

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<u>PUBLIC WORKS</u>					
<u>CAPITAL PROJECTS</u>					
CAPITAL PROJECTS			143,776,950		143,776,950
TOTAL CAPITAL PROJECTS			143,776,950		143,776,950
<u>DEVELOPMENT SERVICES</u>					
PERMITTING				6,871,678	6,871,678
PLANNING				2,442,724	2,442,724
SUBDIVISION AND DEVELOPMENT REVIEW				1,523,203	1,523,203
SUPPORT				2,580,906	2,580,906
TOTAL DEVELOPMENT SERVICES				13,418,511	13,418,511
<u>ENVIRONMENTAL QUALITY</u>					
ADMINISTRATION		44,215			44,215
AIR		2,853,007			2,853,007
WASTE		288,512			288,512
WATER		706,724			706,724
TOTAL ENVIRONMENTAL QUALITY		3,892,458			3,892,458
<u>FACILITIES MANAGEMENT</u>					
ADMINISTRATION	552,054				552,054
CONSTRUCTION MANAGEMENT SERVICES	188,117				188,117
DESIGN	822,314				822,314
MAINTENANCE & OPERATIONS	11,553,434	1,300,548			12,853,982
PARKING GARAGES				1,356,340	1,356,340
PLANNING	323,746				323,746
TOTAL FACILITIES MANAGEMENT	13,439,665	1,300,548		1,356,340	16,096,553
<u>NATURAL RESOURCES, PARKS & RECREATION</u>					
DEPARTMENTAL SERVICES	1,458,417				1,458,417
NATURAL RESOURCE PARKS	2,077,956	95,000			2,172,956
PLANNING & DEVELOPMENT	147,614	55,000			202,614
RECREATION	2,744,993				2,744,993
URBAN PARK OPERATIONS	6,707,711				6,707,711
TOTAL NATURAL RESOURCES, PARKS & RECREATION	13,136,691	150,000			13,286,691
<u>PUBLIC WORKS ADMINISTRATION</u>					
ADMINISTRATION	0				0
CULTURAL RESOURCES	100,000				100,000
IMPROVEMENT DISTRICTS FORMATION FUND		25,000			25,000
REAL PROPERTY	0				0
TOTAL PUBLIC WORKS ADMINISTRATION	100,000	25,000			125,000
<u>REGIONAL FLOOD CONTROL DISTRICT</u>					
FLOOD CONTROL SUPPORT		3,983,902			3,983,902
FLOOD PREVENTION		2,172,990			2,172,990
INFRASTRUCTURE		1,901,147			1,901,147
RIPARIAN PROTECTION		1,282,658			1,282,658
TOTAL REGIONAL FLOOD CONTROL DISTRICT		9,340,697			9,340,697
<u>SOLID WASTE MANAGEMENT</u>					
COMMUNITY SERVICES		381,631			381,631
DEVELOPMENT, CLOSURE, AND REMEDIATION		93,357			93,357
RESOURCE MANAGEMENT		751,688			751,688
WASTE MANAGEMENT		7,118,240			7,118,240
TOTAL SOLID WASTE MANAGEMENT		8,344,916			8,344,916

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
<u>TRANSPORTATION</u>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		8,893,573			8,893,573
OPERATIONS AND MAINTENANCE		31,181,709			31,181,709
TRANSPORTATION INFRASTRUCTURE		2,501,827			2,501,827
TOTAL TRANSPORTATION		42,577,109			42,577,109
<u>WASTEWATER MANAGEMENT</u>					
CONVEYANCE MAINTENANCE & DEVELOPMENT				17,866,698	17,866,698
RESEARCH GRANTS				550,720	550,720
TREATMENT OPERATIONS				32,058,698	32,058,698
WASTEWATER MANAGEMENT ADMINISTRATION				49,993,916	49,993,916
TOTAL WASTEWATER MANAGEMENT				100,470,032	100,470,032
TOTAL PUBLIC WORKS	26,676,356	65,630,728	143,776,950	115,244,883	351,328,917
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
<u>FLEET SERVICES</u>					
COMMUNICATION EQUIPMENT MAINTENANCE					535,485
FLEET MANAGEMENT					1,855,682
FUEL SERVICE					3,345,788
OFF-ROAD EQUIPMENT MAINTENANCE					1,538,200
ON-ROAD EQUIPMENT MAINTENANCE					3,352,188
VEHICLE REPLACE/DEPRECIATE					2,470,388
TOTAL FLEET SERVICES					13,097,731
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES					1,811,457
TOTAL INTERNAL SERVICE - PUBLIC WORKS					14,909,188

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<u>PUBLIC WORKS</u>					
<u>CAPITAL PROJECTS</u>					
CAPITAL PROJECTS			24,148,950		24,148,950
TOTAL CAPITAL PROJECTS			24,148,950		24,148,950
<u>DEVELOPMENT SERVICES</u>					
PERMITTING				12,841,327	12,841,327
PLANNING				451,573	451,573
SUBDIVISION AND DEVELOPMENT REVIEW				731,048	731,048
SUPPORT				151,696	151,696
TOTAL DEVELOPMENT SERVICES				14,175,644	14,175,644
<u>ENVIRONMENTAL QUALITY</u>					
ADMINISTRATION		14,150			14,150
AIR		2,161,780			2,161,780
WASTE		163,350			163,350
WATER		995,320			995,320
TOTAL ENVIRONMENTAL QUALITY		3,334,600			3,334,600
<u>FACILITIES MANAGEMENT</u>					
ADMINISTRATION	96,858				96,858
MAINTENANCE & OPERATIONS	917,749	1,998,827			2,916,576
PARKING GARAGES				1,503,040	1,503,040
TOTAL FACILITIES MANAGEMENT	1,014,607	1,998,827		1,503,040	4,516,474
<u>NATURAL RESOURCES, PARKS & RECREATION</u>					
DEPARTMENTAL SERVICES	116,388				116,388
NATURAL RESOURCE PARKS	184,375	100,000			284,375
PLANNING & DEVELOPMENT	2,600	55,000			57,600
RECREATION	204,600				204,600
URBAN PARK OPERATIONS	158,700				158,700
TOTAL NATURAL RESOURCES, PARKS & RECREATION	666,663	155,000			821,663
<u>PUBLIC WORKS ADMINISTRATION</u>					
IMPROVEMENT DISTRICTS FORMATION FUND		500			500
TOTAL PUBLIC WORKS ADMINISTRATION		500			500
<u>REGIONAL FLOOD CONTROL DISTRICT</u>					
FLOOD CONTROL SUPPORT		19,840,939			19,840,939
RIPARIAN PROTECTION		33,600			33,600
TOTAL REGIONAL FLOOD CONTROL DISTRICT		19,874,539			19,874,539
<u>SOLID WASTE MANAGEMENT</u>					
RESOURCE MANAGEMENT		40,000			40,000
WASTE MANAGEMENT		6,506,000			6,506,000
TOTAL SOLID WASTE MANAGEMENT		6,546,000			6,546,000
<u>TRANSPORTATION</u>					
DIRECTOR'S OFFICE AND SUPPORT SVCS		55,283,056			55,283,056
OPERATIONS AND MAINTENANCE		1,407,837			1,407,837
TRANSPORTATION INFRASTRUCTURE		735,000			735,000
TOTAL TRANSPORTATION		57,425,893			57,425,893

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
<u>WASTEWATER MANAGEMENT</u>					
RESEARCH GRANTS				551,368	551,368
WASTEWATER MANAGEMENT ADMINISTRATION				119,203,496	119,203,496
TOTAL WASTEWATER MANAGEMENT				119,754,864	119,754,864
TOTAL PUBLIC WORKS	1,681,270	89,335,359	24,148,950	135,433,548	250,599,127
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
<u>FLEET SERVICES</u>					
COMMUNICATION EQUIPMENT MAINTENANCE					543,561
FLEET MANAGEMENT					1,859,027
FUEL SERVICE					3,380,965
OFF-ROAD EQUIPMENT MAINTENANCE					1,547,710
ON-ROAD EQUIPMENT MAINTENANCE					3,383,515
VEHICLE REPLACE/DEPRECIATE					3,030,888
TOTAL FLEET SERVICES					13,745,666
<u>GRAPHIC SERVICES</u>					
GRAPHIC SERVICES					1,490,270
TOTAL INTERNAL SERVICE - PUBLIC WORKS					15,235,936

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<u>PUBLIC WORKS</u>	
<u>CAPITAL PROJECTS</u>	
CAPITAL PROJECTS	7.3
TOTAL CAPITAL PROJECTS	<u>7.3</u>
<u>DEVELOPMENT SERVICES</u>	
PERMITTING	100.0
PLANNING	23.8
SUBDIVISION AND DEVELOPMENT REVIEW	24.7
SUPPORT	21.5
TOTAL DEVELOPMENT SERVICES	<u>170.0</u>
<u>ENVIRONMENTAL QUALITY</u>	
ADMINISTRATION	9.0
AIR	31.9
WASTE	6.0
WATER	7.0
TOTAL ENVIRONMENTAL QUALITY	<u>53.9</u>
<u>FACILITIES MANAGEMENT</u>	
ADMINISTRATION	7.8
CONSTRUCTION MANAGEMENT SERVICES	5.8
DESIGN	15.5
MAINTENANCE & OPERATIONS	119.8
PARKING GARAGES	3.0
PLANNING	5.8
TOTAL FACILITIES MANAGEMENT	<u>157.7</u>
<u>NATURAL RESOURCES, PARKS & RECREATION</u>	
DEPARTMENTAL SERVICES	20.0
NATURAL RESOURCE PARKS	35.0
PLANNING & DEVELOPMENT	10.0
RECREATION	76.3
URBAN PARK OPERATIONS	105.6
TOTAL NATURAL RESOURCES, PARKS & RECREATION	<u>246.9</u>
<u>PUBLIC WORKS ADMINISTRATION</u>	
ADMINISTRATION	6.0
CULTURAL RESOURCES	5.0
REAL PROPERTY	21.5
TOTAL PUBLIC WORKS ADMINISTRATION	<u>32.5</u>
<u>REGIONAL FLOOD CONTROL DISTRICT</u>	
FLOOD CONTROL SUPPORT	4.0
FLOOD PREVENTION	28.5
INFRASTRUCTURE	13.5
RIPARIAN PROTECTION	14.8
TOTAL REGIONAL FLOOD CONTROL DISTRICT	<u>60.8</u>
<u>SOLID WASTE MANAGEMENT</u>	
RESOURCE MANAGEMENT	14.0
WASTE MANAGEMENT	38.5
TOTAL SOLID WASTE MANAGEMENT	<u>52.5</u>

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

<u>Functional Area/Super Department/Programs</u>	<u>FTEs</u>
<u>TRANSPORTATION</u>	
DIRECTOR'S OFFICE AND SUPPORT SVCS	76.6
OPERATIONS AND MAINTENANCE	231.1
TRANSPORTATION INFRASTRUCTURE	109.8
TOTAL TRANSPORTATION	<u>417.5</u>
<u>WASTEWATER MANAGEMENT</u>	
CONVEYANCE MAINTENANCE & DEVELOPMENT	169.8
RESEARCH GRANTS	2.0
TREATMENT OPERATIONS	267.5
WASTEWATER MANAGEMENT ADMINISTRATION	92.5
TOTAL WASTEWATER MANAGEMENT	<u>531.8</u>
TOTAL PUBLIC WORKS	<u>1,730.8</u>

INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY

<u>FLEET SERVICES</u>	
COMMUNICATION EQUIPMENT MAINTENANCE	5.5
FLEET MANAGEMENT	5.5
FUEL SERVICE	2.0
OFF-ROAD EQUIPMENT MAINTENANCE	10.0
ON-ROAD EQUIPMENT MAINTENANCE	23.5
VEHICLE REPLACE/DEPRECIATE	13.0
TOTAL FLEET SERVICES	<u>59.5</u>
<u>GRAPHIC SERVICES</u>	
GRAPHIC SERVICES	20.5
TOTAL INTERNAL SERVICE PUBLIC WORKS	<u>80.0</u>

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

Capital Projects

Expenditures: 143,776,950

Revenues: 24,148,950

FTEs 7.3

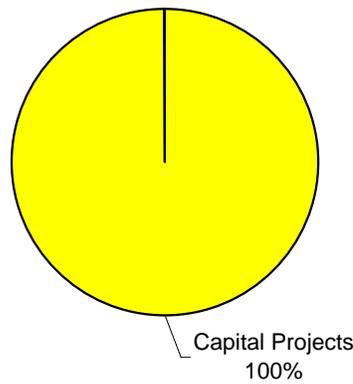
Function Statement:

The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at \$100,000 or more (excluding Wastewater Management Enterprise Fund projects), as detailed in the proposed Fiscal Year 2006/10 Five Year Capital Improvement Plan.

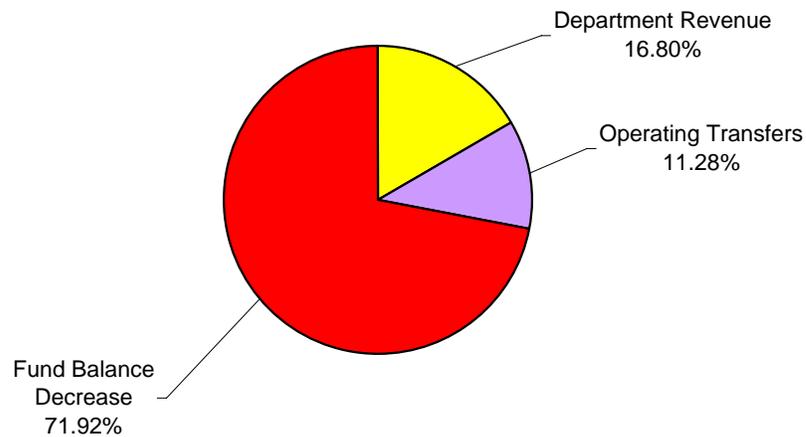
Mandates:

None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CAPITAL PROJECTS

<u>Expenditures by Program</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
CAPITAL PROJECTS	103,166,637	132,118,337	143,776,950
Total Expenditures	103,166,637	132,118,337	143,776,950
<u>Funding by Source</u>			
Revenues			
CAPITAL PROJECTS	29,030,708	23,443,856	24,148,950
Total Revenues	29,030,708	23,443,856	24,148,950
Net Operating Transfers In/(Out)	23,772,940	11,171,248	16,220,596
Other Funding Sources	65,000,000	96,000,000	0
Fund Balance Decrease/(Increase)	(14,637,011)	1,503,233	103,407,404
Total Program Funding	103,166,637	132,118,337	143,776,950
<u>Staffing (FTEs) by Program</u>			
CAPITAL PROJECTS	7.0	7.0	7.3
Total Staffing (FTEs)	7.0	7.0	7.3

Program Summary

Department: CAPITAL PROJECTS

Program: CAPITAL PROJECTS

Function

The Capital Projects budget reflects anticipated funding for the construction of Pima County funded capital projects valued at \$100,000 or more (excluding Wastewater Management Enterprise Fund projects), as detailed in the five year Capital Improvement Plan. These projects are primarily funded through bond sales. The balance of the funding comes from Capital Projects revenue and operating transfers from other County departments.

Description of Services

The budgeted amount of \$143,776,950 has been developed based upon the following:

Facilities Management	\$34,159,949
Transportation	56,480,917
Flood Control District	20,249,835
Natural Resources, Parks and Recreation	14,542,719
Open Space	9,138,000
Neighborhood Reinvestment	1,187,667
Solid Waste	2,296,000
Cultural Resources	5,143,722
CIP Administration	578,141
 Total CIP	 \$143,776,950

Program Goals and Objectives

- Complete on time and at or below projected cost all capital projects as detailed in the proposed fiscal year 2006/10 Pima County Capital Improvement Plan
- Meet the reporting requirements of the County's Truth in Bonding Ordinance
- Obtain additional outside funds to offset the cost of capital projects to County taxpayers

Program Performance Measures	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Bonds sold (excludes sewer revenue bonds)	\$65,000,000	\$116,200,000	\$0
Outside revenue sources	\$29,030,708	\$36,524,899	\$24,148,950

Program Expenditures by Object	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
PERSONAL SERVICES	0	415,024	432,326
SUPPLIES AND SERVICES	0	37,239	136,815
CAPITAL OUTLAY	103,166,637	131,666,074	143,207,809
Total Program Expenditures	103,166,637	132,118,337	143,776,950

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	16,855,166	18,887,581	14,997,572
CHARGES FOR SERVICES	9,536,768	2,492,520	7,235,700
INTEREST	996,627	2,000,000	581,423
MISCELLANEOUS	1,642,147	63,755	1,334,255
Operating Revenue Sub-Total	29,030,708	23,443,856	24,148,950
Net Operating Transfers In/(Out)	23,772,940	11,171,248	16,220,596
Other Funding Sources	65,000,000	96,000,000	0
Fund Balance Decrease/(Increase)	(14,637,011)	1,503,233	103,407,404
Total Program Funding	103,166,637	132,118,337	143,776,950

Program Staffing (FTEs)	7.0	7.0	7.3
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SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2005/06

For a comprehensive list of the active and new projects comprising the fiscal year 2006/10 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2005/06 Adopted
<u>Facilities Management</u>	
FM-04-201 Kino Public Health Center	15,455,574
FM-04-302 Justice Court/Municipal Court Complex	4,050,000
FM-04-306 Juvenile Court Build-Out	1,892,859
FM-04-206 Green Valley Performing Arts Center Phase 2	1,144,000
FM-04-304 Corrections Jail Security Project	1,100,972
FM-04-445 Oro Valley Library Expansion	1,100,000
FM-95-055 Downtown Complex	1,055,147
FM-04-214 Pima Air and Space Museum - Hangar	999,346
FM-04-212 Arizona Sonora Desert Museum - Auditorium	995,000
FM-04-301 Regional Public Safety Communications System	936,000
FM-97-010 City of Tucson Midtown Library	900,235
FM-04-202 Psychiatric Hospital	848,000
FM-97-019 Kino Hospital Repair	692,554
FM-04-444 Marana Continental Ranch New Library	545,000
FM-95-027 Fire Sprinkler/Asbestos Removal - Legal Services Building	489,000
FM-05-001 WIC Program Modular Building	415,000
FM-04-002 97 East Congress Street Building	400,000
FM-95-011 Improve Disabled Access	294,371
FM-03-001 Flowing Wells Community Center	229,000
FM-04-213 Arizona Sonora Desert Museum - Gray Water	200,000
FM-04-207 Mt. Lemmon Community Center	198,889
FM-97-004 Sheriff Maximum Security Detention	84,002
FM-04-204 Animal Care Center	63,000
FM-02-005 Forensic Science Center Expansion	60,000
FM-04-203 Theresa Lee Health Clinic	10,000
FM-04-305 Interagency Victim Advocacy Center	2,000
Facilities Management Total:	34,159,949
<u>Transportation</u>	
TR-98-001 River Road, Campbell Avenue to Alvernon Way	9,166,618
TR-97-019 Craycroft Road, River Road to Sunrise Drive	7,488,000
TR-98-030 Valencia Road, Mission Road to Interstate-19	5,866,700
TR-97-018 Cortaro Farms Road, Union Pacific RR Crossing to Thornydale	4,759,000
TR-97-013 Alvernon Way, Ft Lowell Road to River Road	4,095,200
TR-93-002 Veterans Memorial Overpass	2,995,619
TR-98-025 S. 12th Ave, 38th Street to Los Reales	2,246,700
TR-98-038 Safety Improvements	2,012,501
TR-05-006 Transportation Overlay Project	2,000,000
TR-97-034 Valencia Road, Mark Road to Camino De La Tierra	1,743,000
TR-98-028 Sunrise Drive, Craycroft Road to Kolb Road	1,712,000
TR-03-002 Colossal Cave Road: Camino Loma Alta to Vail Road	1,678,000
TR-98-045 Catalina Highway, Tanque Verde Road to Houghton Road	1,400,000
TR-03-004 Edwin Road	1,260,000
TR-93-011 Wetmore Rd and Ruthrauff Rd, La Cholla Blvd to Fairview	1,253,100
TR-98-037 Broadway Boulevard, Euclid Avenue to Campbell	1,200,000
TR-05-003 Kino Parkway Overpass at 22nd Street	1,200,000
TR-98-006 Country Club Road, 36th Street to Milbur	1,024,000
TR-98-023 Neighborhood Transportation Improvements	1,000,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2005/06

For a comprehensive list of the active and new projects comprising the fiscal year 2006/10 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2005/06 Adopted
TR-98-032 La Cañada/Las Quintas Highway Drainage Improvements	508,301
TR-98-010 Interstate 19 Southbound Frontage Rd at Continental Rd	405,200
TR-05-005 Houghton Road and Sahuarita Road	367,000
TR-97-033 Colossal Cave Rd: Acacia School to Old Vail Road	254,000
TR-04-001 Hayhook Ranch Road Improvement District	226,000
TR-98-035 Mt. Lemmon Shuttle	200,000
TR-97-026 La Canada: River Rd to Ina Road	155,000
TR-97-054 Aviation/ Golf Links Bike Path Connection	86,600
TR-05-002 Dodge Blvd: Ft Lowell Rd to River Rd Bike Lanes and Sidewalks	70,000
TR-98-027 La Cholla Boulevard, River Road to Magee Road	51,500
TR-03-003 Pelican Crossing: 6th Avenue at 26th Street	46,878
TR-98-015 Kolb Road, Sabino Canyon Road to Sunrise Drive	8,000
TR-98-026 Orange Grove Road, Thornydale Road to Oracle Road	2,000
Transportation Total:	56,480,917
Regional Flood Control District	
FC-97-025 Earp Wash Detention Basin - City of Tucson	2,200,000
FC-03-002 Urban Drainage	2,000,000
FC-92-005 Arroyo Chico Detention Basin (USACOE)	1,500,000
FC-04-501 Floodprone and Riparian Land Acquisition	1,100,000
FC-04-508 Rillito River Linear Park, Alvernon to Craycroft	1,100,000
FC-04-001 Canada del Oro Flood Hazard Mitigation Project	1,050,000
Various Additional Mt. Lemmon Projects	1,020,596
FC-04-509 Santa Cruz River Linear Park - Continental Ranch	1,020,000
FC-97-028 Mission Wash	1,000,000
FC-04-505 Black Wash Urban Drainage Flood Control Improvements	978,000
FC-04-502 Urban Drainage Infrastructure Program	950,000
FC-93-004 Santa Cruz River Bank Stabilization: Grant to Ft. Lowell	755,801
FC-04-504 Tohono O'Odham Nation Drainage Improvements	750,000
FC-87-046 Floodprone Land Acquisition Program	500,000
FC-03-004 Massingale Detention Basin	500,000
FC-97-030 Tucson Diversion Channel Drainage Improvements	499,938
FC-97-015 Holladay and Forrest Drainage Improvements	375,000
FC-00-004 Santa Cruz River: Cortaro Mesquite Bosque	350,000
FC-04-503 City of South Tucson Urban Drainage	327,500
FC-98-006 Ajo Detention Basin Wetlands (USACOE)	320,000
FC-04-507 Santa Cruz River, Grant Road to Camino del Cerro	300,000
FC-87-001 Agua Caliente Wash at Tanque Verde Road	275,000
FC-92-004 Highlands Wash	250,000
FC-98-003 Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE)	250,000
FC-00-003 Tres Rios del Norte (USACOE Study)	200,000
FC-03-003 Oro Valley Flood Control District Levy Drainage	160,000
FC-97-009 Tanque Verde Creek: Sabino Canyon to Craycroft (USACOE)	150,000
FC-03-001 El Rio Medio (USACOE Study)	150,000
FC-03-007 Camino Verde/Valencia Box Culvert	100,000
FC-98-005 Rillito/Swan Wetlands (USACOE)	50,000
FC-04-510 Canada del Oro River Park, Thornydale to Magee	40,000
FC-04-506 Santa Cruz River Flood & Erosion Control, Linear Park	28,000
Regional Flood Control District Total:	20,249,835

