

**Pima County
Community Development and
Neighborhood Conservation Department**



2006-2007 ANNUAL ACTION PLAN

Pima County Community Development and Neighborhood Conservation Department

Our Vision:

By 2010, the Department will be recognized as a leader for innovative and effective community development.

Our Mission:

To provide resources that strengthen communities and improve the quality of life.

Visit the CDNC website at www.pima.gov/ced/cdnc.gov.

What is The Annual Action Plan?

The Annual Action Plan (AAP) that is submitted to the U.S. Department of Housing and Urban Development (HUD) serves as the formal application for the use of entitlement funds that are received by Pima County:

- *Community Development Block Grant Program (CDBG)*
- *Emergency Shelter Grant Program (ESG)*
- *HOME (through an agreement with the City of Tucson)*

The AAP augments the City of Tucson and Pima County Consortium Consolidated Year Plan covering FY2005-06 to FY2009-10, submitted to HUD on May 16, 2005.

The AAP provides a brief description of the programs and projects of the Pima County Community Development and Neighborhood Conservation (CDNC) Department in FY2006-07, as well as funding announcements for the CDBG, ESG, and Outside Agency programs.

The AAP includes information on leveraged investments including funds allocated to CDNC for the following:

- *Outside Agency Program (OA)*
- *Affordable Housing and Neighborhood Reinvestment Bond Programs*
- *Other Funding Sources*

Our Challenge for FY2006-07

The Community Development and Neighborhood Conservation mission is to provide resources that strengthen community and improve the quality of life. It is only through critical analysis of significant community issues that collective strategies can be developed to address the most pressing needs. Local, state and federal resources must be effectively utilized in order to demonstrate meaningful outcomes. As an urban county, we are committed to providing resources that develop programs which build, sustain and improve communities in both the urban core and in the isolated rural areas, especially for those living in marginal circumstances. The strength of local leadership and the expertise of community-based organizations are recognized as essential to best understanding relevant issues and trends in order to identify practical solutions. Strategies must be developed which support the capacity of local leadership and organizations to work together towards a shared vision of strong, sustainable communities. It is a priority of the Community Development and Neighborhood Conservation Department to continue to facilitate this collaborative process in a manner which clearly demonstrates the significant regional impact of such efforts.

What's Inside the FY2006-07 AAP

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HOW TO GET HELP

RESOURCE LIST- Insert

THE PUBLIC COMMENT PERIOD FOR THE AAP TOOK PLACE BETWEEN JUNE 26 AND JULY 27. NO COMMENTS WERE RECEIVED.

NEW THREATS TO CDBG

See page 5 for details.

EXECUTIVE SUMMARY

Our priorities...

(summary from the City of Tucson and Pima County Consortium Consolidated Plan)

AFFORDABLE HOUSING

- Developing rental housing
- Increasing homeownership
- Preserving existing housing

SPECIAL NEEDS POPULATIONS

- Supporting transitional and permanent housing
- Providing home adaptations
- Enhancing social services for elderly & special needs populations

HOMELESSNESS

- Developing permanent supportive housing
- Supporting transitional housing
- Decreasing incidents of chronic homelessness

HUMAN SERVICES

- Assuring accessibility as required by ADA
- Facilitating and promoting needed services including: transportation, senior nutrition, child care, health services, youth programs, crime and substance abuse awareness and prevention, and fair housing counseling

In the past year...

The Pima County Community Development and Neighborhood Conservation (CDNC) Department accomplished many of the objectives set out in the prior year's AAP, meeting or exceeding 85% of planned performance measures in the areas of Affordable Housing, Community and Rural Development, and Neighborhood Reinvestment.

The upcoming year...

In working towards meeting our established priorities, some of the highlights for the upcoming year include:

DEPARTMENTAL PLANNING AND ADMINISTRATION HIGHLIGHTED INITIATIVES:

- Identify neighborhood needs through collective decision-making processes that recognize the value of local leadership skills. One method for carrying out this initiative is by continuing to support Promotora (female community advocates) leadership training in targeted communities.
- Strengthen CDNC's role as a source of critical analysis of significant issues related to housing, human services, and community and economic development. Strengthen CDNC's role as a resource for community organizations by developing a current list of funding resources available from various sources.
- Implement an outcome measurement system and database to capture information on clients served by each funded program, as well as the outputs and outcomes that demonstrate the impact each program has on the community.

AFFORDABLE HOUSING HIGHLIGHTED INITIATIVES:

- HOME funds will be used to create 80 new homeownership opportunities, assist 10 existing owners and preserve or develop 10 units of rental housing.
- Implement the Pima County Employer-Assisted Housing Program.
- \$10 million in funds from the May 2004 Bond Election are being allocated to affordable housing projects.
- Joining forces with several community organizations, the anti-predatory lending "Don't Borrow Trouble" campaign will be launched.

COMMUNITY & RURAL DEVELOPMENT HIGHLIGHTED INITIATIVES:

- 1,100 low-moderate income households will be assisted with home rehabilitation through the county's partnership with six non-profit agencies.
- CDBG funds will be available for Catalina Community Services and Interfaith Community Services to purchase land for building expansions, thereby allowing for service expansion.
- \$2,605,508 in CDBG funding will be used for 15 public service activities, 9 public facilities, 8 public infrastructure projects, and 10 housing related activities.
- The Old School House in the rural target area/colonia of Arivaca will be rehabilitated using CDBG funds. It is a historic building that is being preserved and maintained for community activities.

EXECUTIVE SUMMARY

- The Outside Agency Citizen Review Committee recommended \$2,010,090 in funding for human and youth services. Of that amount, \$253,700 is being recommended for programs new to Outside Agency funds.

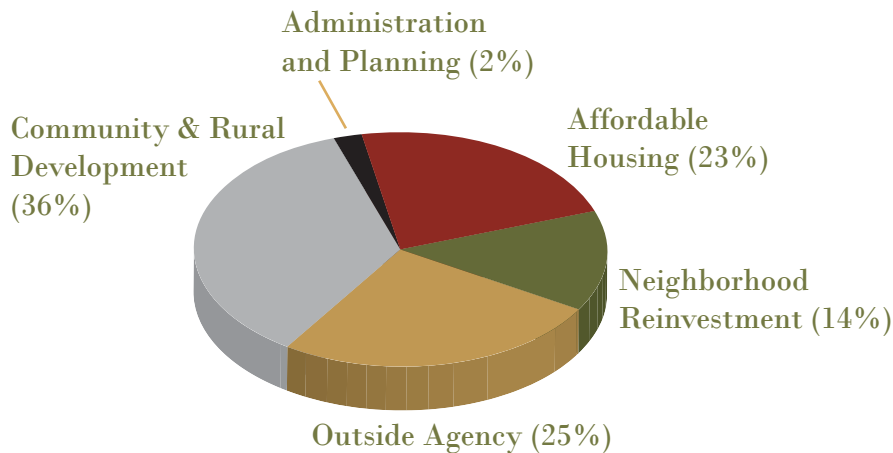
NEIGHBORHOOD REINVESTMENT HIGHLIGHTED INITIATIVES:

- \$15 million in 2004 Neighborhood Reinvestment bond funds remain available for allocation. Twenty-eight to thirty new project proposals will be submitted by neighborhoods.
- The first rural Pima County Neighborhood Reinvestment project, the Amado Community Building, will be constructed. It will be the first public space in Amado dedicated to family and community activities.

HOMELESS AND SPECIAL NEEDS POPULATIONS HIGHLIGHTED INITIATIVES:

- Homelessness prevention and intervention programs funded by ESG, OA, and SHP will provide shelter for 420 individuals and 469 families .
- 113 persons with HIV/AIDS will receive supportive housing and services through HOPWA funding.
- 2,250 victims of domestic violence will be provided with safe shelter and support though ESG and OA funding.
- The Pima County, City of Tucson, and Tucson Planning Council for the Homeless's Ten-Year *Plan to End Homelessness* will be completed.

CDNC 2006-2007 Recommended Budget



Projected Funding for FY2006-07

FEDERAL ENTITLEMENT GRANT FUNDS

CDBG	\$2,605,585
ESG	\$110,848
HOME	\$757,996

BUDGET BY SERVICE AREA:

Administration & Planning	\$311,448
Affordable Housing	\$3,282,089
Neighborhood Reinvestment	\$1,896,820
Outside Agency	\$3,555,693
Rural Development	\$4,980,615

CDNC COMMUNITY AND RURAL DEVELOPMENT PROGRAMS

- Promoting infrastructure and neighborhood facilities development
- Improving critical services to youth
- Promoting cultural and recreational services in low and moderate income communities including those in South Tucson, Marana, Sahuarita, and unincorporated Pima County, through the Community Development Block Grant, Outside Agency, and Home Repair Programs.

The Community Development Block Grant (CDBG) Program

PUBLIC PARTICIPATION IN CDNC PROGRAMS

In the last two years the Community Development Block Grant (CDBG) program has faced elimination and serious reductions in funding. In light of recent discussions in Congress about the role that entitlement programs such as CDBG play in the community, it has been suggested that entitlement funding decisions are made by bureaucrats who are not elected, while earmarked funds are allocations made by congressional representatives who are directly accountable to the voters. In recent years CDBG funds have decreased and earmarked funds within the program have increased.

In Pima County, CDBG provides an example of a program that takes direction from its communities and residents and is accountable through its elected officials who ultimately select the projects to be funded.

Funds for CDBG are used to serve three national objectives:

- Expanding access to affordable housing
- Fostering suitable living environments
- Expanding economic opportunities

Projects and programs using CDBG funds must serve low-income neighborhoods, communities and residents.

While responsive to broad national objectives, there is flexibility inherent in the program to provide funds to meet locally determined priorities. These priorities are established in the Consolidated Plan, a document produced by Pima County and the City of Tucson that covers a five-year period. Each year Pima County issues a Request for Proposals for projects. This year the RFP was combined with the Outside Agency and Emergency Shelter Grant applications. The proposal forms were posted on CDNC's website, and approximately 200 were e-mailed or mailed to area agencies. Public meetings were held in sixteen communities throughout

unincorporated areas of Pima County in December 2005 and January 2006 to explain the proposal process, discuss potential projects, and offer technical assistance to citizens interested in developing proposals. (The Town of Marana and the City of South Tucson hold their own proposal process and submit their recommendations to Pima County). The deadline for the application was February 15, 2006. A total of 85 applications were received, totaling \$6,159,590 in requests.

Staff reviews projects using the following criteria to evaluate which projects will be funded. Recommendations are then submitted to the Board of Supervisors.

