b>

<b>Program Staffing (FTEs)</b>	<b>115.0</b>	<b>129.5</b>	<b>142.8</b>
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## Program Summary

**Department: WASTEWATER MANAGEMENT**  
**Program: PLANNING & ENGINEERING**

**Function**

Provide long-term capital improvement program (CIP) project planning, engineering design, and construction services. Oversee all engineering projects from initial design through final phases of construction. Oversee research projects.

**Description of Services**

Provide CIP design, engineering, and construction management services. Provide Blue Stake location services. Manage system models, rehabilitation projects, and special projects. Develop and implement long range facility plans. Research, monitor, review, and address environmental policy and legislative issues. Prepare intergovernmental agreements. Represent the department with wastewater industry and research groups.

**Program Goals and Objectives**

- Complete CIP projects
- Review CIP projects twice each month
- Update the biennial Metropolitan Area Facility Plan
- Update the biennial Non-Metropolitan Area Facility Plan
- Update the annual financial plan
- Respond to Blue Stake locate requests within 48 hours as required by law

**Program Performance Measures**

	<b>FY2004/05 Actual</b>	<b>FY2005/06 Estimated</b>	<b>FY2006/07 Planned</b>
CIP project expenses	\$6,277,538	\$10,000,000	\$41,969,355
Value of design and construction contracts initiated	n/a	\$15,000,000	\$45,000,000
CIP project review sessions held	n/a	24	24
Wastewater Management Advisory Committee meetings held	9	10	10
Metropolitan Area Facility Plan updated	n/a	yes	n/a
Non-Metropolitan Area Facility Plan updated	n/a	n/a	yes
Financial plan updated	yes	yes	yes
Blue Stake locates performed	88,075	99,000	105,000
Blue Stake locate requests responded to on time	100%	100%	100%

**Program Expenditures by Object**

	<b>FY2004/05 Actual</b>	<b>FY2005/06 Adopted</b>	<b>FY2006/07 Adopted</b>
PERSONAL SERVICES	3,230,727	3,872,236	5,171,343
SUPPLIES AND SERVICES	(2,589,095)	4,416,244	2,656,688
CAPITAL OUTLAY	5,620,617	24,250	36,080
<b>Total Program Expenditures</b>	<b>6,262,249</b>	<b>8,312,730</b>	<b>7,864,111</b>

**Program Funding by Source**

<b>Revenues</b>			
INTERGOVERNMENTAL	237,298	0	0
INTEREST	1,173	0	0
MISCELLANEOUS	523,241	0	0
<b>Operating Revenue Sub-Total</b>	<b>761,712</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>5,500,537</b>	<b>8,312,730</b>	<b>7,864,111</b>
<b>Total Program Funding</b>	<b>6,262,249</b>	<b>8,312,730</b>	<b>7,864,111</b>

**Program Staffing (FTEs)**

	<b>54.0</b>	<b>66.8</b>	<b>77.0</b>
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**Supplemental Packages Approved**

Supplemental Package B - Bonds - is associated with this program. Funding of this package provides for additional management and administrative personnel for increased capital improvement program project activity. The package requested a total of \$167,524 in expenditures for personal services. Data presented on this page includes \$167,524 in expenditures.

## Program Summary

**Department: WASTEWATER MANAGEMENT**

**Program: RESEARCH GRANTS**

**Function**

Conduct the Arid West Water Quality Research Project.

**Description of Services**

Manage scientific research on appropriate water quality criteria, standards, and uses for the arid west. Disseminate scientific research findings to regulated community and regulators at local, state, tribal, and federal levels.

**Program Goals and Objectives**

- Improve the scientific basis for the regulation of water quality

<b>Program Performance Measures</b>	<b>FY2004/05 Actual</b>	<b>FY2005/06 Estimated</b>	<b>FY2006/07 Planned</b>
Research studies conducted	3	3	1
Scientific/regulatory meetings held	1	1	1
Request for proposals prepared and advertised	1	2	0
Requests for reimbursement submitted	12	12	4
Presentations of research results at conferences	7	11	1

<b>Program Expenditures by Object</b>	<b>FY2004/05 Actual</b>	<b>FY2005/06 Adopted</b>	<b>FY2006/07 Adopted</b>
PERSONAL SERVICES	90,615	95,965	28,886
SUPPLIES AND SERVICES	471,037	449,455	121,050
CAPITAL OUTLAY	3,314	5,300	0
<b>Total Program Expenditures</b>	<b>564,966</b>	<b>550,720</b>	<b>149,936</b>

<b>Program Funding by Source</b>	<b>FY2004/05 Actual</b>	<b>FY2005/06 Adopted</b>	<b>FY2006/07 Adopted</b>
<b>Revenues</b>			
INTERGOVERNMENTAL	405,205	541,300	142,439
INTEREST	182	0	0
MISCELLANEOUS	(324)	10,068	7,497
<b>Grant Revenue Sub-Total</b>	<b>405,063</b>	<b>551,368</b>	<b>149,936</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>159,903</b>	<b>(648)</b>	<b>0</b>
<b>Total Program Funding</b>	<b>564,966</b>	<b>550,720</b>	<b>149,936</b>

<b>Program Staffing (FTEs)</b>	<b>2.0</b>	<b>2.0</b>	<b>0.5</b>

## Program Summary

**Department: WASTEWATER MANAGEMENT**

**Program: TREATMENT OPERATIONS**

**Function**

Protect the public health and environment through the operation of wastewater treatment facilities that comply with federal and state standards. Provide technical and regulatory compliance support services for wastewater treatment facilities.