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2005/06

For a comprehensive list of the active and new projects comprising the fiscal year 2006/10 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2005/06 Adopted
<u>Natural Resources, Parks & Recreation</u>	
PR-04-418 Flowing Wells Community Center	1,742,000
PR-04-424 Brandi Fenton Memorial Park (River Bend)	1,670,500
P-57 Quincie Douglas Park Pool	1,505,000
PR-04-434 Julian Wash Linear Park	1,505,000
PR-04-436 Atturbury Wash Sanctuary	1,005,000
PR-04-428 Feliz Paseos Universal Access Park 2004 Authorization	912,000
P-46 Columbus Park	796,000
PR-04-429 Picture Rocks Pool	771,500
P-31 Rillito River Park - Campbell to Alvernon	615,542
P-34 Oro Valley Cañada Del Oro River Park	607,000
PR-04-439 Marana Cultural and Heritage Park	470,000
PR-04-433 Houghton Greenway	405,000
P-11 Yaqui Park Improvements	398,000
P-32 Rillito Park at Columbus Boulevard District Park	385,933
PR-04-421 Curtis Park - Flowing Wells East	320,920
P-05 Tucson Athletic and Play Field Improvements	310,000
T-23 Various Trail Acquisitions	205,235
PR-04-437 Pantano River Park, 22nd Street to Michael Perry Park	199,000
P-56 Thomas Jay Community Center	160,000
PR-04-438 Rio Vista Natural Resource Park	150,000
T-19 36th Street Trailhead	137,916
PR-04-422 Catalina Community Park	131,500
P-51 Lawrence Community Center	104,000
T-21 Various Trailhead Parking/Staging	24,773
PR-04-419 Southeast Regional Park/Shooting Range - Phase II	10,900
Natural Resources, Parks & Recreation Total:	14,542,719
<u>Open Space</u>	
OS-04-107 Canoa Ranch Parcels	2,975,000
OS-04-124 Avra Valley Project Area	2,150,000
OS-04-114 Tucson Mountain Park - South Corridor	1,925,000
OS-04-109 Tortolita Mountain Park - Carpenter Ranch	980,000
OS-04-102 Tucson Mountain Park - Camino de Oeste	698,000
OS-04-123 Altar Valley Project Area	410,000
Open Space Total:	9,138,000
<u>Neighborhood Housing/Conservation</u>	
NR-1 Neighborhood Conservation	1,187,667
Neighborhood Housing/Conservation Total:	1,187,667
<u>Cultural Resources</u>	
HP-04-404 Fort Lowell Acquisition & San Pedro Chapel	1,000,000
HP-04-411 Honey Bee Village Site Acquisition	940,000
HP-04-403 Juan Bautista de Anza National Historic Trail	779,722
HP-97-007 Anza National Trail and Campsites	750,000
HP-04-407 Binghampton Historic Buildings Rehabilitation	750,000
HP-97-006 Canoa Ranch Buildings Rehabilitation	500,000
HP-04-402 Canoa Ranch Buildings Rehabilitation	200,000
HP-04-416 Ajo Curley School Art Institute	100,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2005/06

For a comprehensive list of the active and new projects comprising the fiscal year 2006/10 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2005/06 Adopted
HP-04-401 Empirita Ranch Buildings Rehabilitation	50,000
HP-04-417 Dunbar School	38,000
HP-04-414 Los Morteros Preservation	23,000
HP-04-412 Performing Arts Center Rehabilitation	13,000
Cultural Resources Total:	5,143,722

Wastewater Management

WL-03-4L1 Federal Prison Sewer System	3,761,097
WL-04-610 Marana WWTP Expansion (1.0 mgd) (2004 Auth)	3,044,225
WL-04-602 Misc. Conveyance System Rehabilitation and Repair	2,000,000
WL-04-603 Santa Cruz Interceptor, Prince to Franklin	2,000,000
WL-98-3L1 Marana Wastewater Treatment Facility	1,464,612
WL-04-601 Roger Road WWTP Rehabilitation	1,000,000
WL-05-3L5 Roger Road WWTP Nitrification	1,000,000
WL-98-2L5 Carrillo School/El Paso Street Sewer Rehabilitation	946,066
WL-87-001 Miscellaneous Sewer Relocations	750,000
WL-00-0L2 Sewer System Inspection and Inventory Project	720,000
WL-05-5L2 Ina Road Biosolids Building and Equipment	700,000
WL-00-2L1 ADOT Relocation: I-19 & I-10	600,415
WL-97-4L3 Tanque Verde Interceptor, Craycroft to Tucson Country Club	500,000
WL-04-604 Roger Road Plant to Ina Road Plant Interconnect	500,000
WL-05-5L1 I-10 Widening: Grant Rd to St. Mary's Rd	450,000
WL-00-3L2 Avra Valley BNROD Expansion	350,000
WL-05-0L3 Process Improvement Evaluations	320,000
WL-03-4L2 Corona de Tucson WWTF Expansion (0.3 mgd)	300,000
WL-98-001 Miscellaneous Engineering Design Services	250,000
WL-05-5L3 Ina Road Whole Effluent Toxicity Testing Lab	250,000
WL-05-0L1 Flow Model Project	150,000
WL-05-1L1 Richey Yard Master Facility Plan	150,000
WL-94-4L7 Green Valley Sewer Protection	112,800
WL-05-0L2 Process Simulating Training	110,000
WL-05-2L1 Kino Environmental Restoration Chlorination/Dechlorination	100,000
WL-05-3L1 Continental Force Main No. 2	100,000
WL-05-3L2 Capstan Lift Station	100,000
WL-05-3L3 Green Valley Flood Control Protection Wall	55,000
WL-05-3L4 Green Valley Recharge Monitoring System	40,000
WL-90-019 Green Valley Trunk Sewer Protection - Drainageway No. 7	10,000
Wastewater Management Total:	21,834,215

Solid Waste Management

SW-97-003 Sahuarita Expansion	1,909,000
SW-04-211 Waste Tire Collection Site Relocation	280,000
SW-97-004 Environmental Remediation/El Camino Del Cerro	62,000
SW-97-002 Tangerine Closure	45,000
Solid Waste Management Total:	2,296,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2005/06

For a comprehensive list of the active and new projects comprising the fiscal year 2006/10 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program	FY 2005/06 Adopted
Total Capital Improvement Projects:	165,033,024
Funded by Wastewater Management:	(21,834,215)
Administrative Costs:	578,141
Total FY 2005/06 Adopted Capital Projects Fund:	143,776,950

For a comprehensive list of the active and new projects comprising the fiscal year 2006/10 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Development Services

Expenditures: 13,418,511

Revenues: 14,175,644

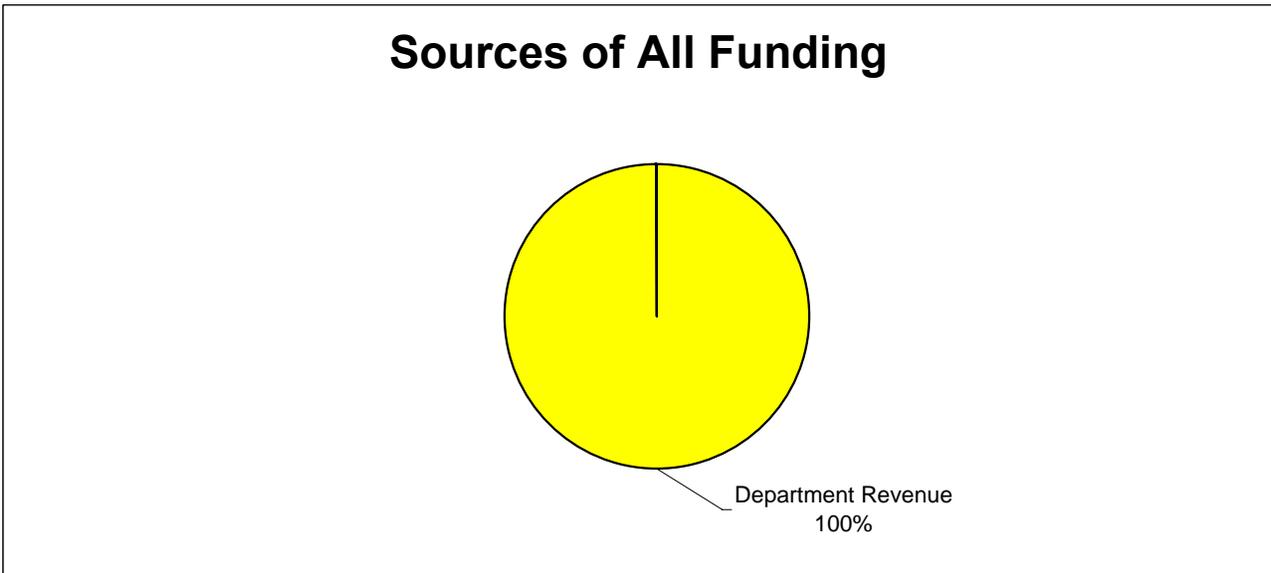
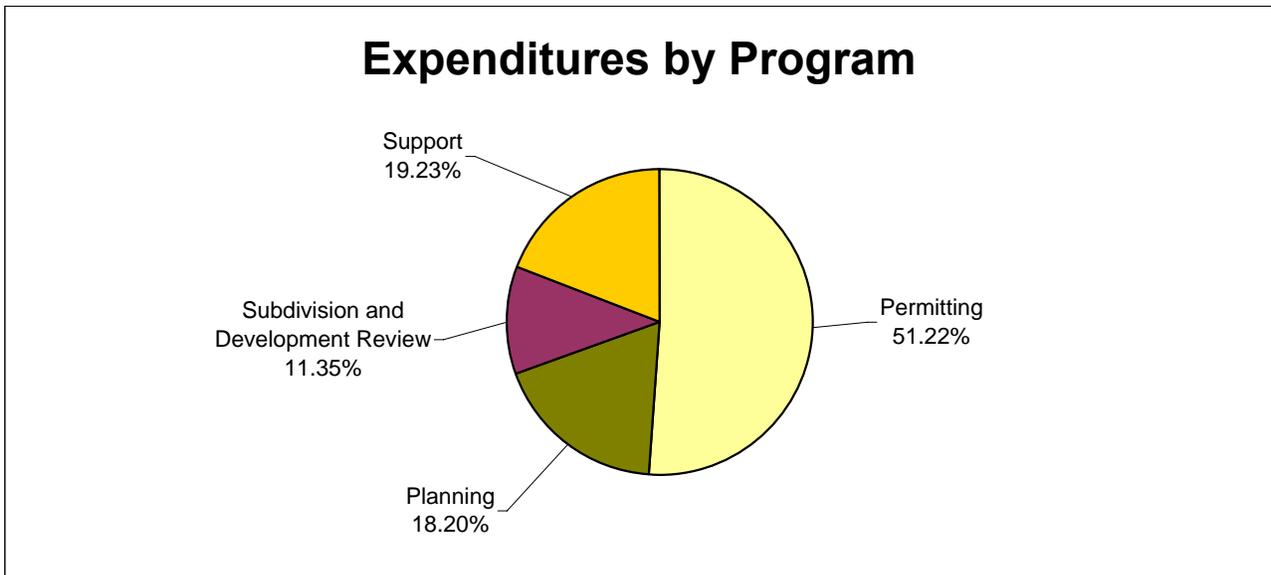
FTEs 170.0

Function Statement:

Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and Chapter 9: Protected Development Rights; and Pima County Code Title 15: Buildings and Construction; and Title 18: Zoning



Department Summary by Program

Department: **DEVELOPMENT SERVICES**

Expenditures by Program	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
PERMITTING	5,201,217	5,370,674	6,871,678
PLANNING	1,782,154	2,352,516	2,442,724
SUBDIVISION AND DEVELOPMENT REVIEW	697,797	734,355	1,523,203
SUPPORT	1,949,505	1,883,431	2,580,906
Total Expenditures	9,630,673	10,340,976	13,418,511

Funding by Source

Revenues

PERMITTING	10,626,785	9,591,112	12,841,327
PLANNING	431,567	364,725	451,573
SUBDIVISION AND DEVELOPMENT REVIEW	914,428	619,750	731,048
SUPPORT	104,210	92,000	151,696
Total Revenues	12,076,990	10,667,587	14,175,644
Net Operating Transfers In/(Out)	(303,124)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(2,143,193)	(326,611)	(757,133)
Total Program Funding	9,630,673	10,340,976	13,418,511

Staffing (FTEs) by Program

PERMITTING	90.0	91.0	100.0
PLANNING	23.0	24.0	23.8
SUBDIVISION AND DEVELOPMENT REVIEW	22.5	24.0	24.7
SUPPORT	23.0	22.5	21.5
Total Staffing (FTEs)	158.5	161.5	170.0

Program Summary

Department: DEVELOPMENT SERVICES

Program: PERMITTING

Function

Ensure building safety through the review of construction plans and inspections. Ensure structural compatibility with surrounding neighborhoods, uses, and zones. Ensure proper grading, flood mitigation, and plant preservation on every lot.

Description of Services

Provide on site inspections for building codes compliance and other County department requirements including septic inspections and flood plain compliance. Provide plan review of commercial and residential structures and support of those functions. Make zoning determinations and verify permitted uses, heights, and setbacks. Issue addresses and street names, create construction permit applications, issue construction permits and collect fees, review permit applications for required approvals, inspections, and fees. Schedule inspection requests from the public and maintain construction records. Reduce the physical impact of hillside development and protect aesthetics by regulating grading on private and public land. Implement processes and procedures necessary to enforce and observe rules, codes, and ordinances as adopted by Pima County. Regulate encroachment and building development within areas subject to flooding or erosion. Ensure consistent, comprehensive, and timely implementation of the water quality and wastewater management programs.

Program Goals and Objectives

- Protect and enhance public health, safety, and welfare and promote the sound stewardship of the natural and built environment by providing high quality and timely permitting services
 - . Provide timely and accurate review of permit applications within the specified timeframe
 - . Ensure timely and consistent inspections through ongoing training
 - . Provide timely resolution of zoning violations within four (4) months

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Residential and commercial plans reviewed within 16 days	n/a	90%	90%
Scheduled inspections completed daily	n/a	98%	98%
Inspectors attending minimum of two technical classes per year and required certifications	n/a	90%	90%
Cases responded to within 30 days of initial complaint and subsequent follow-ups within 5 days of deadlines	n/a	n/a	90%
Permit applications reviewed within three days	n/a	n/a	90%
Model reviews completed in four days	n/a	n/a	90%
Address reviews of plats and plans completed within deadline	n/a	n/a	100%
Addresses assigned within 5 days	n/a	n/a	100%
Inspection results updated within 3 days	n/a	n/a	90%
Permit files created within one day	n/a	n/a	90%
Department of Environmental Quality plans reviewed in 7 days	n/a	n/a	90%
Type II hillside grading plans reviewed in 5 days	n/a	n/a	90%
Large wastewater plans issued connection fees in 5 days	n/a	n/a	90%
Right of way permit applications approved in 2 days	n/a	n/a	90%
Customers greeted within 15 minutes	n/a	n/a	90%
Plans reviewed within 5 days	n/a	n/a	90%
Completed development plans reviewed within 30 working days	n/a	n/a	95%
Complaint cases opened within 1 week after receiving complaint	n/a	n/a	75%
Complaints resolved or citations issued within 4 months	n/a	75%	75%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	3,887,018	4,121,241	4,937,439
SUPPLIES AND SERVICES	1,305,407	1,216,433	1,900,739
CAPITAL OUTLAY	8,792	33,000	33,500
Total Program Expenditures	5,201,217	5,370,674	6,871,678

Program Summary

Department: **DEVELOPMENT SERVICES**

Program: **PERMITTING**

Program Funding by Source

Revenues			
LICENSES & PERMITS	8,202,988	7,450,481	10,050,279
CHARGES FOR SERVICES	2,318,225	2,042,191	2,701,533
MISCELLANEOUS	105,572	98,440	89,515
Operating Revenue Sub-Total	10,626,785	9,591,112	12,841,327
Net Operating Transfers In/(Out)	(5,523)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(5,420,045)	(4,220,438)	(5,969,649)
Total Program Funding	5,201,217	5,370,674	6,871,678

Program Staffing (FTEs)	90.0	91.0	100.0
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Supplemental Packages Approved

Supplemental Package B - DVS Office Moves - is associated with this program. Funding of this package provides for office relocations and renovations. The package requested a total of \$849,203 in supplies and services. Data presented on the preceding page includes \$288,602 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: DEVELOPMENT SERVICES

Program: PLANNING

Function

Provide land use planning services including reports, reviews, ordinances, comprehensive plan, and appeals governing land use in unincorporated Pima County. Administer the comprehensive plan amendment and update processes, rezoning of land, appeals process of the Boards of Adjustment, Hearing Officer cases, and Design Review Committee. Prepare zoning code text amendments as required by the elected officials.

Description of Services

Update, amend, and maintain the comprehensive plan document, plan map, and land use database. Participate in inter-jurisdictional planning efforts. Prepare special planning area studies and airport environs planning maps and studies. Prepare reports, notifications, and analysis on rezoning, specific plans, and special appeals. Update and maintain the official zoning base maps and records. Review rezoning, specific plans, and special appeals for environmental policy compliance. Coordinate environmental policy with other Public Works departments and perform necessary field work for analysis and violation issues. Review lot splits, plat note and plat waivers, and modification requests. Prepare Board of Adjustment agenda packets and reports. Oversee and coordinate zoning code text amendments. Record and staff hearing officer cases. Prepare hearing officer appeal cases. Assist in the creation, adoption, and implementation of the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Promote the sound stewardship of the natural and built environment by providing high quality and timely land use planning services
- . Prepare and process all reports, plan amendments, and reviews for completeness in a timely manner
- . Develop appropriate development review standards to govern developments in environmentally sensitive areas

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Geographic information system map updates incorporated after Board of Supervisors decision on plan amendments; final map produced by February 2006	n/a	n/a	100%
Plan amendment reports drafted 10 days prior to Planning & Zoning (P&Z) Commission hearing	n/a	n/a	100%
Rezoning cases adhering to published schedule from date site analysis is declared complete to initial P&Z Commission hearing	n/a	n/a	95%
Board of Supervisors packets for rezoning and special action cases transmitted to Clerk of Board within 6 weeks of P&Z Commission recommendation	n/a	n/a	95%
Total native plant reviews completed within 20 working days	n/a	n/a	95%
Initial single lot native plant reviews completed within 10 working days from date of receipt of completed application	n/a	n/a	95%
Total landscaping plans completed within 20 days	n/a	n/a	95%
Variance staff reports completed 10 days prior to variance hearing	n/a	n/a	95%
Zoning code text amendments or administrative policy changes, actively in progress, designed to improve one or more processes	n/a	n/a	10
Applications completed by statute (ARS 11-809) from date application deemed complete until date of approval (which is to occur within 30 days)	n/a	n/a	100%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	1,294,332	1,527,799	1,548,296
SUPPLIES AND SERVICES	467,868	800,717	886,940
CAPITAL OUTLAY	19,954	24,000	7,488
Total Program Expenditures	1,782,154	2,352,516	2,442,724

Program Funding by Source

Revenues

CHARGES FOR SERVICES	389,004	324,625	391,501
MISCELLANEOUS	42,563	40,100	60,072

Program Summary

Department: **DEVELOPMENT SERVICES**
 Program: **PLANNING**

Net Operating Transfers In/(Out)	(519)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,351,106	1,987,791	1,991,151
Total Program Funding	1,782,154	2,352,516	2,442,724
Program Staffing (FTEs)	23.0	24.0	23.8

Supplemental Packages Approved

Supplemental Package B - DVS Office Moves - is associated with this program. Funding of this package provides for office relocations and renovations. The package requested a total of \$849,203 in supplies and services. Data presented on the preceding page includes \$311,093 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: DEVELOPMENT SERVICES
Program: SUBDIVISION AND DEVELOPMENT REVIEW

Function

Review subdivision plats and development plans for conformity to Pima County codes and standards.

Description of Services

Review subdivision tentative and final plats for Department of Transportation, Wastewater Management, and Department of Environmental Quality requirements. Review improvement plans for sanitary sewer, grading, paving and hydrology engineering design. Prepare staff reports for Planning & Zoning, Design Review Committee and Board of Adjustment meetings on infrastructure needs and considerations. Review subdivision plats for zoning compliance. Prepare reports on Design Review Committee appeals to hillside development zone, buffer overlay, and scenic gateway for the Design Review Committee. Review and enforce subdivision plats and development plans for compliance with landscaping and native plant preservation ordinances. Coordinate review and approval of subdivision plats and development plans with the Subdivision and Development Review Committee, utilities, and outside service providers.

Program Goals and Objectives

- Promote the sound stewardship of the natural and built environment by providing high quality and timely development review services
- . Review development plans and subdivision plats in a timely manner
- . Provide quality customer service by communicating with customer in a timely manner
- . Conduct seminars and workshops to convey standards and guidelines to improve quality of submittals

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Transmittals completed within 3 working days	n/a	n/a	90%
Training seminars held for private consulting engineers to assist with the preparation of submittals	n/a	n/a	2
Plans reviewed within 20 work day time period	n/a	n/a	90%
Staff reports for the Planning & Zoning Commission, Design Review Committee and Board of Adjustment completed by the requested transmittal date	n/a	n/a	90%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	626,710	586,119	910,463
SUPPLIES AND SERVICES	54,789	129,636	611,740
CAPITAL OUTLAY	16,298	18,600	1,000
Total Program Expenditures	697,797	734,355	1,523,203

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
CHARGES FOR SERVICES	914,333	619,750	731,048
MISCELLANEOUS	95	0	0
Operating Revenue Sub-Total	914,428	619,750	731,048
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(216,631)	114,605	792,155
Total Program Funding	697,797	734,355	1,523,203

Program Staffing (FTEs)	22.5	24.0	24.7
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Supplemental Packages Approved

Supplemental Package B - DVS Office Moves - is associated with this program. Funding of this package provides for office relocations and renovations. The package requested a total of \$849,203 in supplies and services. Data presented on this page includes \$162,560 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: DEVELOPMENT SERVICES

Program: SUPPORT

Function

Provide vision and leadership to the department, develop the strategic plan, ensure compliance with mandates and Pima County administrative and fiscal policy and procedures, and pioneer the automation and deployment of technology throughout the department and its processes.

Description of Services

Provide administrative, policy, financial, and organizational support and direction. Provide strategic planning and organizational development. Represent department positions, decisions, and initiatives to the public, customers, and the media. Prepare and administer the budget for the department. Perform other functions as necessary in the administration of the department, in cases of emergencies, or as directed by the County Administrator or Deputy County Administrator. Ensure departmental operations have the needed information technology permitting operations support, geographic information systems (GIS) support, and computer-aided design (CAD) support for land development. Ensure departmental operations have the needed network and hardware support, Help Desk support, IT Division-controlled service survey support, and electronic government support for land development.