- Eligibility of project
- Leverage of other funds
- Geographical distribution of projects
- Total cost and cost feasibility
- Urgency of the project
- Capacity for project to achieve objectives and be successful
- Capacity of project to clearly link to statutory objectives and key goals applied by HUD
- Coordination with other community development efforts
- Evidence of substantial neighborhood or public support
- Benefit to a high number of low/moderate income people
- Plan for permanent funding for project program
- Ability to spend grant funds in timely manner

Accountability for other CDNC programs is governed by citizen committees who determine program and funding priorities and make recommendations to the Board of Supervisors on specific projects. A list of members of the Housing Commission and Outside Agency and Neighborhood Reinvestment Boards is on the back page of the Annual Action Plan.

CDNC COMMUNITY AND RURAL DEVELOPMENT PROGRAMS

CDBG Funding Status Update

CDBG remains the most flexible funding source available to local governments to address the housing and community development need in cities, towns, and counties, for primarily low-and moderate-income people. Still the program continues to receive funding cuts.

- FY2006-07 will be the fifth year in a row that Pima County has received a cut.
- For the past two years Pima County's CDBG program has been cut by \$400,000.
- In the FY2006-07 the Budget CDBG formula level is almost as low as it was in FY1993-94 for Pima County.

The Federal Administration has proposed an additional \$1 billion cut in the program for 2007. Congress has proposed to restore funding to the 2005 level. HUD recently unveiled another threat to Pima County's program. The CDBG Reform Act of 2006, which was introduced to Congress on May 25, proposes changes in the formula that distributes funds to entitlements. Under the new formula an additional \$800,000 in funding would be lost to Pima County, based upon calculations before the \$1 billion cut is included. These cuts affect all aspects of our CDBG program, resulting in fewer homes repaired; and fewer dollars for public services distributed to emergency women shelters, meal programs, and childcare centers. In addition, less money will be available for rural infrastructure projects such as water system improvements. It will be much more difficult to provide gap financing for larger projects such as community centers, health clinics and parks.



Flowing Wells Community Center

The Master plan has been completed, and the project will go out for bidding soon. Ground breaking is planned for March, with the opening projected for the spring of 2007.

Flowing Wells Neighborhood Revitalization Strategy Area

CDBG GRANTS

Operational Expenses: \$5,000

Community Development

Coordinator: \$20,000

Mulberry Meadows Street Lights: \$15,000

The Flowing Wells Neighborhood Revitalization Strategy Area (FWNRSA) is an older community that has battled issues such as inconsistent land uses, deteriorating houses, crime, and blight. However, there have been many improvements due to the large number of residents who are active in the community and are willing to work at improving the quality of life for the neighborhood population. The Flowing Wells Neighborhood Association and Community Coalition (FWNACC), in collaboration with other agencies, has been the leader and key contributor in making improvements in the area a success. Upcoming projects in FWNRSA include the following:

Curtis Neighborhood Park

Work has continued on the Concept Plan, with ground breaking planned for May, and opening scheduled for the spring of 2007.

Flowing Wells Library

Architect's proposal has been completed and is scheduled for local review.

Homer Davis Elementary School

The Bicycle and Pedestrian Enhancement Project was approved for \$502,693. The federal government will pay 90% of this project and the county 10%. An additional \$71,470 from the county will cover the cost of the roadway overlay and bike lanes. This project entails design and construction of sidewalks and bike lanes on both sides of the roadway, installation of curbs, shade landscaping, and design and construction of a pedestrian curb extension and enhanced crosswalks, funded through the Safe Routes to Schools program.

PROGRAM INCOME FROM THE CDBG PROGRAM FOR THE 2006-07 YEAR IS ESTIMATED TO BE \$11,000.

CDNC COMMUNITY AND RURAL DEVELOPMENT PROGRAMS

Flowing Wells Neighborhood Revitalization Strategy Area (continued)

Flowing Wells Health Center

Dental clinic scheduled for opening in 2006.

Business Corridor

Highway Drive from Ruthrauff to Wetmore Road is in the planning stage with the University of Arizona's Drachman Institute, who is designing the landscaping and architectural redesign of this corridor.

Flowing Wells District Park

A proposal for Neighborhood Reinvestment Bond funds for \$455,475 was approved by the Board of Supervisors on May 23, 2006. This proposal includes various improvements for recreation and parking.

Outcome Measurement System

CDNC - Demographic Collection for CDBG
Pima County CDBG Program Client Demographics PY Format: 05-06

Agency: Agency - dropdown Program: Program - dropdown
Preparer: Preparer Date: Date

District Served: District - dropdown Quarter: Quarter
Jurisdiction Served: Jurisdiction - dropdown
Target Area Served: Target Area - dropdown

Categories: Race and Ethnicity Other Categories

Income Level

Extremely Low Income: No_Extremely
(30% Median Income)

Low Income: No_Low
(50% Median Income)

Moderate Income: No_Moderate
(80% Median Income)

Instructions:
- Record the number of Households or Persons in each income level field as it pertains to the quarter being reported -

Households or Persons Assisted

Total Number of Households Assisted: No_Households
OR
Total Number of Persons Assisted: No_Persons

Instructions:
- The total number of Households or Persons reported must equal the sum of the Income Levels reported above -

Sample screen shot of database in progress

Staff Training

CDNC staff will be participating in HUD'S training for the CPD Outcome Measurement System in June 2006. In addition, an outside consultant is providing technical assistance and training to facilitate the collection of outcome information, to be implemented in an online database that will also be used by the agencies to submit their reports to CDNC.

Collection of outcome data will assist Pima County and the federal government to assess and evaluate the effectiveness and impact of programs in the community.

Flowing Wells to be featured in Brownfields Study

A University of Arizona report is being produced to explore the possibility of establishing a Brownfields Program in Pima County using the unincorporated community of Flowing Wells as a case study. A brownfield is an abandoned, vacant, and/or derelict property or group of properties, which has failed to be redeveloped due to perceived contamination originating from its previous uses. Utilization of available federal and state brownfield funding resources can provide local governments, private developers, non-profit agencies, financial institutions, insurance companies, and community activists the tools necessary to successfully mitigate and/or remediate brownfields for redevelopment, promoting economic expansion within the area.

Flowing Wells has been selected as a case study site for its historical neglect by developers despite aggressive growth to the west and north of the area, as well as its own potential for successful redevelopment. The Flowing Wells School District is known as an excellent education system; the community lies in an accessible area of the city; is close to two major malls, the interstate and rail system; and includes parks and recreation facilities. Furthermore, the Flowing Wells Neighborhood Association and Community Coalition have been very active in collaborating with Pima County to implement elements of the Flowing Wells Neighborhood Revitalization Strategic Plan.



Flowing Wells District Park

CDNC COMMUNITY AND RURAL DEVELOPMENT PROGRAMS

Outcome Measurement System

Programs funded through CDBG, ESG and the Outside Agency Programs provide program documentation to the output/outcome measurement system. In the new Request for Proposals (RFPs) for FY2006-07 agencies completed a worksheet which provided a description of the proposed activity, numbers served, outputs and outcomes, and the measurement tools utilized to determine success. In addition monthly, quarterly, and annual reports are submitted to CDNC with actual, unduplicated numbers of participants served under each activity funded by CDBG, OA, and ESG.

Pima County shall explain how community development programs help families and communities. To accomplish this goal Pima County will:

- Capture information about outcomes that report changes as a result of the program activity
- Describe program successes
- Demonstrate how the OA, CDBG and ESG programs benefit a community and/or people served through aggregate results across the broad range of activities
- Describe how leveraged funds from other units of local governments and non-profit agencies are used by OA, CDBG and ESG programs to expand provided services
- Demonstrate linkage to statutory objectives and key goals in HUD's strategic plan that includes:
 - *Expanding access to affordable housing*
 - *Fostering suitable living environments*
 - *Expanding economic opportunities*

CDNC will include activity objectives and anticipated outputs and outcomes in each subsequent Annual Action Plan. Objectives and outcomes will be indicated when setting up an activity in IDIS. Reports on the applicable indicators will then be reported in IDIS and the CAPER and will include:

- Funds leveraged
- Number of persons, households, and/or units
- Income level of persons or households by 30%, 50%, 60% or 80% of Pima County's median income
- Current race, ethnicity, and disability categories
- Public services
- Homeless/Homeless Prevention
- Business assistance/jobs created

Outcomes will correspond to each of the three objectives. The outcomes are: Decent Housing, Suitable living environment and Economic Opportunity. When combined with the outcomes examples of the statements are:

- *Availability and accessibility of Decent Housing*
- *Affordability of Decent Housing*
- *Sustainability of Decent Housing*

Although this Performance Measurement System has only recently been introduced to grantees, HUD has requested that grantees identify the objectives according to the System in their 2006 Annual Plans suggesting that the objectives be identified using a "shorthand" to identify the outcomes that are linked to the specific projects.

A matrix has been suggested so that the objectives and outcomes can be "mapped" and linked to projects. The charts detailing the funding recommendations for the CDBG and ESG programs show the HUD recommended shorthand numbering system.

		OBJECTIVES		
		Availability/ Accessibility	Affordability	Sustainability
OUTCOMES	Suitable Living Environment	SL-1	SL-2	SL-3
	Decent Housing	DH-1	DH-2	DH-3
	Economic Opportunity	EO-1	EO-2	EO-3

CDNC COMMUNITY AND RURAL DEVELOPMENT PROGRAMS

Outside Agency Funding Recommendation Process

The Outside Agency Program has funded community-based organizations since 1991. Resources provided to our community have met the most pressing needs and improved the lives of the residents of Pima County.

CDNC's RFP, FY2006-07 was released on December 5, 2005 and due February 16, 2006. The Outside Agency Community Advisory Committee, whose members are appointed by the Board of Supervisors with an additional member appointed by the County Administrator, is charged with reviewing the proposals and providing funding recommendations to the Board of Supervisors.

The committee meetings were open to the public and advertised to the community. Meetings were held each Wednesday, from March 15 through May 10, 2006 at the same time and place. The process for Outside Agency funding recommendations to the Board of Supervisors utilized the leadership from our community-based organizations to discuss the relevant issues and trends of the urban core and isolated rural areas. Round table discussions with a focused topic were held each week, and the experts from these organizations shared their expertise with the committee. Significant community issues were reviewed and the committee developed a strategy to address the most pressing needs in our community.

Those individuals and families living in marginal circumstances were given the highest priority by the Committee for funding recommendations.

The programs/agencies who submitted proposals for funds to the Outside Agency Program were divided into six service categories. A representative from each program was invited to sit at the table to respond to questions posed:

- Who is the customer for your service area?
- What should we know about these customers? Why do you think that is important?
- Based on your experience and perspective, which services or programs are always oversubscribed? Is the barrier availability, accessibility or affordability?
- In the array of existing services in Pima County for this population, what is missing from the mix?
- Stepping back from your program, if you were to design a program or strategies, what are the two most important things you could do to improve the situation for the target population?

Outside Agency Program Service Category Descriptions

Senior Support

- Programs providing services for the elderly (meals, socialization, recreation, volunteer coordination, information & referrals, etc.)