**Description of Services**

Operate and maintain wastewater treatment facilities to treat over 60 million gallons of sanitary sewage daily, including associated biosolid facilities. Permit, inspect, sample, and enforce the approved industrial pretreatment program. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements. Implement the EPA-mandated industrial pretreatment program. Operate a state-licensed laboratory to test samples for regulatory compliance. Conduct investigations and studies on treatment-related issues and concerns.

**Program Goals and Objectives**

- Treat over 60 million gallons of sanitary sewage daily in compliance with federal and state standards
- Exceed mandated biochemical oxygen demand removal rate of 85%
- Effectively administer the industrial pretreatment program
- Effectively operate the treatment facilities to ensure that permit limits are met and to prevent pass through, interference, and upset at the Publicly Owned Treatment Works (POTW)
- Provide assurance that federal and state permit reporting requirements for wastewater treatment facilities are met
- Obtain 20,000 quality assured regulatory compliance samples for the environmental laboratory

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Cubic feet of methane converted to energy	79 million	92 million	125 million
Gallons of wastewater treated	23.964 billion	24.625 billion	25.286 billion
Biochemical oxygen demand removal rate	93%	93%	93%
No discharge interference or upset at POTW	yes	yes	yes
Permit reporting requirements met	100%	100%	100%
Regulatory compliance samples obtained	18,404	20,000	26,000

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	11,664,691	13,391,388	15,848,825
SUPPLIES AND SERVICES	9,633,116	18,530,983	17,214,175
CAPITAL OUTLAY	306,891	188,348	84,800
<b>Total Program Expenditures</b>	<b>21,604,698</b>	<b>32,110,719</b>	<b>33,147,800</b>

**Program Funding by Source**

<b>Revenues</b>			
INTERGOVERNMENTAL	28,345	0	0
MISCELLANEOUS	(26,935)	0	0
<b>Operating Revenue Sub-Total</b>	<b>1,410</b>	<b>0</b>	<b>0</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>21,603,288</b>	<b>32,110,719</b>	<b>33,147,800</b>
<b>Total Program Funding</b>	<b>21,604,698</b>	<b>32,110,719</b>	<b>33,147,800</b>

<b>Program Staffing (FTEs)</b>	<b>248.8</b>	<b>267.5</b>	<b>283.3</b>
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## Program Summary

**Department: WASTEWATER MANAGEMENT**

**Program: WASTEWATER MANAGEMENT ADMINISTRATION**

**Function**

Direct department operations and short and long term financial planning. Provide administrative services for the department. Identify sources and monitor the department's revenue. Identify, secure, and monitor bond and non-bond funding for capital projects.

**Description of Services**

Supervise, monitor, and direct department operations, short and long term financial planning, and capital improvement planning. Provide system development funds (SDF) for capital projects, monitor expenses, and allocate and reconcile funds. Provide revenue, financial, payroll, and employment services for the department. Develop and coordinate capital planning for the five-year Capital Improvement Plan (CIP) and track CIP expenses. Develop department financial plan and rate increase proposals, identify and secure alternative funding sources (such as grants or system development funds), and recommend bond sales. Record and monitor annual depreciation charges related to fixed assets, debt service costs of current bonds and outstanding loans, and department revenue.

**Program Goals and Objectives**

- Allocate system development funds (SDF)
- Comply with CIP Bond implementation plans
- Provide administrative, revenue collection, financial, and personnel services
- Develop and implement financial plans that sustain the operating and capital improvement budgets
- Reduce the introduction of kitchen grease into the sanitary sewer system through a proactive public education program

<u>Program Performance Measures</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Estimated</u>	<u>FY2006/07 Planned</u>
Delinquency rate of sewer user accounts	1.69%	1.62%	1.60%
Personnel action forms processed	547	605	660
Invoices processed	7,918	7,597	3,799
Long term debt financing obtained	\$0	\$0	\$33,500,000
System development funds allocated	quarterly	quarterly	quarterly

<u>Program Expenditures by Object</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
PERSONAL SERVICES	4,373,962	4,531,318	5,162,526
SUPPLIES AND SERVICES	29,759,206	43,279,373	48,495,669
CAPITAL OUTLAY	40,613	311,795	415,360
<b>Total Program Expenditures</b>	<b>34,173,781</b>	<b>48,122,486</b>	<b>54,073,555</b>

<u>Program Funding by Source</u>	<u>FY2004/05 Actual</u>	<u>FY2005/06 Adopted</u>	<u>FY2006/07 Adopted</u>
<b>Revenues</b>			
LICENSES & PERMITS	28,439	0	20,000
INTERGOVERNMENTAL	130,359	0	0
CHARGES FOR SERVICES	87,370,480	99,044,502	103,359,317
FINES AND FORFEITS	72,721	58,800	58,800
INTEREST	496,775	100,194	400,000
MISCELLANEOUS	1,071,985	0	350,000
MEMO REVENUE	20,722,136	20,000,000	20,000,000
<b>Operating Revenue Sub-Total</b>	<b>109,892,895</b>	<b>119,203,496</b>	<b>124,188,117</b>
<b>Net Operating Transfers In/(Out)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Funding Sources</b>	<b>0</b>	<b>10,400,000</b>	<b>33,500,000</b>
<b>Fund Balance Decrease/(Increase)</b>	<b>(75,719,114)</b>	<b>(81,481,010)</b>	<b>(103,614,562)</b>
<b>Total Program Funding</b>	<b>34,173,781</b>	<b>48,122,486</b>	<b>54,073,555</b>

<u>Program Staffing (FTEs)</u>	<u>86.7</u>	<u>66.0</u>	<u>67.0</u>

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