Program Goals and Objectives

- Provide leadership, technological, and administrative direction and support in the delivery of land use planning, development review, and permitting services
 - . Ensure progress and completion towards strategic goals and objectives
 - . Respond and communicate with customers, staff, county administration, and board offices in a timely manner
 - . Manage the department budget to achieve expenditures at or below approved budget amounts
 - . Ensure the departmental operations have the needed information technology permitting operations support
 - . Ensure the departmental operations have the needed Help Desk Support, IT Division-controlled service survey support, and electronic government support for land development
 - . Ensure the departmental operations have the needed GIS and CAD support for land development

Program Performance Measures	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Strategic objectives completed within timeframe	n/a	90%	95%
Quarterly reports completed	n/a	90%	95%
Phone calls to the director's office returned within 24 hours	n/a	80%	90%
Cost center expenditures at or under budget	n/a	100%	100%
Availability of business operations permitting operations during operating hours	99%	99%	99%
Technological solutions for streamlining processes documented in a process improvement plan with resources committed to implementing the plan	n/a	n/a	2
Information placed on the PimaXpress.com website within five (5) working days	n/a	n/a	90%
Availability of PimaXpress.com website	99%	99%	99%
Availability of GIS and CAD support during departmental operating hours	99%	99%	99%

Program Expenditures by Object	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
PERSONAL SERVICES	1,279,394	1,129,160	1,513,676
SUPPLIES AND SERVICES	547,255	672,771	931,930
CAPITAL OUTLAY	122,856	81,500	135,300
Total Program Expenditures	1,949,505	1,883,431	2,580,906
Program Funding by Source			
Revenues			
FINES AND FORFEITS	5,000	0	0
INTEREST	84,034	75,000	116,396
MISCELLANEOUS	15,176	17,000	35,300
Operating Revenue Sub-Total	104,210	92,000	151,696

Program Summary

Department: **DEVELOPMENT SERVICES**

Program: **SUPPORT**

Net Operating Transfers In/(Out)	(297,082)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,142,377	1,791,431	2,429,210
Total Program Funding	1,949,505	1,883,431	2,580,906
Program Staffing (FTEs)	23.0	22.5	21.5

Supplemental Packages Approved

Supplemental Package B - DVS Office Moves - is associated with this program. Funding of this package provides for office relocations and renovations. The package requested a total of \$849,203 in supplies and services. Data presented on the preceding page includes \$86,948 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

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Environmental Quality

Expenditures: 3,892,458

Revenues: 3,334,600

FTEs 53.9

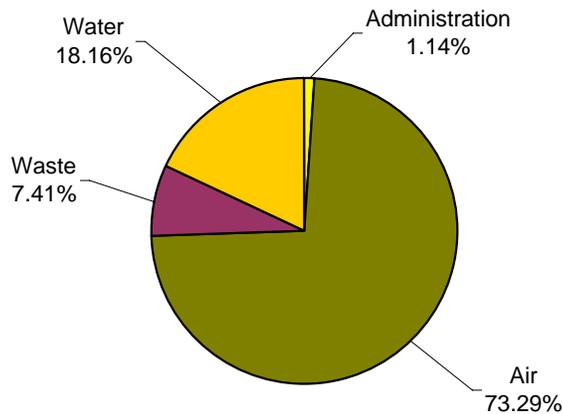
Function Statement:

Preserve and protect the environment of Pima County for the long term benefit of the residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education.

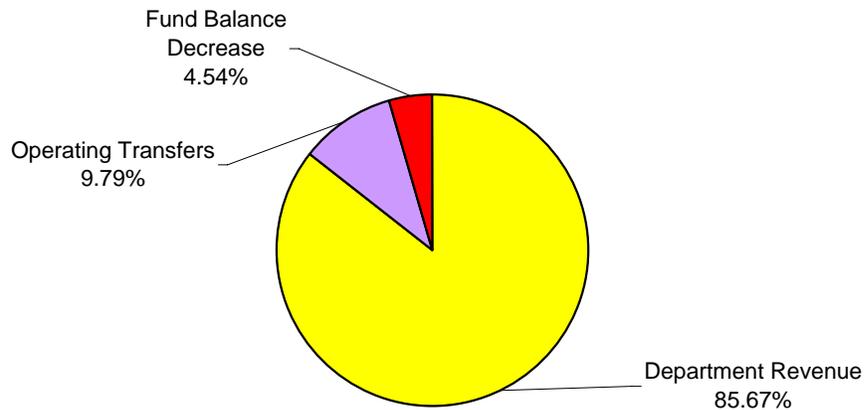
Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269: Recycling and Waste Reduction; Title 49, Chapter 3: Air Quality, Article 1: General Provisions, 49-402: State and County Control; Article 3: County Air Pollution Control; and Pima County Code Title 7: Environmental Quality; Title 13: Public Services; and Title 17: Air Quality Control

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: ENVIRONMENTAL QUALITY

<u>Expenditures by Program</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
ADMINISTRATION	20,984	25,555	44,215
AIR	2,701,602	2,693,094	2,853,007
WASTE	660,542	676,603	288,512
WATER	622,939	761,018	706,724
Total Expenditures	4,006,067	4,156,270	3,892,458

Funding by Source

Revenues

ADMINISTRATION	12,174	10,345	14,150
AIR	2,183,177	2,192,565	2,161,780
WASTE	471,339	440,955	163,350
WATER	995,645	937,733	995,320
Total Revenues	3,662,335	3,581,598	3,334,600
Net Operating Transfers In/(Out)	346,010	362,788	381,036
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(2,278)	211,884	176,822
Total Program Funding	4,006,067	4,156,270	3,892,458

Staffing (FTEs) by Program

ADMINISTRATION	7.0	8.0	9.0
AIR	29.5	32.6	31.9
WASTE	10.0	13.0	6.0
WATER	5.0	7.0	7.0
Total Staffing (FTEs)	51.5	60.6	53.9

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: ADMINISTRATION

Function

Plan, organize, and direct activities of the Environmental Quality Department.

Description of Services

Develop and implement all financial, administrative, and policy activities of the department. Provide the County Administrator's office and elected officials with briefings, presentations, and testimony regarding department operations and activities. Develop departmental monitoring, permitting, outreach, and enforcement priorities. Represent the department at workshops, public meetings, and public hearings.

Program Goals and Objectives

- Provide for the timely, efficient, and cost effective delivery of departmental services

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Quarterly activity reports completed	4	4	4
Board of Supervisors requests addressed	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	512,423	491,863	13,215
SUPPLIES AND SERVICES	(500,248)	(479,808)	0
CAPITAL OUTLAY	8,809	13,500	31,000
Total Program Expenditures	20,984	25,555	44,215

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
INTEREST	11,944	10,000	14,000
MISCELLANEOUS	230	345	150
Operating Revenue Sub-Total	12,174	10,345	14,150
Net Operating Transfers In/(Out)	59,188	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(50,378)	15,210	30,065
Total Program Funding	20,984	25,555	44,215

<u>Program Staffing (FTEs)</u>	<u>7.0</u>	<u>8.0</u>	<u>9.0</u>

Program Summary

Department: ENVIRONMENTAL QUALITY

Program: AIR

Function

Implement federal, state, and local air quality regulations within Pima County.

Description of Services

Develop air management strategies, issue permits to regulated facilities, conduct compliance activities, provide outreach and education to the public, and monitor air quality for compliance with national air quality standards.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through research, education, and regulation
- Meet the National Ambient Air Quality Standards (NAAQS) for air pollutants
- Meet the required air monitoring data recovery rate of 75%

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Air monitoring sites operational	23	23	23
Average air monitoring data recovery rate	98%	98%	90%
Community education events instituted	243	180	175
Stationary source inspections	61	84	70
Stationary source permits issued with revisions	23	26	23
Exceedences of the NAAQS	1	0	0

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	1,430,941	1,522,490	1,455,872
SUPPLIES AND SERVICES	1,138,745	975,404	1,263,735
CAPITAL OUTLAY	131,916	195,200	133,400
Total Program Expenditures	2,701,602	2,693,094	2,853,007

Program Funding by Source

Revenues

LICENSES & PERMITS	850,904	837,685	830,355
INTERGOVERNMENTAL	191,888	191,237	171,763
FINES AND FORFEITS	18,540	0	0
MISCELLANEOUS	332	0	0

Operating Revenue Sub-Total

1,061,664	1,028,922	1,002,118
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INTERGOVERNMENTAL	1,121,513	1,163,643	1,159,662
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Grant Revenue Sub-Total

1,121,513	1,163,643	1,159,662
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Net Operating Transfers In/(Out)

286,822	362,788	381,036
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Other Funding Sources

0	0	0
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Fund Balance Decrease/(Increase)

231,603	137,741	310,191
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Total Program Funding

2,701,602	2,693,094	2,853,007
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Program Staffing (FTEs)

29.5	32.6	31.9
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Program Summary

Department: ENVIRONMENTAL QUALITY
Program: WASTE

Function

Implement federal, state, and local solid and hazardous waste regulations within Pima County.

Description of Services

Develop solid and hazardous waste management strategies, issue permits to regulate hauled waste, conduct compliance activities, and provide outreach and education to the public. Conduct investigations, surveillance, and enforcement activities regarding illegal dumping of solid waste within Pima County. Monitor generators of solid waste with respect to the Resource Conservation and Recovery Act (RCRA) requirements.

Program Goals and Objectives

- Ensure the proper handling and disposal of solid and hazardous waste

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
RCRA inspections	32	50	50
Waste hauler permits issued	43	37	37
Illegal dumping sites investigated	617	550	600
Illegal waste removed from public lands (tons)	35	30	35

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	506,321	576,793	146,512
SUPPLIES AND SERVICES	131,299	77,810	140,500
CAPITAL OUTLAY	22,922	22,000	1,500
Total Program Expenditures	660,542	676,603	288,512

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
LICENSES & PERMITS	179,801	163,575	163,350
INTERGOVERNMENTAL	240,953	250,080	0
CHARGES FOR SERVICES	17,775	14,300	0
MISCELLANEOUS	16,148	13,000	0
Operating Revenue Sub-Total	454,677	440,955	163,350
INTERGOVERNMENTAL	16,662	0	0
Grant Revenue Sub-Total	16,662	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	189,203	235,648	125,162
Total Program Funding	660,542	676,603	288,512

<u>Program Staffing (FTEs)</u>	<u>10.0</u>	<u>13.0</u>	<u>6.0</u>

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: WATER

Function

Implement federal, state, and local regulations regarding water, wastewater, and onsite disposal systems within Pima County. Implement storm water management programs and conduct storm water sampling pursuant to Pima County's Municipal Separate Storm Sewer System (NPDES) permit. Provide outreach and education on water program issues.

Description of Services

Issue approvals for the construction or modification of water, wastewater, and onsite disposal systems; conduct compliance activities; and provide outreach and education to the public. Conduct sanitary surveys on public water systems. Implement storm water management, monitoring, and education activities as required by Pima County's federal storm water permit. Conduct private well testing in the Environmental Protection Agency superfund area.

Program Goals and Objectives

- Ensure the proper construction and operation of water, wastewater, and onsite disposal systems
- Implement requirements of Pima County's Municipal Separate Storm Sewer System (NPDES) permit
- Educate and inform the public of water programs and water quality issues

Program Performance Measures

	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Septic site suitability and final inspections performed	34	50	50
Water and wastewater plans reviewed	444	500	500
Plans reviewed within licensing timeframe	100%	100%	100%
Storm water events sampled	10	10	10
Private wells in superfund area tested	9	8	9
Sanitary surveys conducted	54	40	40

Program Expenditures by Object

	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
PERSONAL SERVICES	242,500	344,844	272,650
SUPPLIES AND SERVICES	369,502	413,174	426,574
CAPITAL OUTLAY	10,937	3,000	7,500
Total Program Expenditures	622,939	761,018	706,724

Program Funding by Source

Revenues

LICENSES & PERMITS	970,956	915,650	975,350
MISCELLANEOUS	237	0	0
Operating Revenue Sub-Total	971,193	915,650	975,350
INTERGOVERNMENTAL	24,452	22,083	19,970
Grant Revenue Sub-Total	24,452	22,083	19,970
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(372,706)	(176,715)	(288,596)
Total Program Funding	622,939	761,018	706,724

Program Staffing (FTEs)

5.0	7.0	7.0
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Facilities Management

Expenditures: 16,096,553

Revenues: 4,516,474

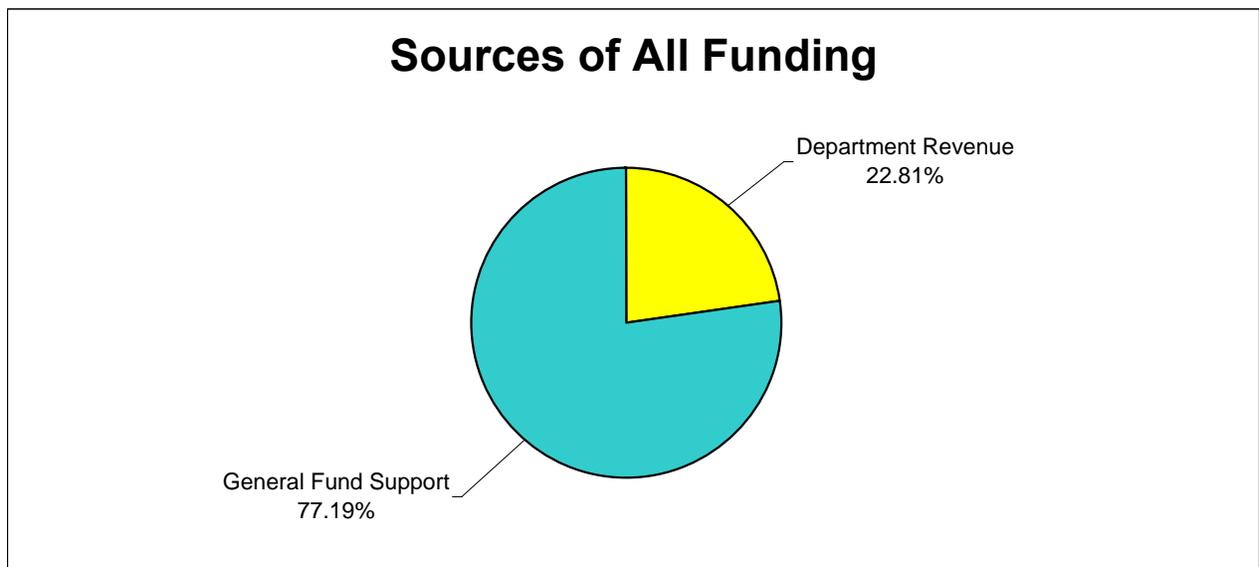
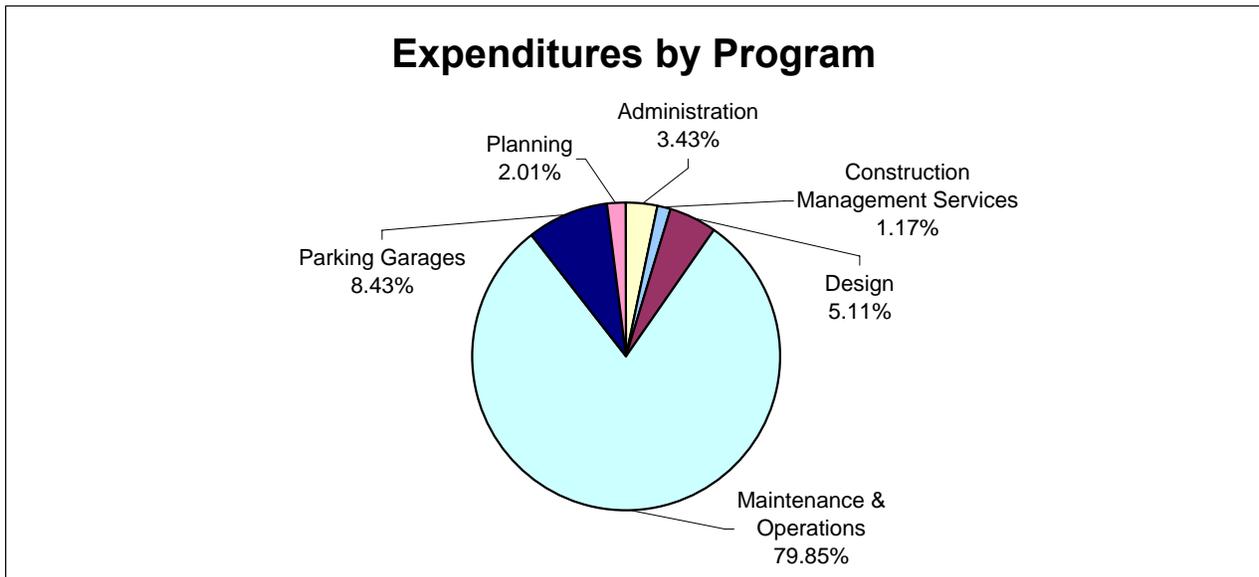
FTEs 157.7

Function Statement:

Service over 4.6 million square feet of facility space to provide a safe, clean, and functional working environment for Pima County employees and citizens visiting the facilities. Manage professionals in maintenance, refrigeration, plumbing, painting, electrical service, and electronics. Obtain and manage contracts for landscape service, janitorial service, pest control, termite eradication, and elevator maintenance and repair. Perform new, remodel, and renovation construction. Plan, design, prepare, and process bids. Operate and manage Pima County's seven revenue-generating parking garage facilities in order to offer safe, secure parking for employees and the public. Develop design plans for construction oversight and project acceptance.

Mandates:

Occupational Safety and Health Administration (OSHA) Standard 1910.1001: Toxic and Hazardous Substances; Standard 1926.1101: Toxic and Hazardous Substances; United States Code, Title 40, Part 763: Asbestos



Department Summary by Program

Department: **FACILITIES MANAGEMENT**

Expenditures by Program	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
ADMINISTRATION	593,296	359,392	552,054
CONSTRUCTION MANAGEMENT SERVICES	130,660	139,037	188,117
DESIGN	504,475	682,258	822,314
MAINTENANCE & OPERATIONS	9,899,355	11,177,462	12,853,982
PARKING GARAGES	1,379,978	1,749,511	1,356,340
PLANNING	210,893	269,735	323,746
Total Expenditures	12,718,657	14,377,395	16,096,553

Funding by Source

Revenues

ADMINISTRATION	80,595	37,733	96,858
MAINTENANCE & OPERATIONS	1,561,304	2,083,097	2,916,576
PARKING GARAGES	1,501,706	1,462,440	1,503,040
Total Revenues	3,143,605	3,583,270	4,516,474
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(518,424)	(659,640)	(844,979)
General Fund Support	10,093,476	11,453,765	12,425,058
Total Program Funding	12,718,657	14,377,395	16,096,553

Staffing (FTEs) by Program

ADMINISTRATION	5.0	6.0	7.8
CONSTRUCTION MANAGEMENT SERVICES	5.0	5.0	5.8
DESIGN	10.0	14.0	15.5
MAINTENANCE & OPERATIONS	89.0	109.9	119.8
PARKING GARAGES	3.0	3.0	3.0
PLANNING	4.0	5.0	5.8
Total Staffing (FTEs)	116.0	142.9	157.7

Note: Following the transfer of Kino Community Hospital to University Physicians, Incorporated (UPI), former Kino employees who wanted to continue as County employees were assigned to various County departments. A total of \$427,274 and nine FTEs were added to the Facilities Management department's fiscal year 2005/06 budget for those former Kino employees assigned to County positions within the department.

Program Summary

Department: FACILITIES MANAGEMENT
Program: ADMINISTRATION

Function

Provide financial management and public and tenant services for Facilities Management.

Description of Services

Process invoices, prepare deposit permits, maintain contracts and purchase orders, prepare County required reports, and prepare the department's budget. Respond properly to service requests so the appropriate corrective action is taken by designated staff. Prepare the employee payroll biweekly and process the labor distribution biweekly. Update and maintain employees' profile information and process annual reviews.

Program Goals and Objectives

- Process all invoices received for payment
- Deposit all incoming checks with Treasurer's office
- Reconcile Facilities Management contract database with Procurement's database
- Complete payroll by deadline
- Complete the labor distribution by deadline
- Update all personnel action forms (PAFs) by deadline to avoid \$50 late fee
- Answer courteously all calls to Facilities Management

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Invoices processed within 2 days of receipt	80%	90%	95%
Payments deposited within 1 day of receipt	90%	100%	100%
Contracts reconciled monthly	60%	70%	85%
Payroll turned in by deadline	100%	100%	100%
Labor distribution completed by deadline	100%	100%	100%
PAFs turned in by deadline	85%	90%	100%
Phones attended	100%	100%	100%
Complaints received per year for being discourteous	0	3 or less	3 or less

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	319,729	340,857	487,276
SUPPLIES AND SERVICES	102,972	15,635	59,378
CAPITAL OUTLAY	170,595	2,900	5,400
Total Program Expenditures	593,296	359,392	552,054

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
INTERGOVERNMENTAL	28,126	0	0
MISCELLANEOUS	52,469	37,733	96,858
Operating Revenue Sub-Total	80,595	37,733	96,858
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	512,701	321,659	455,196
Total Program Funding	593,296	359,392	552,054

<u>Program Staffing (FTEs)</u>	<u>5.0</u>	<u>6.0</u>	<u>7.8</u>

Program Summary

Department: FACILITIES MANAGEMENT

Program: CONSTRUCTION MANAGEMENT SERVICES

Function

Provide construction management and document review for all Facilities Management projects.

Description of Services

Represent and protect Pima County's interests by providing construction management from the bidding phase through the end of the construction phase. Review specifications and drawings during the design phase for constructability and conformance to Pima County design standards using in-house documents or those prepared by a consultant.

Program Goals and Objectives

- Minimize cost overruns with the accumulative cost of all non-additive scope of work changes to within 5% of the accepted bid per construction project
- Minimize construction schedule overruns to within 110% of original calendar days per contract schedule
- Minimize amount of turn around time for document review

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Cost overruns within 5% of bid	65%	65%	85%
Projects completed within 110% schedule	60%	80%	90%
Reviews completed within 7 days of receipt	55%	85%	95%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	254,708	255,241	277,310
SUPPLIES AND SERVICES	(135,126)	(123,704)	(99,434)
CAPITAL OUTLAY	11,078	7,500	10,241
Total Program Expenditures	130,660	139,037	188,117

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	130,660	139,037	188,117
Total Program Funding	130,660	139,037	188,117

<u>Program Staffing (FTEs)</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Program Staffing (FTEs)	5.0	5.0	5.8

Program Summary

Department: FACILITIES MANAGEMENT
Program: DESIGN

Function

Provide outsourced services and staff services for new construction and remodel projects.

Description of Services

Manage outsourced professional consultants in order to provide programming, schematic designs, and construction documents for projects which are too complex for current Facilities Management resources. Utilize Facilities Management design staff to determine building programming needs, schematic designs, and construction documents for new construction and remodeling projects.

Program Goals and Objectives

- Provide client consultation to determine needs and building program requirements
 - Prepare required scope of services for solicitation of qualifications (SOQ), evaluate SOQs, and recommend consultant for contract award in a timely fashion
 - Provide contracted documents (CD) for competitive bidding, evaluate bids, and make recommendation for general construction awards
 - Provide professionally trained staff to directly address smaller scope projects within the department's current resource capabilities
 - Provide prompt administration of multiple small construction contracts as required by the department staff in order to adhere to the limitations of the Pima County Procurement Code
 - Provide professional support for Facilities Management construction management division staff on larger scale construction and remodel projects
-

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Initial client meetings held within 7 days	85%	85%	95%
SOQs awarded within 7 days	85%	85%	95%
CD reviews responded to within 7 days	85%	85%	95%
Construction bids awarded within 7 days	85%	85%	95%
Outsourced projects reviewed within 7 days	90%	90%	95%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	702,905	810,369	943,622
SUPPLIES AND SERVICES	(221,000)	(155,032)	(138,008)
CAPITAL OUTLAY	22,570	26,921	16,700
Total Program Expenditures	504,475	682,258	822,314

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	504,475	682,258	822,314
Total Program Funding	504,475	682,258	822,314

<u>Program Staffing (FTEs)</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
	10.0	14.0	15.5

Supplemental Packages Approved

Supplemental Package I - Additional Staff-Design Division - is associated with this program. Funding of this package provides \$73,377 in personal services, \$12,734 in supplies and services, and \$4,200 in capital for two additional design staff personnel to address increased work load. The data presented on this page includes \$90,311 in expenditures.