Parenting and Family Support

- Programs aimed at assisting parents (child care, education, support, information & referral, child abuse prevention, etc.)

Emergency Food and Clothing

- Programs attending to the immediate needs of food & clothing provision

Support Services, Shelter, and Domestic Violence

- Programs providing temporary shelter (for homeless, victims of domestic violence, etc.)
- Programs providing support services (case management, employment support, legal assistance, housing assistance, referrals, etc.)

Youth and Young Adults

- Programs aimed at children, youth, & young adults (development, prevention, mentoring, education, recreation, etc.)

Community Support

- Programs providing general services for the community

CDNC AFFORDABLE HOUSING PROGRAMS

- Assisting low-income residents in obtaining affordable, decent, safe, and sanitary housing in unincorporated Pima County.
- Expanding home ownership opportunities and providing access to affordable housing for low-income residents.

Workforce, Employer Assisted, and Mixed-Income and Mixed-Use Housing

New terminology has entered into the lexicon of affordable housing. “Workforce Housing,” “Employer Assisted Housing,” and “Mixed Income Housing” are terms that are discussed in connection with the development of affordable housing. Are these euphemisms used to disguise affordable housing projects from a resistant public, or terms indicating a shift in policy and need in the community?

Workforce Housing

Using conventional underwriting criteria, a family earning the Median Family Income of \$52,400 per year could afford to purchase a home valued at approximately \$200,000. However, recent figures for the Median Home Price and Average Sales Price of all residential types in Pima County are listed at \$266,275 and \$297,020 respectively (4/2006). As the cost and price of housing in Pima County and in many other communities continues to rise disproportionately, civic leaders have realized that it has become increasingly difficult, if not impossible for vital community workers to live in the community. This problem has affected the ability of school districts, hospitals and municipalities to hire and retain teachers, nurses, firefighters and police officers. Businesses have difficulty recruiting staff at all levels, affecting economic development and growth.

The standard income limits for many affordable housing programs is 80% of the Area Median Income (AMI) the determinate of low or moderate-income households. HUD-funded programs: HOME, CDBG and others adhere to this limit. However funds that are locally derived can establish their own standards. The realization that many teachers, firefighters and police have incomes above the HUD standard has led to the development of the “Workforce Housing” program, where funds are allocated to assist working families with incomes at varying levels above the traditional income limit.

The Town of Sahuarita, a new and growing municipality located in southern Pima County, is experiencing an affordability problem. They have allocated general funds to provide assistance to new homebuyers. With the technical assistance provided by Pima County CDNC staff, Sahuarita’s Affordable Housing Task Force is devising a plan to assist residents with incomes of up to 100% AMI. Pima County HOME funds will provide assistance to those earning up to 80% AMI. The Town of Sahuarita recognizes that many of those who may be eligible for assistance are local employees of the Town, the local School District, and other governments.

Income Limits for Family of 4 in Tucson (AMI)

80%	100%	110%	120%
\$41,900	\$52,400	\$57,650	\$62,900

Employer Assisted Housing

The high cost of housing has not only affected municipalities, but businesses and institutions. Commuting times and distances are a hidden cost, affecting employee performance. Many large businesses are offering assistance with housing as an employee benefit. This could be a specific cash benefit in the form of a loan or forgivable loan to an employee. Another form of assistance is the opportunity to access information and resources at the worksite.

In FY2006-07 Pima County will be participating in both kinds of efforts. University Medical Center (UMC) in Tucson has allocated funds to implement a housing assistance program. Pima County CDNC and the Fannie Mae Arizona Partnership Office are providing technical assistance. In addition, potential recipients of the UMC benefit could also participate in Pima County’s Downpayment Assistance program.

(CONTINUED ON PAGE 11)

CDNC AFFORDABLE HOUSING PROGRAMS

The Homebuyer Assistance Program (HAP) and American Dream Downpayment Initiative (ADDI)

In 2006-07 changes to the Downpayment Assistance Program include the following:

- The Housing Assistance Program (HAP) will be offered in all areas of Pima County.
- The base amount of funds will be increased to \$5,000.
- The ADDI amount of funds for homes purchased in the ADDI area is now \$10,000.
- HAP/ADDI funds can be used for assistance in no more than 10% of the units in a condominium conversion project. Renter/occupants who are purchasing their units are not subject to this limit.

HAP/ADDI funds can be used in combination to leverage the following resources:

- Mortgage Revenue Bonds/ Mortgage Credit Certificates
- WISH/IDEA programs (see page 11)
- Employer Assisted Housing (EAH) Programs where an employer provides cash downpayment assistance for an eligible employee.
- Programs originating from and targeted to local communities – such as the Town of Sahuarita
- Other leveraged resources

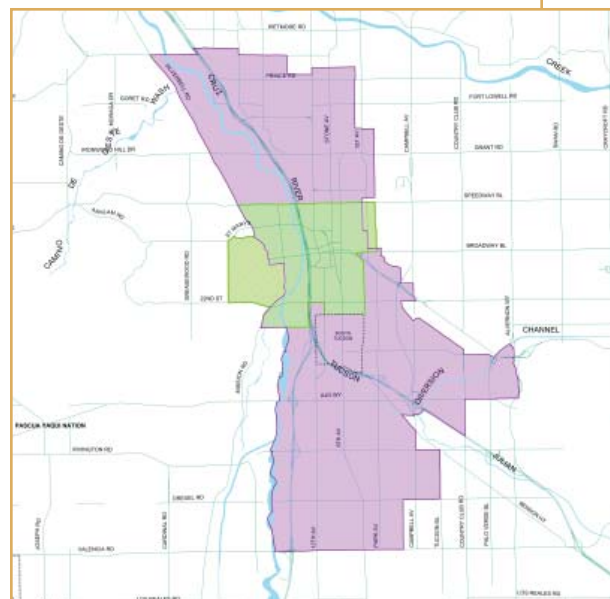
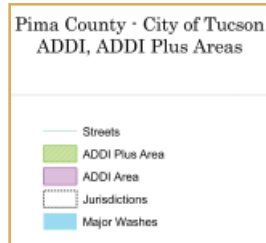
An underwriting/layering analysis for each buyer will include adoption of the following policies:

- Funds are available on a “not to exceed” and “as needed” basis, and will be used as the “last money in.”
- Borrower’s PITI will not exceed 35% of monthly income for all housing costs, and will not exceed 45% for all debt.
- Borrower’s PITI can go no lower than 20% - including all monthly housing costs
- Funding will be available to cover reasonable closing costs to the extent this is allowed by lenders.

A fiscal agent will be designated to distribute funds to escrow and loan officers. Clients meeting program eligibility requirements may receive Downpayment Assistance through local Housing Counseling Agencies who meet the following requirements.

- They must be certified through HUD and/or NeighborWorks.
- They must provide at least eight hours of programs for clients
- The organization must have at least a 2-year history of providing services to Pima County residents.

In addition, agencies that participate in the HAP/ADDI program will participate in training programs offered by Pima County and the City of Tucson.



CDNC AFFORDABLE HOUSING PROGRAMS

What is IDEA and WISH?

These are both non-competitive homeownership incentive programs of the Federal Home Loan Bank of San Francisco (Bank) designed to assist low-income homebuyers. Both programs provide a maximum of \$15,000 in downpayment assistance per eligible homebuyer, matching up to \$3 for every dollar contributed by the homebuyer. Both programs serve families and individuals earning up to 80% of area median income.

Through the Individual Development and Empowerment Account (IDEA) Program, the Bank provides matching subsidies to lower-income households saving to buy a home. Participating households must be enrolled in an Individual Development Account (IDA) program or participate in a Family Self-Sufficiency (FSS) program through their local public housing authority. Participating households must save for a minimum of 10 months, successfully complete a homebuyer counseling program, and find a home and qualify for a mortgage.

The Workforce Initiative Subsidy for Homeownership (WISH) Program provides grants to qualified homebuyers through Bank members. The program is designed to help people living in high-cost areas to purchase homes near their work. Participants must complete a mortgage assistance program administered by a public or private entity. Homebuyers must contribute at least 1% of the purchase price from their own funds and must complete homebuyer counseling.

(CONTINUED FROM PAGE 9)

A second initiative is being implemented by the City of Tucson and Pima County, who are exploring opportunities for making assistance available to the approximately 12,000 city and county employees. With the assistance of Fannie Mae and the support of the Tucson Association of Realtors, the city and county are developing a survey of employees' housing situation and needs. With this information programs can be arranged at job sites on such topics as home purchasing, home repairs, and resources that are available in the community.

Mixed Income and Mixed Use Housing

In recent decades, development tended to segregate housing according to type and cost. Housing developments have tended to include a narrow array of housing choices which in turn are separated from other uses such as retail, offices and other commercial uses.

Planners, developers and residents are realizing the integration of incomes and housing types with other compatible uses creates a more vibrant and desirable community. This is reflected in market developments such as downtown "lofts" and other compact developments that include commercial and retail space.

As these communities become desirable places to live, it will be important to ensure that opportunities for affordable housing are maintained for current residents and included in new developments.

The same argument mitigates for including market-rate housing within affordable ownership developments. Recent experiences in projects have demonstrated the benefit of mixed income developments. As housing and construction costs increased, the market-rate housing units served to buffer against cost ceilings that are required for the affordable units. Additional subsidy was not needed for the affordable units. Low to moderate-income homeowners in mixed income developments benefit from increased equity in their homes based on the higher prices in the surrounding area, and a high quality of life, with added amenities that purely low-moderate income developments often do not contain.

In promoting sustainable communities and a better quality of life for all residents, CDNC will support the placing affordable housing within mixed-use developments. These projects also provide potential services and employment for residents.

CDNC AFFORDABLE HOUSING PROGRAMS

Pima County Consortium Study

Is a regional approach to affordable housing possible?

HOME Program regulations allow contiguous jurisdictions to work together and receive funding through an arrangement called a "HOME Consortium." Of 638 HOME grantees in the United States, 129 have formed "HOME Consortia." Pima County and the City of Tucson have worked together as a Consortium since the inception of the HOME program in 1992. One member of the Consortium serves as the lead agency, or the Participating Jurisdiction and is responsible for program compliance, maintaining records, and progress. This arrangement allows the county and city to cooperate and fund programs and projects they support. Non-profit agencies and developers who create affordable housing benefit from a "one-stop" application and funding process.

Notwithstanding the substantial benefits of the current arrangement, Pima County has embarked on a study to determine whether it might be more beneficial for Pima County to stand alone as a sole and separate HOME grantee, or form consortia with other jurisdictions.

For instance, given that the local housing market has now expanded outside the boundaries of Pima County, a regional approach could consider formation of a consortium that could include Pinal and or Cochise Counties.

The current agreement with the City of Tucson expires in 2007. Pima County could agree to continue the arrangement, go sole and separate, or seek to join with other jurisdictions. A regional approach to affordable housing issues can also be replicated for community development issues along the border region and the busy I-10 corridor.