Program Summary

Department: FACILITIES MANAGEMENT
Program: MAINTENANCE & OPERATIONS

Function

Provider of Pima County buildings and facilities the required preventive maintenance, repairs, upgrades, replacements, and remodeling according to recommended scheduling for equipment, machinery, and service requests from other County departments.

Description of Services

Provide preventive maintenance services in accordance with the manufacturers' recommendations to prolong the life of the equipment, maintain warranties, and save money on premature replacements. Repair, upgrade, replace, and remodel County facilities in a cost effective and timely manner. Provide timely responses to service requests received from Pima County departments for facility maintenance and repairs.

Program Goals and Objectives

- Service all equipment annually
- Schedule personnel to do preventive maintenance (PM)
- Abide by the County's procurement process
- Install requested materials and parts
- Respond to service requests
- Reduce the number of third service requests

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Equipment serviced annually	100%	100%	100%
Assigned personnel doing PM	90%	90%	95%
Procurement initiated within 48 hrs of request	80%	90%	95%
Parts/materials installed within 48 hrs of request	89%	90%	95%
Service requests responded to within 48 hrs	95%	95%	95%
Reduction in third service requests	10%	75%	90%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	4,513,354	5,570,945	6,291,875
SUPPLIES AND SERVICES	5,293,329	5,447,294	6,542,507
CAPITAL OUTLAY	92,672	159,223	19,600
Total Program Expenditures	9,899,355	11,177,462	12,853,982

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
MISCELLANEOUS	181,308	101,761	917,749
Operating Revenue Sub-Total	181,308	101,761	917,749
INTEREST	24,262	0	34,544
MISCELLANEOUS	1,355,734	1,981,336	1,964,283
Special Programs Revenue Sub-Total	1,379,996	1,981,336	1,998,827
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(396,696)	(946,711)	(698,279)
General Fund Support	8,734,747	10,041,076	10,635,685
Total Program Funding	9,899,355	11,177,462	12,853,982

Program Staffing (FTEs)	89.0	109.9	119.8
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Supplemental Packages Approved

Supplemental Package M - Mt Lemmon Comfort Station - is associated with this program. Funding of this package provides \$26,525 for supplies and services to operate and maintain the station. The data presented on this page includes \$26,525 in expenditures.

Program Summary

Department: FACILITIES MANAGEMENT
Program: PARKING GARAGES

Function

Operate and provide preventive maintenance to parking facilities managed by Pima County.

Description of Services

Provide timely invoicing of accounts, adhere to financial accounting and tracking standards, and produce revenue for Pima County.
 Provide motor vehicle parking services in seven County facilities in compliance with the policies of the Board of Supervisors and Administrative Procedure 51-2.

Program Goals and Objectives

- Comply with annual state and County audits
 - Reconcile cash to the Treasurer's cash balance
 - Replace failed gate arms promptly
 - Develop equipment inventory
 - Complete replacement schedule
-

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Audit recommendations received	0	0	0
Cash reconciled to Treasurer's balance	95%	100%	100%
Failed gate arms replaced within 2 hours	15	10	10
Equipment inventory developed	95%	95%	100%
Replacement schedule completed	95%	95%	100%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	152,665	113,139	162,148
SUPPLIES AND SERVICES	1,214,370	1,632,772	1,189,682
CAPITAL OUTLAY	12,943	3,600	4,510
Total Program Expenditures	1,379,978	1,749,511	1,356,340

Program Funding by Source

Revenues			
INTEREST	41,679	27,500	10,000
MISCELLANEOUS	1,460,027	1,434,940	1,493,040
Special Programs Revenue Sub-Total	1,501,706	1,462,440	1,503,040
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(121,728)	287,071	(146,700)
General Fund Support	0	0	0
Total Program Funding	1,379,978	1,749,511	1,356,340

Program Staffing (FTEs)	3.0	3.0	3.0
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Program Summary

Department: FACILITIES MANAGEMENT
Program: PLANNING

Function

Provide Capital Improvement Project (CIP) delivery, development, and space planning.

Description of Services

Provide project management services on behalf of the County. Report on the design, procurement, construction, and commissioning of new capital facilities projects and capital equipment replacement projects. Gather information and formulate needs assessments. Develop projections to accurately estimate the scope, cost, scheduling, and other impacts of each project. Design and maintain reports for the department's annual capital budget requests. Continue to update and maintain the County's building inventory in order to optimize the use of existing County buildings and accurately forecast and plan for future space requirements.

Program Goals and Objectives

- Stay within 5% of the scheduled completion date for all CIP projects
- Stay within the approved budget at fiscal year end for all FM managed projects

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Projects completed within +/- 5% of scheduled date	75%	85%	85%
Projects completed within approved budget	75%	85%	90%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	293,861	343,446	390,904
SUPPLIES AND SERVICES	(97,226)	(75,511)	(69,458)
CAPITAL OUTLAY	14,258	1,800	2,300
Total Program Expenditures	210,893	269,735	323,746
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	210,893	269,735	323,746
Total Program Funding	210,893	269,735	323,746
Program Staffing (FTEs)	4.0	5.0	5.8

Supplemental Packages Approved

Supplemental Package J - Architect-Planning Division - is associated with this program. Funding of this package provides \$20,668 in personal services, \$10,480 in supplies and services, and \$2,300 in capital for one architect position to address increased capital projects work load. The data presented on this page includes \$33,448 in expenditures.

Fleet Services

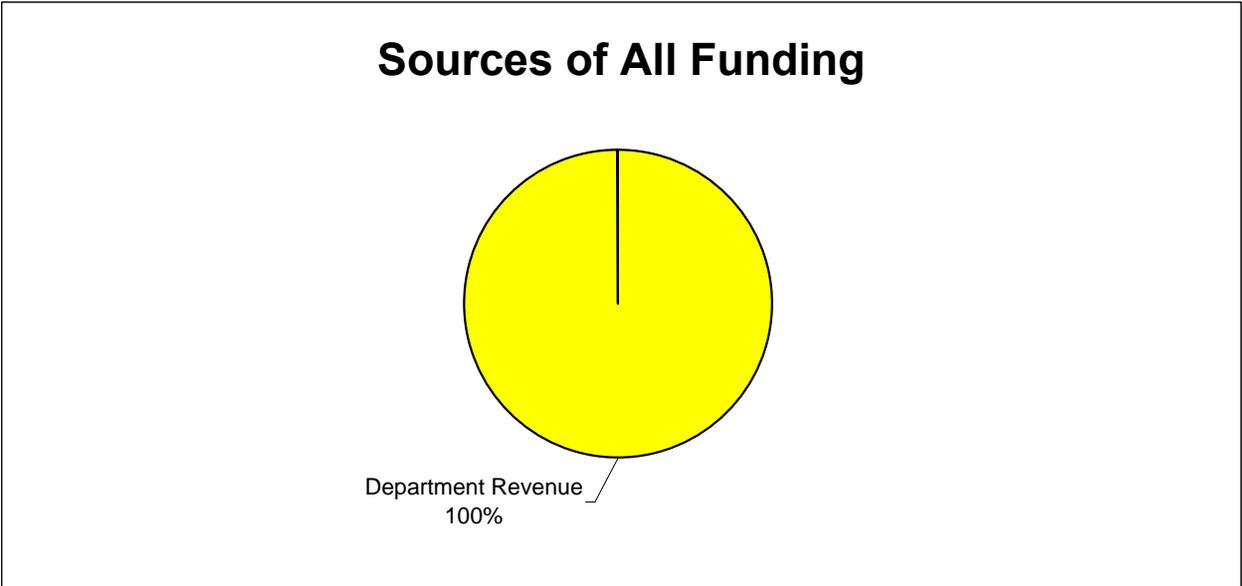
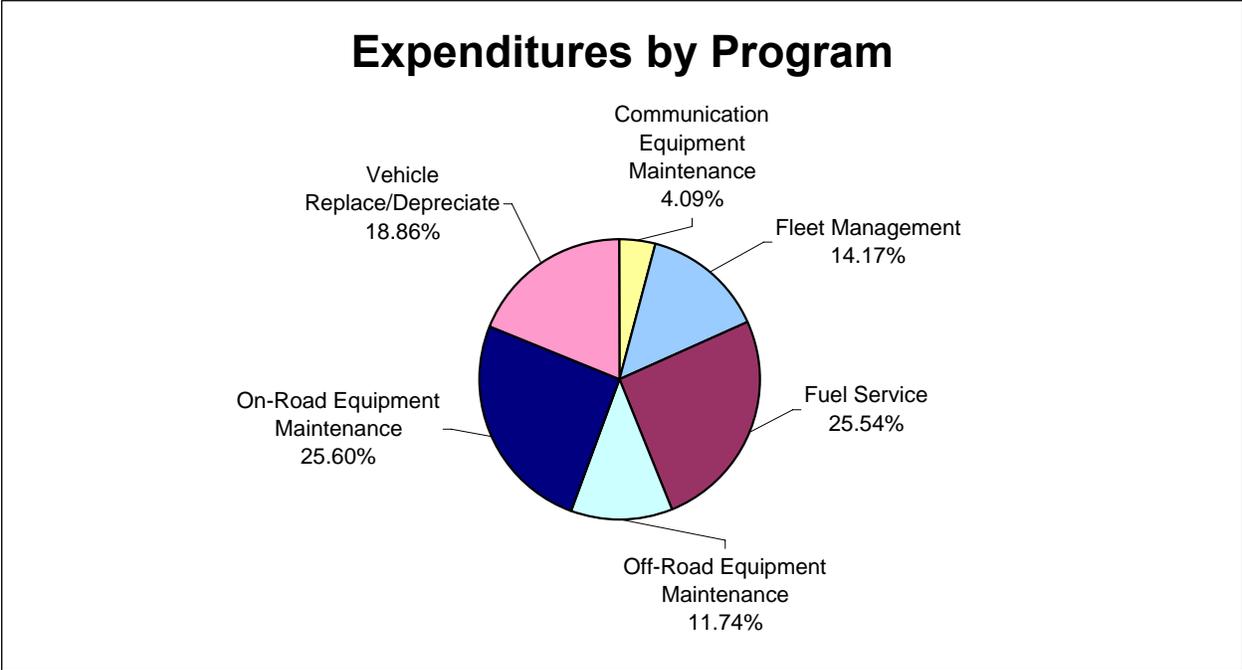
Expenditures: 13,097,731

Revenues: 13,745,666

FTEs 59.5

Function Statement: Purchase, maintain and dispose of cars and light trucks, heavy trucks, off-road heavy equipment, and radio communications equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, parts, and communications equipment.

Mandates: None



Department Summary by Program

Department: **FLEET SERVICES**

Expenditures by Program	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
COMMUNICATION EQUIPMENT MAINTENANCE	619,935	521,285	535,485
FLEET MANAGEMENT	4,365,851	1,806,897	1,855,682
FUEL SERVICE	2,674,314	2,558,767	3,345,788
OFF-ROAD EQUIPMENT MAINTENANCE	1,339,584	1,508,782	1,538,200
ON-ROAD EQUIPMENT MAINTENANCE	1,772,520	3,225,759	3,352,188
VEHICLE REPLACE/DEPRECIATE	2,388,916	2,257,269	2,470,388
Total Expenditures	13,161,120	11,878,759	13,097,731

Funding by Source

Revenues

COMMUNICATION EQUIPMENT MAINTENANCE	0	527,285	543,561
FLEET MANAGEMENT	10,383,925	1,806,949	1,859,027
FUEL SERVICE	693,309	2,593,267	3,380,965
OFF-ROAD EQUIPMENT MAINTENANCE	1,569,395	1,520,782	1,547,710
ON-ROAD EQUIPMENT MAINTENANCE	340,192	3,249,759	3,383,515
VEHICLE REPLACE/DEPRECIATE	127,477	3,330,580	3,030,888
Total Revenues	13,114,298	13,028,622	13,745,666
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	46,822	(1,149,863)	(647,935)
Total Program Funding	13,161,120	11,878,759	13,097,731

Staffing (FTEs) by Program

COMMUNICATION EQUIPMENT MAINTENANCE	5.5	5.5	5.5
FLEET MANAGEMENT	4.0	4.0	5.5
FUEL SERVICE	2.0	2.0	2.0
OFF-ROAD EQUIPMENT MAINTENANCE	10.0	10.0	10.0
ON-ROAD EQUIPMENT MAINTENANCE	23.0	23.5	23.5
VEHICLE REPLACE/DEPRECIATE	11.0	11.0	13.0
Total Staffing (FTEs)	55.5	56.0	59.5

Program Summary

Department: FLEET SERVICES

Program: COMMUNICATION EQUIPMENT MAINTENANCE

Function

Provide support for Pima County's inventory of radio communications equipment and vehicular emergency warning devices.

Description of Services

Provide engineering, maintenance, installation, and management of wireless voice and data communications systems, support infrastructure, end user subscriber equipment, and various forms of vehicular signaling, warning, safety, and special equipment.

Program Goals and Objectives

- Maintain 800 megahertz trunking radio system and support infrastructure at maximum efficiency
- Standardize and upgrade user equipment
- Provide support of radio users
- Increase reliability and coverage of radio systems
- Conduct performance renewal program (PRP) twice a year
- Provide technical support for Pima County Wireless Integrated Network
- Test antennas for maximum radio frequency performance

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
PRPs conducted in fiscal year	2	2	2
Training sessions conducted	3	3	8
Control computers replaced	5	9	1

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	289,025	298,594	310,629
SUPPLIES AND SERVICES	311,986	218,691	224,856
CAPITAL OUTLAY	18,924	4,000	0
Total Program Expenditures	619,935	521,285	535,485

Program Funding by Source

Revenues			
CHARGES FOR SERVICES	0	527,285	543,561
Operating Revenue Sub-Total	0	527,285	543,561
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	619,935	(6,000)	(8,076)
Total Program Funding	619,935	521,285	535,485

Program Staffing (FTEs)	5.5	5.5	5.5
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Program Summary

Department: FLEET SERVICES
Program: FLEET MANAGEMENT

Function

Provide fleet management and disposal of Pima County's vehicle fleet and communication equipment.

Description of Services

Provide a centralized program to fund all of the Fleet Services Department's required expense obligations: central administration, insurance, Public Works administration, safety support, information systems technical support, and licenses and permits.

Program Goals and Objectives

- Provide management of the Fleet Services Department's resources in a manner consistent with the policies and expectations of the Board of Supervisors, County Administrator, and Deputy County Administrator for Public Works
- Provide funding as required for Fleet Services' share of the costs for support from General Fund departments
- Provide funding as required for all costs related to services provided by municipal, state, and federal agencies
- Manage departmental operations in support of the fleet to maintain average fleet rates less than \$0.48 per mile
- Manage departmental operations in support of the fleet to maintain less than 5% fleet downtime
- Provide funding to County departments for general administrative support at the level prescribed
- Provide funding to the Risk Management Department for vehicle liability insurance at the level prescribed
- Provide funding to the Public Works Administration Department for general administrative support at the level prescribed
- Provide funding to the Wastewater Management Department for safety program support at the level prescribed
- Provide funding to the Transportation and Flood Control Department for IS network support at the level prescribed
- Provide funding as necessary to the State of Arizona Motor Vehicle Division for vehicle licenses and title application fees
- Provide funding to the State of Arizona Department for Environmental Quality for vehicle emission inspection permit fees
- Provide funding as necessary to the Federal Communications Commission for broadcasting license fees

Program Performance Measures	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Average fleet cost per mile	\$0.46	<\$0.47	<\$0.48
Fleet downtime	6%	<5%	<5%
Prescribed costs funded	100%	100%	100%
Vehicle licenses and titles paid	100%	100%	100%
Vehicle emission inspection fees paid	100%	100%	100%
Broadcasting license fees paid	100%	100%	100%

Program Expenditures by Object	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
PERSONAL SERVICES	412,330	366,239	552,766
SUPPLIES AND SERVICES	3,953,521	1,440,658	1,302,916
Total Program Expenditures	4,365,851	1,806,897	1,855,682

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	3,000	39,800	37,000
CHARGES FOR SERVICES	9,996,160	1,049,603	1,041,217
INTEREST	32,733	35,000	30,000
MISCELLANEOUS	241,559	682,546	526,555
MEMO REVENUE	110,473	0	224,255
Operating Revenue Sub-Total	10,383,925	1,806,949	1,859,027
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(6,018,074)	(52)	(3,345)
Total Program Funding	4,365,851	1,806,897	1,855,682

Program Staffing (FTEs)	4.0	4.0	5.5
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Program Summary

Department: FLEET SERVICES

Program: FUEL SERVICE

Function

Provide fuel and maintain a fuel supply infrastructure for the operation of County owned and external customer owned vehicles and equipment.

Description of Services

Purchase inventory and dispense gasoline and diesel fuel from nine fueling stations. Operate two fueling trucks to dispense fuel on-site to heavy equipment. Operate a motor pool for County employees.

Program Goals and Objectives

- Procure fuel in the most cost effective method and in compliance with State of Arizona Procurement Statutes
- Store and dispense fuel in a safe and environmentally correct manner and maintain appropriate records
- Provide a centralized motor pool to increase vehicle utilization and limit fleet size
- Utilize cooperative purchasing agreements and a competitive bid process to acquire fuel at a cost minimum of one cent below Tucson average track rate
- Replace obsolete fuel dispensers at the Mission Road Station
- Meet all state and federal regulations for safe and environmentally sound practices of fuel storage
- Increase revenues by charging external customers a minimum of an additional four cents per gallon of fuel sold
- Provide internal customers with an appropriate Motor Pool vehicle for their intermittent needs by fulfilling a minimum of 95% of all requests

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Cost of fuel received compared to Tucson average	\$0.01	<\$0.01	<\$0.01
Fuel dispensers replaced	3	4	3
Citations received from state/fed regulators	0	0	0
Additional revenue from external customers	\$0.04	\$0.05	\$0.04
Motor pool vehicle requests fulfilled	97%	95%	95%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	102,387	101,230	108,696
SUPPLIES AND SERVICES	2,567,756	2,457,537	3,237,092
CAPITAL OUTLAY	4,171	0	0
Total Program Expenditures	2,674,314	2,558,767	3,345,788

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
CHARGES FOR SERVICES	142,360	2,593,267	3,380,965
MISCELLANEOUS	550,949	0	0
Operating Revenue Sub-Total	693,309	2,593,267	3,380,965
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,981,005	(34,500)	(35,177)
Total Program Funding	2,674,314	2,558,767	3,345,788

<u>Program Staffing (FTEs)</u>	2.0	2.0	2.0
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Program Summary

Department: FLEET SERVICES

Program: OFF-ROAD EQUIPMENT MAINTENANCE

Function

Provide routine and preventive maintenance and repair to Pima County's fleet of off-road vehicles, heavy construction equipment, and welding and fabrication service.

Description of Services

Perform field service and perform routine and unscheduled repairs as needed to crawler tractors, motor graders, scrapers, loaders, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

Program Goals and Objectives

- Keep maintenance expenses to a minimum
- Maximize equipment "uptime"
- Maintain and operate the shop and conduct field service with an emphasis on safety
- Perform corrective maintenance correctly the first time at least 95% of the time to avoid repeat work
- Perform preventive maintenance on schedule at least 95% of the time to reduce unscheduled maintenance
- Maintain heavy equipment fleet at a level to ensure at least 75% availability
- Reduce on the job injuries
- Reduce employee Industrial Commission of Arizona (ICA) hours

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Repeat work	5%	<5%	<5%
Late preventive maintenance	5%	<5%	<5%
Equipment availability	75%	>75%	>75%
On the job injuries	0	2	<2
Employee ICA hours	0	45	<45

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	570,650	523,109	548,710
SUPPLIES AND SERVICES	768,934	985,673	989,490
Total Program Expenditures	1,339,584	1,508,782	1,538,200

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
INTERGOVERNMENTAL	13,413	0	0
CHARGES FOR SERVICES	1,555,982	1,520,782	1,547,710
Operating Revenue Sub-Total	1,569,395	1,520,782	1,547,710
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(229,811)	(12,000)	(9,510)
Total Program Funding	1,339,584	1,508,782	1,538,200

Program Staffing (FTEs)	10.0	10.0	10.0
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Program Summary

Department: FLEET SERVICES

Program: ON-ROAD EQUIPMENT MAINTENANCE

Function

Provide routine and preventive maintenance and repair to Pima County's fleet of on-road licensed vehicles, including cars and light, medium, and heavy trucks.

Description of Services

Perform routine and unscheduled repairs as needed on cars, light trucks, medium trucks, heavy trucks, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

Program Goals and Objectives

- Minimize fleet maintenance expenses
- Maximize fleet "uptime"
- Maintain and operate the shops with an emphasis on safety
- Maintain compliance with State of Arizona's emission requirements for all on-road vehicles
- Perform corrective maintenance correctly the first time at least 95% of the time to avoid repeat work
- Perform preventive maintenance on schedule at least 95% of the time to reduce unscheduled maintenance
- Maintain the fleet at a level to ensure at least 95% availability
- Reduce on the job injuries
- Reduce employee Industrial Commission of Arizona (ICA) hours
- Employ a minimum of three State of Arizona certified gasoline emissions inspectors
- Employ a minimum of three State of Arizona certified diesel emissions inspectors
- Have available a minimum of one State of Arizona Certified emissions gas analyzer

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Repeat work	5%	<5%	<5%
Late preventive maintenance	5%	<5%	<5%
Fleet availability	95%	>95%	>95%
On the job injuries	0	6	<6
Employee ICA hours	0	80	75
Certified gasoline inspectors	2	2	3
Certified diesel inspectors	2	2	3
Certified emissions analyzers	1	1	1

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	1,085,845	1,109,241	1,142,713
SUPPLIES AND SERVICES	686,675	2,095,668	2,193,575
CAPITAL OUTLAY	0	20,850	15,900
Total Program Expenditures	1,772,520	3,225,759	3,352,188

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
CHARGES FOR SERVICES	340,192	3,249,759	3,383,515
Operating Revenue Sub-Total	340,192	3,249,759	3,383,515
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,432,328	(24,000)	(31,327)
Total Program Funding	1,772,520	3,225,759	3,352,188

Program Staffing (FTEs)	23.0	23.5	23.5
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Program Summary

Department: FLEET SERVICES
Program: VEHICLE REPLACE/DEPRECIATE

Function

Provide all administrative services, accounting for depreciation, and vehicle and equipment replacement funding.

Description of Services

Provide vehicle and equipment replacement funding and depreciation. Provide maintenance parts funding and inventory control. Provide administrative services, budget, and cost accounting services.

Program Goals and Objectives

- Ensure client departments' obsolete and/or unreliable vehicles and equipment are replaced with safe, reliable, cost efficient vehicles, and equipment appropriate to their operational needs
- Dispose of obsolete surplus vehicles and equipment
- Maintain accurate and reliable inventory, budget, and cost accounting records
- Replace 86 vehicles that have reached the end of their useful life
- Replace five pieces of off-road heavy equipment that have reached the end of their useful life
- Conduct a minimum of four public auctions to dispose of obsolete surplus vehicles and equipment
- Maintain financial records in conformance with established policies and procedures to assure adequate control
- Maintain cost accounting records in conformance with established policies and procedures to assure adequate control
- Maintain parts inventory and inventory records in conformance with established policies and procedures to assure adequate control

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Vehicles replaced	95	84	86
Pieces of off road heavy equipment replaced	3	8	5
Public auctions conducted	3	4	4
Annual audit findings	0	0	0

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	380,481	468,197	529,160
SUPPLIES AND SERVICES	1,838,195	1,785,072	1,925,228
CAPITAL OUTLAY	170,240	4,000	16,000
Total Program Expenditures	2,388,916	2,257,269	2,470,388

Program Funding by Source

<u>Revenues</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
CHARGES FOR SERVICES	0	3,330,580	3,030,888
MISCELLANEOUS	6,438	0	0
MEMO REVENUE	121,039	0	0
Operating Revenue Sub-Total	127,477	3,330,580	3,030,888
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,261,439	(1,073,311)	(560,500)
Total Program Funding	2,388,916	2,257,269	2,470,388

Program Staffing (FTEs)	11.0	11.0	13.0
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Graphic Services

Expenditures: 1,811,457

FTEs 20.5

Revenues: 1,490,270

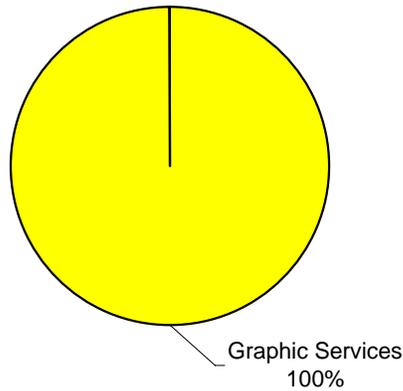
Function Statement:

Provide graphic design and printing and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

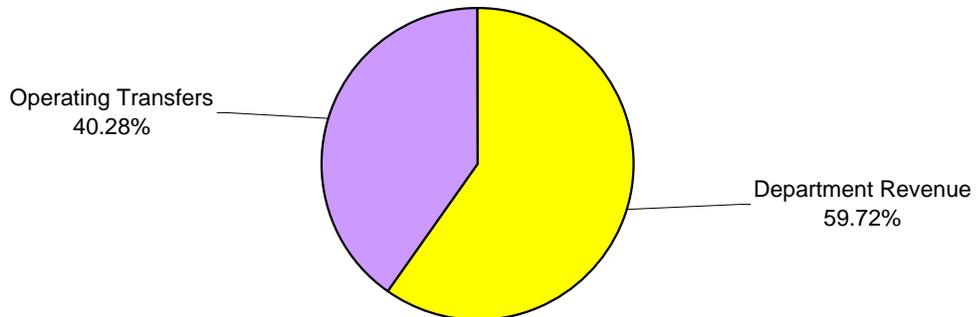
Mandates:

None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: GRAPHIC SERVICES

Expenditures by Program	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
GRAPHIC SERVICES	1,817,975	1,935,902	1,811,457
Total Expenditures	1,817,975	1,935,902	1,811,457
Funding by Source			
Revenues			
GRAPHIC SERVICES	1,575,146	1,465,577	1,490,270
Total Revenues	1,575,146	1,465,577	1,490,270
Net Operating Transfers In/(Out)	192,350	198,540	1,005,279
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	50,479	271,785	(684,092)
Total Program Funding	1,817,975	1,935,902	1,811,457
Staffing (FTEs) by Program			
GRAPHIC SERVICES	24.0	25.0	20.5
Total Staffing (FTEs)	24.0	25.0	20.5

Program Summary

Department: GRAPHIC SERVICES

Program: GRAPHIC SERVICES

Function

Provide graphic design and printing and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

Description of Services

Provide graphic design, computer graphics, desktop publishing, technical illustration, cartography, displays, and Web-site design and development services. Serve as the County webmaster. Utilize traditional and digital art media and illustration techniques, and manage all stages of publication production including layout, design, typography, editing, proofing, pre-press and printing processes and costs. Other services include digital imaging, signage design and the production of large exhibits. Provide forms design; high-speed color as well as black and white scanning; high-speed black and white and color printing and copying; offset printing; finishing and bindery services including collating, folding, comb, velo, coil, tape and steel edge; drilling and punching and numbering. Provide pick-up and delivery services to all downtown County departments.

Program Goals and Objectives

- Increase revenues
 - . Process more jobs by improving turn-around time
 - . Continue ongoing analysis of service portfolio
- Maintain a secure and united workforce
 - . Enhance lines of communication between work force and management
 - . Hold monthly departmental meetings to share information
- Increase customer service satisfaction
 - . Implement a job tracking system to provide immediate status reports
 - . Complete standard printing jobs within 10 working days

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Design hours billed	40%	55-60%	65%
Standard printing jobs completed in 10 working days	n/a	60%	85%
Departmental meetings held	n/a	6	12
Job tracking system implemented	n/a	n/a	yes

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	1,034,830	1,124,356	1,033,026
SUPPLIES AND SERVICES	783,145	801,847	778,431
CAPITAL OUTLAY	0	9,699	0
Total Program Expenditures	1,817,975	1,935,902	1,811,457

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
CHARGES FOR SERVICES	1,539,738	1,463,577	1,490,270
MISCELLANEOUS	35,408	2,000	0
Operating Revenue Sub-Total	1,575,146	1,465,577	1,490,270
Net Operating Transfers In/(Out)	192,350	198,540	1,005,279
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	50,479	271,785	(684,092)
Total Program Funding	1,817,975	1,935,902	1,811,457

<u>Program Staffing (FTEs)</u>	<u>24.0</u>	<u>25.0</u>	<u>20.5</u>

Supplemental Packages Approved

Supplemental Package B - True Two-Color Offset Press - is associated with this program. Funding of this package provides for the purchase of a two-color offset press to generate annual net expenditures savings of \$38,000 and \$20,000 of additional revenue. Data presented on this page includes (\$38,000) in expenditures and \$20,000 in revenue,

Program Summary

Department: GRAPHIC SERVICES

Program: GRAPHIC SERVICES

Supplemental Package C - Computer to Plate Unit - is associated with this program. Funding of this package provides for the purchase of an automated printing plate production machine to generate annual net expenditures savings of \$46,400 and \$28,302 of additional revenue. Data presented on the preceding page includes (\$46,400) in expenditures and \$28,302 in revenue.

Natural Resources, Parks & Recreation

Expenditures: 13,286,691

FTEs 246.9

Revenues: 821,663

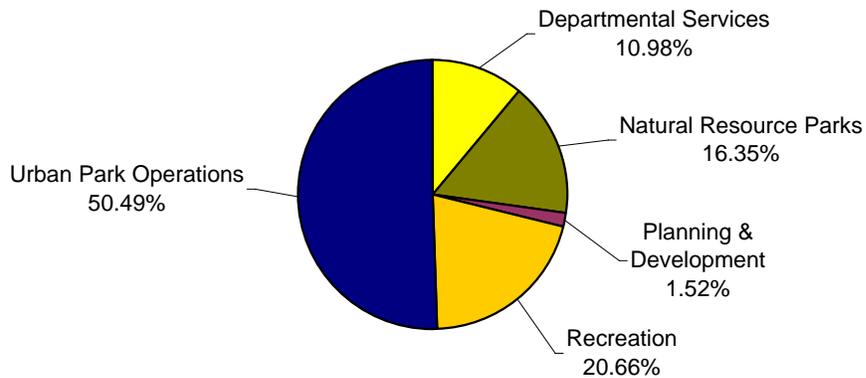
Function Statement:

Manage Pima County natural resources, urban parks, and recreation programs. Lead community efforts to conserve the Sonoran Desert and enhance the urban environment. Provide quality recreation, education, and leisure activities.

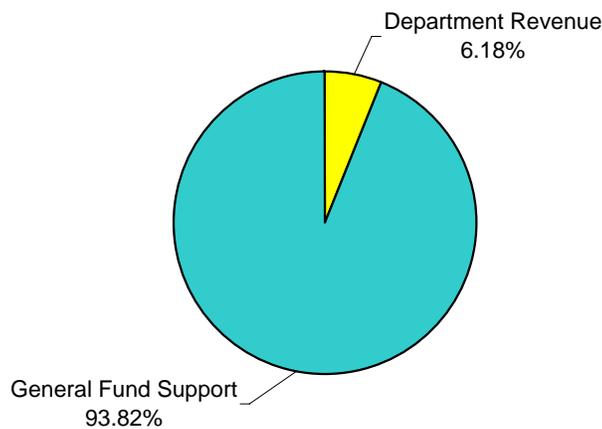
Mandates:

None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: NATURAL RESOURCES, PARKS & RECREATION

Expenditures by Program	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
DEPARTMENTAL SERVICES	1,054,772	1,208,646	1,458,417
NATURAL RESOURCE PARKS	1,307,474	1,505,233	2,172,956
PLANNING & DEVELOPMENT	140,444	135,135	202,614
RECREATION	2,238,952	2,611,460	2,744,993
URBAN PARK OPERATIONS	5,617,067	5,769,865	6,707,711
Total Expenditures	10,358,709	11,230,339	13,286,691

Funding by Source

Revenues

DEPARTMENTAL SERVICES	179,275	116,388	116,388
NATURAL RESOURCE PARKS	251,113	182,400	284,375
PLANNING & DEVELOPMENT	0	500,000	57,600
RECREATION	283,894	219,700	204,600
URBAN PARK OPERATIONS	186,434	142,675	158,700
Total Revenues	900,716	1,161,163	821,663
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	7,400	(500,000)	(5,000)
General Fund Support	9,450,593	10,569,176	12,470,028
Total Program Funding	10,358,709	11,230,339	13,286,691

Staffing (FTEs) by Program

DEPARTMENTAL SERVICES	21.5	20.0	20.0
NATURAL RESOURCE PARKS	24.1	27.1	35.0
PLANNING & DEVELOPMENT	9.0	10.0	10.0
RECREATION	67.1	76.9	76.3
URBAN PARK OPERATIONS	92.0	93.6	105.6
Total Staffing (FTEs)	213.7	227.5	246.9

Note: Following the transfer of Kino Community Hospital to University Physicians, Incorporated (UPI), former Kino employees who wanted to continue as County employees were assigned to various County departments. A total of \$67,637 and 2 FTEs were added to the Natural Resources, Parks & Recreation department's fiscal year 2005/06 budget for those former Kino employees assigned to County positions within the department.

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: DEPARTMENTAL SERVICES

Function

Provide management, leadership, and strategic and master planning for a parks and natural resource system that covers an area the size of the island of Oahu (507 sq miles) scattered throughout an area the size of the state of Delaware (1,700 sq miles). Provide and oversee accounts payable, accounts receivable, payroll, human resources, and contract administration services.

Description of Services

Work with other programs and departments in planning urban parks, natural resource parks, and recreation programs. Act as department representative at interdepartmental and intergovernmental relations meetings. Negotiate and administer leased property facilities contracts. Prepare the department for the addition of new parcels of land purchased for the preservation of Pima County's unique heritage and diverse wildlife.

Create a good first impression while providing greeting and assistance services to customers visiting the Natural Resources, Parks & Recreation (NRPR) headquarters complex. Provide training for new employees and ongoing training in Synergen, purchasing, and internal policies. Perform research upon request for the Board of Supervisors, County administration, and other entities both public and private. Review research performed by the Natural Resources program.

Work with the Capital Improvement Program team to ensure they remain on budget. Administer and monitor grants and contracts. Prepare and oversee the department budget.

Program Goals and Objectives

- Ensure the department meets its budget
 - . Review monthly expenditures reports
- Manage grants successfully
 - . Complete grant projects on time
 - . Provide grant agencies with timely activity and funding reports
- Improve communication between the NRPR headquarters complex and field staff
 - . Install wireless DSL in 14 parks and recreation centers to give field staff access to e-mail, Synergen, and personal folders
- Manage the transition of IT support from a department-based function to the central IT department
 - . Create a service agreement with the IT department
 - . Divert requests for IT service to the IT department Help Desk
- Improve vendor claim processing time
 - . Process invoices within 5 days

Program Performance Measures	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Variance from budget	1.1%	- 0.4%	0.0%
Monthly expenditures reports reviewed	12	12	12
Grant projects completed on time	n/a	n/a	100%
Grant reports produced on time	30%	60%	100%
Parks and recreation centers with wireless DSL service	0	1	14
Service agreement in place with IT department	n/a	no	yes
Number of service requests per employee properly made through IT department Help Desk	n/a	4.95	7.50
Average number of days to process an invoice	10	7	5

Program Expenditures by Object	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
PERSONAL SERVICES	904,144	1,016,642	1,052,374
SUPPLIES AND SERVICES	134,076	142,604	349,647
CAPITAL OUTLAY	16,552	49,400	56,396
Total Program Expenditures	1,054,772	1,208,646	1,458,417

Program Funding by Source

Revenues

CHARGES FOR SERVICES	1,165	0	0
MISCELLANEOUS	178,110	116,388	116,388
Operating Revenue Sub-Total	179,275	116,388	116,388

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: DEPARTMENTAL SERVICES

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	875,497	1,092,258	1,342,029
Total Program Funding	<u>1,054,772</u>	<u>1,208,646</u>	<u>1,458,417</u>
Program Staffing (FTEs)	21.5	20.0	20.0

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: NATURAL RESOURCE PARKS

Function

Manage, maintain, and protect natural resource areas, mountain parks, and new open space lands.

Description of Services

Manage and protect mountain parks, natural preserves, special use areas, trails, trailheads, and open space. Manage outside lease agreements.

Program Goals and Objectives

- Increase the level of public participation
- Maintain the operating cost per acre at the present level
- Develop new management plans for open space properties

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
People exposed to environmental education programs	12,000	15,000	25,000
Trailhead parking spaces provided	210	230	250
Acres of park, ranch, and open space lands maintained	37,094	90,000	260,000
Comprehensive management plans completed	0	0	3
Operating cost per acre of new open space lands	\$25	\$20	\$15

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	881,001	1,007,479	1,304,894
SUPPLIES AND SERVICES	387,816	433,304	582,212
CAPITAL OUTLAY	38,657	64,450	285,850
Total Program Expenditures	1,307,474	1,505,233	2,172,956

Program Funding by Source

Revenues			
CHARGES FOR SERVICES	203,397	178,100	181,975
MISCELLANEOUS	279	4,300	2,400
Operating Revenue Sub-Total	203,676	182,400	184,375
MISCELLANEOUS	25,000	0	100,000
Special Programs Revenue Sub-Total	25,000	0	100,000
INTERGOVERNMENTAL	22,437	0	0
Grant Revenue Sub-Total	22,437	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	5,154	0	(5,000)
General Fund Support	1,051,207	1,322,833	1,893,581
Total Program Funding	1,307,474	1,505,233	2,172,956

Program Staffing (FTEs)	24.1	27.1	35.0
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Supplemental Packages Approved

Supplemental Package B - CIP Projects Coming On-Line - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Feliz Paseos Park and environmental education activities. The package requested a total of \$403,976 in expenditures (\$181,922 for personal services, \$128,554 for supplies and services, and \$93,500 for capital), and \$3,300 of revenue. Data presented on this page includes \$218,228 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: NATURAL RESOURCE PARKS

Supplemental Package C - New River Parks & Brandi Fenton - is associated with this program. Funding of this package provides for environmental education activities at Brandi Fenton Park. The package requested a total of \$245,578 in expenditures (\$134,908 for personal services, \$46,170 for supplies and services, and \$64,500 for capital), and \$200 in revenue. Data presented on the preceding page includes \$65,004 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package F - Newly Acquired Open Space Responsibilities - is associated with this program. Partial funding of this package provides for operations and maintenance at A-7 Ranch, Bar V Ranch, and Rowley Ranch. The package requested a total of \$1,598,394 in expenditures (\$684,444 for personal services, \$535,250 for supplies and services, and \$378,700 for capital). Data presented on the preceding page includes \$264,629 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: PLANNING & DEVELOPMENT

Function

Manage land acquisitions, design, planning, and construction projects.

Description of Services

Plan trails, open space, and land use. Administer and manage the Capital Improvement Projects (CIP).

Program Goals and Objectives

- Identify, establish, and complete Capital Improvement Projects, Community Development Block Grants, and various other federal and state funded projects

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
CIP standards met	yes	yes	yes
Regulatory agency standards met	yes	yes	yes
Federal and state program standards met	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	125,638	114,434	86,390
SUPPLIES AND SERVICES	14,806	10,701	106,224
CAPITAL OUTLAY	0	10,000	10,000
Total Program Expenditures	140,444	135,135	202,614

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
CHARGES FOR SERVICES	0	0	2,600
Operating Revenue Sub-Total	0	0	2,600
CHARGES FOR SERVICES	0	500,000	55,000
Special Programs Revenue Sub-Total	0	500,000	55,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,246	(500,000)	0
General Fund Support	138,198	135,135	145,014
Total Program Funding	140,444	135,135	202,614

<u>Program Staffing (FTEs)</u>	<u>9.0</u>	<u>10.0</u>	<u>10.0</u>

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: RECREATION

Function

Operate community centers, swimming pools, art and leisure classes, fairs, a performing arts center, and a shooting range.

Description of Services

Provide special interest classes, workshops, garden/arts and crafts/antique fairs, aquatics, sports, skill contests, teen dances, outdoor education, shooting sports, camping, hiking, community nutrition programs, related social services, and special events. Offer room rentals, performing arts space, and cooperative management with other agencies and private non-profit groups. Offer activities to meet the unique interests of various age groups and populations. Offer age-appropriate, supervised activities in a welcoming and safe environment.

Program Goals and Objectives

- Design and implement first class education, recreation, and leisure programs at all sites, with a focus on the environment
- Ensure safety of all participants
- Plan for the future of recreation in Pima County
- Meet requirements of state, federal and county regulations, as well as budget and revenue expectations

Program Performance Measures	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Vendor spaces rented at each fair	72%	56%	70%
Volunteer hours per month	150	200	200
Intermittent workers evaluated 3 times per year	yes	yes	yes
Natural resource based activities offered	30	30	30

Program Expenditures by Object	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
PERSONAL SERVICES	1,704,885	2,126,541	2,196,166
SUPPLIES AND SERVICES	509,768	484,919	548,827
CAPITAL OUTLAY	24,299	0	0
Total Program Expenditures	2,238,952	2,611,460	2,744,993
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	30	0	0
CHARGES FOR SERVICES	268,669	219,700	204,600
MISCELLANEOUS	4,827	0	0
Operating Revenue Sub-Total	273,526	219,700	204,600
INTERGOVERNMENTAL	46	0	0
CHARGES FOR SERVICES	10,137	0	0
INTEREST	185	0	0
Special Programs Revenue Sub-Total	10,368	0	0
Grant Revenue Sub-Total	0	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	1,955,058	2,391,760	2,540,393
Total Program Funding	2,238,952	2,611,460	2,744,993
Program Staffing (FTEs)	67.1	76.9	76.3

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: RECREATION

Supplemental Packages Approved

Supplemental Package Q - Picture Rocks Congregate Meal Program - is associated with this program. Funding of this package replaces discontinued grant funding and provides \$27,556 of personal services, \$13,344 of supplies and services, and \$2,000 of revenue. Data presented on the preceding page includes \$40,900 in expenditures and \$2,000 in revenue.

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: URBAN PARK OPERATIONS

Function

Manage, operate, maintain, and administer urban parks. Fulfill the requirements of the intergovernmental agreements with four school districts and the various leases of County property including the Pima Air Museum, Arthur Pack Golf Course, Ajo Country Club, and SportsPark. Provide maintenance, repair, and new construction (trades support) for parks and facilities.

Description of Services

Operate, maintain, and schedule 85 fields (39 lighted), 10 recreation centers, and eight swimming pools. Maintain the grounds of the downtown government complex.

Program Goals and Objectives

- Increase efficiency of water use
- Prolong the life of equipment and facilities
- Respond to at least 95% of customer inquiries in one day
- Repair at least 90% of vandalized property within 72 hours

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
District park water auditor programs developed	0	1	2
Customer inquiries responded to within 1 work day	80%	85%	95%
Percent of vandalized property repaired within 72 hours	80%	85%	90%
Urban parks operated and maintained	35	35	37
Lighted ball fields operated and maintained	35	39	48
Swimming pools operated and maintained	8	8	8

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	3,368,293	3,806,521	4,451,982
SUPPLIES AND SERVICES	2,062,715	1,841,044	2,050,614
CAPITAL OUTLAY	186,059	122,300	205,115
Total Program Expenditures	5,617,067	5,769,865	6,707,711
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	833	0	0
CHARGES FOR SERVICES	82,893	83,675	90,300
MISCELLANEOUS	100,781	59,000	68,400
MEMO REVENUE	1,927	0	0
Operating Revenue Sub-Total	186,434	142,675	158,700
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	5,430,633	5,627,190	6,549,011
Total Program Funding	5,617,067	5,769,865	6,707,711
Program Staffing (FTEs)	92.0	93.6	105.6

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION

Program: URBAN PARK OPERATIONS

Supplemental Package B - CIP Projects Coming On-Line - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Flowing Wells Park and Rillito Park and increased trades support for all parks. The package requested a total of \$403,976 in expenditures (\$181,922 for personal services, \$128,554 for supplies and services, and \$93,500 for capital), and \$3,300 of revenue. Data presented on the preceding page includes \$185,748 in expenditures and \$3,300 in revenue. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package C - New River Parks & Brandi Fenton - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Rillito Park, Columbus Park at Rillito River Park, and Brandi Fenton Park. The package requested a total of \$245,578 in expenditures (\$134,908 for personal services, \$46,170 for supplies and services, and \$64,500 for capital), and \$200 in revenue. Data presented on the preceding page includes \$180,574 in expenditures and \$200 in revenue. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package E - Starr Valley - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Starr Valley. The package requested a total of \$153,559 in expenditures (\$43,227 for personal services, \$42,332 for supplies and services, and \$68,000 for capital). Data presented on the preceding page includes \$153,559 in expenditures.

Supplemental Package F - Newly Acquired Open Space Responsibilities - is associated with this program. Partial funding of this package provides additional trades support for all open space properties. The package requested a total of \$1,598,394 in expenditures (\$684,444 for personal services, \$535,250 for supplies and services, and \$378,700 for capital). Data presented on the preceding page includes \$133,926 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

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Public Works Administration

Expenditures: 125,000

FTEs 32.5

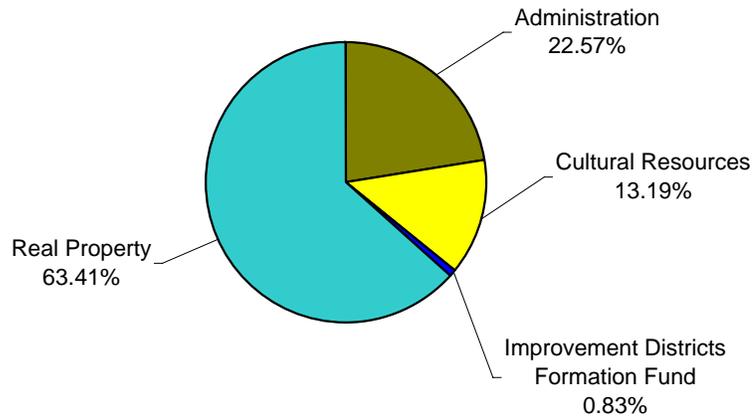
Revenues: 500

Function Statement: Provide administrative services and cultural resources services and direct the real property function for the departments within the Public Works functional area. Provide funds to cover costs associated with the formation of new improvement districts.