Public Housing in Pima County

Pima County receives Section 8 Vouchers, which are administered by the City of Tucson Section 8 program through the Consortium Agreement. As a result of project-based budgeting, the number of Section 8 units in Pima County's program has declined from a high of 802 units (including 50 Mainstream vouchers) in 2003-04 to the current level of 662 vouchers, a loss of 140 vouchers or 17.4%.

The City of Tucson recently reopened its waiting list for the Section 8 program. They received nearly 5,600 applications. About half of the applications were received through their website.

The Pima County program remains a "high performer" with HUD's Section Eight Management Assessment Program review process.

Homestead Program

Pima County will continue and expand our Homestead Program, through which low-income owners with title to an existing lot can receive a subsidy to upgrade or replace their manufactured home.

This model will be pursued in the Flowing Wells community where a large number of housing units are aging, substandard, pre-HUD code (built before 1986) manufactured housing. Owners may have substantial equity in the property, and with some assistance could afford a replacement home financed with satisfactory terms.

The program will be a partnership including:

- The Flowing Wells Neighborhood Association and Community Coalition will assist with marketing of the program.
- Fannie Mae has developed a new product for manufactured housing, which will be available for this program through local lenders.
- Local non-profit agencies will provide housing counseling services and serve as intermediaries for the program.
- Local manufactured housing suppliers will offer technical assistance and concessions for supply and placement of their product.

Pima County will apply for funds to implement this program through the I'M HOME federal grant.

CDNC AFFORDABLE HOUSING PROGRAMS

Addressing Impediments to Fair Housing

In FY2006-07 Pima County CDNC will support the following activities to further Fair Housing:

- Use CDBG funds for the Southwest Fair Housing Council for Fair Housing Outreach, Education and Testing - \$25,000
- Use CDBG and Outside Agency funds for Southern Arizona Legal Aid, for the Homeowner and Tenant Protection program - \$20,000 and \$27,800 respectively
- Use CDBG funds for Direct Center for Independence, for the Home Access Program - \$50,000.

In addition CDNC will serve as the lead agency for Freddie Mac's anti-predatory lending "Don't Borrow Trouble Campaign." The program will be targeted to low-income and minority neighborhoods.

Pima County will also participate in the Fair Money Faire, a day-long series of educational workshops and presentations that is being organized to highlight community issues and concerns related to Payday and Predatory Lending.

Program Monitoring

CDNC is committed to ensuring accountability and performance in all programs receiving funding. Funded programs are monitored both on fiscal and accounting requirements, as well as program requirements. A new monitoring format was developed in the last year, with a consistent approach for notifying and preparing agencies to be monitored. In order to reduce duplication of staff efforts, when a program receives more than one source of funding from CDNC, the staff representing each funding source will coordinate so that only one conducts the monitoring visit. Staff will also coordinate on monitoring the fiscal and program components.

Programs which meet certain criteria will be specifically targeted for monitoring:

- Entitlement grants subrecipients (other jurisdictions)
- Programs receiving funding from multiple departmental sources
- Programs which have been experiencing difficulty with monthly billing, quarterly reporting, or other contract requirements, or which require follow-up to outstanding issues from prior monitoring visits
- Programs experiencing significant changes in organization (mergers, etc.) or staffing
- Recipients of large grants totaling over \$100,000

CDNC currently targets for monitoring a minimum of 30% of all programs funded through CDBG public service funds, and the OA and ESG Programs. In FY2006-07, it is our objective to monitor 100% of all of these programs. Additionally, 50% of projects falling outside of CDBG public service funds, OA, and ESG programs will be targeted for monitoring in the upcoming year.

Barriers to Affordable Housing

The primary barrier to affordable housing that first-time low-income buyers currently face is the cost of housing. The median sales price for a new home in April 2006 was \$266,275. This compares with the 2001 median sales price of \$154,553, an increase of 71%. In the last five years the median income in Pima County has increased by 17% to \$52,400.

The spiraling costs of materials and instability in the availability of supplies have severely handicapped the ability of nonprofit developers to deliver housing according to original cost estimates.

Similarly, land costs have escalated. Appropriately zoned and environmentally clear properties are difficult to locate at costs that will work for affordability.

Increasing costs of housing will require additional layers of subsidy to make housing affordable and accessible. New resources will need to be identified with increasingly complex and innovative financing structures to insure that the new funding sources are available and effective.

Regulatory barriers can hardly be the cause of such escalations in price. However, Pima County, in cooperation with the Drachman Institute, will study regulatory barriers and make specific recommendations to the County Administrator on the elimination of barriers that will assist affordability while not compromising the integrity of local policies and procedures.

CDNC AFFORDABLE HOUSING PROGRAMS

Pima County Housing Bond Program

On March 1, 2006 CDNC released a revised application for the Housing Bond Program. Bond funds are available from the May 2004 Bond Election, through which \$10 million was allocated for affordable housing. Funds can be used for the development of ownership and rental housing and for improvements that are located in the public right of way. This includes street and sewer improvements, sidewalks, lighting, etc.

Applications are accepted on an open and continuous basis. Staff underwrites the application and submits the application to a subcommittee of the Pima County Housing Commission for review. They make a recommendation to the full Commission, who in turn submits their recommendation to the Board of Supervisors.

Of the \$10 million allocated to the Housing Bond, recommendations have been made for funding six projects with a total of 284 affordable housing units, committing \$2,963,653 in Bond funds.

Pima County encourages the use of Bond Funds for mixed-income developments.

The Bond Application is available from the CDNC website: <http://www.pima.gov/CED/Grants/documents/GOBond2004HousingApplicationv15fillable.doc>

Having approved a fee schedule and process for collecting the “roof-top fee” that will be used to fund the Pima County Housing Trust Fund, staff is implementing procedures to collect this fee. The fee is collected upon sales of homes that are developed as a result of rezonings occurring after approval of the Housing Trust Fund program by the Board of Supervisors.

Green Communities

Green Communities is a five-year, \$555 million initiative to build more than 8,500 environmentally healthy homes for low-income families. Created by the Enterprise Foundation in partnership with the Natural Resources Defense Council, Green Communities will transform the way America thinks about, designs, and builds affordable communities. The initiative provides grants, financing, tax-credit equity, and technical assistance to developers who meet Green Communities Criteria for affordable housing that promotes health, conserves energy and natural resources, and provides easy access to jobs, schools, and services.

Pima County CDNC encourages its development partners to adopt Green Communities Criteria for projects that they are pursuing. Additional points are awarded to applicants to the Housing Bond program for projects meeting Green Communities Criteria.

Henry Cisneros' Housing Continuum

In public appearances, former Secretary of Housing and Urban Development, Henry Cisneros, discusses the importance of considering all the housing needs in the community, not just focusing on one. He lists eight specific kinds of housing that a balanced community needs to provide for the needs of all its citizens.

1. Shelter for the Homeless
2. Supportive Housing with Services
3. Public Housing
4. Subsidized Rental Housing
5. Market Rate Rental Housing
6. Entry-Level Homeownership
7. Move-Up Homeownership
8. Housing for the Elderly

Pima County invests in all levels of the housing continuum proposed by Secretary Cisneros, with the exception of market rate rental housing and move-up homeownership.

CDNC NEIGHBORHOOD REINVESTMENT PROGRAMS

- Providing coordination of services and funding to communities identified to be in social or economic need in order to address crucial human needs and promote community stability.
- Supporting initiatives to strengthen communities, develop leadership, and address emerging needs.

The Pima County Neighborhood Reinvestment Program Approach

The Challenge

The movement of Pima County residents to suburbs and exurbs has had a major impact on both urban and rural communities. This population migration has contributed to deterioration of the urban core neighborhoods, as limited public funds are stretched to pay for infrastructure in the new residential communities. Growth on the urban fringe and rural areas of Pima County creates stress for these communities, as new development burdens roads, schools, parks, and law enforcement.

In response to the burgeoning infrastructure needs in Pima County, the electorate approved Neighborhood Reinvestment bond questions in 1997 and 2004. The dual functions of the Neighborhood Reinvestment Program are to fill gaps created by diminishing government dollars and to empower residents of the stressed neighborhoods.

The Methodology

The unique Neighborhood Reinvestment funding allocation procedure originates at the grass roots, as residents themselves determine what capital improvement projects will be constructed. With the assistance of Neighborhood Reinvestment Program staff, neighborhoods select a project, obtain a cost estimate, and prepare a written proposal to submit to the Neighborhood Reinvestment Oversight Committee. The Committee then

forwards its recommendation to the Board of Supervisors.

Results

Using this process, thirty-seven 1997 neighborhood bond projects have been approved by the Pima County Board of Supervisors. 25 projects have been completed and the remaining 12 will be finished during FY2006-07. The entire \$5 million in 1997 bonds has been allocated.

Thirteen 2004 Neighborhood Reinvestment projects have been approved by the Board, and approximately 28 new projects will be presented to the Oversight Committee and Board of Supervisors during FY2006-07. Unlike the 1997 neighborhood bonds, the 2004 funding can be utilized in rural areas of Pima County. One project, a community building for Amado residents, has already been approved. At least four more rural projects, in Marana, Robles Junction, Mount Lemmon, and Ajo, will be presented to the Oversight Committee and Board during FY2006-07.

Projects include traffic mitigation devices, street lights, park improvements, sidewalks, walking paths, pedestrian bridges, sports facilities, and community buildings.

Neighborhood Reinvestment produces needed capital projects, but it also provides the neighborhood with organizational tools to work on other pertinent issues. Residents learn to identify resources, use conflict resolution, collaborate, compromise, and build consensus. Most neighborhoods succeed in creating project proposals, and all benefit from the process.

As residents prepare their proposal, they acquire a sense of control over their neighborhood's future and a recognition that the larger community respects their contribution. Empowered people are more likely to participate in their communities by voting, addressing issues that affect their families, and otherwise becoming an involved citizenry.



The Quincie Douglas Pool
in South Park Neighborhood

CDNC NEIGHBORHOOD REINVESTMENT PROGRAMS

Neighborhood Feedback

The neighborhoods with completed capital improvement projects have expressed satisfaction with the projects and the Neighborhood Reinvestment process. In a survey of participating neighborhoods, the top 5 benefits to their communities were stated to be, in order:

- Improved appearance of neighborhood
- Increased feelings of safety and security
- Encouraged residents to walk, exercise, or play outdoors
- Promoted a stronger sense of community pride
- Promoted a stronger sense of community involvement

The survey responses establish that the Neighborhood Reinvestment Program has accomplished its purpose of reinvigorating stressed neighborhoods by installing needed infrastructure and developing a process for residents to accomplish collective goals. Comments from neighborhood residents:

“Everyone is grateful for the [street lights] because they give us a sense of safety and now we can walk or ride our bikes.”

“[T]he walking path is used daily by our families for exercise.”

“Thank you—someone does care about the South side!”