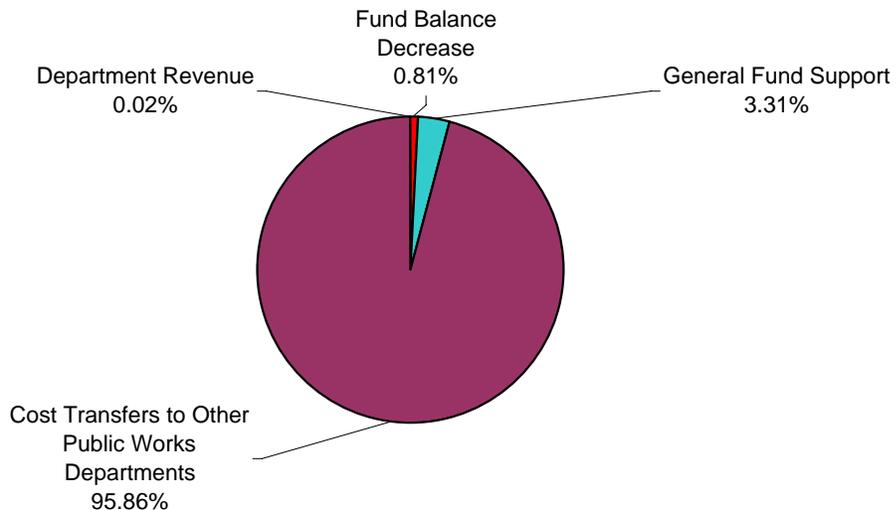
Mandates: None

Note: Expenditure percentages for Administration, Cultural Resources, and Real Property are shown only for illustrative purposes, as all of the costs of these programs except \$100,000 of Cultural Resources are transferred to other Public Works departments.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC WORKS ADMINISTRATION

Expenditures by Program	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
ADMINISTRATION	(2)	0	0
CULTURAL RESOURCES	0	0	100,000
IMPROVEMENT DISTRICTS FORMATION FUND	23,659	85,000	25,000
REAL PROPERTY	0	0	0
Total Expenditures	23,657	85,000	125,000
Funding by Source			
Revenues			
IMPROVEMENT DISTRICTS FORMATION FUND	217	0	500
Total Revenues	217	0	500
Net Operating Transfers In/(Out)	100,000	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(76,558)	85,000	24,500
General Fund Support	(2)	0	100,000
Total Program Funding	23,657	85,000	125,000
Staffing (FTEs) by Program			
ADMINISTRATION	7.7	6.0	6.0
CULTURAL RESOURCES	0.0	4.7	5.0
REAL PROPERTY	23.0	22.0	21.5
Total Staffing (FTEs)	30.7	32.7	32.5

Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: ADMINISTRATION

Function

Provide administrative direction and support services to departments within the Public Works functional area.

Description of Services

Manage capital projects, community relations, and other administrative services. Provide Real Property Services, Cultural Resources Services, and Capital Improvement Program administration; management guidance; and planning in these and other areas for departments within the Public Works functional area. Oversee, guide, and direct as necessary the implementation of County policies, capital projects, community relations, and other administrative services.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works functional area; therefore, all budgeted expenditures net to zero.)

Program Goals and Objectives

- Ensure quality public service by providing efficient and effective management services to the Public Works departments
- Coordinate efforts of Public Works departments in support of the Public Works mission and vision
- Review the annual customer satisfaction survey of Public Works departments
- Manage Public Works departments to measurable progress in providing professional and progressive services to Pima County

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Each department's strategic plan and work plan updated annually and reviewed at mid-year	yes	yes	yes
Reports obtained from each department detailing activities related to providing progressive, fiscally responsible, and timely services	2	2	2

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	(1)	0	0
SUPPLIES AND SERVICES	(1,003)	0	0
CAPITAL OUTLAY	1,002	0	0
Total Program Expenditures	(2)	0	0
<u>Program Funding by Source</u>			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	(2)	0	0
Total Program Funding	(2)	0	0

Program Staffing (FTEs)	7.7	6.0	6.0
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Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: CULTURAL RESOURCES

Function

Provide management, technical, and administrative services to all County departments and the public to ensure compliance with federal, state and County historic preservation laws and policies. Promote cultural resource conservation and implement historic preservation projects throughout Pima County.

Description of Services

Review all County Capital Improvement Program projects, review all private sector development proposals and plans, manage and protect County owned cultural resources, procure and administer grants, provide public information and heritage education, develop and implement Sonoran Desert Conservation Plan (SDCP) policies for cultural resources and ranching, and develop and implement 1997 and 2004 bond program historic preservation projects.

(Note: The Cultural Resources Office was consolidated from County Administration and the Transportation Department into Public Works Administration in fiscal year 2004/05. It is intended that most of the program's expenditures will be allocated in full to the other departments in the Public Works.)

Program Goals and Objectives

- Review and ensure compliance of County and private sector development projects
- Implement mitigation measures
- Implement the 1997 and 2004 Historic Preservation Bond program
- Complete defined project scopes
- Procure additional grant funds
- Develop and implement SDCP cultural resources and ranch conservation goals and policies
- Manage and protect County owned cultural resources
- Develop plans for open space preservation

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Compliance actions for County projects	64	94	120
Compliance reviews for private development	184	276	300
Bond funds expended	\$442,340	\$2,240,000	\$7,000,000

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	0	36,634	100,000
SUPPLIES AND SERVICES	0	(36,634)	0
Total Program Expenditures	0	0	100,000

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	0	0	100,000
Total Program Funding	0	0	100,000

<u>Program Staffing (FTEs)</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
	0.0	4.7	5.0

Supplemental Packages Approved

Supplemental Package D - General Fund Support for Cultural Resources - is associated with this program. Funding of this package provides \$100,000 to cover non project-specific activities. Data presented on this page includes \$100,000 in expenditures.

Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: IMPROVEMENT DISTRICTS FORMATION FUND

Function

Provide funding for the formation of new improvement districts.

Description of Services

Provide a designated source of funding to cover the costs to the County of fulfilling its statutory responsibilities relative to the formation of improvement districts.

(Note: The Improvement Districts Formation Fund special revenue fund was transferred from the County Administrator Department to Public Works Administration in fiscal year 2004/05. Unlike the other programs in Public Works Administration, these expenditures will not be allocated out to other departments in the Public Works functional area.)

Program Goals and Objectives

- Ensure appropriate funds are budgeted to cover the expenses related to development of future improvement districts

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Formation expenses funded	\$23,659	\$11,854	\$25,000

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	22,555	0	25,000
SUPPLIES AND SERVICES	1,104	85,000	0
Total Program Expenditures	23,659	85,000	25,000

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
INTEREST	217	0	500
Special Programs Revenue Sub-Total	217	0	500
Net Operating Transfers In/(Out)	100,000	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(76,558)	85,000	24,500
General Fund Support	0	0	0
Total Program Funding	23,659	85,000	25,000

Program Staffing (FTEs)	0.0	0.0	0.0
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Program Summary

Department: PUBLIC WORKS ADMINISTRATION

Program: REAL PROPERTY

Function

Direct and administer the real property function for Public Works departments.

Description of Services

Provide appraisal, acquisition, relocation, property management, and property disposal services to Public Works departments. Manage improvement district matters. License the use of County rights-of-way for encroachments and franchises.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works functional area; therefore, all budgeted expenditures net to zero.)

Program Goals and Objectives

- Track the number of appraisals and acquisitions per year
- Monitor all expenditures and charge expenditures to Public Works departments in an accurate and timely manner

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Appraisals per year	189	120	120
Acquisition Agreements per year	151	120	120
Escrow closings per year	201	120	120
Percent compliance for insurance on licenses	61%	80%	90%
Program Funding by Source			
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	0	0	0
Total Program Funding	<u>0</u>	<u>0</u>	<u>0</u>
Program Staffing (FTEs)	<u>23.0</u>	<u>22.0</u>	<u>21.5</u>

Regional Flood Control District

Expenditures: 9,340,697

Revenues: 19,874,539

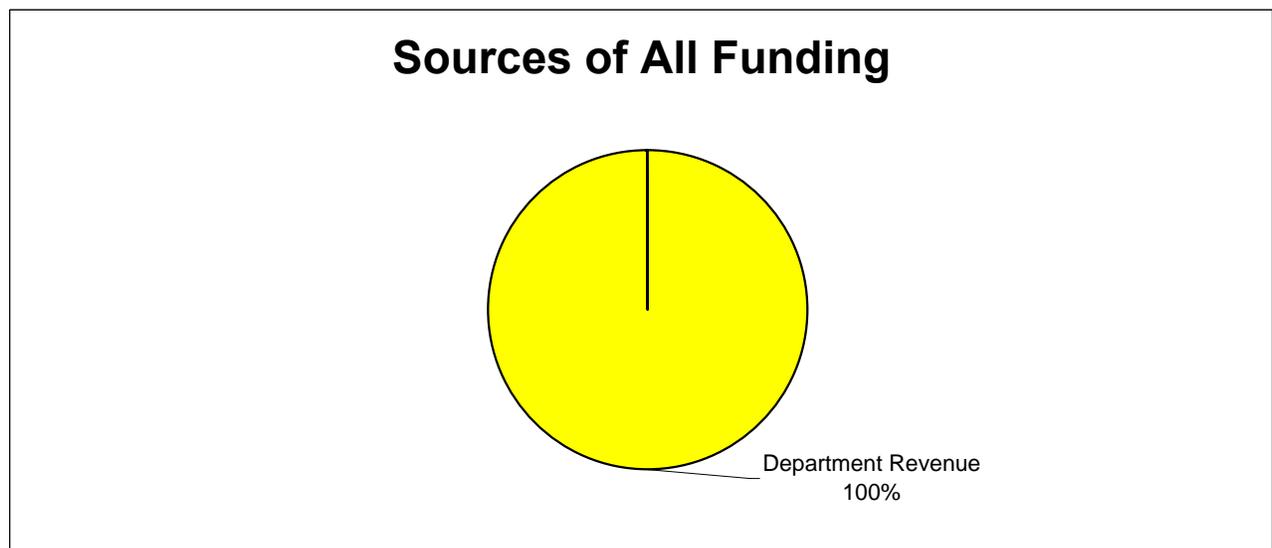
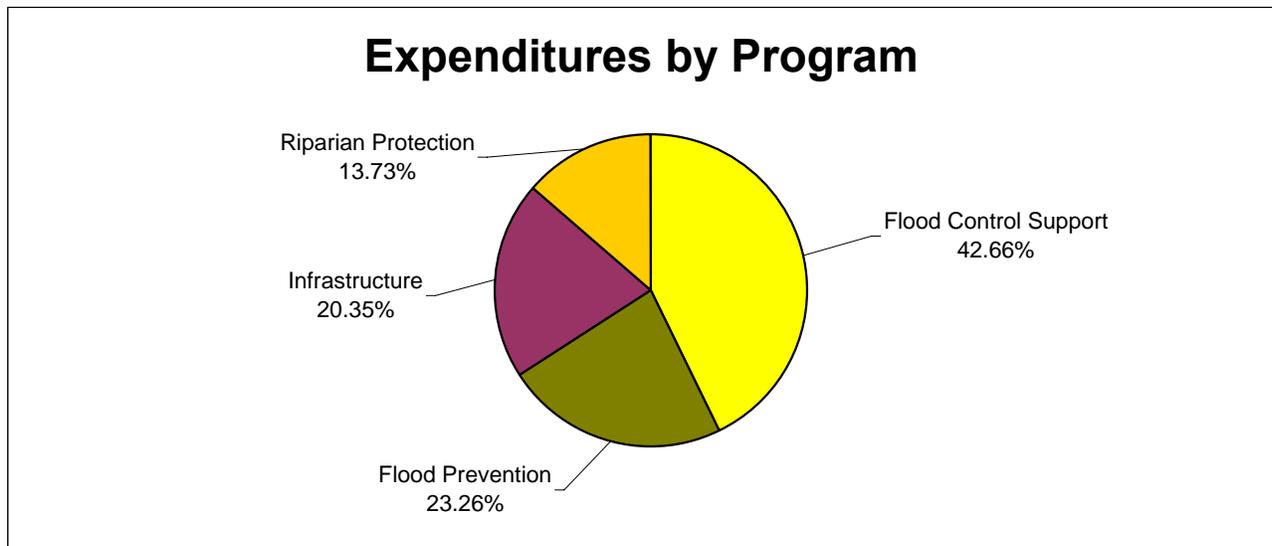
FTEs 60.8

Function Statement:

Protect public health, safety, and welfare by implementing structural flood control solutions and provide comprehensive nonstructural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties; 11-257: Flood Water Control Works, Tax Levy; Title 48, Chapter 21: Flood Control Districts; and Pima County Code Title 16: Floodplain and Erosion Hazard Management



Department Summary by Program

Department: REGIONAL FLOOD CONTROL DISTRICT

Expenditures by Program	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
FLOOD CONTROL SUPPORT	3,727,986	3,656,200	3,983,902
FLOOD PREVENTION	1,371,734	1,576,178	2,172,990
INFRASTRUCTURE	1,196,493	1,293,758	1,901,147
RIPARIAN PROTECTION	986,580	912,203	1,282,658
Total Expenditures	7,282,793	7,438,339	9,340,697

Funding by Source

Revenues

FLOOD CONTROL SUPPORT	16,607,321	17,403,714	19,840,939
FLOOD PREVENTION	668	0	0
RIPARIAN PROTECTION	23,544	0	33,600
Total Revenues	16,631,533	17,403,714	19,874,539
Net Operating Transfers In/(Out)	(9,138,167)	(9,854,783)	(10,153,457)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(210,573)	(110,592)	(380,385)
Total Program Funding	7,282,793	7,438,339	9,340,697

Staffing (FTEs) by Program

FLOOD CONTROL SUPPORT	0.0	2.0	4.0
FLOOD PREVENTION	0.0	26.0	28.5
INFRASTRUCTURE	0.0	12.0	13.5
RIPARIAN PROTECTION	0.0	14.0	14.8
Total Staffing (FTEs)	0.0	54.0	60.8

Note: The transfer of personnel (54 FTEs) back from Transportation to the Regional Flood Control District in fiscal year 2004/05 only affects hour and FTE calculations; the expenditures for personal services provided to the Regional Flood Control District were budgeted in the Regional Flood Control District in fiscal years 2003/04, 2004/05, and 2005/06.

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: FLOOD CONTROL SUPPORT

Function

Direct, lead, and support the district floodplain management and flood control activities in incorporated and unincorporated areas of Pima County by maintaining a fiscally responsible, environmentally conscientious, and multi-objective approach to managing regional watercourses, floodplains, water resources, and riparian habitats.

Description of Services

Provide leadership, financial management, and personnel for district operations. Provide direction and set policies for short range and long range regional flood control planning; provide administrative support services to procure, manage and audit contracts and services for the district; provide procurement services; initiate contracts and audits; create annual budgets; and ensure district activities conform to federal and state laws, flood insurance standards, and floodplain management goals. Services, activities and programs are provided to ensure the District meets the Federal Emergency Management Agency (FEMA) goals for local flood control activities and programs to prevent flood damage and mitigate potential flood hazards. Through FEMA's Community Rating System (CRS) the community's flood control services and programs are rated. Favorable ratings result in lower flood insurance rates to residents and businesses and the community is eligible for flood mitigation grants and disaster assistance.

Program Goals and Objectives

- Operate the District in a responsible manner that is protective of public safety, reduces future flood hazards, and meets Federal Flood Insurance Program goals
- . Be rated as a top community in floodplain management and flood prevention as determined by FEMA's Community Rating System
- Provide up-to-date, accurate floodplain information to the general public and municipalities including providing digital mapping and GIS information on floodplains, water resources and associated comprehensive planning data for flood control
- . Provide a regional flood control plan and long-term flood prevention strategy and implementation plan

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
FEMA Community Rating System rating	97%	98%	97%

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	1,159,787	1,415,274	1,442,815
SUPPLIES AND SERVICES	2,564,826	2,231,926	2,537,087
CAPITAL OUTLAY	3,373	9,000	4,000
Total Program Expenditures	3,727,986	3,656,200	3,983,902

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
TAXES	15,984,177	17,264,169	19,720,839
INTERGOVERNMENTAL	533,822	2,545	3,100
CHARGES FOR SERVICES	1,816	0	0
INTEREST	70,989	120,000	100,000
MISCELLANEOUS	16,517	17,000	17,000
Operating Revenue Sub-Total	16,607,321	17,403,714	19,840,939
Net Operating Transfers In/(Out)	(9,130,479)	(9,854,783)	(10,153,457)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(3,748,856)	(3,892,731)	(5,703,580)
Total Program Funding	3,727,986	3,656,200	3,983,902

<u>Program Staffing (FTEs)</u>	<u>0.0</u>	<u>2.0</u>	<u>4.0</u>

Supplemental Packages Approved

Supplemental Package D - Move to 97 East Congress - is associated with this program. Funding of this package provides \$754,539 of supplies and services for moving expenses and office renovations resulting from relocating the department. Data presented on this page includes \$754,539 in expenditures.

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: FLOOD PREVENTION

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive operational and infrastructure flood prevention services through a balanced, fiscally responsible, multi-objective approach for management of regional watercourses, floodplains, and water and natural resources.

Description of Services

Provide compliance with floodplain management regulation and emergency preparedness as required to meet federal and state laws and local mandates governing floodplains. Review plans, issue permits, perform investigations, conduct hydrologic and hydraulic studies, interface with other governmental agencies, instill public awareness, respond to flood events, and operate a flood warning system. Provide comprehensive planning and review of flood control infrastructure constructed by private development. Escalating private development activities have increased for both the number of permits issued annually and floodplain status inquiries for refinancing, subdivision plan reviews, and compliance investigations.

Program Goals and Objectives

- Meet or exceed federal and state requirements for floodplain management, including those mandated for participation in the National Flood Insurance Program
- Ensure that development activities in flood hazard areas are in compliance with federal and state laws and the Floodplain Ordinance
- Provide floodplain management plans that embody sound engineering principles and preserve natural resources

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Floodplain permits issued	1,000	1,160	600
Floodplain status responses issued	8,136	8,800	7,000
Compliance actions	340	450	300
Number of public education events held	6	6	6
Significant storm events responded to under the Flood Warning System	5	10	5
Number of complaints responded to	340	350	250

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	1,070,973	1,353,688	1,523,489
SUPPLIES AND SERVICES	284,754	204,890	633,501
CAPITAL OUTLAY	16,007	17,600	16,000
Total Program Expenditures	1,371,734	1,576,178	2,172,990

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
CHARGES FOR SERVICES	85	0	0
MISCELLANEOUS	583	0	0
Operating Revenue Sub-Total	668	0	0
Net Operating Transfers In/(Out)	(139)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,371,205	1,576,178	2,172,990
Total Program Funding	1,371,734	1,576,178	2,172,990

Program Staffing (FTEs)	0.0	26.0	28.5
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: INFRASTRUCTURE

Function

Protect the health, safety and welfare of Pima County residents by providing comprehensive maintenance, operation, and development of flood control infrastructure through a balanced, multi-objective approach to managing regional watercourses, floodplains, and storm water resources.

Description of Services

Design, construct, and maintain flood control facilities. Develop concept plans for flood control needs and develop cost effective, environmentally sensitive structural solutions for flood control. Evaluate alternative solutions, calculate engineering parameters, prepare construction plans and specifications, oversee construction, and perform maintenance as needed. Provide for operation and maintenance of the flood control infrastructure and emergency preparedness. Planning, design and construction of Flood Control District structural improvements adopted in the Capital Improvement Program in recent years has increased with the District expected to complete the projects authorized in the 1997 and 2004 Bond elections. Partnering with both federal and state agencies for the planning, design and construction of flood control and riparian restoration infrastructure including significant work elements associated with the US Army Corps of Engineers flood control and environmental projects in Pima County, the District continues to work at completing on-going projects.

Program Goals and Objectives

- Provide flood control improvements for the benefit of County residents that meet the program goals authorized by the voters' approval of the 1997 and 2004 General Obligation Bond Program
 - . Implement and manage the CIP budget and projects in a fiscally responsible manner
- Obtain federal and state funds and grants to assist in construction of local flood control projects

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
2004 Bond Program completed	n/a	10%	20%
1997 Bond Program completed	78%	85%	100%
Federal and state funding received for CIP	\$11,555,900	\$10,000,000	\$12,000,000

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	421,238	284,743	336,327
SUPPLIES AND SERVICES	745,892	971,015	1,535,820
CAPITAL OUTLAY	29,363	38,000	29,000
Total Program Expenditures	1,196,493	1,293,758	1,901,147

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,196,493	1,293,758	1,901,147
Total Program Funding	1,196,493	1,293,758	1,901,147

<u>Program Staffing (FTEs)</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
	0.0	12.0	13.5

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: RIPARIAN PROTECTION

Function

Preserve, protect, and restore environmental and water resources within Pima County to fulfill the mission set forth by the Board of Directors in the Sonoran Desert Conservation Plan as it pertains to resource protection and enable Pima County to submit an application to the U.S. Fish and Wildlife Service to obtain a Section 10(a) Permit under the Endangered Species Act.

Description of Services

Manage and plan as required to meet and enforce federal laws and local mandates governing riparian species including the development of land management plans in riparian conservation properties purchased under the Floodprone Land Acquisition Program. Review riparian plans and issue riparian mitigation permits for private and public development. Perform environmental and water resources investigations and studies, coordinate floodprone land acquisitions with the County's conservation land acquisition for the Sonoran Desert Conservation Plan, and interface with federal, state and local agencies on issues relating to the Sonoran Desert Conservation Plan and riparian protection. Design, construct, and maintain riparian habitat restoration projects.

Program Goals and Objectives

- Support and comply with the Sonoran Desert Conservation Plan
 - . Acquire riparian habitat conservation lands
 - . Develop environmentally sensitive land management plans
- Preserve and protect riparian habitat
 - . Develop mitigation and protection standards
 - . Enforce riparian habitat preservation and protection measures

Program Performance Measures	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Riparian Habitat Plan permits issued	13	15	15
Acres of floodprone and riparian land acquired	1,500	1,500	200
Riparian habitat conservation land management plans completed	4	7	2

Program Expenditures by Object	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
PERSONAL SERVICES	643,943	716,343	788,798
SUPPLIES AND SERVICES	295,793	180,760	424,660
CAPITAL OUTLAY	46,844	15,100	69,200
Total Program Expenditures	986,580	912,203	1,282,658

Program Funding by Source	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
Revenues			
INTERGOVERNMENTAL	12,969	0	28,600
MISCELLANEOUS	10,575	0	5,000
Operating Revenue Sub-Total	23,544	0	33,600
Net Operating Transfers In/(Out)	(7,549)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	970,585	912,203	1,249,058
Total Program Funding	986,580	912,203	1,282,658

Program Staffing (FTEs)	0.0	14.0	14.8
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Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT

Program: RIPARIAN PROTECTION

Supplemental Package B - New ALERT System Monitoring Stations - is associated with this program. Funding of this package provides \$21,600 of capital for the installation of four weather and stream flow monitoring stations, and \$21,600 of grant revenue. Data presented on the previous page includes \$21,600 in expenditures and \$21,600 in revenue.

Supplemental Package C - ALERT System Radio Upgrades - is associated with this program. Funding of this package provides for changing the ALERT warning system radio frequency to avoid interference from Davis-Monthan Air Force Base transmissions. The package requested a total of \$175,000 in expenditures (\$65,000 in personal services and \$110,000 in supplies and services). Data presented on the previous page includes \$175,000 in expenditures.

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Solid Waste Management

Expenditures: 8,344,916

FTEs 52.5

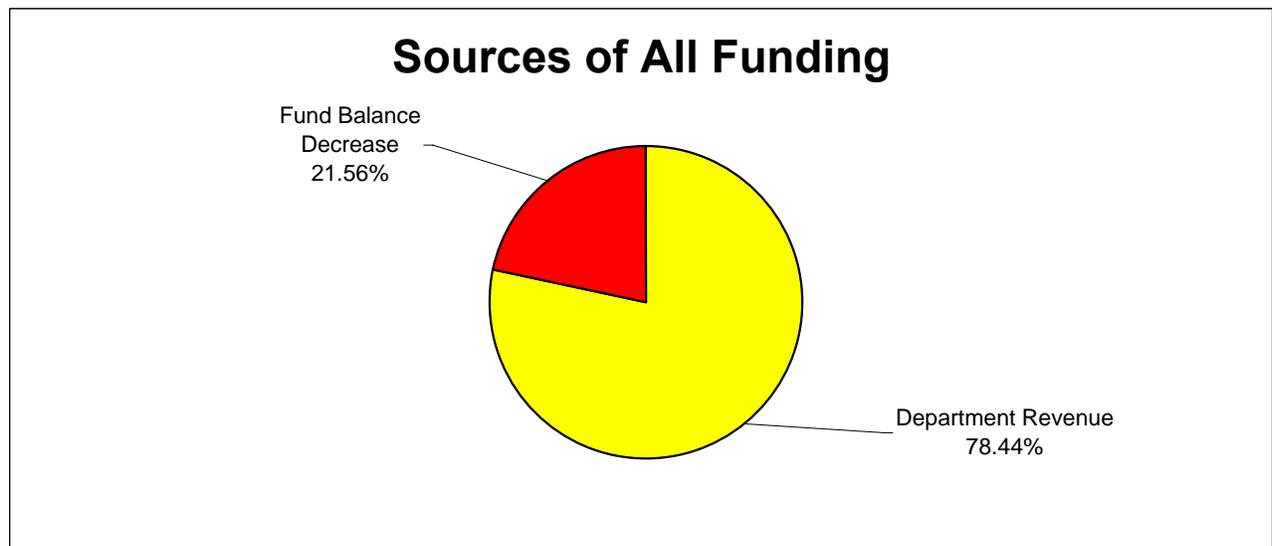
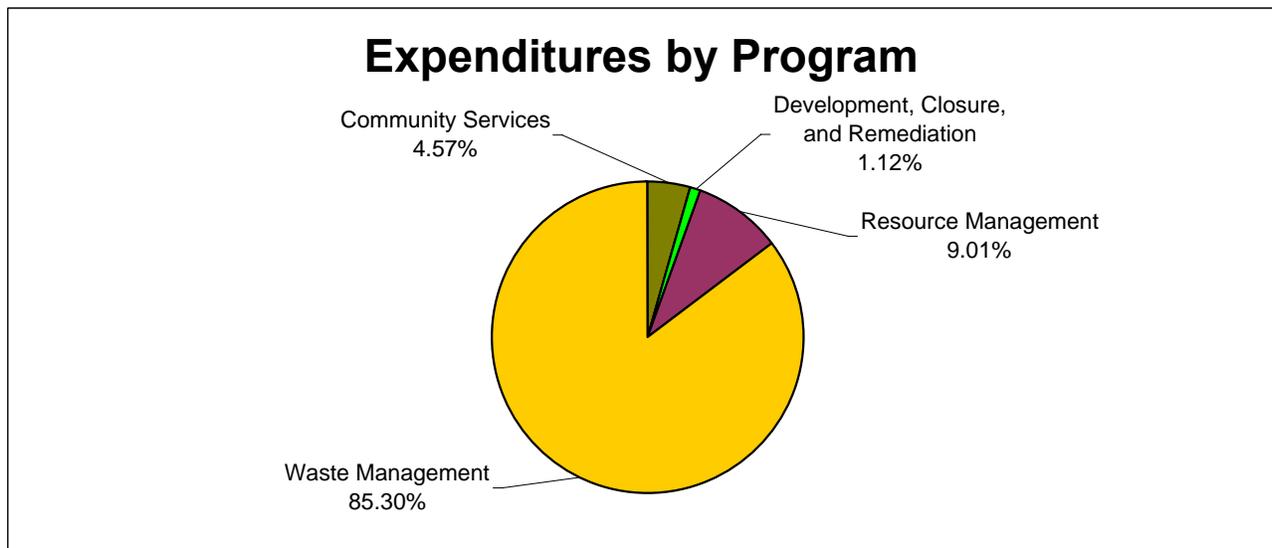
Revenues: 6,546,000

Function Statement:

Pima County Solid Waste Management shall provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Solid Waste Management shall manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction.

Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269 Recycling and waste reduction; Title 49, Chapter 4: Solid Waste Management; and Pima County Code Title 7: Environmental Quality, 7.25: Waste Collection; 7.29: Solid Waste; and 7.33: Removal of Rubbish, Trash Weeds, Filth, and Debris



Department Summary by Program

Department: **SOLID WASTE MANAGEMENT**

Expenditures by Program	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
COMMUNITY SERVICES	157,469	134,889	381,631
DEVELOPMENT, CLOSURE, AND REMEDIATION	38,674	42,400	93,357
RESOURCE MANAGEMENT	1,681,674	1,256,668	751,688
WASTE MANAGEMENT	4,146,182	4,300,602	7,118,240
Total Expenditures	6,023,999	5,734,559	8,344,916
Funding by Source			
Revenues			
DEVELOPMENT, CLOSURE, AND REMEDIATION	13,311	0	0
RESOURCE MANAGEMENT	81,445	35,000	40,000
WASTE MANAGEMENT	5,990,497	5,615,762	6,506,000
Total Revenues	6,085,253	5,650,762	6,546,000
Net Operating Transfers In/(Out)	(1,452)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(59,802)	83,797	1,798,916
Total Program Funding	6,023,999	5,734,559	8,344,916
Staffing (FTEs) by Program			
RESOURCE MANAGEMENT	13.0	12.3	14.0
WASTE MANAGEMENT	39.5	36.5	38.5
Total Staffing (FTEs)	52.5	48.8	52.5

Program Summary

Department: SOLID WASTE MANAGEMENT

Program: COMMUNITY SERVICES

Function

Provide funding, using Solid Waste tipping fees if available, for the Pima County Department of Environmental Quality Wildcat Dump Program. Provide staffing and equipment to support community clean up operations and the Wildcat Dump Program.

Description of Services

Provide bins and drivers at no charge and waive tipping fees for organized Pima County community clean up operations and the Pima County Department of Environmental Quality Wildcat Dump Program. Provide funding, if available, for the Wildcat Dump Program.

Program Goals and Objectives

- Keep Pima County clean
- Provide resources, if available, to support community neighborhood and Wildcat Dump clean up operations

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Community Service clean ups performed	25	36	as requested
Complaints received regarding community clean ups	0	0	0
Annual Community Service report prepared	yes	yes	yes
Illegal dumping sites investigated	617	550	600
Illegal waste removed from public lands (tons)	35	30	35

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	6,463	6,089	25,021
SUPPLIES AND SERVICES	151,006	128,800	356,610
Total Program Expenditures	157,469	134,889	381,631

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	157,469	134,889	381,631
Total Program Funding	157,469	134,889	381,631

<u>Program Staffing (FTEs)</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Program Staffing (FTEs)	0.0	0.0	0.0

Program Summary

Department: SOLID WASTE MANAGEMENT

Program: DEVELOPMENT, CLOSURE, AND REMEDIATION

Function

Plan and manage all Solid Waste development, closure, and remediation activities. Closure indicates that a landfill facility, or a portion of a landfill facility, has reached capacity, stopped receiving waste, and disposal operations have ceased. Closure refers to all closure and post-closure activities, and establishment of appropriate financial assurance funding during the facility operational life. Remediation includes investigation, design, and construction for remedial activities associated with waste sites.

Description of Services

Plan the establishment of financial assurance funding. Implement requisite facility development and interim closure activities at County landfills. Plan and manage remediation services to include investigation, design, and construction.

Program Goals and Objectives

- Track waste management capacity, financial assurance closure/post-closure funding, and remediation services capability
- Plan and manage the development, expansion, closure, and required remediation at County landfills

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Monthly waste data tracking completed	yes	yes	yes
Update landfill forecasts semi-annually	yes	yes	yes
Update Landfill Financial Assurances Plan	yes	yes	yes
Facilities repermited	0	1	3
Facilities expanded	0	0	4
Groundwater wells and gas probes monitored	22	22	22

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	15,819	35,000	15,234
SUPPLIES AND SERVICES	(209,940)	7,400	78,123
CAPITAL OUTLAY	232,795	0	0
Total Program Expenditures	38,674	42,400	93,357

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
INTEREST	13,311	0	0
Operating Revenue Sub-Total	13,311	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	25,363	42,400	93,357
Total Program Funding	38,674	42,400	93,357

Program Staffing (FTEs)	0.0	0.0	0.0
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Program Summary

Department: SOLID WASTE MANAGEMENT

Program: RESOURCE MANAGEMENT

Function

Provide financial management, procurement, and administrative support services. Provide for the timely replacement of equipment.

Description of Services

Manage department administration and equipment replacement.

Program Goals and Objectives

- Provide administration for integrated solid waste management development, operations, landfill facilities closure, and post-closure
- Manage financial, staffing, and administrative resources
- Manage equipment funding and replacement

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Prepare Invoices by 7th of each month	100%	100%	100%
Update equipment plan	yes	yes	yes
Update long range staffing plan	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	522,329	629,102	566,694
SUPPLIES AND SERVICES	1,132,182	608,066	122,994
CAPITAL OUTLAY	27,163	19,500	62,000
Total Program Expenditures	1,681,674	1,256,668	751,688

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	46,131	0	0
CHARGES FOR SERVICES	8,488	0	0
INTEREST	26,535	35,000	40,000
MISCELLANEOUS	291	0	0
Operating Revenue Sub-Total	81,445	35,000	40,000
Net Operating Transfers In/(Out)	(1,452)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,601,681	1,221,668	711,688
Total Program Funding	1,681,674	1,256,668	751,688

Program Staffing (FTEs)	13.0	12.3	14.0
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Program Summary

Department: SOLID WASTE MANAGEMENT

Program: WASTE MANAGEMENT

Function

Perform integrated waste management at all Pima County solid waste facilities. Plan for future expansions of existing landfill facilities.

Description of Services

Provide landfill, transfer station, and recycling operations, including waste tire collection and recycling. Prepare annual Solid Waste Development Plan update. Plan and manage the appropriate development of expansions at existing landfill facilities.

Program Goals and Objectives

- Provide long term integrated solid waste management services
- Develop, operate, and close facilities to meet County needs in compliance with applicable laws and regulations
- Plan, develop, and implement new solid waste management facilities in response to County needs

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Arizona Department of Environmental Quality inspections passed	100%	100%	100%
Accidents resulting in lost time	0	1	0
Landfills operated	4	4	4
Transfer stations operated	2	2	2
Rural collection centers operated	13	13	13
Waste tonnage handled	209,265	193,153	200,000
Tire tonnage recycled	12,196	13,000	13,500
Other materials tonnage recycled	2,945	3,471	3,905

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	1,562,268	1,587,752	1,842,576
SUPPLIES AND SERVICES	2,486,503	2,705,850	4,889,666
CAPITAL OUTLAY	97,411	7,000	385,998
Total Program Expenditures	4,146,182	4,300,602	7,118,240

Program Funding by Source

Revenues

CHARGES FOR SERVICES	4,755,754	4,452,762	5,235,000
MISCELLANEOUS	72,116	83,000	86,000

Operating Revenue Sub-Total

4,827,870	4,535,762	5,321,000
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INTERGOVERNMENTAL	1,100,361	1,000,000	1,090,000
CHARGES FOR SERVICES	62,266	80,000	95,000

Special Programs Revenue Sub-Total

1,162,627	1,080,000	1,185,000
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Net Operating Transfers In/(Out)	0	0	0
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Other Funding Sources	0	0	0
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Fund Balance Decrease/(Increase)	(1,844,315)	(1,315,160)	612,240
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Total Program Funding	4,146,182	4,300,602	7,118,240
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Program Staffing (FTEs)	39.5	36.5	38.5
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Transportation

Expenditures: 42,577,109

FTEs 417.5

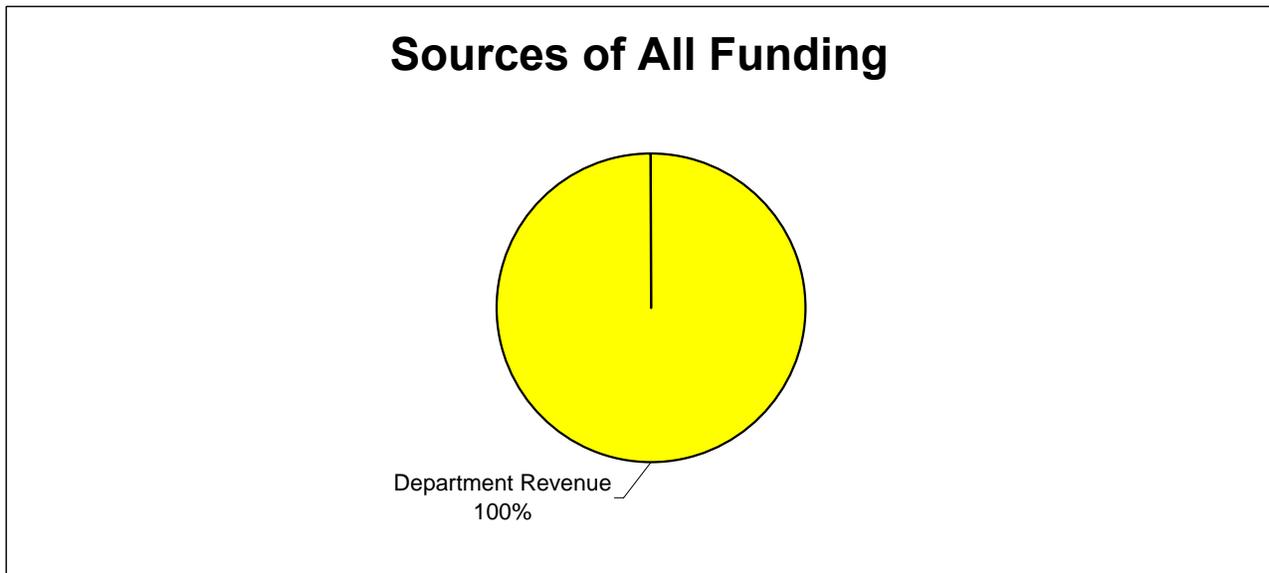
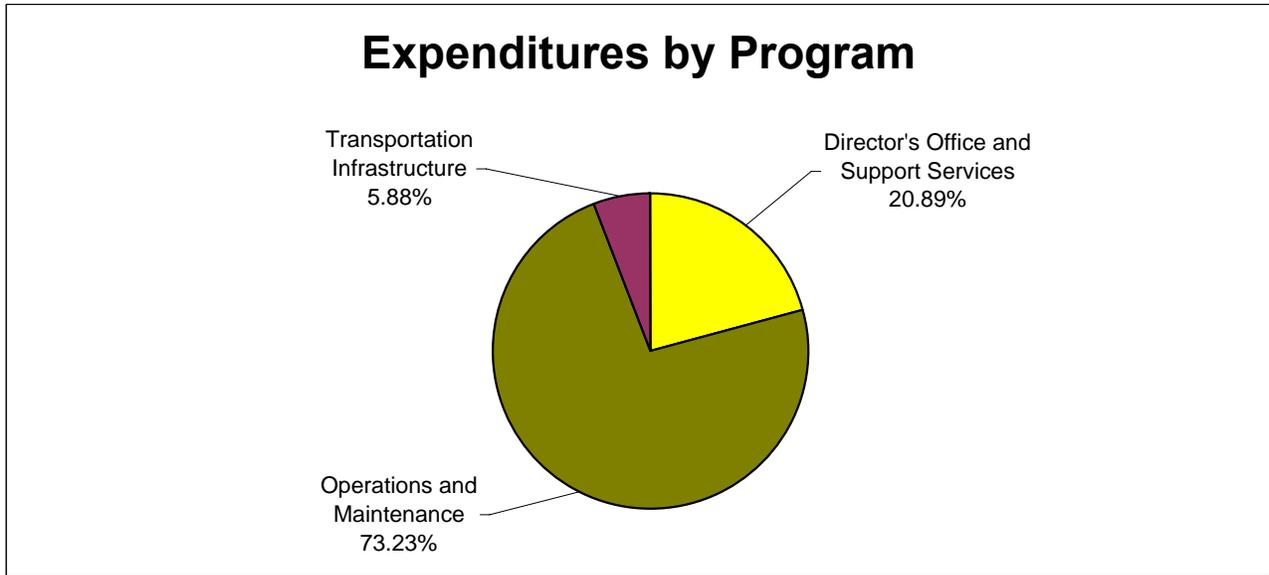
Revenues: 57,425,893

Function Statement:

Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new developments relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities, management/geographic information system. Continue implementation and development of the records modernization program. Form and administer improvement districts.

Mandates:

ARS Title 28, Chapter 19: County Highways; and Pima County Code Title 10: Traffic and Highways



Department Summary by Program

Department: **TRANSPORTATION**

<u>Expenditures by Program</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
DIRECTOR'S OFFICE AND SUPPORT SVCS	10,605,517	12,135,566	8,893,573
OPERATIONS AND MAINTENANCE	25,134,569	29,952,803	31,181,709
TRANSPORTATION INFRASTRUCTURE	1,124,832	2,669,874	2,501,827
Total Expenditures	36,864,918	44,758,243	42,577,109

Funding by Source

Revenues

DIRECTOR'S OFFICE AND SUPPORT SVCS	53,488,964	53,251,630	55,283,056
OPERATIONS AND MAINTENANCE	1,865,646	1,847,148	1,407,837
TRANSPORTATION INFRASTRUCTURE	825,131	610,000	735,000
Total Revenues	56,179,741	55,708,778	57,425,893
Net Operating Transfers In/(Out)	(22,795,670)	(15,709,409)	(23,548,468)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	3,480,847	4,758,874	8,699,684
Total Program Funding	36,864,918	44,758,243	42,577,109

Staffing (FTEs) by Program

DIRECTOR'S OFFICE AND SUPPORT SVCS	58.1	78.5	76.6
OPERATIONS AND MAINTENANCE	281.5	235.7	231.1
TRANSPORTATION INFRASTRUCTURE	107.6	108.0	109.8
Total Staffing (FTEs)	447.1	422.2	417.5

Note: The transfer of personnel (54 FTEs) back from Transportation to the Regional Flood Control District in fiscal year 2004/05 only affects hour and FTE calculations; the expenditures for personal services provided to the Regional Flood Control District were budgeted in the Regional Flood Control District in fiscal years 2003/04, 2004/05, and 2005/06.

Program Summary

Department: TRANSPORTATION

Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Function

Provide leadership and support to the department in the areas of strategic planning and capital programming, administration, intergovernmental relations, environmental compliance, finance, real property and technical services.

Description of Services

Provide direction and leadership to organize, manage, and administer the activities of the department management and staff. Implement departmental procedures consistent with County ordinances, policies, and directives. Serve as a liaison between the department, County Administrator, Board of Supervisors, and taxpayers. Manage public education and the community relations activities of the department. Act as the primary liaison with the community, government agencies, neighborhood organizations, and special interest groups. Ensure intergovernmental document quality, coordination, and department review and comment on key state and federal legislation. Provide training and consultation on process improvement, budgeting, planning, and organizational development. Ensure appropriate compliance of the department's activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, and advisory and defense support of departmental tort-related claims and lawsuits. Provide administrative support, including employee services, procurement, financial management, and general services to the department. Provide Capital Improvement Plan (CIP) administrative management services including documentation of CIP project expenditures and project progress; development of pay requests from federal, state and local agencies; and compilation of audit files/audit capable documentation.

Program Goals and Objectives

- Develop and operate the department within the approved current fiscal year budget
 - . Ensure that the department's budget meets approved and planned work objectives
 - . Lead the department's annual budget development process
- Provide the most current and complete financial data to the County's Capital Improvement Program Unit
 - . Continue the development and implementation of a strategic plan ensuring alignment with the policies, ordinances and directives of the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
 - . Plan, calendar, and lead all department planning and Quality Council sessions
- Develop and retain a high performing workforce
 - . Provide consistent technical and personal development skills training and coaching
- Meet customer requests by completing acquisitions and giving possession of property to customers for facility development
 - . Track the number of appraisals and acquisitions per year
- Provide premier customer service by promptly responding to all constituent inquiries and concerns and requests from the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
 - . Track the number and response time of each inquiry, concern, or request received

Program Performance Measures

	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Quarterly financial data updates provided to the County's CIP unit within four weeks of obtaining the quarterly actual expenditures	100%	100%	100%
Employees actively involved in balanced scorecard implementation work teams	20%	20%	20%
Employees with an approved training and development plan on September 30 of each year	100%	100%	100%
Very good or excellent ratings as measured in the annual Internal Customer Survey	51%	67%	80%
Environmental procedures/programs reviewed and updated or developed and approved	8	8	8
Constituent inquiries and concerns received	3,306	3,621	3,800
Constituent inquiries and concerns responded to or resolved within 24 hours of receipt	82%	85%	88%
Introduced bills having an impact on the department that receive review and are reported in writing to the Chief Deputy County Administrator	100%	100%	100%
Average number of days to complete appraisal reviews	14	14	14

Program Expenditures by Object

	FY2003/04 Actual	FY2004/05 Adopted	FY2005/06 Adopted
PERSONAL SERVICES	3,453,140	4,429,372	3,289,605
SUPPLIES AND SERVICES	7,141,092	7,556,294	5,551,147
CAPITAL OUTLAY	11,285	149,900	52,821
Total Program Expenditures	10,605,517	12,135,566	8,893,573

Program Summary

Department: **TRANSPORTATION**

Program: **DIRECTOR'S OFFICE AND SUPPORT SVCS**

Program Funding by Source

Revenues			
LICENSES & PERMITS	11,220	10,000	10,000
INTERGOVERNMENTAL	51,781,783	52,640,130	54,763,056
CHARGES FOR SERVICES	62,966	50,000	50,000
INTEREST	210,168	350,000	300,000
MISCELLANEOUS	1,023,591	201,500	160,000
Operating Revenue Sub-Total	53,089,728	53,251,630	55,283,056
SPECIAL ASSESSMENT	283,157	0	0
INTEREST	116,079	0	0
Special Programs Revenue Sub-Total	399,236	0	0
Net Operating Transfers In/(Out)	(22,790,817)	(15,709,409)	(23,548,468)
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(20,092,630)	(25,406,655)	(22,841,015)
Total Program Funding	10,605,517	12,135,566	8,893,573

Program Staffing (FTEs)	58.1	78.5	76.6
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Supplemental Packages Approved

Supplemental Package F - Public Works Building 4th Floor Renovation/Move - is associated with this program. Funding of this package provides for office renovations and relocations. The package requested a total of \$392,000 in supplies and services. Data presented on the preceding page includes \$7,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: TRANSPORTATION

Program: OPERATIONS AND MAINTENANCE

Function

Operate and maintain a safe and efficient transportation system including roadway infrastructure, bicycle and pedestrian facilities, Ajo airport, transit services and technical services.

Description of Services

Perform routine pavement maintenance to ensure safe driving surfaces for vehicles. Perform road grading, shoulder grading and repair, pothole patching, street sweeping, vegetation management, storm cleanup, snow and ice control, emergency response and other incidental support functions. Provide roadway surface treatments to enhance, preserve and improve the existing infrastructure. Conduct roadway and transportation related safety improvements consisting of dust control, hazard identification and elimination, safety standard upgrades of existing facilities and other special projects as identified. Provide drainage maintenance services under assignment from the Flood Control District.

Install and maintain active traffic control systems (signing, striping, signals, street lighting) to safely and efficiently control and monitor the traffic flow of vehicle drivers, pedestrians and bicyclists. Respond to citizen traffic concerns with appropriate studies. Perform planning and design reviews for new roadway projects related to the County's roadway network, partnering with residents to minimize traffic impacts in neighborhoods and actively participating in the regional Intelligent Transportation System (ITS) led by the Pima Association of Governments.