The Future

Several major challenges remain for the NR program:

1. Limited funding. When the \$20 million from the 2004 bonds is fully allocated, there will be no more funding for NR projects, unless Pima County voters support additional funding in a new bond election.
2. Costs for building materials needed for the projects have skyrocketed, including cement, steel, and other necessary components. This means that smaller projects will have to be designed or that fewer projects will be constructed.
3. Community Development. There is no system in place to ensure decisionmaking and advocacy skills that neighborhood groups have developed during the NR process continue to be exercised and enhanced.

The limited funding challenge will continue. However, discussions have begun with Pima County staff and elected officials concerning a future bond election which may include additional Neighborhood Reinvestment funding.

There is no way to control the basic costs of building materials, but NR staff will work with Pima County public works staff to monitor costs and improve the accuracy of cost estimates and construction budgets.

Community development is an essential component of the Neighborhood Reinvestment Program. Some communities seeking capital projects already have sophisticated decisionmaking mechanisms, but the majority of stressed communities begin the process at a basic level, perhaps a few individuals who are interested in improving their neighborhood. NR staff assist them in creating an organizational structure, maximizing community participation, developing consensus on a project, and producing a written proposal.

The challenge is to find a way to ensure that the skills acquired by the group continue to be used to address other issues facing the community. One approach which will be implemented in FY2006-07 is to add a section to the post-construction survey which the neighborhood group completes, inquiring about other initiatives the neighborhood has undertaken or other problems addressed. Resources can be offered for those communities struggling with collective decisionmaking.

CDNC HOMELESS AND SPECIAL NEEDS PROGRAMS

Serving the Homeless and Populations with Special Needs

Pima County provides funding for homeless and special needs populations through its CDBG/Outside Agency/ESG competitive proposal process.

The following grants are committed for activities that will meet the needs of those with special needs and the elderly:

AGENCY	SENIOR PROGRAMS	ACTIVITY	FUNDING	FUNDING SOURCE
Administration of Resources and Choices	Reverse Mortgage	Enable house-rich, cash-poor seniors to remain in their homes	\$15,000	CDBG
Catalina Community Services	Senior Meals	Rental space for kitchen and social center	\$15,000	CDBG
Esperanza en Escalante	Teaching & Helping Across Generations II	Train high school students to inspect & repair homes of elderly homeowners	\$25,000	OA
House of Neighborly Service	Senior Programs	Improve nutrition and socialization; Provide information and education	\$20,600	OA
Interfaith Community Services	Special Diet Meals for At-Risk Seniors	Provide home-delivered special diet meals to seniors; Decrease isolation	\$13,500	OA
Jewish Family & Children's Services	Serving Our Seniors	Delay institutionalization; Provide oversight of comprehensive care	\$9,000	OA
Our Family Services	Senior Companion Program	Help seniors stay in their home with visits from younger senior volunteers	\$13,000	OA
Pima Council on Aging	Family Caregiver Support	Supplement or enhance the role of unpaid family caregivers caring for elders	\$22,500	OA
	Health Benefits/ Outreach	Provide counsel and assistance to older individuals in obtaining entitlements, benefits, and services.	\$22,607	OA
	Home Delivered Meals	Deliver home who are homebound, unable to prepare meals and have no one else to assist them	\$13,000	OA
	Ombudsman for the Elderly	Provide elderly and caregivers information on obtaining necessary services and resolving problems, complaints, and abuses.	\$154,143	OA
	Retired & Senior Volunteer Program	Recruit and place persons age 55 and older in meaningful positions within public agencies	\$37,750	OA
Portable Practical Educational Preparation	Services for the Elderly	Improve quality of life, nutrition, employment; Sustain life at home	\$27,200	OA
Rehobeth Anchor Program	Healthcare Assistance, Nutrition, & Socialization	Increase self-sufficiency, healthcare awareness and access to resources	\$13,600	OA
San Ignacio Yaqui Council	Old Pascua Senior Nutrition & Socialization	Improve nutrition and socialization; Provide information and education	\$19,800	OA
Tucson Urban League	Senior Breakfast & Transportation	Decrease feeling of isolation; Reduce malnutrition and isolation	\$33,000	OA
Volunteer Center of Southern Arizona	Experience Corps	Channel talent and energy of older adults through community service	\$28,000	OA

TOTAL FUNDING FOR SENIOR PROGRAMS: \$482,700

CDNC HOMELESS AND SPECIAL NEEDS PROGRAMS

AGENCY	SPECIAL NEEDS PROGRAMS	ACTIVITY	FUNDING	FUNDING SOURCE
DIRECT Center for Independence	Home Access Program	Home access modifications	\$50,000	CDBG
Southern Arizona Association for the Visually Impaired	Adjustment to Blindness	Empower individuals with vision loss to gain skills for independent living and meaningful employment	\$37,000	OA
Southern Arizona AIDS Foundation/ City of Tucson	Housing Opportunities for People with AIDS	Tenant-based rental assistance, social services, operating costs, program evaluation	\$315,147	HOPWA

TOTAL FUNDING FOR SPECIAL NEEDS PROGRAMS: \$402,147

AGENCY	HOMELESS PROGRAMS	ACTIVITY	FUNDING	FUNDING SOURCE	PROPOSED CLIENTS
Catholic Community Services	Homeless Families	Provide shelter, case management, and education	\$29,000	OA, ESG	20 individuals
Caridad-DePorres	Cook Trainee	Train & certify homeless individuals for careers in food service & hospitality industries	\$5,000	ESG	7 individuals
Comin' Home	Homeless Veterans	Provide homeless veterans with referrals to decent, affordable housing	\$5,000	ESG	300 individuals
Community Action Agency*	Homeless Prevention	Provide mortgage, rent, and utility assistance	\$639,000	ESG, FEMA, ADOH	200 individuals; 1,080 families
Jackson Employment Center*	CASA, La Casita, Advent, New Chance	Provide supportive housing for families, youth, chronically homeless, and institutional reentry	\$1,479,023	SHP	360 families, youth, and individuals
Pima County CDNC	CASA for Families	Transitional housing, case management, employment and training, operating costs	\$429,503	SHP	66 families
New Beginnings for Women and Children	Family Self-Sufficiency	Provide continuum of services to women with children working towards self-sufficiency	\$36,400	OA	25 individuals
Our Family Services	Common Unity	Residence for pregnant & parenting homeless 18-21 year-old women & their children	\$22,300	OA	26 individuals
Primavera Foundation	Casa Paloma	Provide survival assistance to homeless women & children	\$36,600	OA, CDBG, ESG	275 individuals
	Relief and Referral	Provide emergency resources for homeless & low-income individuals & families	\$19,400	OA	5,500 individuals
Travelers Aid Society	Catalina Men's Shelter	Provide transitional housing to unemployed, homeless men in crisis	\$41,600	OA	100 individuals
	Greyhound Family Shelter	Provide emergency shelter to homeless families	\$17,000	ESG	17 families
Youth on Their Own	Monthly Stipend Program	Dropout prevention for homeless & near homeless youth	\$67,000	OA	44 youth

TOTAL FUNDING FOR HOMELESS PROGRAMS: \$2,826,826

TOTAL PROPOSED CLIENTS FOR HOMELESS PROGRAMS: 6,813 individuals; 1,523 families; 44 youth

*Programs administered by Pima County Community Services, Employment & Training Department (CSET)

CDNC HOMELESS AND SPECIAL NEEDS PROGRAMS

AGENCY	DOMESTIC VIOLENCE PROGRAMS	ACTIVITY	FUNDING	FUNDING SOURCE	PROPOSED CLIENTS
Brewster Center	Emergency Domestic Violence Shelter	Provide bilingual crisis intervention & safe shelter services	\$138,000	OA, ESG	710 individuals
Tucson Centers for Women and Children	Domestic Violence Services	Assist women & children at risk by providing safe shelter & support services	\$17,200	OA	1,532 individuals
Wingspan	Anti-Violence Project	Address violence within & against lesbian, gay, bisexual, transgender community	\$19,000	OA	8 individuals

TOTAL FUNDING FOR DOMESTIC VIOLENCE PROGRAMS: \$174,200
TOTAL PROPOSED CLIENTS FOR DOMESTIC VIOLENCE PROGRAMS: 2,250 individuals

Emergency Shelter Grant (ESG) Program

ESG funds are received from HUD as an entitlement, supporting three eligible activities: maintenance and operations of emergency shelters, supportive services, and prevention of homelessness. A total of \$110,848 is available. Funds are allocated to Pima County’s Jackson Employment Center, for case management and emergency shelter and to the Community Action Agency for homeless prevention. After the allocation for these two programs the remaining funds were included in the CDBG/OA/ESG RFP.

Matching funding required for ESG is provided through grants and private contributions to recipient agencies.

In 2006, oversight and administration of the ESG program will be transferred to CDNC’s Community and Rural Development division.

Supportive Housing

Pima County continues its participation and support of Tucson Planning Council for the Homeless. Staff and consultant services were provided to prepare and publish the *Plan to End Homelessness – Pima County*.

Pima County has applied to the Supportive Housing Program (SHP) through the Continuum of Care application as part of HUD’s SuperNOFA process for renewal of the CASA for Families. The project is a collaboration consisting of three nonprofit providers: Travelers Aid Society, Salvation Army, and New Beginnings for Women and Children, as well as Pima County’s Jackson Employment Center. The application is for \$429,503 including operating costs, allowing 66 families to access support services, transitional housing, and employment training

The Jackson Employment Center has applied for renewal of four SHP grants: CASA, Casita, Advent, and New Chance projects. The total request for the projects is \$1,479,023.

Housing Opportunities for People with AIDS (HOPWA)

Pima County is the recipient of a three-year HOPWA Renewal Grant for \$945,443. Funds are distributed to the Southern Arizona AIDS Foundation (SAAF) for supportive services for clients, housing operating costs for properties owned by SAAF; and to the City of Tucson for a tenant based rental assistance program.

Pima County is working with HUD and SAAF to implement a performance measurement system for the HOPWA grant. A portion of the HOPWA grant is allocated to developing outcome measures. SAAF participates in the local Homeless Management Information System as a means of collecting and assessing client data.

CDNC HOMELESS AND SPECIAL NEEDS PROGRAMS

Chronic Homelessness

The federal government defines the chronically homeless person as “an unaccompanied individual with a disabling condition who has either been continuously homeless for a year or more or has had at least four episodes of homelessness in the past three years.” Many feel that this definition excludes too many people who have been on the street for a long time. Some of them may have no disability or are unwilling to acknowledge a disabling condition. The chronically homeless disproportionately experience serious mental illnesses, physical disabilities, and addiction disorders – or combinations of the three.

This population consumes a disproportionate number of shelter days and is often the primary focus of public and policy attention. The chronically homeless are the most visible face of homelessness in parks and libraries, downtown shopping areas and bus or train stations. They utilize extensive public resources, especially in the law enforcement and health care systems. The chronically homeless are frequently difficult to engage in services, often resisting shelters and detoxification facilities.

They may distrust government-funded programs, be reluctant to share their Social Security numbers or other personal information, or maintain resentment about past treatment, strict program requirements, and excessive paperwork burdens.

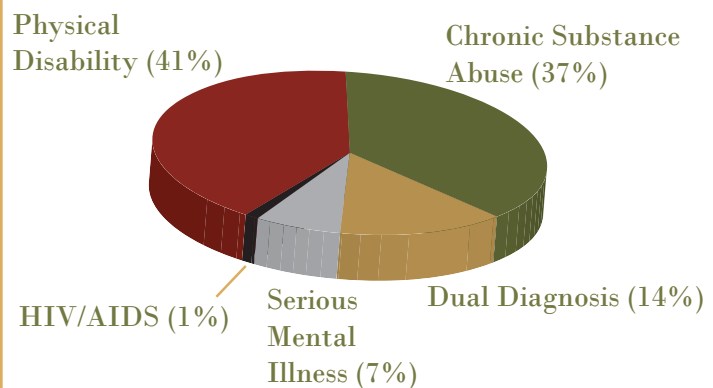
Social groups are an important part of life on the streets. Most housing programs have strict rules about occupancy and some have curfew or other requirements perceived as “red tape”. Achieving compliance with these restrictions is often ineffective and contributes to the revolving door. Outreach workers may spend months or even years providing water and other necessities and building up trust with an individual before he or she will consider entering housing or accepting services.

What's Next?

Action Steps to end chronic homelessness include:

- Availability of funding for the development of housing for SMI populations.
- Support for the Southern Arizona AIDS Foundation, through HOPWA and Outside Agency Program.
- Participation and support for Tucson Planning Council for the Homeless
- Continue to support Traveler's Aid Catalina Men's Shelter
- As a result of the May 16, 2006 Pima County Bond Election, voters approved the construction of a new psychiatric urgent care center and an inpatient hospital, as well as an expansion of the psychiatric emergency department at Kino Health Campus.
- Development preparation and distribution of the *Plan to End Homelessness – Pima County, Arizona*

2002 Estimates for Chronically Homeless Population



The Plan to End Homelessness in Pima County, Arizona

The Tucson Planning Council for the Homeless (TPCH) has developed a comprehensive document addressing the needs and establishing goals for homeless populations in Pima County and the City of Tucson. A presentation has been developed for use, to articulate the plan to a broader audience. Review and acceptance of the plan by the Pima County Board of Supervisors will be concurrent with acceptance of the FY2006-07 Annual Plan.

CDNC HOMELESS AND SPECIAL NEEDS PROGRAMS

The Plan to End Homelessness in Pima County, Arizona

SUMMARY OF RECOMMENDATIONS FROM THE PLAN:

PREVENTION

- Increase funds from the Arizona State Department of Housing for Emergency Rent and Utility Assistance by \$250,000 a year.
- Increase the number of affordable housing units for the elderly by 50 new units a year using HUD 202 or other designated funds.

EMPLOYMENT

- Engage the business community in offering jobs and training opportunities to formerly homeless individuals.
- Provide a variety of job training placements with various levels of structure.

HOUSING

Permanent Supportive Housing

- Build or buy a facility to house 20 individuals with serious mental illness in a low demand setting with day care capacity for additional individuals. The concept is to reproduce a supportive, group setting similar to the Sonora House.
- Build or buy 25 new permanent supportive housing units a year with appropriate support services.

Transitional Housing

- Build or buy 50 new transitional rental units for families over the next three years. Fund services to allow them to achieve self-sufficiency in two years.
- Construct or renovate 10-20 beds to house 18-24 year olds with employment, life skills, counseling, education and other services so they can transition to healthy adulthood.
- Create an additional 30 “dry” aftercare beds for 90 days to one year for those leaving detoxification.
- Increase the number of vouchers for tenant-based rental assistance for homeless households.
- Negotiate with landlords for a declining subsidy as families stabilize.

SUPPORT SERVICES

- Fund and publicize substance abuse treatment for youth and young adults in an appropriate setting for them.
- Add 5-10 new triage beds to the existing detoxification facility operated by Compass Health Care to reduce the bottleneck in accessing detoxification services.
- Create 10-15 respite care beds, either new or within an existing shelter or homeless agency, for homeless individuals recovering from serious illness or surgery. Provide medically appropriate staff.

PRIVATE SECTOR ENGAGEMENT

- Enlist volunteers from faith communities, high schools, colleges and clubs to contribute time and money to agencies and in direct service to youth or adults.
- Recruit donations of time, expertise, goods and services from businesses, large and small.
- Strengthen the link between homeless-serving agencies and local employers for jobs, apprenticeships and on-the-job training.

TRANSPORTATION

- Identify a dedicated funding source for bus passes.
- Advocate for increased hours and routes for Sun Tran to allow for increased employment opportunities.

COLLABORATION/COORDINATION

- Provide incentives for mergers and other levels of coordination that reduce administrative costs and increase money for direct services.

DATA GATHERING

- Support widespread implementation of the Homeless Management Information System to track outcomes and progress.

EDUCATION

- Using the media, speaker’s bureaus and other mechanisms, improve public understanding of the causes and solutions of homelessness.
- Internally at TPCCH, conduct peer education for new staff or as new programs and services become available.
- Continue training on issues of mental illness and available resources for public safety personnel in all local jurisdictions.

PILOT PROJECTS

- Design a small pilot housing community for grandparents raising grandchildren with support services.
- Design a small pilot housing community for gay/lesbian youth to help them transition to self-sufficiency in a safe and sensitive environment.

OTHER CDNC ACTIVITIES

And What About the Poor?

Increasing housing and transportation costs coupled with stagnant wages have the greatest impact on very low-income households.

Severely cost burdened households spend more than 50% of their income on housing.

According to the 2000 Census, there are nearly 42,000 severely cost-burdened households in Pima County, representing 12.6% of all households. The elderly and persons with disabilities represent a large portion of these households. The population of those over 65 is projected to comprise 23.3% of the population by 2030, as the county remains an attractive retirement destination for many.

In Pima County, one quarter of households with children are headed by single parents. The median income for households headed by females is less than \$19,000.

With household payments consuming a large portion of the available budget, there are limited resources that are available for other needs such as food, clothing, healthcare, utilities, repairs, and transportation.

The resources that have been available to assist the poorest households have diminished in recent years:

- CDBG funds have declined – these are used to provide for home maintenance and repair for very low-income owners.
- Loss of 10% of Section 8 – Housing Vouchers due to the “budget-based” approach.
- No new public housing – the City of Tucson PHA provides one-for-one replacement for the HOPE VI projects.
- The Low Income Housing Tax Credit Program is targeted to incomes at 50-65% of median income. Operating and development subsidies are needed to provide housing for extremely low-income persons.

As the “affordability gap” widens and the potential for expanding “income targeting” to include workforce housing, there is increasing competition for resources. Many communities have targeted new resources to a band of incomes.

In the future, it may become important for Pima County to “ earmark” additional funds for projects serving very low-income residents to insure that there are projects which meet the housing needs of all our populations.

Pima County's Anti-Poverty Strategy

A key strategy of Pima County's mission is to improve the standard of living. This is done through a variety of programs that assist communities and their residents to become economically self-sufficient. Key components in the county's anti-poverty strategy include:

- Investing in the future workforce through an integrated One-Stop employment training system. The average adult receiving training through the county's system increases their annual earning by an average of \$5,200 per year.
- Workforce programs for youth offering a range of services to help young adults enter the workforce and increase their future earning power. These include:
 - Remedial education, GED and dropout retrieval programs
 - Introductory work experiences, try-out employment, and on-the-job training
 - Occupational skill training and assistance with entering post-secondary education
- Promoting homeownership as a means for families to accumulate wealth through equity building.
- Insuring the continued viability of older neighborhoods and the rural community using Neighborhood Reinvestment Bond funds which in turn leverage other resources.
- Housing Rehabilitation programs insure that the 1,000 owners that are assisted each year remain in safe and sanitary housing.
- Stabilizing households via the Community Action Agency, which provides rent, utility and mortgage assistance to prevent eviction and foreclosure. Case management is provided to assist families to attain self-sufficiency.
- Working with Faith Based organizations, Pima County attempts to harness volunteer and other resources that are available in communities to deal with a variety of needs. Under a special grant from the Department of Labor, Pima County is funding ten very small faith-based organizations to help job seekers overcome barriers to employment.
- The county currently funds the local United Way chapter's Earned Income Tax Credit program, which aims to reach any resident meeting income criteria.

OTHER CDNC ACTIVITIES

Non-Entitlement Resources Used for Community Development and Housing Programs

In addition to HUD entitlement funding, Pima County anticipates leveraging funds from HUD and other public and private sources to expand program capacity and address community needs. Pima County will continue to apply for competitive programs, as well as seek opportunities that are available through partnerships within the private and non-profit sectors. Pima County will support applications from non-profit organizations, public agencies, and private organizations that are consistent with the goals, objectives and purposes that are set forth in the Annual Plan.

Anticipated sources of non-entitlement funds and activities for FY2006-07 are as follows:

ARIZONA DEPARTMENT OF HOUSING

Arizona Housing Fund
(HOME and Housing Trust Fund)
Low-Income Housing Tax Credits

FEDERAL HOME LOAN BANK

Affordable Housing Program

HUD SUPERNOFA COMPETITIVE GRANTS

Supportive Housing Program
Housing for People with AIDS
Rural Housing and Economic Development
Fair Housing Enforcement and Education
Housing Counseling
COPC

Other competitive grants

TOWN OF SAHUARITA

Downpayment Assistance

PIMA COUNTY GENERAL FUNDS

Outside Agency – Human & Youth Services

PIMA COUNTY GENERAL OBLIGATION BONDS

Neighborhood Improvements/
Historic Rehabilitation

PIMA COUNTY GENERAL OBLIGATION BONDS FOR AFFORDABLE HOUSING AND NEIGHBORHOOD REINVESTMENT

Neighborhood Improvements/Housing

PIMA COUNTY AND CITY OF TUCSON INDUSTRIAL AUTHORITIES

Mortgage Revenue Bonds, Loans and Grants

HOPE 3 PROGRAM

Reinvestment of Sales Proceeds

LENDER MORTGAGES

Loans for First-time Homebuyers Receiving Down-payment Assistance

U.S. DEPARTMENT OF ENERGY AND UTILITY COMPANIES

Weatherization Program

USDA RURAL DEVELOPMENT

Low-interest loans and grants for housing and community development

VOLUNTEERS AND PRIVATE CONTRIBUTIONS

All Programs

Save the Date!