Provide Geographic Information System (GIS) programming and analysis, data conversion and storage along with related services and support to Pima County departments. Implement a records modernization program. Administer the department computer network. Provide Internet-related technical support to all Public Works departments.

Program Goals and Objectives

- Investigate, study, and respond in a timely manner to inquires from internal and external customers regarding the safe and efficient traffic flow on the Pima County roadway network
 - . Investigate citizen requests and take action to deliver appropriate service in a timely manner
- Reduce stops and delays to drivers on Pima County arterial roadways in the County and across jurisdictional boundaries
- Design and implement various ITS projects
- Make Pima County roads safer to drive on
 - . Reduce fatal accidents on Pima County roadway system
- Provide for the safe and efficient movement of people, goods and services by performing routine roadway and bridge maintenance
 - . Provide routine maintenance of road grading, shoulder grading and street sweeping on regular established cycle times
- Preserve, improve and extend the useful life of roadway facilities in such a manner that the facility is maintained in a condition as near as originally constructed as possible
 - . Increase preventive surface treatments of roadway facilities every year
- Provide up-to-date, accurate GIS information, Apply GIS data and metadata updates within a specified time frame utilizing automated processes and modern spatial data technology
 - . Improve the spatial accuracy and information content of GIS data layers through the integration of GPS and digital imagery, by establishing and maintaining open relationship with GIS data providers within the region

Program Performance Measures	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Employees with an approved training and development plan on September 30 of each year	100%	100%	100%
Routine roadway maintenance activities performed by established cycle times	80%	80%	80%
Very good or excellent ratings for Maintenance Services as measured in the annual internal customer survey	57%	70%	80%
Roadways receiving annual surface treatments	3%	3%	3%
Internal customers rating Technical Services as good or excellent	89%	92%	85%
GIS projects completed	400	400	350
Very good or excellent ratings for Engineering Information services as measured in the annual internal customer survey	88%	80%	85%
Sections of GIS parcel land base rectified to digital orthophotos	470	470	300
Preventive maintenance and unscheduled field service calls on the system of traffic signals	919	900	900
Total road tube volume/speed counts collected	1,278	1,100	1,000
Neighborhood improvement plans implemented	15	12	10

Program Summary

Department: TRANSPORTATION

Program: OPERATIONS AND MAINTENANCE

Very good or excellent ratings for Planning and Funding services as measured in the annual internal customer survey	80%	87%	90%
Ratio of complaints received per passenger	.00034	.00038	.00034
Target dates achieved for each open automation plan project	75%	90%	90%
New funding secured for bicycle/pedestrian facilities and safely programs	\$1,200,000	\$1,500,000	\$1,200,000

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	9,443,815	11,383,758	10,897,612
SUPPLIES AND SERVICES	15,322,666	17,175,296	19,020,011
CAPITAL OUTLAY	368,088	1,393,749	1,264,086
Total Program Expenditures	25,134,569	29,952,803	31,181,709
<u>Program Funding by Source</u>			
Revenues			
INTERGOVERNMENTAL	1,563,039	1,643,905	1,372,637
CHARGES FOR SERVICES	15,143	15,000	500
MISCELLANEOUS	285,088	188,243	34,700
MEMO REVENUE	2,376	0	0
Operating Revenue Sub-Total	1,865,646	1,847,148	1,407,837
Net Operating Transfers In/(Out)	(4,853)	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	23,273,776	28,105,655	29,773,872
Total Program Funding	25,134,569	29,952,803	31,181,709
Program Staffing (FTEs)	281.5	235.7	231.1

Supplemental Packages Approved

Supplemental Package B - Public Transit Bus - is associated with this program. Funding of this package provides \$100,000 of capital to purchase a replacement bus, and \$93,000 of grant revenue. Data presented on this page includes \$100,000 in expenditures and \$93,000 in revenue.

Supplemental Package C - Accelerated Preemption Systems - is associated with this program. Funding of this package provides \$150,000 of supplies and services for installation of emergency vehicle traffic signal preemption systems. Data presented on this page includes \$150,000 in expenditures.

Supplemental Package D - Signals Battery Backup System - is associated with this program. Funding of this package provides \$100,000 of supplies and services for installation of traffic signal battery power backup systems. Data presented on this page includes \$100,000 in expenditures.

Supplemental Package E - Pavement Markings - is associated with this program. Funding of this package provides \$50,000 of supplies and services for increased pavement marking services. Data presented on this page includes \$50,000 in expenditures.

Program Summary

Department: TRANSPORTATION

Program: TRANSPORTATION INFRASTRUCTURE

Function

Plan, design, and construct a safe, efficient, and equitable transportation system including roadway infrastructure, bicycle and pedestrian facilities, and transit services.

Description of Services

Develop short and long range County roadway system plans in concert with other regional planning agencies. Program capital improvements on a five-year and longer term basis. Apply for regional and state funds and allocate funds. Recommend and monitor changes in the department's operations with respect to the current capital improvement plan. Administer and oversee the impact fee ordinance and technical data pertaining to fee assessments and collections.

Manage the design and construction of transportation projects, including roadways, bridges, airports, and roadway related drainage improvements. Prepare reports, plans, specifications, estimates, and bid documents for transportation construction projects. Provide technical review of all local, County, and state projects that impact the County transportation system. Inspect, inventory, and maintain records on all bridge crossings. Perform land survey, construction inspection, material testing, and contract administration for capital improvement construction projects and utility and private construction work in the public right-of-way.

Program Goals and Objectives

- Ensure federal and regional transportation funds are equitably allocated to projects in unincorporated areas
 - . Within five years have the regional fund allocation be proportional to Pima County unincorporated population
- Manage, in a cost effective manner, the planning, design and construction of transportation projects
 - . Construct projects within 5% of engineering estimate
- Ensure all construction materials and workmanship meet or exceed requirements
 - . Minimize the number of negative findings from certification acceptance inspections and other audits

Program Performance Measures	FY2003/04 Actual	FY2004/05 Estimated	FY2005/06 Planned
Quarterly financial data updates provided to the County's CIP Unit within four weeks of obtaining the quarterly actual expenditures	100%	100%	100%
Notifications made to the County's CIP Unit within 2 days upon learning of significant changes in financial data	100%	100%	100%
Very good or excellent ratings for CIP Programming Services as measured in the annual Internal Customer Survey	60%	63%	80%
Independent assurance samples that achieve scores of 3 or greater	98%	81%	90%
Negative findings from certification acceptance inspections and other audits	0	0	0
Right-of-way encroachments successfully resolved prior to legal action	100%	100%	90%
Very good or excellent ratings for Land Survey Services as measured in the annual internal customer survey	89%	73%	90%
Employees with an approved training and development plan on September 30 of each year	100%	100%	100%
CIP dollars spent on roadway construction	\$20m	\$37m	\$25m
Very good or excellent ratings for Subdivision/Permit Inspection Services as measured in the annual external customer survey	84%	82%	80%
Scores of 4 or better on a scale of 1 - 5 on stakeholder project closeout surveys	100%	90%	90%
Very good or excellent ratings for Design Services as measured in the annual internal customer survey	62%	80%	85%
Active design projects fully funded within five year plan	n/a	100%	100%
Final project construction cost compared to bid amount	112%	105%	105%

Program Summary

Department: TRANSPORTATION

Program: TRANSPORTATION INFRASTRUCTURE

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	3,382,685	4,538,838	4,249,434
SUPPLIES AND SERVICES	(2,481,319)	(2,095,413)	(1,974,807)
CAPITAL OUTLAY	223,466	226,449	227,200
Total Program Expenditures	1,124,832	2,669,874	2,501,827
<u>Program Funding by Source</u>			
Revenues			
LICENSES & PERMITS	284,419	250,000	275,000
CHARGES FOR SERVICES	539,412	360,000	460,000
MISCELLANEOUS	1,300	0	0
Operating Revenue Sub-Total	825,131	610,000	735,000
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	299,701	2,059,874	1,766,827
Total Program Funding	1,124,832	2,669,874	2,501,827
Program Staffing (FTEs)	107.6	108.0	109.8

Supplemental Packages Approved

Supplemental Package F - Public Works Building 4th Floor Renovation/Move - is associated with this program. Funding of this package provides for office renovations and relocations. The package requested a total of \$392,000 in supplies and services. Data presented on this page includes \$385,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Wastewater Management

Expenditures: 100,470,032

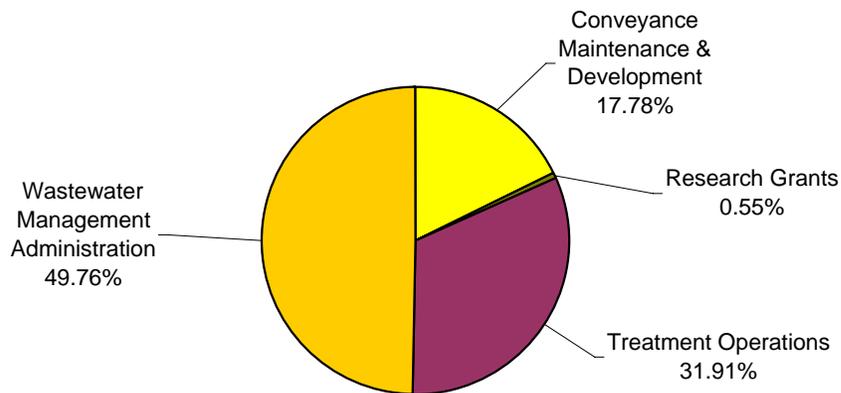
FTEs 531.8

Revenues: 119,754,864

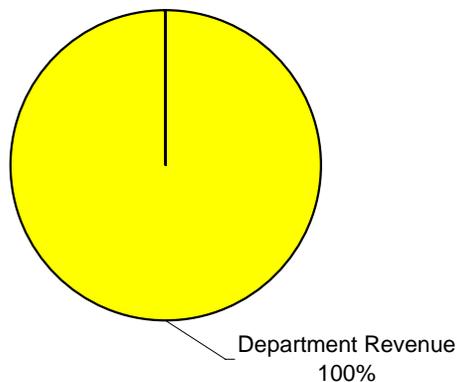
Function Statement: Protect the public health and environment in Pima County through the safe delivery, treatment, and reuse of wastewater.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, 11-264: Authority to operate a sewage system; liens; sewage system fees; Chapter 14: Sanitary Districts; and Pima County Code Title 7: Environmental Quality, 7.21: Liquid Waste

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: **WASTEWATER MANAGEMENT**

<u>Expenditures by Program</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
CONVEYANCE MAINTENANCE & DEVELOPMENT	11,354,650	12,361,051	17,866,698
RESEARCH GRANTS	236,259	1,082,250	550,720
TREATMENT OPERATIONS	22,551,196	21,963,193	32,058,698
WASTEWATER MANAGEMENT ADMINISTRATION	31,925,992	49,406,105	49,993,916
Total Expenditures	66,068,097	84,812,599	100,470,032

Funding by Source

Revenues

CONVEYANCE MAINTENANCE & DEVELOPMENT	19,298	0	0
RESEARCH GRANTS	227,414	1,082,250	551,368
TREATMENT OPERATIONS	146,409	0	0
WASTEWATER MANAGEMENT ADMINISTRATION	101,035,723	97,871,352	119,203,496
Total Revenues	101,428,844	98,953,602	119,754,864
Net Operating Transfers In/(Out)	(978,380)	0	0
Other Funding Sources	0	9,700,000	10,400,000
Fund Balance Decrease/(Increase)	(34,382,367)	(23,841,003)	(29,684,832)
Total Program Funding	66,068,097	84,812,599	100,470,032

Staffing (FTEs) by Program

CONVEYANCE MAINTENANCE & DEVELOPMENT	189.0	157.0	169.8
RESEARCH GRANTS	4.0	2.0	2.0
TREATMENT OPERATIONS	272.0	248.8	267.5
WASTEWATER MANAGEMENT ADMINISTRATION	93.5	98.7	92.5
Total Staffing (FTEs)	558.5	506.5	531.8

Program Summary

Department: WASTEWATER MANAGEMENT

Program: CONVEYANCE MAINTENANCE & DEVELOPMENT

Function

Provide wastewater facility planning, design, construction management, and inspection services. Provide the community with an environmentally sound, effective, and efficient sanitary sewage conveyance system.

Description of Services

Provide mapping, records, and Blue Stake services; flow monitoring; and wastewater facility planning, design, construction management, and inspection services to repair, rehabilitate and/or construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities that provide optimum maintenance opportunities without affecting, impacting or violating federal, state, and local regulatory requirements; with specific emphasis on the National Pollution Discharge Elimination System (NPDES) and Arizona Pollution Discharge Elimination System (AZPDES), sanitary sewerage overflow (SSO), aquifer protection, storm water, air pollution, endangered species, critical habitat, the Sonoran Desert Conservation Plan, and Section 401 and 404 requirements. Operate a proactive, comprehensive preventive maintenance program for the sanitary sewage conveyance system. This includes inspection, cleaning, and systematic vector (roach) control and odor mitigation programs for more than 3,080 miles of public gravity sanitary sewers and 34 public wastewater pumping systems, throughout the 350 square mile public sewerage service area of eastern Pima County.

Program Goals and Objectives

- Provide planning, design, and construction services to develop, augment, repair, rehabilitate and/or replace the public sanitary sewerage system infrastructure to collect, convey, treat, reuse and/or dispose of sanitary sewage and related effluent and biosolids in an effective, efficient and environmentally sound manner that is in compliance with federal, state, and local statutes, laws, rules, ordinances and policies
- Plan, design, and install new sanitary sewage conveyance facilities such that the involved manholes are placed within the paved portions of roads and streets, to achieve both visual and vehicular accessibility to the maximum degree possible
- Complete departmental capital projects in accordance with Pima County Ordinance No. 1997-35, Truth-in-Bonding
- Provide public sewage conveyance facilities (gravity and pumping systems) that are reliable and adequate to minimize the possibility of unintended/unauthorized releases of sewage to the environment (sanitary sewage overflows)
- Respond efficiently and effectively to requests for mapping, sewer records, computer network, and Blue Stake services
- Respond to requests for flow monitoring, hydraulic flow model, system capacity, and related information
- Operate the sanitary sewage conveyance system (gravity sewers and pumping systems) effectively, efficiently, and in compliance with federal and state mandates and regulations
- Minimize offensive sewer odors and vectors

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Value of construction change orders as percent of contract amount	2%	2%	2%
Sewer line-contractor sanitary sewerage overflows	153	120	100
Blue Stake locates performed	77,823	90,000	99,000
Conveyance system active maintenance miles	2,083	2,016	2,460

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	7,993,586	8,305,426	8,939,120
SUPPLIES AND SERVICES	3,321,812	3,984,425	8,740,543
CAPITAL OUTLAY	39,252	71,200	187,035
Total Program Expenditures	11,354,650	12,361,051	17,866,698

Program Funding by Source

Revenues			
MISCELLANEOUS	19,298	0	0
Operating Revenue Sub-Total	19,298	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	11,335,352	12,361,051	17,866,698
Total Program Funding	11,354,650	12,361,051	17,866,698

Program Summary

Department: WASTEWATER MANAGEMENT

Program: CONVEYANCE MAINTENANCE & DEVELOPMENT

Program Summary

Department: WASTEWATER MANAGEMENT

Program: RESEARCH GRANTS

Function

Conduct the Arid West Water Quality Research Project.

Description of Services

Manage scientific research on appropriate water quality criteria, standards, and uses for the arid west.

Program Goals and Objectives

- Improve the scientific basis for the regulation of water quality

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Research studies conducted	2	3	3
Scientific/regulatory meetings held	2	1	1
Request for proposals prepared and advertised	2	1	2
Requests for reimbursement submitted	6	12	12

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	86,443	96,086	95,965
SUPPLIES AND SERVICES	149,816	986,164	449,455
CAPITAL OUTLAY	0	0	5,300
Total Program Expenditures	236,259	1,082,250	550,720

<u>Program Funding by Source</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Revenues			
INTERGOVERNMENTAL	227,133	1,036,262	541,300
INTEREST	281	0	0
MISCELLANEOUS	0	45,988	10,068
Grant Revenue Sub-Total	227,414	1,082,250	551,368
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	8,845	0	(648)
Total Program Funding	236,259	1,082,250	550,720

<u>Program Staffing (FTEs)</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
Program Staffing (FTEs)	4.0	2.0	2.0

Program Summary

Department: WASTEWATER MANAGEMENT

Program: TREATMENT OPERATIONS

Function

Protect the public health and environment through the operation of wastewater treatment facilities that comply with federal and state standards. Provide technical and regulatory compliance support services for wastewater treatment facilities.

Description of Services

Operate and maintain wastewater treatment facilities to treat over 60 million gallons of sanitary sewage daily, including associated biosolids facilities. Permit, inspect, sample, and enforce the approved industrial pretreatment program. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements. Implement the EPA-mandated industrial pretreatment program. Operate a state-licensed laboratory to test samples for regulatory compliance. Conduct investigations and studies on treatment-related issues and concerns.

Program Goals and Objectives

- Treat over 60 million gallons of sanitary sewage daily in compliance with federal and state standards
- Exceed mandated biochemical oxygen demand removal rate of 85%
- Effectively administer the industrial pretreatment program
- Effectively operate the treatment facilities to ensure that permit limits are met and to prevent pass through, interference, and upset at the Publicly Owned Treatment Works (POTW)
- Provide assurance that federal and state permit reporting requirements for wastewater treatment facilities are met
- Obtain 20,000 quality assured regulatory compliance samples for the environmental laboratory

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Cubic feet of methane converted to energy	65 million	65 million	81 million
Gallons of wastewater treated	23.695 billion	23.964 billion	24.625 billion
Biochemical oxygen demand removal rate	93%	93%	93%
No discharge interference or upset at POTW	yes	yes	yes
Permit reporting requirements met	100%	100%	100%
Regulatory compliance samples obtained	22,388	18,404	20,000

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	12,131,479	12,138,097	13,389,367
SUPPLIES AND SERVICES	10,268,885	9,809,596	18,480,983
CAPITAL OUTLAY	150,832	15,500	188,348
Total Program Expenditures	22,551,196	21,963,193	32,058,698

Program Funding by Source

Revenues			
INTERGOVERNMENTAL	48,434	0	0
MISCELLANEOUS	97,975	0	0
Operating Revenue Sub-Total	146,409	0	0
Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	22,404,787	21,963,193	32,058,698
Total Program Funding	22,551,196	21,963,193	32,058,698

Program Staffing (FTEs)	272.0	248.8	267.5
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Program Summary

Department: **WASTEWATER MANAGEMENT**

Program: **TREATMENT OPERATIONS**

Supplemental Package B - O&M for Expansion of Plants - is associated with this program. Funding of this package provides for operations and maintenance of expanded treatment facilities capacity. The package requested a total of \$2,619,477 in expenditures (\$257,213 in personal services, \$2,246,764 in supplies and services, and \$115,500 in capital), and \$5,049,828 in revenue. Data presented on the preceding page includes \$2,619,477 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package D - Rehabilitation and Emergency Reserve - is associated with this program. Funding of this package provides for an enhanced system rehabilitation program. The package requested a total of \$5,099,109 in expenditures (\$140,244 in personal services and \$4,958,865 in supplies and services), and \$7,691,695 in revenue. Data presented on the preceding page includes \$2,314,365 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: WASTEWATER MANAGEMENT

Program: WASTEWATER MANAGEMENT ADMINISTRATION

Function

Direct department operations and short and long term financial planning. Provide administrative services for the department. Develop and implement environmental policy, research, legislative, and capital planning programs for the department. Identify sources and monitor the department's revenue. Identify, secure, and monitor bond and non-bond funding for capital projects.

Description of Services

Supervise, monitor, and direct department operations, short and long term financial planning, and capital improvement planning. Provide revenue, financial, payroll, and employment services for the department. Develop and coordinate capital planning for the five-year Capital Improvement Plan (CIP) and track CIP expenses. Develop department financial plan and rate increase proposals, identify and secure alternative funding sources (such as grants or system development funds), and recommend bond sales. Prepare developer financed sewer agreements and intergovernmental agreements. Manage special projects and oversee research projects. Monitor and address legislative and research issues. Represent the department with wastewater industry and research groups. Record and monitor annual depreciation charges related to fixed assets, debt service costs of current bonds and outstanding loans, and department revenue. Provide system development funds for capital projects, monitor expenses, and allocate and reconcile funds.

Program Goals and Objectives

- Provide effective, efficient, and environmentally sound conveyance, treatment, and reuse/disposal of the wastewater tributary to Pima County's sanitary sewerage system
- Update and implement short and long range capital planning
- Allocate system development funds (SDF)
- Comply with CIP Bond implementation plans
- Provide effective and efficient administrative, revenue collection, financial, and personnel services
- Develop and implement financial plans that sustain the operating and capital improvement budgets
- Address research/legislative issues
- Reduce the introduction of kitchen grease into the sanitary sewer system through a proactive public education program

<u>Program Performance Measures</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Estimated</u>	<u>FY2005/06 Planned</u>
Delinquency rate of sewer user accounts	1.8%	1.8%	1.8%
Personnel action forms processed	1,238	1,100	1,000
Invoices processed	10,854	11,500	11,000
Advisory committee meetings held	12	12	12
Legislative bills/regulations reviewed	30	30	30

<u>Program Expenditures by Object</u>	<u>FY2003/04 Actual</u>	<u>FY2004/05 Adopted</u>	<u>FY2005/06 Adopted</u>
PERSONAL SERVICES	5,484,873	5,484,716	6,063,495
SUPPLIES AND SERVICES	2,118,352	43,921,389	43,618,626
CAPITAL OUTLAY	24,322,767	0	311,795
Total Program Expenditures	31,925,992	49,406,105	49,993,916

Program Funding by Source

Revenues

LICENSES & PERMITS	22,098	16,700	0
INTERGOVERNMENTAL	444,195	0	0
CHARGES FOR SERVICES	77,193,657	77,672,385	99,044,502
FINES AND FORFEITS	48,548	58,800	58,800
INTEREST	213,007	123,467	100,194
MISCELLANEOUS	900,245	0	0
MEMO REVENUE	22,213,973	20,000,000	20,000,000
Operating Revenue Sub-Total	101,035,723	97,871,352	119,203,496
Net Operating Transfers In/(Out)	(978,380)	0	0
Other Funding Sources	0	9,700,000	10,400,000
Fund Balance Decrease/(Increase)	(68,131,351)	(58,165,247)	(79,609,580)
Total Program Funding	31,925,992	49,406,105	49,993,916

Program Summary

Department: WASTEWATER MANAGEMENT

Program: WASTEWATER MANAGEMENT ADMINISTRATION

Supplemental Packages Approved

Supplemental Package B - O&M for Expansion of Plants - is associated with this program. Funding of this package provides for operations and maintenance of expanded treatment facilities capacity. The package requested a total of \$2,619,477 in expenditures (\$257,213 in personal services, \$2,246,764 in supplies and services, and \$115,500 in capital), and \$5,049,828 in revenue. Data presented on the preceding page includes \$5,049,828 in revenue. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package C - Issuance of 2004 Sewer Revenue Bonds - is associated with this program. Funding of this package provides for debt issuance expenses. The package requested \$95,625 in supplies and services expenditures and \$2,641,866 in revenue. Data presented on the preceding page includes \$95,625 in expenditures and \$2,641,866 in revenue.

Supplemental Package D - Rehabilitation and Emergency Reserve - is associated with this program. Funding of this package provides for an enhanced conveyance system rehabilitation program. The package requested a total of \$5,099,109 in expenditure (\$140,244 in personal services and \$4,958,865 in supplies and services), and \$7,691,695 in revenue. Data presented on the preceding page includes \$7,691,695 in revenue. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

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