October 12-18, 2007

Pima County will host NACCED's 32nd Annual Conference

The National Association for County, Community and Economic Development (NACCED) is a nonprofit national organization comprised of county government agencies that administer community development, economic development, and affordable housing programs. NACCED serves over 120 counties, many of which are CDBG entitlement participating jurisdictions. In addition to providing technical assistance, information, and other professional services to members, NACCED serves as a prominent voice in Washington on policy issues relating to community, economic, and affordable housing development. The Annual Conference brings together practitioners, key policy makers, and other professionals in the field for training and active learning.

Pima County is looking forward to this exciting event! Additional information will be forthcoming.

Questions? Contact Efrat Feferman of the Pima County Community Development and Neighborhood Conservation Department at (520)243-6681 or efeferman@csd.pima.gov

PIMA COUNTY BOARD OF SUPERVISORS

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Margaret Kish

KINO SERVICE CENTER

2797 East Ajo Way

Tucson, AZ 85713

(520) 243-6777

www.pima.gov/ced/cdnc



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Al Skorupski, Vice Chair

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Outside Agency Citizen Review Committee

Freddy Hershberger, Chair

Charlie Salaz, Vice Chair

Yoram Levy

Cazlin Robbins

Shamra Tankersley

Doris Williams

PIMA COUNTY CDNC WEBSITE ADDRESSES

CDNC Home Page: <http://www.pima.gov/ced/CDNC/index.html>

Affordable Housing and Community Planning: <http://www.pima.gov/ced/CDNC/AH/index.html>

Community and Rural Development: <http://www.pima.gov/ced/CDNC/CRD/index.html>

Neighborhood Reinvestment Program: <http://www.pima.gov/ced/CDNC/NR.html>

CDBG Program: <http://www.pima.gov/ced/CDNC/CRD/CDBG.html>

Outside Agency Program: <http://www.pima.gov/ced/CDNC/CRD/outsideAg.html>

What's New in CDNC (updates): <http://www.pima.gov/ced/CDNC/new.html>

Current RFP's: <http://www.pima.gov/ced/Grants/rfp.html#RFPs>

Affordable Housing Trust Fund (Bond Program): <http://www.pima.gov/ced/CDNC/AH/trustFund.html>

Department Data and Reports: <http://www.pima.gov/ced/Data/reports.html#CDNC>

Pima County Community Development and Neighborhood Conservation Department

RECOMMENDED FUNDING FY2006-07 • Page One

CDBG PROGRAM

AGENCY	PROGRAM	FUNDING RECOMMENDATION	PUBLIC SERVICES	PLANNING & ADMINISTRATION	ECONOMIC DEVELOPMENT	PUBLIC FACILITIES	PUBLIC INFRASTRUCTURE	HOUSING	TARGET AREA	COLONIA	OUTCOME CODE
Administration of Resources and Choices	Reverse Mortgage	\$15,000	X								DH3
Ajo Ambulance Inc.	New Ambulance Station	\$70,000				X			X	X	SL3
Ajo Gibson Fire Dept Inc.	Emergency Notification System	\$7,000				X			X	X	SL3
Arivaca Family and Community Education	Old School House Rehabilitation	\$30,000				X			X		SL3
Avra Water Cooperative Inc.	Water Generator Installation	\$40,000					X		X	X	SL3
Catalina - Twin Lakes	Speed Humps	\$7,000					X		X		SL3
Catalina Community Services	Land/Building Acquisition	\$75,000				X			X		SL3
	Senior Meals - Rental Space	\$15,000	X						X		SL1
Chicanos Por La Causa	Corazon De Aztlan	\$15,000	X								SL1
	Housing Counseling Program	\$20,000	X								SL2
Community Home Repair Projects of AZ Inc.	Emergency Home Repair	\$75,000					X				DH1
Desert Waste Not Warehouse	Computer Refurbishing and Recycling	\$25,000	X								EO1
Direct Center for Independence	Home Access Program	\$50,000					X				DH1
Drexel Heights Fire District	Family Safety Program	\$15,000	X						X		SL1
	Fire Hydrant Installation	\$30,000					X		X		SL3
Esperanza en Escalante	Youth Training in Home Repair	\$25,000					X				DH1
Flowing Wells Neighborhood Association and Community Coalition	Mulberry Meadows Street Lights	\$15,000	X						X		SL3
	Operating Funds	\$5,000	X						X		SL3
	Revitalization Coordinator	\$10,000	X						X		SL3
Friends of Robles Ranch Inc.	Taylor Lane Community School Bus Shelter Construction	\$30,000					X		X	X	SL3
Interfaith Community Services	Building Project	\$75,000				X					SL3
Northwest Fire District	Flowing Wells Fire Hydrants	\$30,000					X		X		SL3
Pima Prevention Partnership	Pima County Teen Court's Volunteer Program	\$10,000	X								SL1
Primavera Foundation Inc.	Casa Paloma	\$10,000	X								DH1
Southern Arizona AIDS Foundation	Exterior Housing Improvements	\$4,000						X			DH1
Southern Arizona Legal Aid Inc.	Homeowner and Tenant Protection Program	\$20,000	X								DH1
Southwest Fair Housing Council	Fair Housing Outreach, Education, and Enforcement	\$25,000		X							n/a
Three Points Fire Department	Fire Hydrant Program	\$30,000					X		X	X	SL3
Tucson Centers for Women and Children	Exterior Improvements	\$20,000						X			DH3
Tucson Jewish Community Center	Early Childhood Education Scholarships	\$10,000	X								EO3
Tucson Urban League Inc.	Emergency Home Repair	\$50,000						X			DH1
Why Utility Company Inc.	Water System Upgrade	\$75,000					X		X	X	SL3

Pima County Community Development and Neighborhood Conservation Department

RECOMMENDED FUNDING FY2006-07 • Page Three

HOME Program Allocation (continued)

- Program income (estimated at \$50,000 each year) will be reprogrammed for use in the downpayment assistance programs
- Matching funds for the HOME program will come from the continued investment of HOPE 3 proceeds; grants to HOME funded projects from various sources including the Federal Home Loan Bank; Pima County Housing Bond funds invested in HOME funded projects; waived fees; and volunteer donations
- Pima County will contract with a qualified home inspector who will inspect all existing units where the owner will receive downpayment assistance to insure that the units meet Housing Quality Standards (HQS) at the time the unit is to be purchased. Rental housing that is developed using HOME funds are inspected on an annual basis to insure that they meet HQS.

ESG FY2006-07 (funds available: \$110,848)

ORGANIZATION	RECOMMENDED ESSENTIAL SERVICES	RECOMMENDED OPERATIONS & MAINTENANCE	RECOMMENDED HOMELESS PREVENTION	OUTCOMES/OUTPUTS	PROPOSED CLIENTS ACCESSING SHELTER	OUTCOME CODE
Brewster Center		\$17,000		Provide a suitable living environment to women and children who are victims and survivors of domestic with increased availability/ accessibility to at least ten (10) beds at the Casa Ampere Shelter.	250 individuals	SL1
Travelers Aid Society of Tucson		\$17,000		Provide a suitable living environments to homeless families with increased availability/accessibility to at least seventeen (17) emergency housing units at the Greyhound Family Shelter.	136 families	SL1
Caridad DePorres	\$5,000			Provide a "Cook Trainee Program" to train and certify at least seven (7) homeless individuals to acquire skills necessary for economic opportunities such as successful full-time and/or permanent employment in the food service and hospitality industry.	N/A	EO1
Comin' Home Inc.	\$5,000			Provide 80 homeless vets links and referrals to decent affordable housing (transitional/permanent); Provide 100 homeless vets links and referrals to economic opportunities through job training; Create suitable living environments for 120 homeless vets by providing links and referrals to entitlements.	N/A	SL1
Pio Decimo Center		\$12,000		Provide a suitable living environment to homeless families with increased availability/accessibility to at least twelve (12) emergency housing units at the Casistas Esperanza Apartments	15 families	SL1
Primavera Inc.		\$12,000		Provide a suitable living environments to women and children who are victims and survivors of domestic violence with increased availability/ accessibility to at least ten (9) beds at the Casa Paloma Women's Shelter.	12 individuals	SL1
Jackson Employment Center	\$5,000	\$4,594		Provide supportive housing for families, youth, chronically homeless, and institutional reentry.	65 individuals	SL1
Community Action Agency			\$33,254	Provide mortgage, rent, and utility assistance to prevent eviction and homelessness to approximately fifty-six (56) families and ten (10) individuals.	56 families; 10 individuals	DH2
TOTAL	\$15,000	\$62,594	\$33,254		337 individuals; 207 families	

Maximum Essential Services (30%) allowed: \$33,254
 Minimum Homeless Prevention (30%) allowed: \$33,254
 Allocation for Operations & Maintenance: \$77,593

Pima County Community Development and Neighborhood Conservation Department

RECOMMENDED FUNDING FY2006-07 • Page Four

Outside Agency Program

YOUTH AND YOUNG ADULT SERVICES

AGENCY	PROGRAM AND FUNDING	TARGET AREA	COLONIA	RURAL AREA	OUTCOME CODE
Altar Valley School District*	Community Substance Abuse Advisory Council \$15,000	X	X	X	SL3
Arizona Youth Partnership	Rural Middle School After School Program \$35,600	X	X	X	SL1
Catholic Community Services Pío Decimo Center	Youth at Risk \$34,600				SL1
	Youth Education and Enrichment \$24,600				SL2
House of Neighborly Service	2nd Chance Tattoo Removal Program \$9,600	X	X		SL3
	After School Youth Program \$67,600	X	X		SL2
New Beginnings for Women and Children	Children's Program/ Youth Advantage \$21,000				SL1
One-on-One Partners Inc.	Community At-Risk Program \$26,900				SL1
Open-Inn*	Truancy Outreach Program \$33,600				SL1
Our Family Services Inc.	Littletown Prevention Program \$34,400	X	X	X	SL1
	Marana Prevention Program \$35,800	X	X		SL1
	School Mediation Program \$9,400				SL1
Pima Prevention Partnership	Pima County Teen Court Expansion Project \$14,800				SL1
Tucson Urban League Inc.	Angel Youth Center Prevention Program \$36,600				SL1
	New Horizons \$17,400				SL1
	Tutoring/Mentoring \$30,200				SL1
Tucson Youth Development*	Youth Enrichment and Work Experience \$81,000	X	X	X	SL1
Volunteer Center of Southern Arizona	Youth Now \$30,600				SL1
Wingspan	Eon Youth Program \$18,900				SL1
Youth on Their Own	Monthly Stipend Program \$67,000				SL3

Outside Agency Program

PARENTING AND FAMILY SUPPORT

AGENCY	PROGRAM AND FUNDING	TARGET AREA	COLONIA	RURAL AREA	OUTCOME CODE
Arizona Children's Alliance Parent Connection	First Steps \$24,000				SL1
	Parents as Teachers \$28,600				SL1
Casa de los Niños*	Family Respite Care \$28,000				SL1
Catholic Community Services Pío Decimo Center	Childcare for the Working Poor \$16,000				SL2
Chicanos Por La Causa Parenting Arizona	Parent Education and Life Skills Training \$34,000				SL1
Child and Family Resources Inc.	Center for Adolescent Parents \$59,400				SL3
	Pre-Adolescent Diversion \$18,400				SL1
Tucson Urban League Inc.	Parent to Parent \$27,800				SL1

*Programs new to Outside Agency funding

Pima County Community Development and Neighborhood Conservation Department

RECOMMENDED FUNDING FY2006-07 • Page Five

Outside Agency Program

SUPPORT SERVICES, SHELTER, AND DOMESTIC VIOLENCE SERVICES

AGENCY	PROGRAM AND FUNDING	TARGET AREA	COLONIA	RURAL AREA	OUTCOME CODE
Brewster Center Domestic Violence Services Inc.	Emergency Domestic Violence Shelter Services \$121,000				DH1
Catholic Community Services Pío Decimo Center	Working Poor Families \$17,000				DH3
New Beginnings for Women and Children	Family Self Sufficiency \$36,400				DH3
Our Family Services Inc.	Common Unity Program \$22,300				DH1
Primavera Foundation Inc.	Casa Paloma \$14,600				DH3
	Relief and Referral \$19,400				DH1
TMM Family Services Inc.*	Emergency Housing \$10,000	X	X		DH1
Travelers Aid Society of Tucson Inc.	Catalina Men's Shelter \$41,600				DH1
Tucson Centers for Women and Children	Domestic Violence Services \$17,200				DH1
	Youth Services-\$16,200				SL1
Tucson Urban League Inc.	Case Management Program \$40,000				SL3
Wingspan	Anti-Violence Project \$19,000				SL1
YWCA	Women Helping Women \$9,760				SL1

Outside Agency Program

COMMUNITY SUPPORT

AGENCY	PROGRAM AND FUNDING	TARGET AREA	COLONIA	RURAL AREA	OUTCOME CODE
Information and Referral Services	Community Resources Coalition \$64,000				SL1
Our Family Services Inc.	Community Mediation Program \$27,400				SL1
Southern Arizona Association for the Visually Impaired*	Adjustment to Blindness \$37,000				E01
Southern Arizona Legal Aide Inc.	Homeowner and Tenant Protection Program \$27,800				DH1

Outside Agency Program

EMERGENCY FOOD AND CLOTHING

AGENCY	PROGRAM AND FUNDING	TARGET AREA	COLONIA	RURAL AREA	OUTCOME CODE
Arivaca Coordinating Council/ Human Resource Group Inc.	Human Services \$21,200	X		X	SL1
Catalina Community Services	Clothing Bank Operations \$30,000	X		X	SL1
	Food Bank Operations \$30,000	X		X	SL1
Community Food Bank	Ajo \$28,520	X	X	X	SL1
	Tucson \$157,810				SL1
San Ignacio Yaqui Council Inc.	Emergency, Employment, and Social Service Program \$37,000			X	E01
TMM Family Services Inc.	Community Closet \$20,600				SL1

*Programs new to Outside Agency funding

Pima County Community Development and Neighborhood Conservation Department

RECOMMENDED FUNDING FY2006-07 • Page Six

Outside Agency Program

SENIOR SUPPORT SERVICES

AGENCY	PROGRAM AND FUNDING	TARGET AREA	COLONIA	RURAL AREA	OUTCOME CODE
House of Neighborly Service	Senior Programs \$20,600	X	X		SL1
Interfaith Community Services*	Special Diet Meals for At-Risk Seniors \$13,500			X	SL1
Jewish Family & Children's Services*	Serving Our Seniors \$9,000				SL1
Our Family Services Inc.*	Senior Companion Program \$13,000				SL1
Portable Practical Educational Preparation Inc.	Services for the Elderly \$27,200	X	X	X	SL1
Rehobeth Anchor Programs Inc.*	Healthcare Assistance Nutrition and Dedicated Service \$13,600			X	SL1
San Ignacio Yaqui Council Inc.	Old Pascua Senior Nutrition and Socialization Program \$19,800			X	SL1
Tucson Urban League Inc.	Senior Breakfast and Transportation Program \$33,000				SL1

Outside Agency Program

GENERAL SERVICES PROJECTED FUNDING

AGENCY	PROGRAM AND PROJECTED FUNDING	TARGET AREA	COLONIA	RURAL AREA	OUTCOME CODE
Catholic Community Services	Case Management for Homeless Families \$47,040				DH3
Child and Family Resources Inc.	Healthy Families \$49,000				SL1
City of Tucson	Tucson-Pima County Historical Commission \$9,800				SL1
El Pueblo Health Center Inc.	TCE Program \$220,000			X	SL1
Metropolitan Education Commission	MEC \$61,604				SL1
Pima Association of Governments	Regional Planning \$271,450				E01
Pima Council on Aging	Family Caregiver Support Program \$22,500				SL1
	Health Benefits/Outreach \$22,607				SL1
	Home Delivered Meals \$13,000				SL1
	Ombudsman for the Elderly \$154,143				SL1
	Retired and Senior Volunteer Program \$37,750				SL1
Pima County/Tucson Women's Commission	Pima County/Tucson Women's Commission \$39,200				SL1
Tucson Clean and Beautiful	Adopt A Park, Special Parks Projects, Trees For Tucson, Waste Reduction \$49,000				E01
United Way	PRO Neighborhoods \$98,000				DH3
University of Arizona	Pima County Cooperative Extension \$44,100				SL1
U of A Rural Health	Mobile Health Program \$55,248	X	X	X	SL1

*Programs new to Outside Agency funding

HOW TO GET HELP

Pima County Community & Economic Development Programs

AFFORDABLE HOUSING INITIATIVES/
HOMELESS & SPECIAL NEEDS PROGRAMS

GARY BACHMAN (520) 243-6750

COMMUNITY ACTION AGENCY

NORMA GALLEGOS (520) 243-6700

COMMUNITY DEVELOPMENT

BLOCK GRANT PROGRAM

GLORIA SOTO (520) 243-6751

FAITH-BASED AND COMMUNITY INITIATIVES

LINDA LEATHERMAN (520) 243-6763

HOME REPAIR PROGRAMS

MARIA SOTO (520) 243-6789

LAS ARTES ART & LEARNING CENTER

GEORGE YUBETA (520) 791-3540

NEIGHBORHOOD REINVESTMENT PROGRAM

LESLIE NIXON (520) 243-6769

OUTSIDE AGENCY PROGRAM/FEMA

JANE KROESEN (520) 243-6763

One Stop Career Centers

KINO SERVICE CENTER

2797 East Ajo Way

Tucson, AZ 85713

(520) 243-6700

RIO NUEVO SERVICE CENTER

340 North Commerce Park Loop

Tucson, AZ 85745

(520) 798-0500

FORT LOWELL SERVICE CENTER (Inside DES office)

316 West Fort Lowell Road

Tucson, AZ 85705

(520) 293-1919

JACKSON EMPLOYMENT CENTER

300 East 26th Street

Tucson, AZ 85713

(520) 838-3300

Documents available online (www.pima.gov/ced/cdnc)

- Analysis of Impediments to Fair Housing Choice 2004
- Annual Action Plan 2005-06
- Citizen's Participation Plan for CDBG
- City of Tucson and Pima County Consolidated Plan
- Consolidated Annual Performance and Evaluation Report (CAPER)
- Local Housing Research Report – Pima County and City of Tucson
Housing Market Study: Trends in Housing Costs and Affordability
- Southwest Fair Housing Council Report on Foreclosures in Pima County – September 2004
- Plan to End Homelessness - Pima County, AZ

Documents available at the CDNC office (2797 East Ajo Way, Tucson, AZ 86713)

- Pima County Community Development Target Areas
- Arivaca/Robles Junction/Picture Rocks Community Profiles
- Catalina/Golder Ranch Community Profile
- Old Nogales Highway/Summit Neighborhood Community Profile- 11/2004
- Flowing Wells Neighborhood Revitalization Strategy- 2001

Grant Funding Applications

Visit www.pima.gov/ced/cdnc for more information on the following grants:

- CDBG
- ESG
- HOME
- Housing Bond
- Neighborhood Reinvestment
- Outside Agency

Questions or comments regarding this document or Pima County CDNC programs and policies?
Call (520) 243-6777 or visit www.pima.gov/ced/cdnc.

Pima County Community Development and Neighborhood Conservation Department

HOW TO GET HELP

KINO SERVICE CENTER

2797 East Ajo Way

Tucson, AZ 85713

(520) 243-6777

www.pima.gov/ced/cdnc

AGENCY AND CONTACT	BASIC NEEDS AND EMERGENCY ASSISTANCE	CONSUMER INFORMATION AND ADVOCACY	HOMEOWNERSHIP ASSISTANCE	HOME REPAIR AND MODIFICATION	PUBLIC HOUSING AND AFFORDABLE RENTALS
Ajo Community Services (520) 387-5611	X				
Arizona Center for Disability Law (520) 327-9547 (800) 922-1447		X			
Arizona Housing and Prevention Services (520) 498-4613	X				
Attorney General of Arizona (520) 628-6500		X			
Brewster Center Domestic Violence Shelter (520) 320-7556	X				
Chicanos Por La Causa (520) 882-0018		X	X		X
City of South Tucson (520) 792-2424				X	X
City of South Tucson Housing Department (520) 623-8481			X		X
City of Tucson Community Services (520) 792-4123				X	
City of Tucson Housing Authority (520) 791-4616			X		
Community Home Repair Projects of Arizona (520) 745-2055				X	
Consumer Credit Counseling (520) 298-1910		X			
DIRECT Center for Independence (520) 624-6452 (800) 342-1853		X		X	
Family Housing Resources (520) 318-0093 (800) 622-7462			X		X
Habitat for Humanity Tucson (520) 326-1217			X		
HUD (Federal Program) Local Office (520) 670-6237		X			
Information & Referral Services (520) 881-1794 (800) 362-3474		X			
Northwest Interfaith Center (520) 297-3029	X			X	
Old Pueblo Community Foundation (520) 546-0122	X		X		X
Pascua Yaqui Tribe (520) 883-5000 (800) 572-7282			X	X	X
Primavera Foundation (520) 623-5111	X		X		X
Project PPEP (520) 622-3553 (800) 376-3553	X				
Salvation Army (520) 323-6080	X				
Southern Arizona Center Against Sexual Assault (520) 327-7273 (800) 400-1001	X				
Southern Arizona Legal Aid (520) 623-9465 (800) 234-7252		X			
Southwest Fair Housing Council (520) 798-1568		X			
Town of Marana (520) 682-3401				X	
Travelers Aid Society of Tucson (520) 622-8900	X				X
Tucson Indian Center (520) 884-7131	X	X			
Tucson Urban League (520) 623-9364 (520) 882-4872	X	X	X	X	